

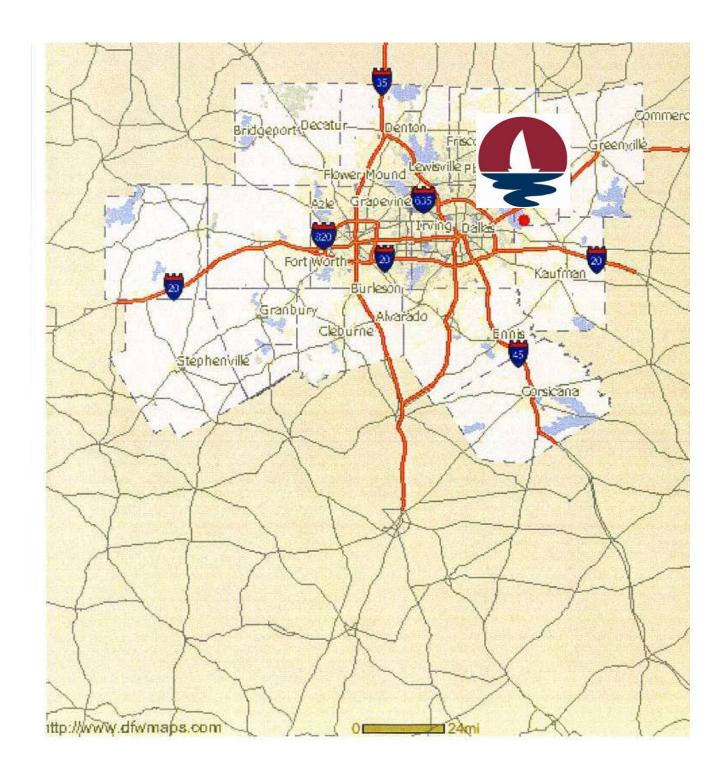
City of Heath Annual Operating Budget Fiscal Year 2010 - 2011

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OPERATING BUDGET FISCAL YEAR 2011

# ANNUAL OPERATING BUDGET

# FISCAL YEAR OCTOBER 1, 2010 - SEPTEMBER 30, 2011

# **CITY COUNCIL**

John Ratcliffe, Mayor

Lorne Liechty, Mayor Pro-Tem

Robert Hille, Council Member, Place 1 Karen Lewis, Council Member, Place 2

Julie Zurek, Council Member, Place 3 Steve McKimmey, Council Member, Place 4

Rich Krause, Council Member, Place 6

# **CITY STAFF**

Ed Thatcher, City Manager

Kim Dobbs, Assistant City Manager

Stephanie Galanides, City Secretary

Laurie Mays, Finance

Pete Eckert, City Attorney Roy Stacy, Municipal Court Judge

Terry Garrett, Department of Public Safety

Public Works

# **CITY COUNCIL**



Steve McKimmey, Robert Hille, Karen Lewis, John Ratcliffe, Julie Zurek, Lorne Liechty, Rich Krause

# **VISION**

A place to call home for a lifetime.

# CITY OF HEATH VISION STATEMENT

A lakeside community of premiere neighborhoods with open green spaces, parks and trails, cultural amenities, an exemplary educational system, and distinctive economic development in order to provide the highest level of public services - a place to call home for a lifetime.

## 2010-2011 BOARD AND COMMISSION APPOINTMENTS

# **Board of Adjustment**

David Curd, Chairman; Chuck Dale, Jerry Hogan, Lowell Moon, Jr., Susan Satterwhite, Thomas Smith and Ron Wasson.

## **HEDC/HMBC**

Alma Howard, President; Dennis Bailey, D.W. Bobst, Tom Johnson, Lorne Liechty, Cyndi Pitman, James Tunnell, and John Ratcliffe, Ex Officio.

# **Planning & Zoning Commission**

Dennis Conder, Chairman; John Main, Vice Chairman; Pat Kirwan, Jack Wilson, Aidan Flores, Shirley Sutherland, and Bill Satterwhite.

## Park Board

Ginny Jackson, Chairman; Jasen Severn, Becky Burkett, John Curtis, Amy Ganci, Kathy Manuel and Bryan Pope.

# **Take Area Appeals Panel**

Ira Berger, Joe Chamberlain, Chris Cuny, Robert Lang, and Ron La Roux.

# **Special Events Board**

Joel Palin, Chairman; Brian Berry, Harry Heinkele, Justin Holland, Gayle Kuhrt, Pamela Miley, and Ross Redden.





The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Heath, Texas** for its annual budget for the fiscal year beginning **October 1, 2009**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# CITY OF HEATH, TEXAS ORDINANCE NO. 100921C

AN ORDINANCE OF THE CITY OF HEATH, TEXAS APPROVING AND ADOPTING A BUDGET FOR THE CITY FOR THE FISCAL YEAR OCTOBER 1, 2010 THROUGH SEPTEMBER 30, 2011; PROVIDING THAT EXPENDITURES FOR SAID FISCAL YEAR SHALL BE MADE IN ACCORDANCE WITH SAID BUDGET; AND DECLARING AN EFFECTIVE DATE.

WHEREAS, the City Manager of the City of Heath, Texas, has submitted to the City Council a proposed budget of the expenditures and revenues of all City Departments, Divisions and Offices for the Fiscal Year 2010-2011; and

WHEREAS, the City Council, upon full consideration of the matter, is of the opinion that the budget hereinafter set forth is proper and should be adopted.

NOW, THEREFORE BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:

SECTION 1. That appropriations as designated for the payment of expenses for the operation of the City Government, hereinafter itemized by a true and correct copy of the Budget Document hereto attached as Exhibit A, are hereby adopted.

SECTION 2. That expenditures during the fiscal year shall be made in accordance with the budget approved by this ordinance, unless otherwise authorized by a duly enacted ordinance of the City, said document being on file for public inspection in the office of the City Secretary.

SECTION 3. That the necessity for making and approving a budget for the fiscal year, as required by the laws of the State of Texas, requires that this ordinance shall take effect immediately from and after its passage, as the law in such cases provides.

DULY PASSED AND APPROVED by the City Council of the City of Heath, Texas, on the 21st day of September 2010.

ATTEST:

Stephanie Galanides, City Secretary

lechty, Mayor Pro Tem

## CITY OF HEATH, TEXAS ORDINANCE NO. 100921D

AN ORDINANCE OF THE CITY OF HEATH, TEXAS LEVYING AD VALOREM TAXES FOR THE YEAR 2010 AT A RATE OF \$.3433 PER ONE HUNDRED DOLLARS (\$100.00) ASSESSED VALUATION ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY AS OF JANUARY 1, 2010; TO PROVIDE REVENUES FOR THE PAYMENT OF CURRENT EXPENSES AND TO PROVIDE AN INTEREST AND SINKING FUND ON ALL OUTSTANDING DEBTS OF THE CITY; PROVIDING FOR DUE AND DELINQUENT DATES TOGETHER WITH PENALTIES AND INTEREST; AND DECLARING AN EFFECTIVE DATE.

#### BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:

SECTION 1. That there be and is hereby levied for the year 2010 on all taxable property, real, personal and mixed, situated within the limits of the City of Heath, Texas, and not exempt by the Constitution of the State and valid State laws, a tax of \$.3433 on each One Hundred Dollars (\$100.00) assessed value of taxable property, and shall be apportioned and distributed as follows:

- (a) For the purpose of defraying the current expenses of the municipal government of the City, a tax of \$.2786 on each One Hundred Dollars (\$100.00) assessed value of all taxable property.
- (b) For the purpose of creating a sinking fund to pay the interest and principal on all outstanding bonds of the City not otherwise provided for, a tax of \$.0647 on each One Hundred Dollars (\$100.00) assessed value of all taxable property within the City, which shall be applied to the payment of such interest and maturities of all outstanding bonds.

SECTION 2. The following information is provided pursuant to Section 26.05 of the Property Tax Code:

(a) The Maintenance & Operations Rate remained at .2786 and the Debt Service Rate remained at .0647. The tax rate of .3433 remained unchanged from 2009.

SECTION 3. That all ad valorem taxes shall become due and payable on October 1, 2010 and all ad valorem taxes for the year shall become delinquent after January 31, 2011. There shall be no discount for payment of taxes prior to said January 31, 2011. A delinquent tax shall incur a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1 of the year in which it becomes delinquent.

A delinquent tax shall also accrue interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Taxes that remain delinquent on July 1, 2011, incur an additional penalty of twenty percent (20%) of the amount of taxes, penalty and interest due; such additional penalty is to defray costs of collection due to contract with the City's Attorney pursuant to Section 6.30 of the Property Tax Code.

SECTION 4. That taxes are payable in Rockwall, Texas at the office of the Rockwall Central Appraisal District.

The City shall have available all rights and remedies provided by law for the enforcement of the collection of taxes levied under this ordinance.

SECTION 5. That it is necessary that this ordinance be enacted in order to authorize the collection of ad valorem taxes for the year 2010, this ordinance shall take effect from and after its passage as the law in such cases provides.

DULY PASSED AND APPROVED by the City Council of the City of Heath, Texas, on the 21st day of September 2010.

APPROVED:

ATTEST:

Stephanie Galanides, City Secretary

Mayor Pro Tem

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# CITY OF HEATH, TEXAS ORDINANCE NO. 100921B

AN ORDINANCE OF THE CITY OF HEATH, TEXAS ADOPTING A FEE SCHEDULE FOR THE CITY FOR THE FISCAL YEAR OCTOBER 1, 2010 THROUGH SEPTEMBER 30, 2011; DECLARING AN EFFECTIVE DATE.

WHEREAS, the City Council has authority to establish fees relating to City applications, permits and services; and

WHEREAS, the City Council conducted several public meetings to discuss and receive input regarding the proposed Budget,

# NOW, THEREFORE BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:

SECTION 1. That the Fee Schedule for fiscal year October 1, 2010 through September 30, 2011 be adopted, as shown in Exhibit A.

SECTION 2. That this ordinance shall take effect immediately from and after its passage, as the law in such cases provides.

DULY PASSED AND APPROVED by the City Council of the City of Heath, Texas, on the 21st day of September 2010.

ATTEST:

Lorne Liechty, Mayor Pro Tem

APPROVED

Stephanie Galanides, City Secretary

September 22, 2010

The Honorable Mayor and Members of the City Council:

It is my pleasure to present the adopted budget for Fiscal Year 2011. The Annual Budget is one of the most important documents acted upon by the City Council in any given year. In developing this document, a significant amount of time was devoted by City Council Members and City Staff. The budget was prepared with the objectives of maintaining the financial strength of the City, meeting the needs of the citizens, and implementing the goals of the City Council. The approved expenditure levels act as a control on overall spending for City programs, services and projects. The budget indicates the probable cost of the various programs, services and projects to be carried forth by the City during the Fiscal Year. The budget for FY 2011 totals \$11,165,844.

The budget preparation included many hours of study and review by City Council Members, Department Directors and Management Staff. We focused on the impact of the current economic uncertainties on both current and future revenues and budgeted expenditures accordingly. Salaries were frozen for the second consecutive year and we continue to look for more cost-effective ways of providing services. The basic approach was to maintain the current property tax rate, adjust water and wastewater rates to cover the cost of providing those services, and maintain services at the levels currently provided to our citizens.

#### **Goals and Strategies**

City Council and staff have worked diligently to identify goals and strategies for the future. The following goals were developed as a result of these collaborative efforts:

- Plan and prepare for the current and future needs of a growing city by maintaining a financially sound and stable government, managing growth and development, encouraging economic development, and identifying and addressing infrastructure needs. Priorities in this area include:
  - Prepare and implement a budget which assures a stable tax rate while maintaining satisfactory levels of service
  - Continue to maintain a healthy Fund Balance (target 25%); during times of economic uncertainty the fund balance may exceed the target in anticipation of future revenue shortfalls
  - · Actively manage the cost of providing services while looking for ways to reduce expenses
  - Implement the updated Water and Waste Water Rate Study and adjust rates on a timely basis with the goal of making the System self-supporting
  - Encourage upscale commercial, retail, and professional development that embraces the characteristics of well-designed low density neighborhoods

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- Continually monitor the Citywide Transportation Study ensuring the optimum network of streets to serve future traffic needs
- Achieve excellence in city government services by encouraging communication and citizen involvement, providing quality customer service in all departments, and attracting and retaining highly qualified employees. Priorities in this area include:
  - Conduct a detailed citizen survey enabling staff and Council to prioritize the needs of our citizens
  - Manage resources to recruit and retain staff who possess the highest standards of professionalism, expertise, and customer service skills
  - Encourage staff development by setting and communicating expectations and providing training opportunities
  - · Add new technology to enhance efficiency and effectiveness
- 3. Promote livability and community pride. Priorities in this area include:
  - · Promote growth opportunities that enhance recreational, cultural, and social opportunities
  - Create an environment where both individuals and businesses have a vested interest in the community of Heath
  - Use the Towne Center concept to attract businesses to locate in Heath; providing retail and commercial conveniences to citizens
  - Incorporate retail development with unique amenities to compliment residential green space

#### Accomplishments

- · Continued maintenance of healthy fund balances in the General Fund and the Utility Fund
- Completed infrastructure projects in FY 2010:
  - White Road pavement widening and landscaping
  - Key Drive, Rabbit Ridge, and White Road (south) pavement rehabilitation
  - Extension of 12 inch water transmission line on Rabbit Ridge, FM 550, and Jeff Boyd Road
  - Reconstruction of 12 inch water transmission line on FM 740
  - o Extended 8 inch water transmission line on White Road
  - Cove Ridge Lift Station reconstruction
- Infrastructure projects started during FY 2010:
  - o 1.5 million gallon elevated storage tank planned, designed and funded
  - Planned, designed, and began the bidding process for construction of an equipment shelter and driveway for the Public Works Center
  - o FM 740 utility line relocation
  - Bison Meadows Lift Station upgrades
- · Identified future City projects including:
  - Buffalo Creek trails repair
  - Infiltration and inflow analysis to aid in controlling the cost of wastewater treatment
- The Economic Development Corporation and Municipal Benefits Corporation held their first annual retreat

- Approved for over \$1 million in funding from the Safe Routes to School grant program
- Annexed approximately 835 acres
- Implemented the web-based "My Fix It" system to track requests or concerns submitted by citizens
- The federally mandated Storm Water Management Program (SWMP) report to the Texas Commission on Environmental Quality was performed in-house for the third consecutive year
- Continued providing the monthly newsletter
- Improved communication with citizens by implementing the use of Twitter, Facebook, and Flickr
- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association.

#### General Fund

The General Fund is the primary operating fund for the City of Heath. This fund accounts for all financial resources not restricted to special or specific projects and/or funds that are not accounted for in a different fund. The General Fund is required to provide for public safety services, city administration, community services, and public works. This year the budget for the General Fund utilizes a portion of the excess fund balance while leaving the property tax rate unchanged at 34.33 cents per \$100 of valuation.

#### Revenues

The FY 2011 budget for total General Fund revenue is \$4,498,200, an increase of \$33,300 from the FY 2010 budget. A decrease in taxable assessed valuation of 1.1% resulted in a \$34,000 decrease in property tax revenue from the FY 2010 budget. New construction comprises approximately 1.3% of total assessed value and helped minimize the impact of the decrease in assessed values. The Fiscal Year 2011 decrease in assessed value marks the first time in recent history the City has experienced negative growth.

Projected revenue generated by sales tax, interest earned on idle funds, and delinquent ad valorem tax decreased \$10,000, \$4,500, and \$2,000, respectively. These decreases are attributed to the current economic conditions. Revenue provided by building permits, tower lease, and the reimbursement for school resource officers is projected to increase \$83,000 while the remaining revenue sources are projected to remain relatively flat for FY 2011.

The 2011 budget is based on extremely conservative assumptions; however, if revenues do not materialize, the budget will be reviewed mid-year and necessary action will be taken to accommodate the change. Actions could include a reduction of approved expenditures, reduction of services, and/or use of fund balance.

#### Expenditures

The FY 2011 budget for General Fund expenditures is \$4,597,200. The amount budgeted for operating expenditures reflects an increase of \$214,000 over the FY 2010 budget. Budgeted spending on salaries and benefits, vehicle and equipment replacement, and park maintenance increased \$116,000, \$63,000, and \$20,000, respectively. The remaining expenditures were budgeted relatively flat.

Capital expenditures necessary to replace aging vehicles and equipment within the General Fund include: (1) the purchase of two police vehicles including equipment, (2) two trucks for the parks department, and (3) outdoor Christmas decorations.

The FY 2011 budget is proposed with no new programs and without cost of living or merit raises for employees.

#### Water & Sewer Fund

The Water & Sewer Fund, an enterprise fund, is used to account for the services provided to its customers. Revenue is generated, primarily, from the sale of water and the collection and treatment of wastewater. These funds provide for costs associated with acquisition and distribution of water, treatment of wastewater, collection of wastewater, and billing for those services. Additionally, this fund provides for infrastructure improvements to, and maintenance of, the water and wastewater system.

#### Revenue

The Water & Sewer Fund budget projects revenues of \$4,522,750 for FY 2011, an increase of \$236,500 over the FY 2010 budget. The increase can be attributed to an increase in projected revenue generated from water and waste water sales. Projected revenue is based on historical consumption, the number of customers serviced by the System, and the new rates. The City's small customer base and the rising cost of providing service resulted in increases to both the water and wastewater rates. As economic development occurs, there should be more commercial and residential customers over which to spread these costs. The rate increases were necessary, at this time, to prevent further depletion of fund balance.

Impact fees are projected to increase \$55,000 over the FY 2010 budget and interest earned on idle funds decreased \$2,500 from the FY 2010 budget.

The 2010 budget is based on conservative assumptions; however, if revenues do not materialize, the budget will be reviewed mid-year and necessary action will be taken to accommodate the change. Actions could include a reduction of approved expenditures, reduction of services, and/or use of fund balance reserve.

## Expenses

Total budgeted expenses for FY 2011 are \$4,483,938, an increase of approximately \$201,600 over the FY 2010 budget. This change is largely attributable to an increase in scheduled debt service payments and an increase in the cost of purchased water of \$118,000 and \$110,000, respectively.

Capital expenditures within the Utility Fund include the purchase of a sewer pump truck. The cost of this equipment should be offset by contractor savings over the next two to three years.

The FY 2011 budget is proposed with no new programs and without cost of living or merit raises for employees.

#### **Debt Service Fund**

The Debt Service Fund is used to collect resources necessary to make annual debt service payments (principal and interest) on outstanding debt that is supported by ad valorem tax dollars. Revenues within this fund are primarily made up of ad valorem taxes and are anticipated to be \$709,000 in FY 2011, a decrease of \$11,000 from FY 2010.

Interest revenue and PID revenue are projected to decrease slightly compared to FY 2010. The \$250,000 transfer from the General Fund was not budgeted in FY 2011; fund balance will be used to subsidize revenue shortfalls. Completion of the 2010 refunding is scheduled for early 2011 and is part of the tax rate management model proposed by the City's financial advisors. We will continue to analyze the adequacy of the current ad valorem tax rate and monitor future refunding opportunities in accordance with the tax rate management model.

The total debt service for outstanding obligations is \$1,331,000. This is an increase of \$38,000 over the FY 2010 budget. The increase results from scheduled changes in debt service payments.

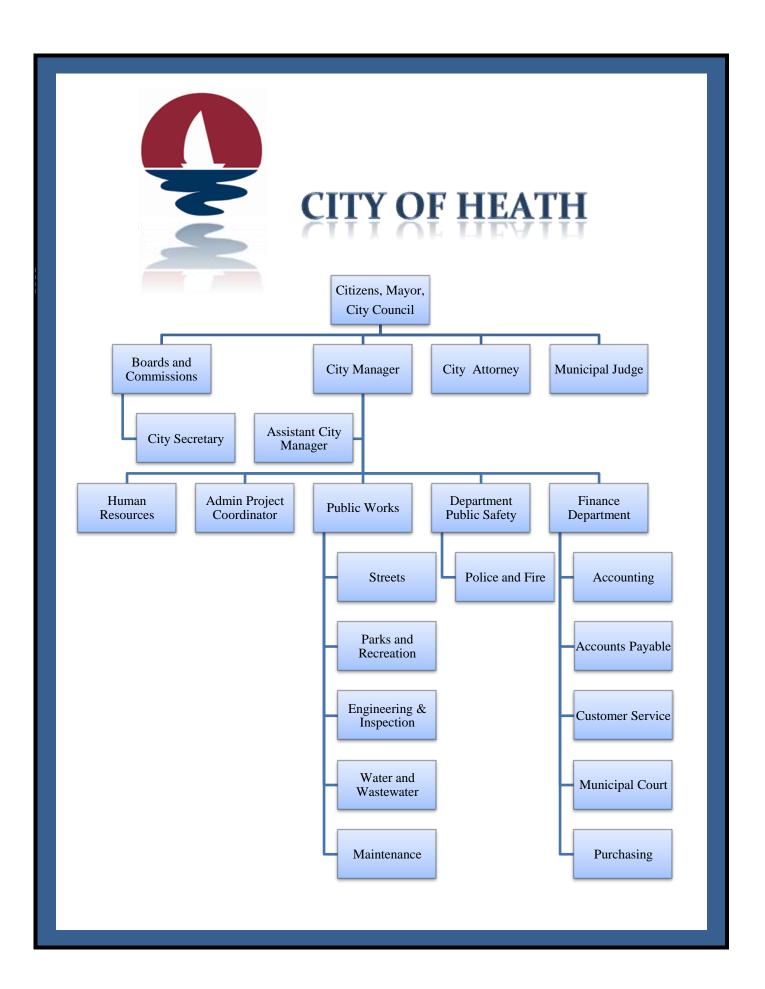
#### Summary

I want to thank the Mayor and City Council and Staff for their hard work and dedication during this year's budget process. We were faced with some difficult decisions and everyone worked hard to identify and implement realistic resolutions.

We continue to have an excellent city and organization poised to do great things in this fiscal year and beyond. Unlike many cities in a similar position, we are meeting our challenges head on and exploring options to fit our community.

Respectfully submitted,

Ed Thatcher, City Manger



# STRATEGIC PLANNING - IDEAL TIMELINE

| Date         | Action/Event   |
|--------------|--|
| January      | City Council Review of Comprehensive Annual Financial Report   |
| February     | City Council Retreat Work Session  * Review of the City's Financial Condition  * City Council goal setting   |
|              | Forecast models communicated to each department  |
| March        | Each department submits revised current year expenditures and estimates for the upcoming year. Capital improvement program impacts and capital equipment needs are evaluated |
| March - May  | Mid-year determination of revenue assumptions and projections for current budget   |
| April        | Budget worksheets are presented. Preliminary direction from the City Manager regarding appropriate budget guidelines and strategy is given to each department                |
| April - June | Determination of revenue assumptions and forecast revenue for next fiscal year   |
| Mid May      | Submission of Departmental Budget proposals are due<br>Preliminary Taxable values received from Rockwall County Appraisal District   |
| June         | Budget Workshops: City Council and Management  |
| July         | Certified Tax Roll received from Rockwall County Appraisal District  |
| August       | Budget Briefing (s)  |
| September    | Budget Public Hearings City Council Approval of the Budget   |
| October      | Fiscal Year begins Begin Tracking Performance Measures   |
| December     | Holiday in the Park  |

# **BUDGET CALENDAR**

| Date         | Action/Event   |
|--------------|--|
| Mid May      | Receive Preliminary Estimated Taxable Values   |
| June 15      | Preliminary Budget Workshop  |
| June 23      | Staff Budget Workshop  |
| July 6       | Receive certified tax roll from Chief Appraiser  |
| August 3     | Council Meeting & Budget Work Session – Council must vote to place a proposal to adopt the tax rate on the agenda of a future (9/21/10) meeting as an action item.   |
| August 17    | City Manager presents FY 2010-11 Proposed Budget to City Council   |
| August 18    | City Manager files FY 2010-11 Proposed Budget with City Secretary  Copies available for public review  Local Government Code 102.005 (filing must be before 30 <sup>th</sup> day before tax rate is adopted) |
| August 18    | Publish Notice of Public Hearing on Annual Budget on City Website  |
| August 20/27 | Send to Newspaper to Publish quarter-page Notice of Public Hearing on Annual Budget in August 27 newspaper (Published by City staff at least 7 days before public hearing)                                   |
| September 7  | Public Hearing on Annual Budget (quorum must be present)  Council must announce the (9/21/10) date, time and place of the meeting at which it will vote on the tax rate                                      |
| September 21 | Council adopts FY 2010-11 budget and sets tax rate by separate actions with the budget being adopted prior to the tax rate (no less than 3 days but no more than 14 days after public hearing)               |
| October 1    | Begin new fiscal year  |

# STATUTORY REQUIREMENTS TRUTH-IN-TAXATION

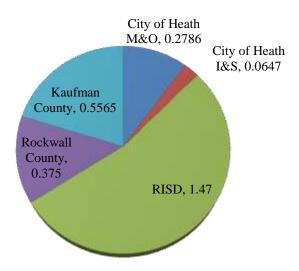
The Texas Constitution and Property Tax Code establish guidelines for taxing units to follow when adopting tax rates. This guide to tax rate setting is also known as "truth-in-taxation." The truth-in-taxation laws have two purposes: (1) to make taxpayers aware of tax rate proposals and, (2) to allow taxpayers, in certain cases, to roll back or limit a tax increase.

Beginning in early August, the City takes the first step toward adopting a tax rate by calculating and publishing the *effective* and *rollback tax rates*.

**Effective tax rate**: The *effective tax rate* is a calculated rate that would produce the same total taxes as last year when properties taxed in both years are compared. If property values rise, the effective tax rate will go down and vice versa. The objective of the effective tax rate is to generate equal tax revenues using taxable valuations from different years.

**Rollback tax rate**: The *rollback tax rate* is a calculated maximum rate allowed by law without voter approval. The rollback tax rate provides the City the same amount of tax revenue spent the previous year for day-to-day operations, plus an extra 8 percent increase for those operations, plus sufficient funds to pay debts in the coming year. If an adopted rate is higher than the rollback tax rate, voters can circulate a petition calling for an election to limit the size of the tax increase.

#### **Distribution of Total Tax Rate \$**



The total direct and overlapping taxes for our citizens currently are \$2.7448 per \$100 valuation

## GENERAL BUDGET PROCESS

Budgetary control is maintained with the annual adoption by City Council of an operating budget for each fiscal year from October 1 to September 30.

The budget is developed on a departmental level and adopted at the fund level. The Finance Department generates monthly reports that detail expenditures and revenues on a departmental and line item level. The reports provide monthly expenditures with year-to-date totals, with a comparison to budget, giving a budget balance and unexpended percentage. To further aid in projections, the monthly report provides prior year comparison data of expenditures, revenue and budget balances. The monthly comparison allows the Finance Director to closely monitor balances and track revenue streams. By February, forecast models are communicated to each City department regarding budget position.

The adoption process begins with the staff of each department submitting their revised expenditure estimates for the current year and their estimates for the upcoming year by March. An evaluation of the impact of capital expenditure decisions upon annual operations and the City's operating budget are considered. Reoccurring expenditures for plant improvements and equipment represent a consistent percentage of the City's annual operating budget and are financed on a "pay as you go" basis. Current and future capital equipment needs are highlighted with consideration for efficiency and public safety aiding in the discussion process.

In April, budget worksheets are presented and preliminary direction from the City Manager regarding appropriate budget guidelines and strategy is given to each department. This budget planning process helps each department focus on requirements to continue its existing level of service, as well as, evaluate the potential to expand service levels.

Budget proposals are due to Finance by May for incorporation into a working budget document. A May management meeting is scheduled for the City Manager's Office, Finance staff and departments to jointly review all line items.

The Ad Valorem tax projections are a major component of all City budget discussions. When the certified tax roll from the Rockwall County Appraisal District is released in late July, the final preparation for a proposed budget is submitted to the City Council.

July, August, and September have scheduled City Council workshops to discuss the budget with City staff and hold two public hearings. The first public hearing is held mid August; the second public hearing occurs early September. By mid September, the City Council has voted on the tax rate ordinance and the budget ordinance.

The fiscal year begins on October 1. By late December, the completed Budget Document is distributed and made available to the public via website or requested hard copy.

## DESCRIPTION OF FUND STRUCTURE

The financial structure of the budget is organized by funds. A fund is generally defined as a fiscal and accounting entity which has its own self-balancing set of accounts for recording cash and other financial resources, as well as, any liabilities or residual equities or balances. Normally, funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

The two types of funds utilized are Governmental and Proprietary. Governmental funds are used for most governmental activities, while Proprietary funds are based on the premise that the city service should be conducted as a business with user fees covering expenses. Governmental funds include: General Fund, Capital Improvements Fund, Debt Service Fund, and Special Revenue Funds. Proprietary funds include: Water and Sewer Fund, and Solid Waste Enterprise Fund.

To maintain clarity and consistency in all reporting, the basis of budgeting and the basis of accounting used for the financial reporting are the same. The basis of budgeting for the Governmental Funds are prepared using the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, revenues are considered to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Budgetary control is maintained at the department level in each departmental budget.

Property taxes and interest associated with the current fiscal period are all considered to be susceptible to accrual and also have been recognized as revenues of the current fiscal period. Sales taxes collected and held by the State and merchants at year end on behalf of the City are also recognized as revenue. Franchise taxes, fines and permits, and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

## **Governmental Type Funds**

**General Fund -** the primary operating fund for the City. Financial resources include: property, sales and other taxes, franchise fees, fines, licenses and fees for services. Operating expenditures provide support for traditional tax-supported municipal services such as Public Safety, Parks and Recreation, Administration, and Public Works operations.

**Capital Improvements Fund** - accounts for the acquisition of capital assets or the construction of major capital projects (such as streets and sidewalks) not being financed by proprietary funds. Financial resources include: proceeds from the sale of obligation bonds, certificates of obligation, TXDOT funds, Impact fees, and operating fund transfers.

**Debt Service Fund** - accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds. Financial resources generated by a tax levy based on property values; used to pay debts incurred through the sale of obligation bonds, certificates of obligation, notes payable, and other debt instruments. The bonds finance long-term capital improvements to streets, parks, buildings, and other infrastructure projects.

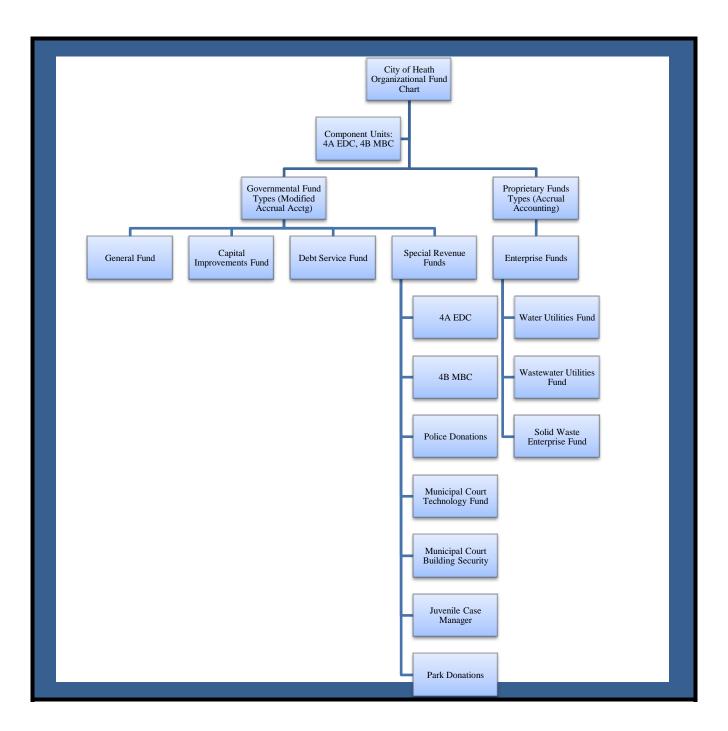
**Special Revenue Funds -** specific revenue sources that are legally restricted to expenditures for specified purposes (not including expendable trusts or major capital projects). Funds under this category include: Drainage Fund, HEDC 4A Sales Tax Revenue Fund, and MBC 4B Sales Tax Revenue Fund.

# **DESCRIPTION OF FUND STRUCTURE**

## **Proprietary Fund**

**Enterprise Funds -** account for operations that are financed and operated in a manner similar to private businesses; the intent of the City is to provide goods or services to the general public on a continual basis that will be self supporting through the user charges. Two enterprise funds are maintained: **Water and Sewer Fund -** operates the water distribution system and the wastewater treatment plants, wastewater pumping stations, and collection systems; and **Solid Waste Enterprise Fund -** accounts for operations of the sanitation function of the City.

All proprietary funds are accounted for using the accrual basis of accounting. Under this method, revenues are recognized when they are earned, and expenses are recognized when they are incurred.



## FINANCIAL POLICIES AND PRACTICES

#### **PURPOSE**

The purpose of the City of Heath Financial Policies and Practices is to:

- 1. Demonstrate to the citizens of Heath, the investment community, and the bond rating agencies that the City is committed to a strong fiscal operation.
- 2. Provide guidelines for future policy-makers and financial managers on common financial goals and strategies.
- 3. Fairly present and fully disclose the financial position of the City in conformity with Generally Accepted Accounting Principals (GAAP).
- 4. Demonstrate compliance with finance-related legal and contractual issues in accordance with the Texas Local Government Code and other legal mandates.

#### ANNUAL BUDGET

- 1. The budget shall provide a complete financial plan for all City funds and activities and, except as required by law or City Charter, shall be in such form as the City Manager deems desirable or the City Council may require.
- 2. A budget message explaining the budget both in fiscal terms and in terms of work programs shall be submitted with the budget. It shall outline the proposed financial policies of the City for the ensuing fiscal year, describe the important features of the budget, and indicate any major changes from the current year in financial policies, expenditures, and revenues with reason for such change. It shall also summarize the City's debt position and include such other material as the City Manager deems advisable.
- 3. The budget shall begin with a clear, general summary of its contents, shall show in detail all estimated income, indicating the proposed property tax levy, and all proposed expenditures for the ensuing fiscal year.
- 4. Each Director will be responsible for the administration of his/her departmental budget.
- 5. The goal of the City is to balance the operating budget with current revenues. A balanced budget is a budget in which current revenues equal current expenditures.
- 6. The legal level of budgetary control is at the divisional (division: a specific functional area within a City department) level. At any time during the fiscal year, the Finance Director may transfer up to \$5,000 of the unencumbered appropriated balance between classifications of expenditure within a division. Transfers exceeding \$5,000 must be approved by the City Manager. A transfer may not be made from the unencumbered appropriated balance in the Personnel Services classification of expenditure. Any revision that alters total expenditures of any department must be approved by the City Council.

## AMENDMENT BY CITY COUNCIL BEFORE ADOPTION

1. After public hearings, the City Council may adopt the budget with or without amendment. It may add or increase programs or amounts and may delete or decrease any programs or amounts, except expenditures required by law or for debt service or for estimated cash deficit, provided that no amendment to the budget shall increase the authorized expenditures to an amount greater than the total of estimated income plus funds available from prior years.

#### RESERVES AND FUND BALANCE

Fund Balance is defined as the assets of a fund less liabilities, as determined at the end of each fiscal year.

- 1. The City will establish reserves for replacement of facilities and equipment.
- 2. The City will avoid utilizing fund balances for operational expenditures.

## FINANCIAL POLICIES AND PRACTICES

3. The City will strive to maintain fund balance as a percent of operating expenses in the General Fund and General Debt Service Fund and net assets as a percent of operating expenses in the Water/Wastewater Utility Fund and the Sanitation Fund in accordance with the following table:

| Fund             | Target | Minimum    | Maximum |
|------------------|--------|------------|---------|
| General          | 25%    | 20%        | 30%     |
| Water/Wastewater | 25%    | 20%        | 30%     |
| Sanitation       | 25%    | 20%        | 30%     |
|                  |        | 1/12 of    |         |
|                  |        | next years |         |
| Gen Debt Service |        | Prin & Int |         |

In order to achieve the objectives of this policy, the following guidelines shall be adhered to:

- An unreserved fund balance shall be maintained as of October 1 of each year equal to 25% of that year's budgeted expenditures for both the General and Utility Funds.
- As part of the annual budget process, the Finance Director will estimate and prepare a projection of the year-end unreserved fund balances. Such projection will include an analysis of trends in fund balance levels on a historical and future projection basis. The Finance Director shall present the findings to the City Council as part of the budget review process for the ensuing fiscal year.
- Any anticipated balance in excess of the designated General and Utility Fund Balances may be budgeted to reduce the ensuing year's property tax levy and/or utility rates or may be allocated by the City Council during the course of the fiscal year for special projects.
- The City Council may declare a fiscal emergency and withdraw any amount of the unreserved General and Utility Fund Balances for purposes of addressing the fiscal emergency. Any such action must also provide for necessary appropriations to restore the unreserved fund balance to the required balance within a three-year period.

#### LONG-TERM FINANCIAL PLAN

- 1. The City will establish and maintain a long-term plan that considers future projects, new revenues, anticipated expenditures, and the City's goals.
- 2. The annual budget shall be prepared in conjunction with the long-term financial plan's goals and objectives.
- 3. The City will update replacement and maintenance plans annually and incorporate them into the long-term plan.

# FINANCIAL REPORTING

- 1. The Finance Director shall submit to the City Council at its second formal meeting each month the financial condition of the City by budget items, budget estimates versus actuals for the preceding month and for the fiscal year to date.
- 2. The Finance Director shall submit to the City Manager, Mayor, and City Council a quarterly investment report. The investment report will include summarized investment strategies employed in the most recent quarter and a description of the portfolio in terms of investment securities, maturities, and investment rate of return for the quarter.
- 3. A Comprehensive Annual Financial Report (CAFR) shall be prepared at the end of each fiscal year. The report shall be prepared in accordance with generally accepted accounting principles (GAAP) and shall include an opinion from an independent certified public accountant designated by the City Council. The CAFR shall be made available for public inspection and shall become part of the records of the City. The results of the audit will be presented to the City Council no later than March 31 of the following year.

## FINANCIAL POLICIES AND PRACTICES

- 4. The City will strive to receive and retain the Certificate of Achievement for Excellence in Financial Reporting for its CAFR and the Distinguished Budget Presentation for its annual budget document which are awarded annually by the Government Finance Officers Association of the United States and Canada (GFOA).
- 5. Every five years, the City will issue requests for proposal to choose an auditor.

## BASIS OF ACCOUNTING

- 1. The City will account for City finances in accordance with generally accepted accounting principles established by the Governmental Accounting Standards Board.
- 2. The City uses the modified accrual basis of accounting for the City's general government activities:
- Revenues under the modified accrual basis are recognized when they are measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period.
- Expenditures are recognized when the related fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which are recorded when due.
- 3. The City uses the accrual basis of accounting for the City's enterprise activities:
- Revenues and expenses are recognized when they occur regardless of the timing of related cash flows.
- 4. The City will implement and maintain encumbrance accounting whereby purchase orders are utilized to reserve a portion of the annual budgeted appropriations for future payment when due.

#### **OPERATING POLICY**

- 1. Assets will be safeguarded by properly classifying, recording, and tagging each asset. An inventory of assets will be maintained and include the description, cost, date of acquisition, department, location, and asset identification number. Periodic inventory inspections of assets shall be conducted. Assets will be capitalized when they meet the dollar minimum of \$10,000 and have a useful life of more than one year. For constructed assets, the criteria applies to the completed project.
- 2. The City Manager is authorized to write off bad debt accounts which have been delinquent for more than 120 days. These accounts will be aggressively pursued for collection by any lawful and available means.
- 3. Rates for water, sewer, and sanitation enterprise activities shall be maintained at levels sufficient to ensure that annual revenues will be available to pay all direct and indirect costs of the enterprise activities, including costs of operations, capital improvements, maintenance, and principal and interest requirements on outstanding debt.
- 4. In accordance with State law, all uncontested invoices will be paid within 30 days of proper receipt.
- 5. The City will use due caution in analyzing material incentives that are used to encourage development. A cost/benefit analysis will be performed as part of the evaluation. The City will periodically review the tax abatement policy and perform routine audits on companies receiving tax abatements.

#### **REVENUES**

- 1. The revenue projections will be made conservatively in order that actual revenues should meet or exceed the budgeted revenues for the year.
- 2. The City will aggressively pursue revenue collection to assure that collectible funds due the City are received in a timely manner.

## FINANCIAL POLICIES AND PRACTICES

- 3. The City will apply for Federal and State grants that meet City objectives and are cost beneficial. Departments will oversee daily operations of grant programs, monitor performance and compliance, and keep the Finance division informed of grant-related plans and activities. Grant funding must be authorized by City Council.
- 4. The City will investigate potential new revenue sources, including the capture of user fees.
- 5. The City will strive to obtain franchise agreements that incorporate a franchise or rental fee with all public utilities. The fee structure will be similar to other cities in the area and allowed by the Public Utility Commission.
- 6. Interest earned from investments will be distributed among the funds in accordance with the equity balance of the fund from which the money was provided to be invested.
- 7. Impact fees will be recorded as revenue at the time of assessment.

#### INVESTMENT POLICY

Investments made by the City will be made in compliance with the City of Heath Investment Policy. It is the policy of the City to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all State of Texas statutes and City ordinances. The primary objectives, in priority order, of the City's investment activities shall be:

- 1. Safety: Safety of principal is the foremost objective of the investment program. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective the City will diversify its investments by investing funds among a variety of securities offering independent returns and financial institutions.
- 2. Liquidity: The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.
- 3. Public Trust: All participants in the City's investment process shall seek to act responsibly as custodians of the public trust. Investment officers shall avoid any transaction that might impair public confidence in the City's ability to govern effectively.
- 4. Yield: The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and cash flow needs. The City's portfolio shall be designed with the objective of regularly meeting or exceeding the average rate of return on U. S. Treasury Bills at a maturity level comparable to the City's weighted average maturity in days. Return on investment is of secondary importance compared to the safety and liquidity objectives described above.

## FINANCIAL POLICIES AND PRACTICES

#### DEBT ISSUANCE POLICY

- 1. General Obligation Bonds: The City shall have the power to borrow money on the credit of the City and to issue general obligation bonds for permanent public improvements or for any other public purpose not prohibited by the Constitution and laws of the State of Texas, and to issue refunding bonds to refund outstanding bonds of the City previously issued. All such bonds shall be issued in conformity with the laws of the State of Texas.
- 2. Revenue Bonds: The City shall have the power to borrow money for the purpose of constructing, purchasing, improving, extending, or repairing public utilities, recreational facilities, or any other self-liquidating function not prohibited by the State of Texas, and to issue revenue bonds to evidence the obligation created thereby. Such bonds shall be a charge upon and payable from properties, or interest therein pledged, or the income there from, or both. The holders of the revenue bonds shall never have the right to demand payment thereof out of monies raised or to be raised by taxation. All such bonds shall be issued in conformity with the laws of the State of Texas.
- 3. Bonds Incontestable: All bonds of the City having been issued and sold and having been delivered to the purchaser thereof shall thereafter be incontestable and all bonds issued to refund in exchange for outstanding bonds previously issued shall and after said exchange, be incontestable.
- 4. Use of Bond Funds: Any and all bond funds approved by a vote of the citizens of Heath will be expended only for the purposes stated in the bond issue.
- 5. Certificates of Obligation: All certificates of obligation issued by the City shall be approved by ordinance and issued in accordance with the laws of the State of Texas.

# STRATEGIC PLAN

# **QUALITY OF LIFE**

# **Strategy A: Quality of Life**

Committed to prudent, low density residential growth conducive for recreational, cultural and social opportunities; supporting neighborhood and community events while enjoying a lower tax rate and crime rate.

## Goal

Incorporate retail development with unique layout amenities to compliment residential characteristics for green space.

# **Objective**

3-5 years Review comprehensive plan specifying implementation strategy, land use strategy, transportation strategy, and retail development stipulations

|                                    | Performance Measures: |            |      |              |    |               |
|------------------------------------|-----------------------|------------|------|--------------|----|---------------|
|                                    |                       | FY 2008    |      | FY 2009      |    | FY 2010       |
| Average Home Value                 | \$                    | 378,747    | \$   | 384,294      | \$ | 385,001       |
| Certified Tax Assessed Value Total | \$1,0                 | 05,177,768 | \$1, | ,101,524,185 | \$ | 1,089,241,489 |
| Maintained number of park acres    |                       | 15         |      | 15           |    | 15            |
| Number of Offenses                 |                       | 369        |      | 412          |    | 433           |
| Tax Rate                           |                       | 0.3433     |      | 0.3433       |    | 0.3433        |

# STRATEGIC PLAN

# **COMMUNITY DEVELOPMENT**

# **Strategy B: Community Development**

Encourage upscale commercial, retail, and professional development that embraces a well-designed neighborhood encompassing green space and lower density.

## Goal

Detail clarification of the development process while continuing to raise development standards; maintain a low density, rural character; maximize commercial and retail zoning opportunities; allow for housing types other than single-family on a limited basis.

# **Objective**

| 1-5 years | Complete | Terry Park | construction |
|-----------|----------|------------|--------------|
|           |          |            |              |

1-5 years Monitor and forecast demographic changes including social and socio-economic evolutions

1-5 years Evaluate housing type restrictions

3-5 years Review comprehensive plan specifying implementation strategy, land use strategy, transportation strategy, and retail development stipulations

| Performance Measures:                    |            |            |    |         |
|--|------------|------------|----|---------|
|  | FY 2008    | FY 2009    |    | FY 2010 |
| Measures:                                |            |            |    |         |
| Developer Impact Fees                    | \$ 190,000 | \$ 140,000 | \$ | 276,000 |
| Improved commercial/acre property value  | 110,000    | 110,000    |    | 110,000 |
| Improved residential/acre property value | 190,000    | 190,000    |    | 110,000 |
| Rockwall County Property Count           | 3,510      | 3,553      |    | 3,562   |
|  |            |            |    |         |

# STRATEGIC PLAN

## ORGANIZATIONAL DEVELOPMENT

# **Strategy C: Organizational Development**

Manage resources to recruit and retain staff who adhere to the desired highest standards of professionalism, expertise, and customer service; continually striving to proficiently deliver services to the citizenry.

## Goal

Demonstrate commitment to employee growth and development; set and communicate expectations for workload; reward outstanding involvement and achievement; provide market competitive compensation.

# **Objective**

1-5 years Continually provide training to enhance professional development

1-5 years Utilize performance evaluations to promote communication, expectations, and outstanding achievement

1-5 years Recognize employees who exemplify the City's vision and values

1-5 years Annual pay adjustments inline with general economic trends

3-5 years Review market compensation survey

| Performance Measures:   |         |         |         |
|---|---------|---------|---------|
|   | FY 2008 | FY 2009 | FY 2010 |
| Measures:   |         |         |         |
| Turnover Rate   | 15%     | 18%     | 10%     |
| Average Workers' Compensation claims per employee                       | 2%      | 2%      | 2%      |
| Market Competitive Compensation - % of Employees at or above 60% market | 100%    | 100%    | 100%    |

# STRATEGIC PLAN

## FINANCIAL MANAGEMENT

# **Strategy D: Financial Management**

Allocate resources to responsibly manage public funds and debt in accordance with the Public Funds Investment Act; maintain and improve cooperative efforts of outside entities to provide timely, accurate reporting.

## Goal

Utilize technology to process financial statements and reporting efficiently; examine and implement best practices to respond to annual audit recommendations; protect and enhance the City's credit rating; ensure that key policy decisions are not prohibited by financial challenges or emergencies.

# **Objective**

- 1-5 years Maximize use and capabilities of the centralized financial management system
- 1-5 years Review financial policies and adjust as appropriate
- 1-5 years Monitor and improve key credit criteria
- 1-5 years Maintain key operating reserves

| Performance Measures:  |         |         |         |  |  |
|--|---------|---------|---------|--|--|
| Measures:  | FY 2008 | FY 2009 | FY 2010 |  |  |
| Bond Rating (General Obligation and Certificates of Obligation): |         |         |         |  |  |
| Moody's Investors Service  | A2      | A2      | A2      |  |  |
| Fitch  | AA-     | AA-     | A+      |  |  |
| Standard and Poor's  | A       | AA      | AA      |  |  |
| # of Audit Findings  | 0       | 0       | *       |  |  |
| Fund Balance % - Governmental Funds                              | 31%     | 27%     | 36%     |  |  |
| Fund Balance % - Enterprise Funds                                | 27%     | 29%     | 23%     |  |  |
| *FY 2010 unaudited prior to Budget Book printing                 |         |         |         |  |  |

## STRATEGIC PLAN

## **PUBLIC SAFETY**

# **Strategy E: Public Safety**

Supply highly trained personnel with the appropriate resources to continually improve safety, efficiency and security throughout the community.

## Goal

Continue to implement education opportunities that involve the public with all facets of public safety; maintain a high quality emergency response system; continually foster a safe neighborhood felt by all in the community.

# **Objective**

| 1-5 years | Increase city outreach | through safety fair | rs, school resource office | cers, citizen publications. | and media relations |
|-----------|------------------------|---------------------|----------------------------|-----------------------------|---------------------|
|           |                        |                     |                            |                             |                     |

- 1-5 years Formation and utilization of a citizen volunteer support for public safety incidents
- 1-5 years Receive lower Insurance rating
- 1-5 years Ensure priority calls response time remains low
- 1-5 years Replace aging fire apparatus on an ongoing rotation
- 1-5 years Exceed training minimum per discipline average per year
- 1-5 years Maintain quality of life with a low crime incident rate through minimum staffing requirements of NFPA and TCFP

| <b>Performance Measures:</b> |
|------------------------------|

|   | 2008     | 2009     | 2010 |  |
|---|----------|----------|------|--|
| Measures:   |          |          |      |  |
| Crime Rate per 100,000                              | 1,398.90 | 1,270.10 | *    |  |
| Insurance Rating                                    | 5        | 5        | 5    |  |
| Training per discipline average per year            | 20       | 20       | 20   |  |
| Average Response Time per dispatched call (minutes) | 5.04     | 5.04     | 5.04 |  |
|   |          |          |      |  |

<sup>\*</sup> Statistic based on the calendar year. Available 12/31/10

# STRATEGIC PLAN

## **INFRASTRUCTURE**

# **Strategy F: Infrastructure**

Allocate resources to appropriately and efficiently maintain existing infrastructure while analyzing new development to enhance exceptional reputation.

## Goal

Continue to maintain high aesthetic standards implemented through the organization of the Capital Improvement Program (CIP) to the upscale image throughout the community; construct municipal facilities to effectively accommodate needs and services; coordinate the placement of underground utility lines.

# **Objective**

1-5 years Update CIP annually

1-5 years Monitor roadway integrity for continual improvement using Pavement Condition Index (PCI)

1-5 years Re-evaluate Storm Water Management Program

5-10 years Design and construct a new municipal complex

| Performance Measures:  |         |         |         |  |  |  |
|--|---------|---------|---------|--|--|--|
|  | FY 2008 | FY 2009 | FY 2010 |  |  |  |
| Measures:  |         |         |         |  |  |  |
| Average system water pressure                                | 50      | 50      | 50      |  |  |  |
| Total Facility Square Feet                                   | 21,635  | 21,635  | 21,635  |  |  |  |
| Sewer in-flow/infiltration (miles 1/1 inspection/correction) | 15      | 15      | 15      |  |  |  |

#### CITY OF HEATH

### STRATEGIC PLAN

#### **TRANSPORTATION**

### Strategy G: Transportation

Support local and regional planning, development, and maintenance of a comprehensive transportation network.

#### Goal

Continually monitor and modify the transportation route to provide citizens with the optimum type, mode and expediency of travel; examine and utilize multimodal forms of transportation in appropriate areas of development while ensuring high quality landscaping and illumination in conjunction with all modes.

### **Objective**

| 1-5 years | Update | transportation | study |
|-----------|--------|----------------|-------|
|-----------|--------|----------------|-------|

1-5 years Develop a system to monitor traffic movement and survey user satisfaction

1-5 years Review trail system plan to connect major areas

1-5 years Review Master Plan addressing sidewalk, landscape, and illumination requirements for all transportation corridors

1-5 years Continue to encourage TXDOT extension of Highway FM 740 (Phase I and II); and FM549

| Performance Measures:  |         |         |         |
|--|---------|---------|---------|
|  | FY 2008 | FY 2009 | FY 2010 |
| Measures:  |         |         |         |
| Average Pavement Condition Index (Estimated Standard of Correction 5.5)                          | 5.75    | 5.9     | 5.9     |
| Lane mile maintained per PMS (Pavement Management System) based on one mile pavement 10 ft width | 231K    | 235K    | 235K    |
| Lane Miles Rehabilitated   | 2       | 2       | 1       |

#### CITY OF HEATH

### STRATEGIC PLAN

### **DELIVERY OF SERVICES**

### **Strategy H: Delivery of Services**

Continually evaluate efficiency methods and standards for delivering high quality services and allocating City resources to meet the current and future community needs.

#### Goal

Maintain or enhance City staffing levels to effectively and efficiently provide necessary core services; utilize best practices and methods to identify core services; utilize customer centered technology; develop and maintain public engagement in development and delivery of programs and services.

### **Objective**

1-5 years Define core City services to be provided

1-5 years Analyze processes to included technology to increase efficiency for customers and employees (i.e. online bill

payment, real-time updates, etc.)

1-5 years Establish city-wide customer survey1-5 years Utilize customer feedback system

| TD 0         | 3.7         |
|--------------|-------------|
| Performance  | Maggiirage  |
| I CHOH Mance | Micasui cs. |

|                             | FY 2008 | FY 2009 | FY 2010 |
|-----------------------------|---------|---------|---------|
| Measures:                   |         |         |         |
| Number of Employees         | 46      | 47      | 40.5    |
| Number of Water Customers   | 1,806   | 1,842   | 1,862   |
| Payments processed online   | 475     | 1,459   | 2,182   |
| Payments processed in-house | 25,437  | 26,379  | 27,527  |
| Number of Re-reads          | 37      | 31      | 614 *   |

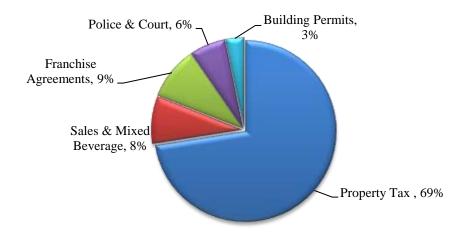
<sup>\*</sup> FY 2010 Implemented service order tracking for all requests whether internal or external for gathering work load statistics.



# GENERAL FUND

The General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue.

### CITY OF HEATH Annual Operating Budget Fiscal Year 2010-2011 BUDGET OVERVIEW



#### **Description of Top 5 Revenues**

1) Ad Valorem Property Tax (69%). The Rockwall County Appraisal District (RCAD) and Kaufman County Appraisal District (KCAD) establish the value of each property within the City of Heath. The certified taxable value for FY 2011 is \$1,089,241,489; approximately 1% lower than the FY 2010 certified value of \$1,101,524,185. The M&O tax rate is 27.86 cents per \$100 resulting in projected revenue of \$2,988,000.

Assumption #1: A 98.5% collection rate of ad valorem taxes is built into the revenue assumption. Historically, 98.5% has been used to accurately project ad valorem revenue.

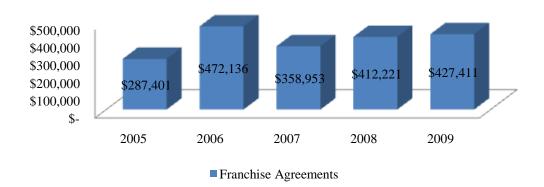
Assumption #2: Historical collection analysis revealed 50% of total Delinquent Ad Valorem Tax Revenue and Penalty & Interest Revenue occurred between May 1st and September 30th. FY 2010 projected actual revenue has meet 2010 budgeted revenue. FY 2011 budgeted revenue is set at prior year collections.



### BUDGET OVERVIEW

2) Franchise Agreements (9%). Franchise Fees are received from an energy provider (66%), telephone providers (29%), and a waste management provider (5%).

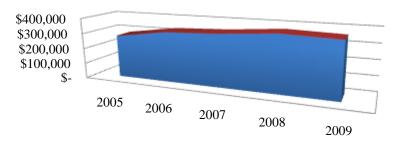
Assumption #1: An increase in franchise fee revenue was incorporated into the FY 2009 revenue projections due to a rate increase in the Atmos franchise fee. FY 2009 actual revenue totaled \$427,411; 38% of the total revenue was collected during the period of May 1st through September 30th. Revenue projections assume 62% of franchise fees have been collected through April yielding projected actuals for FY 2010 of approximately \$409,000. No franchise fee increases or additional providers are expected for FY 2011; revenue projections remain unchanged from FY 2010.



3) Sales & Mixed Beverage Tax (8%). The Texas Comptroller's office lists 131 outlets of all industries subject to sales tax for 2nd quarter 2009; a 12 outlet decline from 2nd quarter 2008. The largest 3 categories of outlets are as follows: Retail Trade - 28 outlets or 21%; Professional/ Scientific/ Technical - 20 outlets or 15%; and Construction - 17 outlets or 13%.

Assumption #1: 2nd and 3rd Quarter 2009 saw an 11% decline in taxable sales. The current year Sales Tax and Mixed Beverage Tax Revenue is only slightly below prior year collections. No new retail establishments or construction are expected in the near future. Based on historical trending for the months of October through May, FY 2011 Sales Tax and Mixed Beverage Tax Revenue was budgeted slightly lower than FY 2010.

## Sales & Mixed Beverage Tax



|                        | 2005      | 2006      | 2007      | 2008      | 2009      |
|------------------------|-----------|-----------|-----------|-----------|-----------|
| ■ Mixed Beverage       | \$3,533   | \$3,147   | \$2,798   | \$3,311   | \$3,609   |
| ■ Sales Tax Collection | \$276,712 | \$325,738 | \$339,570 | \$365,801 | \$355,097 |

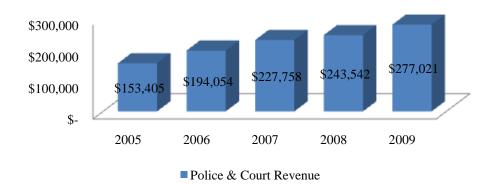
### CITY OF HEATH Annual Operating Budget Fiscal Year 2010-2011 BUDGET OVERVIEW

4) Police and Court Fines and Fees (6%). Police Revenue benefits from an agreement with Rockwall ISD for contractual services of three School Resource Officers (SRO). RISD reimburses the City for 75% of the SRO's salary and benefits. Municipal Court Revenue contributes the largest remaining portion.

Assumption #1: The RISD contract is based on actual salaries and benefits of SRO's. The budgeted increase results from the assumed increase in the cost of payroll, including health insurance.

Assumption #2: Additional patrol officer positions are not budgeted in FY 2011. Ticket writing is projected to coincide with historical citation data and remain consistent with prior years. The revenue generated from police and court fines and fees was projected to remain flat.

Assumption #3: Alarm Registration Fees are projected conservatively. 625 residential and commercial alarm registrations are forecast for FY 2010 based on historical trending of registrations during the period of June through September. FY 2011 alarm revenue is projected to be consistent with FY 2010.



5) Building Permits (3%). New construction and restoration of commercial and residential sites require inspections that satisfy City and state codes. Building Permit Fees are collected to offset the costs associated with the inspection process.

Assumption #1: Building Permit revenue collected from October through April averaged 57% of total annual collections consistently over the past five years (FY 2005 - FY 2009). The previous five years have seen the highest permit requests in September, November, January, April, and July. FY 2010 projections, therefore, were based on average collections and are expected to total approximately \$147,000. FY 2011 budgeted revenue is consistent with FY 2010 projected actual revenue.



### CITY OF HEATH Annual Operating Budget Fiscal Year 2010-2011 BUDGET OVERVIEW

### **Expenditure Assumptions**

#### 1) Salaries and Benefits

Assumption #1: Budgeted Salaries include a 5% increase. See Personnel tab for detail by position.

Assumption #2: The cost of health insurance was estimated to increase 20%.

Assumption #3: The Department of Public Safety applied for a grant which would pay the salary and benefits of one officer for three years. The grant requires that the City pay the salary and benefits the fourth year. The DPS budget includes a line item reserving \$25,000 to partially offset the cost of the position in year 4. We will budget this line item again in FY 2012 and FY 2013 totaling \$50,000 and \$75,000, respectfully. The reserve will minimize the impact of the City's obligation in FY 2014. Any unused funds can be returned to the General Fund fund balance; be used to purchase replacement vehicles and equipment; or used elsewhere in the operating budget.

### 2) Capital Outlay

Assumption #1: The budget includes the purchase of 4 replacement vehicles.

Assumption #2: The replacement of Christmas decorations and the flagpole for City Hall are included in this year's budget.

Assumption #3: The City's computer equipment is routinely replaced to help maintain an efficient and effective system. This year the budget includes funding for replacement equipment.

#### 3) Operational Expenditures

Assumption #1: To ensure the pristine condition of the City's parks, the Landscape Maintenance budget was increased from the previous year.

Assumption #2: The cost of services provided by the City of Rockwall have increased slightly over the previous years budget.

#### 4) Contingency

Assumption #1: The budget includes \$75,000 for unanticipated expenditures that may arise during the current budget year.

#### 5) Fund Balance

Assumption #1: The budget includes spending \$111,500 of the current fund balance. FY 2011 and FY 2012 are slated to spend fund balance in excess of the 25% target balance set by financial policy to maintain the current property tax rate.

| <b>Budget Summary</b>        |                     |                   |                |                 | All Funds        |
|------------------------------|---------------------|-------------------|----------------|-----------------|------------------|
|                              | Projected Beginning | Proposed          | Proposed       | Budgeted Ending | Fund             |
|                              | Fund Balance        | Revenue &         | Expenditures & | Fund Balance    | r una<br>Balance |
|                              |                     | Financing Sources | Financing Uses |                 | Variance by      |
|                              | 10/01/2010          | 2010-2011         | 2010-2011      | 09/30/2011      | %                |
| Summary of all Funds         |                     |                   |                |                 |                  |
| Governmental Operating Funds |                     |                   |                |                 |                  |
| General Fund                 | 1,769,215           | 4,852,700         | 4,951,700      | 1,670,215       | -6%              |
| Debt Service Fund            | 1,209,601           | 766,300           | 1,338,710      | 637,191         | -47%             |
| Total Governmental Funds     | 2,978,816           | 5,619,000         | 6,290,410      | 2,307,406       |                  |
| Enterprise Funds             |                     |                   |                |                 |                  |
| Water Utilities Fund         | 989,938             | 4,522,750         | 4,483,938      | 1,028,750       | 4%               |
| Solid Waste Fund             | 92,871              | 550,500           | 569,900        | 73,471          | -21%             |
| Total Enterprise Funds       | 1,082,809           | 5,073,250         | 5,053,838      | 1,102,221       |                  |
| Total Operating Funds        | 4,061,626           | 10,692,250        | 11,344,248     | 3,409,627       |                  |
| Component Units              |                     |                   |                |                 |                  |
| HEDC                         | 669,134             | 176,200           | 94,533         | 750,801         | 12%              |
| HMBC                         | 958,333             | 176,800           | 81,563         | 1,053,570       | 10%              |
| Total Component Units        | 1,627,467           | 353,000           | 176,096        | 1,804,371       |                  |
| Total of all Funds           | 5,689,094           | 11,045,250        | 11,520,344     | 5,213,999       |                  |

### Fund Balance % Variance greater than 10% Explanation

Debt Service Fund: Series 2001 refunding savings were not finalized during budget planning. Original principal and interest debt was budgeted; thus final FY10-11expenditures will be lower and the ending fund balance will be greater than the reflected variance. Fund balance reserves are significantly above the required minimum.

Solid Waste Fund: The City contracts for disposal services. Administration of bill processing and collections are recorded in this fund. Fund balance will be spent to maintain the current rate.

HEDC: No expenditure increases were forecast. Fund balance reserves will increase for use on future projects. HMBC: No expenditure increases were forecast. Fund balance reserves will increase for use on future projects.

| <b>Combined Summary of Budget</b> | y Fund       |                              |                   |              |                 |                          | Summar            |
|-----------------------------------|--------------|------------------------------|-------------------|--------------|-----------------|--------------------------|-------------------|
|                                   |              | Governmental Funds           |                   | Enterpris    | se Funds        | Special Revenue          |                   |
|                                   | General Fund | 4A & 4B Economic Development | Debt Service Fund | Utility Fund | Sanitation Fund | Special Revenue<br>Funds | COMBINED<br>TOTAL |
| Beginning Resources               | 1,769,215    | 1,627,467                    | 1,209,601         | 989,938      | 92,871          | 79,009                   | 5,768,101         |
| Current Revenues                  |              |                              |                   |              |                 |                          |                   |
| Property Tax Revenue              | 3,068,000    |                              | 709,300           | -            | -               | -                        | 3,777,300         |
| Sales and Mixed Beverage Tax      | 353,600      | 350,000                      | -                 | -            | -               | -                        | 703,600           |
| Franchise Agreements              | 409,000      |                              | -                 | -            | -               | -                        | 409,000           |
| Interest Income                   | 7,500        | 3,000                        | 28,000            | 2,750        | 500             | 615                      | 42,365            |
| Administrative Revenue            | 87,750       |                              | -                 | 1,500        | -               | -                        | 89,250            |
| Permits& Fees & Other             | 158,150      |                              | -                 | 269,000      | -               | -                        | 427,150           |
| PID Revenue                       | -            |                              | 29,000            | 2,300        | -               | -                        | 31,300            |
| Charges for Services              | -            |                              | -                 | 4,200,000    | 550,000         | -                        | 4,750,000         |
| Inter-Local/ Inter-Agency         | 188,000      |                              | -                 | -            | -               | -                        | 188,000           |
| Police & Court Revenue            | 32,000       |                              | -                 | -            | -               | 18,000                   | 50,000            |
| Fines and Forfeitures             | 50,000       |                              | -                 | -            | -               | -                        | 50,000            |
| Fire Department Revenue           | 96,000       |                              | -                 | -            | -               | -                        | 96,000            |
| Park Department Revenue           | 13,000       |                              | -                 | -            | -               | -                        | 13,000            |
| All Other                         | 306,500      | -                            | -                 | -            | -               | 2,243                    | 308,743           |
| Total - Current Revenue           | 4,769,500    | 353,000                      | 766,300           | 4,475,550    | 550,500         | 20,858                   | 10,935,708        |
| Transfer from Other Funds         | 83,200       |                              | -                 | 47,200       | -               | -                        | 130,400           |
| TOTAL AVAILABLE RESOURC           | 6,621,915    | 1,980,467                    | 1,975,901         | 5,512,688    | 643,371         | 99,867                   | 16,834,209        |
| Current expenditures              |              |                              |                   |              |                 |                          |                   |
| Personnel Services                | 3,070,000    | 1,000                        | _                 | 852,300      | -               | _                        | 3,923,300         |
| Supplies & Services               | 375,725      | 10,000                       | _                 | 272,550      | _               | _                        | 658,275           |
| Telecommunications                | 23,000       | -                            | _                 | 13,100       | -               | _                        | 36,100            |
| Operational                       | 422,900      | 41,200                       | 7,500             | 1,629,589    | 475,500         | -                        | 2,576,689         |
| Inter-Local/ Inter-Agency         | 233,000      | -                            | 57,817            | 520,783      | -               | -                        | 811,600           |
| Materials & Equipment             | 146,525      | -                            | -                 | 48,100       | -               | 18,000                   | 212,625           |
| Capital Outlay                    | 615,550      | 50,000                       | -                 | 37,000       | -               | -                        | 702,550           |
| Debt Service                      | -            | 35,896                       | 1,273,394         | 1,060,516    | -               | -                        | 2,369,800         |
| Contingency                       | 65,000       | -                            | -                 | 50,000       | -               | -                        | 115,000           |
| Capital Projects                  | -            | -                            | -                 | -            | -               | -                        |                   |
| Total Expenditures                | 4,951,700    | 138,096                      | 1,338,711         | 4,483,938    | 475,500         | 18,000                   | 11,405,945        |
| Transfer to Other Funds           | _            | 38,000                       |                   | _            | 94,400          |                          |                   |
| ENDING FUND BALANCE               | 1,670,215    | 1,804,371                    | 637,190           | 1,028,750    | 73,471          | 81,867                   | 5,428,265         |
| *FUND BALANCE MINIMUM             | 990,340      | -                            | 110,934           | 896,788      | -               | -                        |                   |
| FUND BALANCE SURPLUS              | 679.875      | 1,804,371                    | 526,256           | 131,962      | 73,471          | 81,867                   |                   |

<sup>\*</sup> Fund balance minimum requirement is 20% of total budgeted expenditures for General Fund and Water/Wastewater

st Fund balance minimum Debt Service requirement is 1/12 of next year's Principal and Interest payments

### MULTI-YEAR REVENUE AND EXPENDITURE HISTORY BY TYPE FOR GENERAL FUND

|                                      |                 |                 |                 |                 | Projected Budget | Adopted Budget |
|--------------------------------------|-----------------|-----------------|-----------------|-----------------|------------------|----------------|
|                                      | Actual FY 05-06 | Actual FY 06-07 | Actual FY 07-08 | Actual FY 08-09 | FY 09-10         | FY 10-11       |
| <b>Beginning Resources</b>           | 2,410,935       | 2,723,390       | 2,640,109       | 2,683,094       | 1,760,640        | 1,769,215      |
| Revenues                             |                 |                 |                 |                 |                  |                |
| Property Tax Revenue                 | 2,177,593       | 2,559,936       | 2,856,252       | 3,007,788       | 3,082,300        | 3,068,000      |
| Administrative Revenue               | 1,044,702       | 991,941         | 939,635         | 883,716         | 865,250          | 857,850        |
| Permits& Fees & Other                | 276,066         | 220,459         | 369,626         | 126,521         | 153,250          | 158,150        |
| Police & Court Revenue               | 194,054         | 227,758         | 243,542         | 277,021         | 263,830          | 270,000        |
| Fire Department Revenue              | 41,141          | 48,000          | 48,000          | 48,000          | 51,500           | 96,000         |
| Park Department Revenue              | 163,690         | 43,095          | 127,928         | 18,124          | 14,950           | 13,000         |
| External Contributions/Other Sources | -               | 213,160         | -               | -               | -                | 306,500        |
| Total Revenue                        | 3,897,245       | 4,304,349       | 4,584,983       | 4,361,170       | 4,431,080        | 4,769,500      |
| Transfer from Other Funds            |                 | -               | -               | 83,051          | 81,200           | 83,200         |
| TOTAL AVAILABLE RESOURCES            | 6,308,180       | 7,027,739       | 7,225,092       | 7,127,315       | 6,272,920        | 6,621,915      |
| Expenditures                         |                 |                 |                 |                 |                  |                |
| Payroll                              | 1,450,116       | 1,719,354       | 2,015,091       | 2,115,553       | 1,966,900        | 1,994,400      |
| Personnel Benefits                   | 728,737         | 698,007         | 857,255         | 847,370         | 937,900          | 1,075,600      |
| Subtotal                             | 2,178,853       | 2,417,361       | 2,872,346       | 2,962,923       | 2,904,800        | 3,070,000      |
| Supplies & Services                  | 365,475         | 340,523         | 312,115         | 305,019         | 408,855          | 398,725        |
| Operational                          | 737,964         | 613,279         | 481,413         | 551,562         | 609,350          | 655,900        |
| Materials & Equipment                | 130,145         | 458,310         | 191,123         | 105,819         | 160,550          | 146,525        |
| Capital Outlay                       | 172,354         | 458,157         | 195,838         | 94,728          | 157,650          | 615,550        |
| Contingency                          | -               | -               | -               | -               | -                | 65,000         |
| Total Expenditures                   | 3,584,790       | 4,287,630       | 4,052,835       | 4,020,052       | 4,241,205        | 4,951,700      |
| Transfer to Other Funds              | -,,             | 100,000         | 489,163         | 1,334,288       | 250,000          | -              |
| Restricted Special Revenue           | 1,500,000       | 1,000,000       | 1,233,205       | 9,132           | 12,500           | 12,500         |
| ENDING FUND BALANCE                  | 2,723,390       | 1,640,109       | 1,449,889       | 1,763,844       | 1,769,215        | 1,657,715      |
| *EFFECT ON UNRESERVED FUND BALANCE   | 312,455         | (1,083,281)     | (1,190,220)     | (919,250)       | 8,575            | (111,500)      |

### **General Fund Sources and Uses**

|  |           | F'09-10   | F'09-10   | F'09-10   | F'10-11   |
|--|-----------|-----------|-----------|-----------|-----------|
|  | F'08-09   | Adopted   | Amended   | Projected | Adopted/  |
|  | Actual    | Budget    | Budget    | Actual    | Amended   |
|  |           |           |           |           |           |
| Sources of Funds                             |           |           |           |           |           |
| Beginning Resources                          | 2,679,889 | 1,760,640 | 1,760,640 | 1,760,640 | 1,769,215 |
| Current Revenues                             |           |           |           |           |           |
| Property Tax Revenue                         | 3,007,788 | 3,104,100 | 3,104,100 | 3,082,300 | 3,068,000 |
| Administrative Revenue                       | 883,716   | 841,050   | 841,050   | 865,250   | 857,850   |
| Permit & Fee Revenue                         | 126,521   | 118,150   | 118,150   | 153,250   | 158,150   |
| Police & Court Revenue                       | 277,021   | 259,400   | 259,400   | 263,830   | 270,000   |
| Fire Department Revenue **                   | 48,000    | 48,000    | 48,000    | 51,500    | 96,000    |
| Park Department Revenue                      | 18,124    | 13,000    | 13,000    | 14,950    | 13,000    |
| Other Sources **                             | 83,051    | 81,200    | 81,200    | 81,200    | 389,700   |
| Total - Current Revenue                      | 4,444,221 | 4,464,900 | 4,464,900 | 4,512,280 | 4,852,700 |
| Total Sources of Funds                       | 7,124,110 | 6,225,540 | 6,225,540 | 6,272,920 | 6,621,915 |
| Uses of Funds                                |           |           |           |           |           |
| Current expenditures                         |           |           |           |           |           |
| 2 Streets Division                           | 250,088   | 338,225   | 359,225   | 359,200   | 339,225   |
| 4 Parks Division                             | 78,711    | 135,150   | 136,250   | 134,000   | 220,550   |
| 6 Engineering & Inspections Divisio          | 404,487   | 441,225   | 443,725   | 427,450   | 456,025   |
| 8 Municipal Court Division                   | 89,384    | 110,650   | 110,650   | 93,200    | 104,300   |
| 9 Public Safety Division **                  | 2,236,777 | 2,347,800 | 2,355,200 | 2,317,750 | 2,801,100 |
| 40 City Council Division                     | 35,259    | 42,150    | 42,150    | 36,600    | 38,000    |
| 43 City Secretary Division                   | 121,576   | 116,650   | 116,650   | 111,700   | 125,250   |
| 46 City Attorney Division                    | 33,530    | 36,000    | 36,000    | 36,000    | 36,000    |
| 52 City Manager Division                     | 272,313   | 240,450   | 242,050   | 240,400   | 245,050   |
| 55 Finance Division                          | 231,195   | 220,800   | 228,200   | 219,805   | 232,600   |
| 60 Non-Divisional                            | 371,019   | 354,100   | 313,100   | 265,100   | 353,600   |
| Total Current Expenditures                   | 4,124,339 | 4,383,200 | 4,383,200 | 4,241,205 | 4,951,700 |
| 560-802 Transfer to CIP                      | 230,000   | 0         | 0         | 0         | 0         |
| 560-840 Transfer to Debt Service             | 1,000,000 | 250,000   | 250,000   | 250,000   | 0         |
| Ending Resources                             | 1,769,772 | 1,592,340 | 1,592,340 | 1,781,715 | 1,670,215 |
| Restricted Special Revenue                   | 9,132     | 9,132     | 12,500    | 12,500    | 12,500    |
| Unreserved                                   | 1,760,640 | 1,583,208 | 1,579,840 | 1,769,215 | 1,657,715 |
| Revenue vs. Expenditures - Surplus/(Deficit) | 319,883   | 81,700    | 81,700    | 271,075   | (99,000)  |
| Impact on Unreserved Fund Balance            | 310,708   | (177,432) | (180,800) | 8,575     | (111,500) |

Ordinance No. 10109B 10/19/2010 Amended Budget FY 2011 for disposition of fire equipment and fire equipment capital lease. All changes shown in green.

|      | ue                                  |           | F'09-10   | F'09-10   | F'09-10             | F'10-11   |
|------|-------------------------------------|-----------|-----------|-----------|---------------------|-----------|
|      |                                     | F'08-09   | Adopted   | Amended   | Projected Projected | Adopted/  |
|      |                                     | Actual    | Budget    | Budget    | Actual              | Amended   |
| Gene | ral Fund Revenue Detail             |           | 3         | <u> </u>  |                     |           |
| 4001 | Ad Valorem Taxes                    | 2,923,936 | 3,022,000 | 3,022,000 | 3,000,000           | 2,987,700 |
| 4002 | Penalty & Interest                  | 44,516    | 41,000    | 41,000    | 41,000              | 41,000    |
| 4003 | Tax Certificate Fees                | 205       | 100       | 100       | 300                 | 300       |
| 4004 | Ad Valorem Delinquent Taxes         | 39,130    | 41,000    | 41,000    | 41,000              | 39,000    |
| 4004 | Total - Property Tax Revenue        | 3,007,788 | 3,104,100 | 3,104,100 | 3,082,300           | 3,068,000 |
| 4101 | Sales Tax                           | 355,097   | 360,000   | 360,000   | 355,000             | 350,000   |
| 4102 | Mix Drink Tax                       | 3,609     | 2,300     | 2,300     | 3,600               | 3,600     |
| 4103 | Franchise Agreements                | 427,411   | 409,000   | 409,000   | 409,000             | 409,000   |
| 4104 | Civic Center Rentals                | 2,050     | 1,650     | 1,650     | 1,650               | 1,650     |
| 4106 | Interest Earned                     | 23,876    | 12,000    | 12,000    | 7,500               | 7,500     |
| 4107 | Other Revenue                       | 45,847    | 30,000    | 30,000    | 30,000              | 30,000    |
| 4110 | Tower Lease                         | 18,000    | 18,000    | 18,000    | 48,000              | 48,000    |
| 4114 | New Development Electric            | 0         | 0         | 0         | 0                   | 0         |
| 4115 | Rezoning Application Fees           | 0         | 0         | 0         | 2,000               | 0         |
| 4116 | Conditional Use Permits             | 525       | 0         | 0         | 900                 | 0         |
| 4117 | Plat Fees                           | 2,597     | 3,000     | 3,000     | 3,000               | 3,000     |
| 4118 | New Development - 2.5% Fee          | 0         | 0         | 0         | 0                   | 0         |
| 4121 | Takeline Lease                      | 4,600     | 5,000     | 5,000     | 4,500               | 5,000     |
| 4160 | Collection Fee Revenue              | 105       | 100       | 100       | 100                 | 100       |
|      | Total - Administrative Revenue      | 883,716   | 841,050   | 841,050   | 865,250             | 857,850   |
| 4201 | <b>Building Permits</b>             | 99,055    | 100,000   | 100,000   | 140,000             | 140,000   |
| 4202 | Inspection Fees                     | 350       | 800       | 800       | 100                 | 800       |
| 4203 | Code Enforcement Admin Fee (Mowin   | 7,391     | 1,150     | 1,150     | 1,150               | 1,150     |
| 4204 | OSSF Permit Fees                    | 5,500     | 6,200     | 6,200     | 2,000               | 6,200     |
| 4209 | Contractor Registration Fee         | 14,075    | 10,000    | 10,000    | 10,000              | 10,000    |
| 4240 | Other Land Use Permit Fees          | 150       | 0         | 0         | 0                   | 0         |
|      | Total - Permits & Fee Revenue       | 126,521   | 118,150   | 118,150   | 153,250             | 158,150   |
| 4300 | Judicial Support Fund               | 251       | 200       | 200       | 200                 | 200       |
| 4301 | Municipal Court Fines               | 56,483    | 50,000    | 50,000    | 50,000              | 50,000    |
| 4302 | RISD Police Officer                 | 185,274   | 175,000   | 175,000   | 182,000             | 188,000   |
| 4303 | Animal Impound Fees                 | 1,660     | 1,500     | 1,500     | 1,650               | 1,500     |
| 4304 | Animal Registration Fees            | 1,530     | 1,500     | 1,500     | 1,500               | 1,500     |
| 4306 | Police Report Fees                  | 189       | 100       | 100       | 150                 | 100       |
| 4307 | Time Payment Fee Revenue            | 616       | 800       | 800       | 300                 | 500       |
| 4308 | Court Building Security             | 1,498     | 1,250     | 1,250     | 1,250               | 1,250     |
| 4309 | Municipal Court Technology Fund     | 1,986     | 1,500     | 1,500     | 1,500               | 1,500     |
| 4311 | Judicial Sys. Efficiency            | 154       | 100       | 100       | 60                  | 100       |
| 4315 | TLFTA Fees                          | 544       | 300       | 300       | 150                 | 200       |
| 4316 | LEOSE Training                      | 1,849     | 1,750     | 1,750     | 1,870               | 1,750     |
| 4320 | Police Grant Revenue                | 0         | 0         | 0         | 0                   | 0         |
| 4330 | Juvenile Case Manager Fee           | 173       | 400       | 400       | 200                 | 400       |
| 4331 | Court Appointed Books               | 0         | 0         | 0         | 0                   | 0         |
| 4340 | Alarm Registration Fee              | 23,840    | 24,000    | 24,000    | 22,000              | 22,000    |
| 4341 | Alarm Charge (False and Non-Registe | 975       | 1,000     | 1,000     | 1,000               | 1,000     |
|      | Total - Police & Court Revenue      | 277,021   | 259,400   | 259,400   | 263,830             | 270,000   |

| Revenu    | e                               |                   |                              |                              |                                |                                |
|-----------|---------------------------------|-------------------|------------------------------|------------------------------|--------------------------------|--------------------------------|
|           |                                 | F'08-09<br>Actual | F'09-10<br>Adopted<br>Budget | F'09-10<br>Amended<br>Budget | F'09-10<br>Projected<br>Actual | F'10-11<br>Adopted/<br>Amended |
| Genero    | al Fund Revenue Detail          |                   |                              |                              |                                |                                |
| 4401      | Rockwall County Fire Runs       | 48,000            | 48,000                       | 48,000                       | 48,000                         | 48,000                         |
| 4403 **   | Disposition of Equipment        | 0                 | 0                            | 0                            | 3,500                          | 48,000                         |
|           | Total - Fire Department Revenue | 48,000            | 48,000                       | 48,000                       | 51,500                         | 96,000                         |
| 4852      | Transfer from Solid Waste Fund  | 47,200            | 47,200                       | 47,200                       | 47,200                         | 47,200                         |
| 4860      | External Contributions          | 0                 | 0                            | 0                            | 0                              | 0                              |
| 4854      | Transfer from HEDC              | 17,925            | 17,000                       | 17,000                       | 17,000                         | 18,000                         |
| 4853      | Transfer from HMBC              | 17,925            | 17,000                       | 17,000                       | 17,000                         | 18,000                         |
| 4896 **   | Capital Lease                   | 0                 | 0                            | 0                            | 0                              | 306,500                        |
|           | Total - Other Sources           | 83,051            | 81,200                       | 81,200                       | 81,200                         | 389,700                        |
| 4901      | Park Donations                  | 1,000             | 0                            | 0                            | 0                              | 0                              |
| 4920      | Special Event Revenue           | 10,035            | 8,000                        | 8,000                        | 9,950                          | 8,000                          |
| 4930      | Park User Fees                  | 7,089             | 5,000                        | 5,000                        | 5,000                          | 5,000                          |
|           | Total - Park Department Revenue | 18,124            | 13,000                       | 13,000                       | 14,950                         | 13,000                         |
| Total - G | eneral Fund Revenue             | 4,444,221         | 4,464,900                    | 4,464,900                    | 4,512,280                      | 4,852,700                      |

<sup>\*\*</sup> Ordinance No. 10109B 10/19/2010 Amended Budget FY 2011 for disposition of fire equipment and fire equipment capital lease. All changes indicated in green.

| FUND    | DEPARTMENT | ACCOUNT |
|---------|------------|---------|
| GENERAL | STREETS    | 502     |

#### PURPOSE AND DESCRIPTION

To ensure that all City streets, roadways, and alleys meet or exceed minimum condition standards set by the City Council.

#### **FY 10 ACCOMPLISHMENTS**

160,000 square feet of asphalt pavement rehabilitated at Key Drive, Rabbit Ridge, and White Road (South).

8,000 square feet of concrete pavement, and curb and gutter rehabilitated City-wide.

White Road reconstruction included: 100,000 square feet of concrete pavement widened to 37 feet; 4,500 feet of curb and gutter; and 44,000 square feet of green and landscaping.

Planned, designed, and began the bidding process for construction of an equipment shelter and driveway for the Public Works Center.

#### STRATEGIES AND GOALS

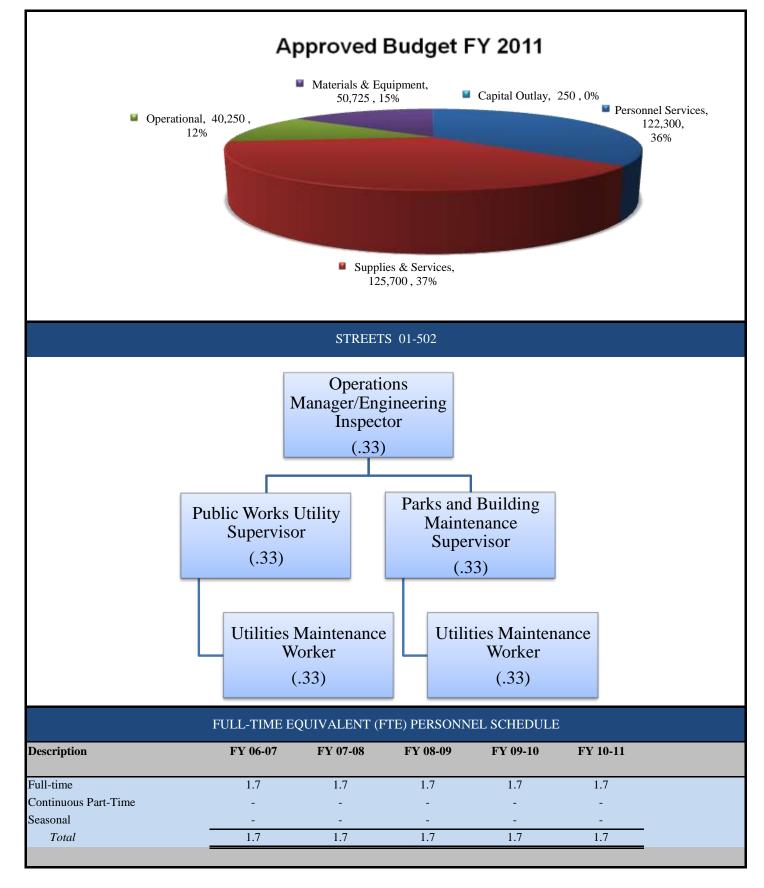
Continue to identify and prioritize roadway maintenance while increasing the storm water drainage system to prevent streets and structures from flooding.

Work with all agencies for planning and funding of future roadway improvements with the Texas Department of Transportation, the North Central Texas Council of Governments and others.

PERFORMANCE INDICATORS

|                           | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  |  |  |  |
|---------------------------|---------|---------|---------|---------|---------|--|--|--|--|
| Street Resurfacing (feet) | 57,200  | 6,936   | 103,400 | 88,000  | 270,000 |  |  |  |  |
| Potholes Repaired         | 750     | 770     | 800     | 800     | 800     |  |  |  |  |
| Streets (miles)           | 145.84  | 145.84  | 145.84  | 175     | 175     |  |  |  |  |

|                       | STREET EXPENDITURE SUMMARY |                             |                             |    |                             |                             |    |                              |                            |
|-----------------------|----------------------------|-----------------------------|-----------------------------|----|-----------------------------|-----------------------------|----|------------------------------|----------------------------|
| Description           |                            | Adopted<br>Budget<br>FY2007 | Adopted<br>Budget<br>FY2008 |    | Adopted<br>Budget<br>FY2009 | Amended<br>Budget<br>FY2010 |    | Approved<br>Budget<br>FY2011 | %<br>Increase/<br>Decrease |
| Personnel Services    | \$                         | 77,182 \$                   | 106,700                     | \$ | 113,886                     | \$ 115,200                  | \$ | 122,300                      | 6%                         |
| Supplies & Services   |                            | 139,412                     | 100,000                     |    | 111,044                     | 151,800                     |    | 125,700                      | -21%                       |
| Operational           |                            | 57,250                      | 60,250                      |    | 43,750                      | 40,250                      |    | 40,250                       | 0%                         |
| Materials & Equipment |                            | 1,564,725                   | 135,225                     |    | 85,725                      | 50,725                      |    | 50,725                       | 0%                         |
| Capital Outlay        |                            | 250                         | 10,250                      |    | 4,750                       | 250                         |    | 250                          | 0%                         |



| Streets 1 | Division                         |                |         |         |           |         |
|-----------|----------------------------------|----------------|---------|---------|-----------|---------|
|           |                                  |                | F'09-10 | F'09-10 | F'09-10   | F'10-11 |
|           |                                  | F'08-09        | Adopted | Amended | Projected | Adopted |
|           |                                  | Actual         | Budget  | Budget  | Actual    | Budget  |
| General   | Fund expenditures authorized for | or Streets Div | ision   |         |           |         |
| 502-101   | Salaries                         | 69,769         | 73,800  | 73,800  | 74,400    | 77,000  |
| 502-102   | Health Insurance                 | 11,810         | 16,800  | 16,800  | 16,000    | 20,100  |
| 502-103   | Workers' Comp Insurance          | 2,770          | 3,300   | 3,300   | 2,800     | 2,900   |
| 502-104   | Overtime                         | 7,576          | 6,100   | 6,100   | 6,100     | 6,100   |
| 502-105   | FICA                             | 5,723          | 6,200   | 6,200   | 6,200     | 6,400   |
| 502-106   | Retirement (TMRS)                | 8,195          | 8,600   | 8,600   | 8,600     | 9,000   |
| 502-107   | Unemployment                     | 0              | 400     | 400     | 400       | 800     |
|           | Total - Personnel Services       | 105,844        | 115,200 | 115,200 | 114,500   | 122,300 |
| 502-201   | Electric Service                 | 65,353         | 116,000 | 136,000 | 135,000   | 110,000 |
| 502-204   | Telecommunications               | 430            | 1,600   | 1,600   | 2,200     | 1,500   |
| 502-220   | Office Supplies                  | 830            | 800     | 800     | 800       | 800     |
| 502-221   | Postage & Freight                | 11             | 200     | 200     | 100       | 200     |
| 502-222   | Printing & Photo                 | 72             | 100     | 100     | 100       | 100     |
| 502-230   | Dues/Subscriptions/Publication   | 0              | 500     | 500     | 250       | 500     |
| 502-231   | Conferences & Training           | 0              | 1,000   | 1,000   | 800       | 1,000   |
| 502-232   | Travel, Meals & Lodging          | 63             | 500     | 500     | 500       | 500     |
| 502-233   | Medical Services                 | 0              | 100     | 100     | 50        | 100     |
| 502-234   | Uniforms                         | 990            | 1,000   | 1,000   | 1,000     | 1,000   |
| 502-240   | Subcontractor Repairs            | 300            | 10,000  | 10,000  | 7,500     | 10,000  |
|           | Total - Supplies & Services      | 68,048         | 131,800 | 151,800 | 148,300   | 125,700 |
| 502-311   | Legal Publications/Advertising   | 0              | 1,000   | 1,000   | 750       | 1,000   |
| 502-342   | Professional Fees/Consultants    | 5,286          | 5,000   | 5,000   | 4,000     | 5,000   |
| 502-344   | Engineering                      | 3,060          | 8,000   | 8,000   | 8,000     | 8,000   |
| 502-353   | Lot Mowing (Code Enforcement)    | (1,416)        | 1,500   | 1,500   | 1,500     | 1,500   |
| 502-355   | Landscape Maintenance            | 9,512          | 7,000   | 7,000   | 8,000     | 7,000   |
| 502-361   | Storm Water Management           | 19,679         | 16,000  | 16,000  | 13,000    | 16,000  |
| 502-370   | Maintenance & Repair Parts       | 1,772          | 1,500   | 1,500   | 3,000     | 1,500   |
| 502-399   | Miscellaneous Expense            | 77             | 250     | 250     | 250       | 250     |
|           | Total - Operational Items        | 37,970         | 40,250  | 40,250  | 38,500    | 40,250  |
| 502-415   | Hand Tools                       | 547            | 1,500   | 1,500   | 2,200     | 1,500   |
| 502-420   | Drainage Repairs & Improvement   | 7,380          | 5,000   | 5,000   | 5,000     | 5,000   |
| 502-430   | Street Repairs                   | 17,012         | 20,000  | 20,000  | 20,000    | 20,000  |
| 502-431   | Street Sign Repair & Maint       | 5,282          | 4,500   | 4,500   | 4,500     | 4,500   |
| 502-432   | Sidewalk Maintenance             | 0              | 3,000   | 3,000   | 3,000     | 3,000   |
| 502-440   | Equipment Repair & Maintenance   | 1,378          | 3,000   | 3,000   | 2,500     | 3,000   |
| 502-441   | Auto Repair & Maintenance        | 1,674          | 2,500   | 2,500   | 2,000     | 2,500   |
| 502-442   | Gas, Oil & Fuel                  | 4,952          | 5,000   | 5,000   | 6,000     | 5,000   |
| 502-443   | Structure Repair & Maintenance   | 0              | 1,225   | 1,225   | 1,225     | 1,225   |
| 502-450   | Machinery/Equipment Rental       | 0              | 5,000   | 5,000   | 4,000     | 5,000   |
|           | Total - Materials & Equipment    | 38,226         | 50,725  | 50,725  | 50,425    | 50,725  |
| 502-501   | Office Furniture/Fixtures/Equip  | 0              | 250     | 250     | 250       | 250     |
|           | Total - Capital Outlay           | 0              | 250     | 250     | 250       | 250     |
|           | Total - Streets Division         | 250,088        | 338,225 | 358,225 | 351,975   | 339,225 |

| FUND    | DEPARTMENT | ACCOUNT |
|---------|------------|---------|
| GENERAL | PARKS      | 504     |

#### PURPOSE AND DESCRIPTION

Create an opportunity to serve citizens with integrity and competence through proper management of city parks, open space, facilities, amenities and recreation services enhancing and promoting the "Quality of Life" for the citizens of our community through an enriching environment.

#### **FY 10 ACCOMPLISHMENTS**

Terry Park construction and all warranty items were completed during its 1st year of operation.

Saved 16, 10" trunk, Cedar Elm trees by relocation to Terry Park and Terry Lane.

Extensive landscaping and beautification occurred on White Road; a major City street.

Recipient of more than \$1 million in funding over four years to be used for infrastructure improvements that will make it safer for Heath children to walk or bike to school; including trails around Cain Middle School, Amy Parks-Heath Elementary, and Dorothy Pullen Elementary Schools.

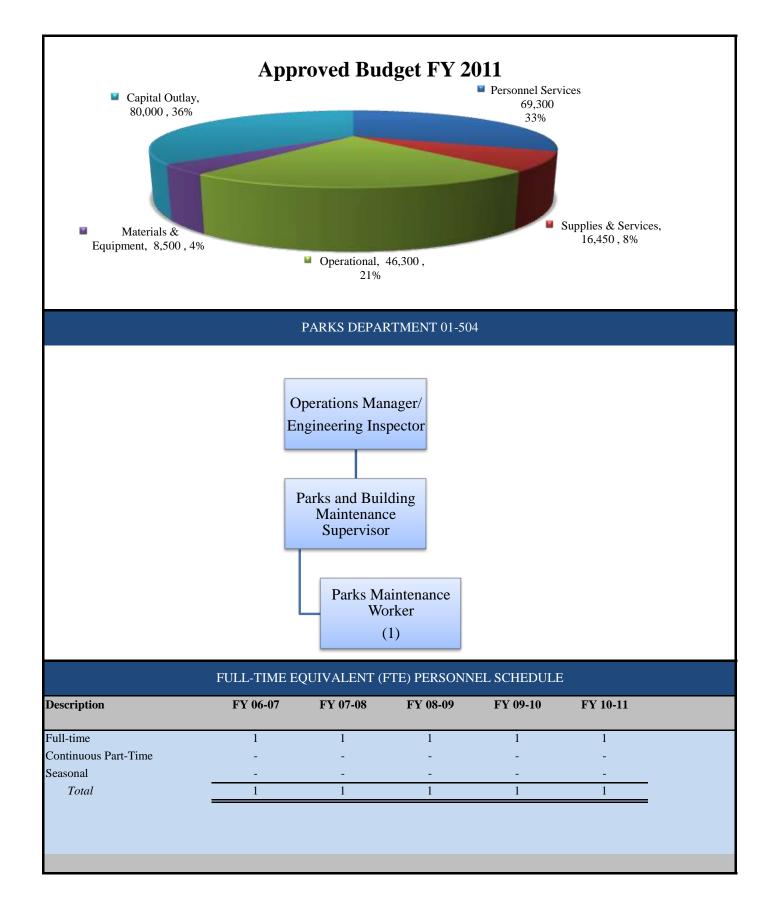
#### STRATEGIES AND GOALS

Clarify and make more efficient the development process while continuing to raise development standards, protect green space, maximize commercial and retail zoning opportunities, and ensure such development complements the neighborhoods throughout the community.

Continue to maintain high aesthetic standards and implement such standards through a well-planned Comprehensive Plan to create an inviting and hometown image throughout the community.

| PERFORMANCE INDICATORS       |         |         |         |         |         |  |  |  |
|------------------------------|---------|---------|---------|---------|---------|--|--|--|
|                              | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  |  |  |
| Park Acreage Maintained      | 15      | 15      | 41      | 41      | 41      |  |  |  |
| Miles of Right-of-way mowing | 50      | 75      | 100     | 2,000   | 2,200   |  |  |  |
| Playing field mowed May-Oct  | 30      | 30      | 30      | 30      | 30      |  |  |  |

|                       | PA                          | KKS | EXPEND                      | TUI | RE SUMMA                    | AK | (                           |                              |                            |
|-----------------------|-----------------------------|-----|-----------------------------|-----|-----------------------------|----|-----------------------------|------------------------------|----------------------------|
| Description           | Adopted<br>Budget<br>FY2007 |     | Adopted<br>Budget<br>FY2008 |     | Adopted<br>Budget<br>FY2009 |    | Amended<br>Budget<br>FY2010 | Approved<br>Budget<br>FY2011 | %<br>Increase/<br>Decrease |
| Personnel Services    | \$<br>83,954                | \$  | 55,200                      | \$  | 65,384                      | \$ | 66,000                      | \$<br>69,300                 | 5%                         |
| Supplies & Services   | 15,200                      |     | 9,450                       |     | 10,889                      |    | 7,450                       | 16,450                       | 55%                        |
| Operational           | 33,350                      |     | 30,050                      |     | 21,300                      |    | 34,300                      | 46,300                       | 26%                        |
| Materials & Equipment | 6,700                       |     | 6,700                       |     | 8,000                       |    | 8,000                       | 8,500                        | 6%                         |
| Capital Outlay        | 20,000                      |     | 64,000                      |     | 10,000                      |    | 20,500                      | 80,000                       | 74%                        |



| Parks D | ivision  |                                       | 7100 TO                      | F100 10                      | 7102 12                        | nico co                      |
|---------|--|---------------------------------------|------------------------------|------------------------------|--------------------------------|------------------------------|
|         |  | F'08-09<br>Actual                     | F'09-10<br>Adopted<br>Budget | F'09-10<br>Amended<br>Budget | F'09-10<br>Projected<br>Actual | F'10-11<br>Adopted<br>Budget |
| General | Fund expenditures authorized for P               | arks Division                         |                              |                              |                                |                              |
| 504-101 | Salaries   | 34,440                                | 33,400                       | 33,400                       | 33,100                         | 33,400                       |
| 504-102 | Health Insurance                                 | 13,791                                | 15,600                       | 16,700                       | 16,700                         | 20,000                       |
| 504-103 | Workers' Comp Insurance                          | 966                                   | 1,500                        | 1,500                        | 1,100                          | 1,300                        |
| 504-104 | Overtime   | 119                                   | 2,000                        | 2,000                        | 2,000                          | 2,000                        |
| 504-105 | FICA   | 2,568                                 | 3,500                        | 3,500                        | 3,500                          | 3,500                        |
| 504-106 | Retirement (TMRS)                                | 3,480                                 | 3,800                        | 3,800                        | 3,600                          | 3,800                        |
| 504-107 | Unemployment                                     | 0                                     | 300                          | 300                          | 300                            | 500                          |
| 504-109 | Temporary Help                                   | 2,820                                 | 4,800                        | 4,800                        | 4,800                          | 4,800                        |
|         | Total - Personnel Services                       | 58,184                                | 64,900                       | 66,000                       | 65,100                         | 69,300                       |
| 504-201 | Electric Service                                 | 268                                   | 1,500                        | 1,500                        | 4,500                          | 4,000                        |
| 504-203 | Water Service                                    | 0                                     | 0                            | 0                            | 400                            | 5,500                        |
| 504-204 | Telecommunications                               | 2,442                                 | 1,100                        | 1,100                        | 2,300                          | 1,600                        |
| 504-220 | Office Supplies                                  | 178                                   | 0                            | 0                            | 500                            | 500                          |
| 504-221 | Postage & Freight                                | (2)                                   | 300                          | 300                          | 150                            | 300                          |
| 504-222 | Printing & Photo                                 | 133                                   | 500                          | 500                          | 400                            | 500                          |
| 504-230 | Dues/Subscriptions/Publication                   | 0                                     | 150                          | 150                          | 150                            | 150                          |
| 504-231 | Conferences & Training                           | 0                                     | 500                          | 500                          | 300                            | 500                          |
| 504-232 | Travel, Meals & Lodging                          | 0                                     | 0                            | 0                            | 0                              | 0                            |
| 504-233 | Medical Services                                 | 0                                     | 150                          | 150                          | 100                            | 150                          |
| 504-234 | Uniforms   | 933                                   | 1,250                        | 1,250                        | 1,000                          | 1,250                        |
| 504-240 | Subcontractor Repairs                            | 75                                    | 2,000                        | 2,000                        | 1,500                          | 2,000                        |
|         | Total - Supplies & Services                      | 4,027                                 | 7,450                        | 7,450                        | 11,300                         | 16,450                       |
| 504-311 | Legal Publications/Advertising                   | 0                                     | 300                          | 300                          | 300                            | 300                          |
| 504-330 | Special Events                                   | 7,605                                 | 10,000                       | 10,000                       | 10,000                         | 10,000                       |
| 504-342 | Professional Fees/Consultants                    | 0                                     | 1,000                        | 1,000                        | 1,000                          | 1,000                        |
| 504-344 | Engineering                                      | 0                                     | 1,000                        | 1,000                        | 1,000                          | 1,000                        |
| 504-350 | Park Equipment Maintenance                       | 373                                   | 0                            | 0                            | 0                              | 0                            |
| 504-355 | Park Landscape Maintenance                       | 225                                   | 13,000                       | 13,000                       | 17,500                         | 25,000                       |
| 504-360 | Other Operational Supplies                       | 26                                    | 0                            | 0                            | 0                              | 0                            |
| 504-368 | Recreation Programming                           | 79                                    | 1,000                        | 1,000                        | 700                            | 1,000                        |
| 504-370 | Maintenance & Repair Parts                       | 2,012                                 | 8,000                        | 8,000                        | 6,000                          | 8,000                        |
| 504-399 | Miscellaneous Expense  Total - Operational Items | 1,702<br><b>12,023</b>                | 0<br><b>34,300</b>           | 0<br><b>34,300</b>           | 0<br><b>36,500</b>             | 0<br><b>46,300</b>           |
| 504 415 | Hand Tools                                       | 1,186                                 |                              |                              |                                |                              |
| 504-415 |  | · · · · · · · · · · · · · · · · · · · | 1,500                        | 1,500                        | 1,500                          | 1,500                        |
| 504-440 | Equipment Repair & Maintenance                   | 144                                   | 1,000                        | 1,000                        | 1,000                          | 1,000                        |
| 504-441 | Auto Repair & Maintenance                        | 307                                   | 1,000                        | 1,000                        | 700                            | 1,000                        |
| 504-442 | Gas, Oil & Fuel<br>Chemicals                     | 2,839                                 | 4,500                        | 4,500                        | 8,000                          | 5,000                        |
| 504-444 | Total - Materials & Equipment                    | 0<br><b>4,477</b>                     | <b>8,000</b>                 | <b>8,000</b>                 | 0<br><b>11,200</b>             | 8, <b>500</b>                |
| 504-504 | Other Equipment                                  | 0                                     | 10,500                       | 10,500                       | 9,700                          | 20,000                       |
| 504-517 | Land Improvements                                | 0                                     | 10,000                       | 10,000                       | 200                            | 10,000                       |
| 504-532 | Vehicles   | 0                                     | 0                            | 0                            | 0                              | 50,000                       |
|         | Total - Capital Outlay                           | 0                                     | 20,500                       | 20,500                       | 9,900                          | 80,000                       |
|         | Total - Parks Division                           | 78,711                                | 135,150                      | 136,250                      | 134,000                        | 220,550                      |

#### CITY OF HEATH

# **Annual Operating Budget** Fiscal Year 2010-2011

| FUND<br>GENERAL | DEPARTMENT  ENCINEEDING AND INSPECTION             | ACCOUNT<br>506 |
|-----------------|--|----------------|
| GENERAL         | ENGINEERING AND INSPECTION PURPOSE AND DESCRIPTION | 300            |

Provide management, administrative, and engineering oversight and support for Public Works/Utilities division, including Water, Wastewater, Streets, Parks, Code Enforcement, Building Inspections.

#### **FY 10 ACCOMPLISHMENTS**

Storm Water Management Program (SWMP) report to Texas Commission on Environmental Quality performed in-house for third consecutive year; including administrating collection and delivery.

Consumer Confidence report to Texas Commission on Environmental Quality and Heath residents performed in-house; including data collection and delivery.

Successfully completed the annual inspection of the City's water infrastructure by Texas Commission on Environmental Quality requiring no future correction (all in-house).

Managed planning, design, and construction of various Capital Improvement Projects totaling approximately \$8,000,000.

"My Fix It" request tracker began as a vital tool for storing all resident requests or concerns regarding road repair, code enforcement, or any other infrastructure issue. The Web-based system keeps an inventory of all outstanding requests and allows the registered resident to monitor the progress of the request.

#### STRATEGIES AND GOALS

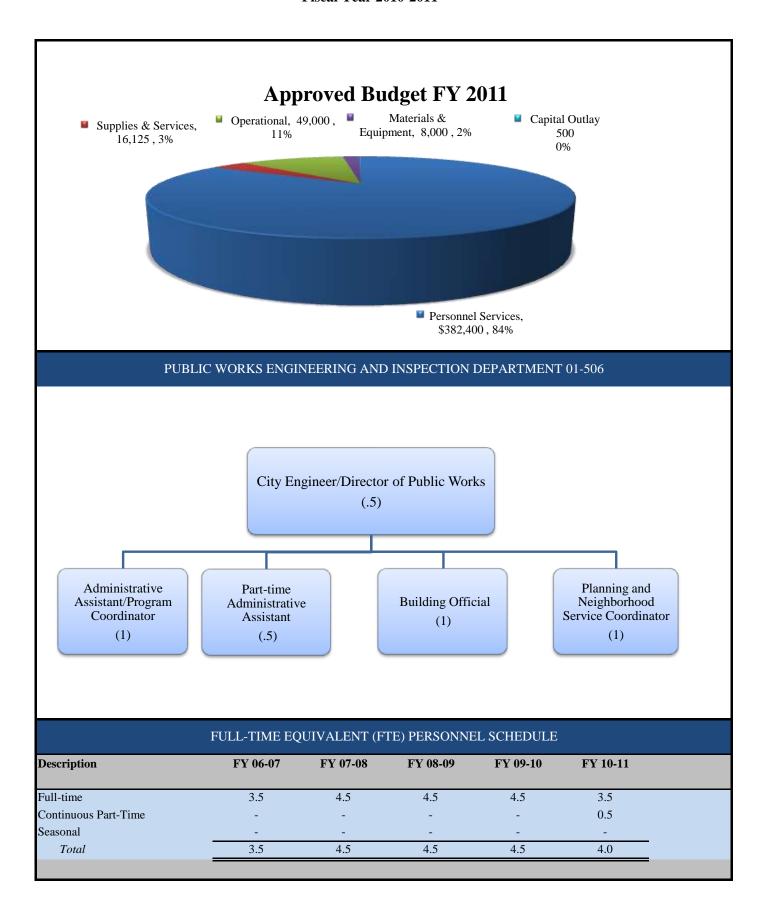
Continually evaluate the Master Thoroughfare Plan to provide citizens with the optimum type, mode, and expediency of travel.

Continue to maintain high aesthetic standards and implement such standards through a well-planned Comprehensive Plan to create an inviting and hometown image throughout the community.

| PERFORMANCE INDICATORS         |         |         |         |         |         |  |  |  |  |
|--------------------------------|---------|---------|---------|---------|---------|--|--|--|--|
|                                | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  |  |  |  |
| Building Permits Issued        | 106     | 142     | 23      | 40      | 35      |  |  |  |  |
| Building Inspections Conducted | 905     | 597     | 698     | 800     | 721     |  |  |  |  |
| Projects reviewed              | NA      | NA      | NA      | 75      | 60      |  |  |  |  |
| Permit Plan reviews            | NA      | NA      | NA      | 70      | 80      |  |  |  |  |

NA = Not Available

|                       | ENGINEERING AND INSPECTION EXPENDITURE SUMMARY |                             |    |                             |    |                             |    |                             |    |                              |                            |
|-----------------------|--|-----------------------------|----|-----------------------------|----|-----------------------------|----|-----------------------------|----|------------------------------|----------------------------|
| Description           |  | Adopted<br>Budget<br>FY2007 |    | Adopted<br>Budget<br>FY2008 |    | Adopted<br>Budget<br>FY2009 |    | Amended<br>Budget<br>FY2010 |    | Approved<br>Budget<br>FY2011 | %<br>Increase/<br>Decrease |
| Personnel Services    | \$   | 317,995                     | \$ | 375,200                     | \$ | 360,133                     | \$ | 377,600                     | \$ | 382,400                      | 1%                         |
| Supplies & Services   |  | 18,436                      |    | 12,975                      |    | 13,730                      |    | 17,625                      |    | 16,125                       | -9%                        |
| Operational           |  | 41,000                      |    | 38,000                      |    | 38,000                      |    | 38,500                      |    | 49,000                       | 21%                        |
| Materials & Equipment |  | 6,000                       |    | 7,000                       |    | 8,837                       |    | 8,000                       |    | 8,000                        | 0%                         |
| Capital Outlay        |  | 500                         |    | 25,500                      |    | 2,000.00                    |    | 2,000                       |    | 500                          | -300%                      |



|         |  |                | F'09-10       | F'09-10 | F'09-10   | F'10-11 |
|---------|--|----------------|---------------|---------|-----------|---------|
|         |  | F'08-09        | Adopted       | Amended | Projected | Adopted |
|         |  | Actual         | Budget        | Budget  | Actual    | Budger  |
| General | Fund expenditures authorized for En      | ngineering & I | Inspections D | ivision |           |         |
| 506-101 | Salaries                                 | 269,490        | 270,800       | 270,800 | 235,700   | 261,400 |
| 506-102 | Health Insurance                         | 45,935         | 52,500        | 52,500  | 53,600    | 64,400  |
| 506-103 | Workers' Comp Insurance                  | 1,321          | 1,700         | 1,700   | 1,300     | 1,60    |
| 506-104 | Overtime                                 | 1,406          | 1,600         | 1,600   | 2,800     | 3,20    |
| 506-105 | FICA                                     | 18,900         | 20,900        | 20,900  | 16,000    | 20,30   |
| 506-106 | Retirement (TMRS)                        | 28,367         | 29,100        | 29,100  | 23,000    | 28,80   |
| 506-107 | Unemployment                             | 0              | 1,000         | 1,000   | 1,000     | 2,70    |
| 506-109 | Temporary                                | 0              | 0             | 0       | 30,000    | (       |
|         | Total - Personnel Services               | 365,418        | 377,600       | 377,600 | 363,400   | 382,400 |
| 506-204 | Telecommunications                       | 2,343          | 2,000         | 4,500   | 4,500     | 3,00    |
| 506-220 | Office Supplies                          | 1,496          | 1,800         | 1,800   | 2,700     | 1,80    |
| 506-221 | Postage & Freight                        | 1,383          | 1,800         | 1,800   | 800       | 1,80    |
| 506-222 | Printing & Photo                         | 660            | 3,000         | 3,000   | 1,000     | 3,00    |
| 506-230 | Dues/Subscriptions/Publication           | 915            | 950           | 950     | 1,300     | 95      |
| 506-231 | Conferences & Training                   | 1,935          | 2,050         | 2,050   | 2,050     | 2,05    |
| 506-232 | Travel, Meals & Lodging                  | 820            | 2,300         | 2,300   | 1,500     | 2,30    |
| 506-233 | Medical Services                         | 0              | 450           | 450     | 200       | 450     |
| 506-234 | Uniforms                                 | 200            | 775           | 775     | 500       | 77:     |
|         | Total - Supplies & Services              | 9,754          | 15,125        | 17,625  | 14,550    | 16,125  |
| 506-311 | Legal Publications/Advertising           | 0              | 3,000         | 3,000   | 1,500     | 3,000   |
| 506-342 | Professional Fees/Consultants            | 1,764          | 4,500         | 4,500   | 4,500     | 4,500   |
| 506-344 | Engineering                              | 870            | 8,500         | 8,500   | 13,200    | 8,500   |
| 506-349 | Contract Inspections                     | 9,891          | 8,000         | 8,000   | 11,000    | 15,00   |
| 506-353 | Code Enforcement                         | 3,689          | 1,500         | 1,500   | 2,500     | 5,00    |
| 506-369 | Contract Drafting                        | 5,830          | 10,000        | 10,000  | 6,000     | 10,00   |
| 506-399 | Miscellaneous Expense                    | 685            | 3,000         | 3,000   | 1,000     | 3,00    |
|         | Total - Operational Items                | 22,729         | 38,500        | 38,500  | 39,700    | 49,000  |
| 506-415 | Hand Tools                               | 0              | 500           | 500     | 0         | 50      |
| 506-441 | Auto Repair & Maintenance                | 490            | 1,000         | 1,000   | 1,300     | 1,00    |
| 506-442 | Gas, Oil & Fuel                          | 5,421          | 6,500         | 6,500   | 8,000     | 6,50    |
|         | Total - Materials & Equipment            | 5,911          | 8,000         | 8,000   | 9,300     | 8,000   |
| 506-501 | Office Furniture/Fixtures/Equip          | 475            | 500           | 500     | 500       | 500     |
| 506-502 | Computer Equipment                       | 200            | 1,500         | 1,500   | 0         | (       |
| 506-503 | Mobile Equipment                         | 0              | 0             | 0       | 0         |         |
|         | Total - Capital Outlay                   | 675            | 2,000         | 2,000   | 500       | 500     |
| To      | tal - Engineering & Inspections Division | 404,487        | 441,225       | 443,725 | 427,450   | 456,025 |

| PURPOSE AND DESCRIPTION |                 |         |  |  |  |  |  |
|-------------------------|-----------------|---------|--|--|--|--|--|
| GENERAL                 | MUNICIPAL COURT | 508     |  |  |  |  |  |
| FUND                    | DEPARTMENT      | ACCOUNT |  |  |  |  |  |

Assist the public in a positive and friendly manner that assures fair and quality service. To provide professional court proceedings which follow all applicable laws and ensure the rights of all persons are observed.

### **FY 10 ACCOMPLISHMENTS**

Two Tickets writers and software were installed by DPS with integration into the Municipal Court software. Data import is an advantage of the ticket writer.

#### STRATEGIES AND GOALS

Utilize and integrate ticket writers with court system to ensure data accuracy.

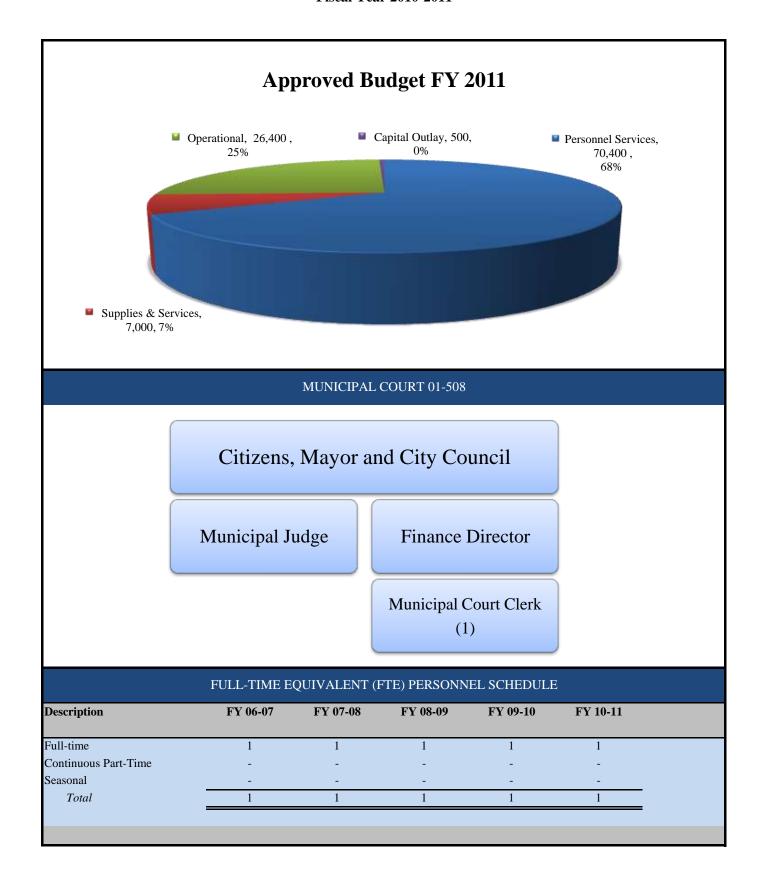
Continually improve municipal court policy and procedures for equality and efficiency.

Continually develop ways to educate and communicate with the public with all facets of municipal court.

Continually foster an environment for the safety of defendants and court personnel.

| PERFORMANCE INDICATORS |         |         |         |         |         |  |  |  |  |  |
|------------------------|---------|---------|---------|---------|---------|--|--|--|--|--|
|                        | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  |  |  |  |  |
| Citations (Number)     | 766     | 794     | 893     | 639     | 438     |  |  |  |  |  |
| Jury Trial             | 0       | 0       | 1       | 3       | 0       |  |  |  |  |  |
| Warrants Issued        | 71      | 254     | 388     | 101     | 47      |  |  |  |  |  |
| Warrants Released      | 115     | 81      | 154     | 52      | 57      |  |  |  |  |  |

|                     | MUNICIPAL COURT EXPENDITURE SUMMARY |                             |    |                             |    |                             |    |                             |    |                              |                            |
|---------------------|-------------------------------------|-----------------------------|----|-----------------------------|----|-----------------------------|----|-----------------------------|----|------------------------------|----------------------------|
| Description         |                                     | Adopted<br>Budget<br>FY2007 |    | Adopted<br>Budget<br>FY2008 |    | Adopted<br>Budget<br>FY2009 |    | Adopted<br>Budget<br>FY2010 |    | Approved<br>Budget<br>FY2011 | %<br>Increase/<br>Decrease |
| Personnel Services  | \$                                  | 40,764                      | \$ | 56,750                      | \$ | 61,030                      | \$ | 76,900                      | \$ | 70,400                       | -9%                        |
| Supplies & Services |                                     | 2,000                       |    | 3,500                       |    | 4,935                       |    | 6,850                       |    | 7,000                        | 2%                         |
| Operational         |                                     | 38,050                      |    | 24,050                      |    | 27,525                      |    | 26,400                      |    | 26,400                       | 0%                         |
| Capital Outlay      |                                     | 4,000                       |    | 1,000                       |    | -                           |    | 500                         |    | 500                          | 0%                         |



| Munici  | oal Court                           |                |          |         |           |         |
|---------|-------------------------------------|----------------|----------|---------|-----------|---------|
|         |                                     |                | F'09-10  | F'09-10 | F'09-10   | F'10-11 |
|         |                                     | F'08-09        | Adopted  | Amended | Projected | Adopted |
|         |                                     | Actual         | Budget   | Budget  | Actual    | Budget  |
| General | Fund expenditures authorized for M  | unicipal Court | Division |         |           |         |
| 508-101 | Salaries                            | 42,787         | 58,200   | 58,200  | 46,000    | 51,100  |
| 508-102 | Health Insurance                    | 8,550          | 6,600    | 6,600   | 6,800     | 8,400   |
| 508-103 | Workers' Comp Insurance             | 134            | 500      | 500     | 300       | 400     |
| 508-104 | Overtime                            | 54             | 500      | 500     | 300       | 500     |
| 508-105 | FICA                                | 3,078          | 4,600    | 4,600   | 3,500     | 4,000   |
| 508-106 | Retirement (TMRS)                   | 4,449          | 6,000    | 6,000   | 4,400     | 5,500   |
| 508-107 | Unemployment                        | 0              | 500      | 500     | 500       | 500     |
|         | Total - Personnel Services          | 59,053         | 76,900   | 76,900  | 61,800    | 70,400  |
| 508-204 | Telecommunications                  | 528            | 1,000    | 1,000   | 1,000     | 400     |
| 508-220 | Office Supplies                     | 2,248          | 2,500    | 2,500   | 1,500     | 2,500   |
| 508-221 | Postage & Freight                   | 698            | 1,000    | 1,000   | 800       | 1,000   |
| 508-222 | Printing & Photo                    | 409            | 500      | 500     | 200       | 500     |
| 508-230 | Dues/Subscriptions/Publication      | 0              | 100      | 100     | 100       | 100     |
| 508-231 | Conferences & Training              | 52             | 500      | 500     | 1,000     | 1,000   |
| 508-232 | Travel, Meals, & Lodging            | 0              | 250      | 250     | 500       | 500     |
| 508-251 | ETS Credit Card Charges             | 988            | 1,000    | 1,000   | 1,000     | 1,000   |
|         | Total - Supplies & Services         | 4,923          | 6,850    | 6,850   | 6,100     | 7,000   |
| 508-334 | Professional Services/ Judges       | 10,590         | 10,500   | 10,500  | 10,500    | 10,500  |
| 508-335 | Jury Expenses                       | 214            | 1,000    | 1,000   | 0         | 1,000   |
| 508-342 | Professional Court Services         | 13,800         | 13,900   | 13,900  | 13,900    | 13,900  |
| 508-352 | Warrant Officer Expense             | 0              | 500      | 500     | 200       | 500     |
| 508-399 | Miscellaneous Expense               | 255            | 500      | 500     | 200       | 500     |
|         | Total - Operational Items           | 24,859         | 26,400   | 26,400  | 24,800    | 26,400  |
| 508-501 | Office Furniture/Fixtures/Equipment | 549            | 500      | 500     | 500       | 500     |
|         | Total - Capital Outlay              | 549            | 500      | 500     | 500       | 500     |
|         | Total - Municipal Court Division    | 89,384         | 110,650  | 110,650 | 93,200    | 104,300 |

| FUND    | DEPARTMENT    | ACCOUNT |
|---------|---------------|---------|
| GENERAL | PUBLIC SAFETY | 509     |

#### PURPOSE AND DESCRIPTION

Provide quality law enforcement and fire services to the community including fire extinguishment, rescue, emergency medical treatment, fire prevention, education and safety training.

#### **FY 10 ACCOMPLISHMENTS**

Two Tickets writers and software were installed with integration into the Municipal Court software. Data import is an advantage of the ticket writer.

Increase in building fire inspections for potential fire hazards and/or fire code violations.

#### STRATEGIES AND GOALS

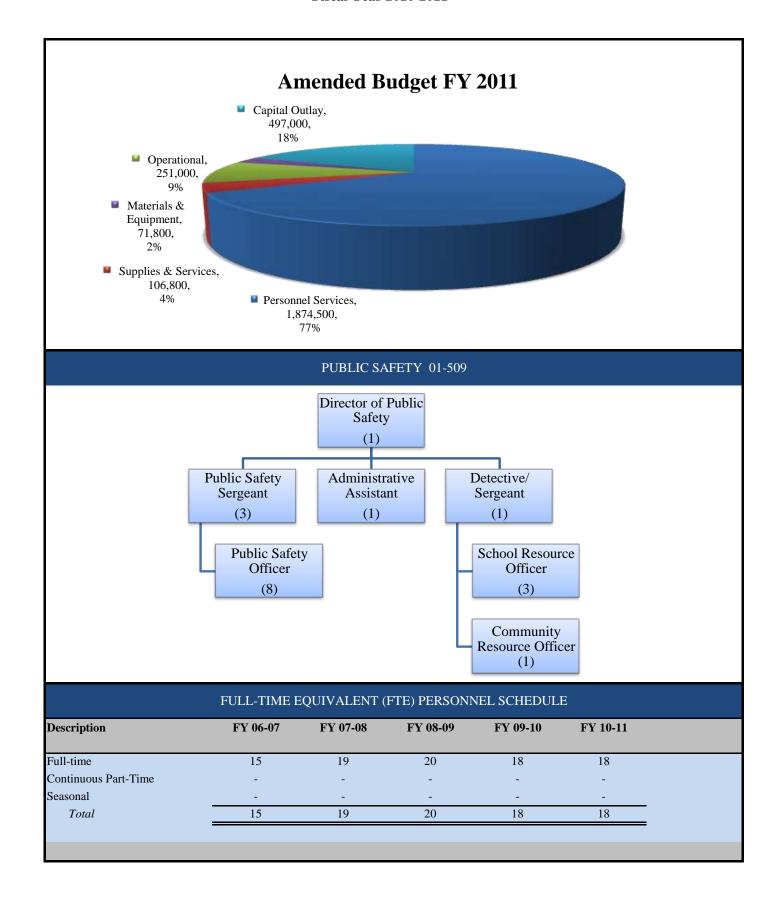
Continue to develop ways to educate and communicate with the public with all facets of public safety.

Continually foster a community environment where citizens are safe and feel safe.

Maintain a high quality emergency response system that utilizes best practices and involves citizen volunteers.

|                            |         | PERFORMAN | CE INDICATO | RS      |         |  |
|----------------------------|---------|-----------|-------------|---------|---------|--|
|                            | FY 2006 | FY 2007   | FY 2008     | FY 2009 | FY 2010 |  |
| Average Response (minutes) | N/A     | 5.04      | 5.04        | 5.04    | 5.04    |  |
| Police                     |         |           |             |         |         |  |
| Physical Arrests           | 80      | 84        | 53          | 58      | 43      |  |
| Burglary                   | 23      | 23        | 38          | 14      | 32      |  |
| Robbery                    | 1       | 0         | 0           | 0       | 0       |  |
| Theft                      | 82      | 82        | 54          | 48      | 50      |  |
| Traffic Violations         | 112     | 170       | 189         | 147     | 185     |  |
| Fire                       |         |           |             |         |         |  |
| <b>Emergency Responses</b> | 151     | 253       | 316         | 149     | 210     |  |
| Fires Extinguished         | 6       | 9         | 9           | 7       | 10      |  |
| Inspections                | 24      | 30        | 48          | 52      | 60      |  |
|                            |         |           |             |         |         |  |

|                       | PUBLIC SAFETY |           |    |           |    |           |    |           |    |           |           |
|-----------------------|---------------|-----------|----|-----------|----|-----------|----|-----------|----|-----------|-----------|
|                       |               | Adopted   |    | Adopted   |    | Adopted   |    | Amended   |    | Amended   | %         |
|                       |               | Budget    |    | Budget    |    | Budget    |    | Budget    |    | Budget    | Increase/ |
| Description           |               | FY2007    |    | FY2008    |    | FY2009    |    | FY2010    |    | FY2011    | Decrease  |
| Personnel Services    | \$            | 1,241,286 | \$ | 1,768,700 | \$ | 1,889,509 | \$ | 1,789,100 | \$ | 1,874,500 | 5%        |
| Supplies & Services   |               | 106,350   |    | 93,900    |    | 126,744   |    | 116,800   |    | 106,800   | -9%       |
| Operational           |               | 38,050    |    | 24,050    |    | 18,500    |    | 244,500   |    | 251,000   | 3%        |
| Materials & Equipment |               | 60,500    |    | 70,300    |    | 75,800    |    | 71,800    |    | 71,800    | 0%        |
| Capital Outlay        |               | 121,000   |    | 83,500    |    | 138,775   |    | 133,000   |    | 497,000   | 73%       |



| General F 509-101 S 509-101 S | fety Division                                 | F'08-09      | F'09-10   | F'09-10   | F'09-10     | F'10-11   |
|-------------------------------|---|--------------|-----------|-----------|-------------|-----------|
| 509-101 S<br>509-101 S        |   | F'08-09      |           |           |             | 1 10-11   |
| 509-101 S<br>509-101 S        |   |              | Adopted   | Amended   | Projected   | Adopted/  |
| 509-101 S<br>509-101 S        |   | Actual       | Budget    | Budget    | Actual      | Amended   |
| 509-101                       | Fund expenditures authorized for Publi        | c Safety Div | ision     |           |             |           |
| 509-101                       | Salaries                                      | 1,266,977    | 1,197,000 | 1,197,000 | 1,191,700   | 1,182,000 |
| 509-102 I                     | Salaries - Reserved for Grant Funded Position | 1,200,777    | 1,157,000 | 1,157,000 | 1,171,700   | 25,000    |
|                               | Health Insurance                              | 193,444      | 209,200   | 209,200   | 209,200     | 271,800   |
| 509-103 V                     | Workers' Comp Insurance                       | 39,711       | 47,800    | 47,800    | 36,900      | 41,500    |
| 509-104                       | Overtime                                      | 46,889       | 75,000    | 75,000    | 75,000      | 75,000    |
| 509-105 I                     | FICA  | 97,299       | 98,900    | 98,900    | 96,000      | 98,600    |
| 509-106 I                     | Retirement (TMRS)                             | 140,441      | 137,700   | 137,700   | 135,000     | 140,000   |
| 509-107 U                     | Unemployment                                  | 0            | 3,700     | 3,700     | 3,700       | 8,600     |
| 509-110                       | Certification Compensation                    | 16,059       | 19,800    | 19,800    | 21,000      | 25,000    |
| 509-111 V                     | VFD Incentive Compensation                    | 100          | 0         | 0         | 0           | 7,000     |
| 1                             | Total - Personnel Services                    | 1,800,920    | 1,789,100 | 1,789,100 | 1,768,500   | 1,874,500 |
| 509-201 I                     | Electric Service                              | 4,361        | 6,200     | 6,200     | 5,000       | 5,000     |
|                               | Telecommunications                            | 17,520       | 12,600    | 20,000    | 20,000      | 10,000    |
|                               | Property & Liability Insurance                | 10,185       | 11,600    | 11,600    | 11,200      | 11,500    |
|                               | Office Supplies                               | 3,665        | 3,800     | 3,800     | 4,500       | 4,000     |
|                               | Postage & Freight                             | 301          | 700       | 700       | 500         | 800       |
|                               | Printing & Photo                              | 868          | 2,000     | 2,000     | 2,000       | 2,000     |
|                               | Janitorial Services & Supplies                | 40           | 500       | 500       | 500         | 500       |
|                               | Crime Prevention                              | 1,546        | 4,000     | 4,000     | 3,500       | 4,000     |
|                               | Dues/Subscriptions/Publication                | 5,584        | 5,500     | 5,500     | 6,500       | 6,000     |
|                               | Conferences & Training                        | 11,209       | 15,000    | 15,000    | 15,000      | 15,000    |
|                               | Travel, Meals, Lodging                        | 5,600        | 12,000    | 12,000    | 9,000       | 12,000    |
|                               | Medical Supplies                              | 306          | 2,500     | 2,500     | 2,000       | 3,000     |
|                               | Uniforms                                      | 18,601       | 15,000    | 15,000    | 15,000      | 15,000    |
|                               | Heavy Uniform Equipment                       | 14,642       | 18,000    | 18,000    | 18,000      | 18,000    |
|                               | Total - Supplies & Services                   | 94,427       | 109,400   | 116,800   | 112,700     | 106,800   |
| 500 011 T                     |   | 0.0          | 1.000     | 1.000     | <b>7</b> 00 | 1 000     |
|                               | Legal Publications/Advertising                | 90           | 1,000     | 1,000     | 500         | 1,000     |
|                               | Special Events                                | 1,227        | 3,000     | 3,000     | 3,000       | 3,000     |
|                               | Crime Scene Expenses                          | 753          | 2,000     | 2,000     | 2,500       | 3,000     |
|                               | Radio Maint & Operations (InterLocal)         | 39,286       | 53,000    | 53,000    | 53,000      | 56,000    |
|                               | Professional Fees / Consultant                | 1,559        | 1,000     | 1,000     | 1,000       | 1,000     |
|                               | Jail Services                                 | 1,267        | 4,000     | 4,000     | 3,000       | 4,000     |
|                               | Communications / Dispatch (InterLocal)        | 68,000       | 80,000    | 80,000    | 80,000      | 85,000    |
|                               | Animal Control (InterLocal)                   | 40,491       | 48,500    | 48,500    | 48,500      | 51,000    |
|                               | EMS Contract Fees (InterLocal)                | 29,355       | 32,000    | 32,000    | 32,000      | 32,000    |
|                               | Other Operational Supplies                    | 1,493        | 3,000     | 3,000     | 3,100       | 3,500     |
|                               | Emergency Mgmt Services (InterLocal)          | 15,932       | 16,000    | 16,000    | 16,000      | 9,000     |
|                               | Miscellaneous Expense                         | 2,303        | 1,000     | 1,000     | 1,000       | 2,500     |
| 1                             | Total - Operational Items                     | 201,756      | 244,500   | 244,500   | 243,600     | 251,000   |
| 509-415 I                     | Hand Tools                                    | 4,511        | 10,000    | 10,000    | 7,000       | 10,000    |
| 509-440 I                     | Equipment Repair & Maintenance                | 5,450        | 6,800     | 6,800     | 5,000       | 6,800     |
|                               | Auto Repair & Maintenance                     | 15,186       | 20,000    | 20,000    | 21,000      | 20,000    |
|                               | Gas, Oil & Fuel                               | 23,753       | 30,000    | 30,000    | 25,000      | 30,000    |
|                               | Structure Repair & Maintenance                | 6,223        | 5,000     | 5,000     | 7,000       | 5,000     |
|                               | Total - Materials & Equipment                 | 55,123       | 71,800    | 71,800    | 65,000      | 71,800    |

| Public Safety Division                   |                      |                              |                              |                                |                                |
|--|----------------------|------------------------------|------------------------------|--------------------------------|--------------------------------|
|  | F'08-09<br>Actual    | F'09-10<br>Adopted<br>Budget | F'09-10<br>Amended<br>Budget | F'09-10<br>Projected<br>Actual | F'10-11<br>Adopted/<br>Amended |
| General Fund expenditures authorized for | or Public Safety Div | ision                        |                              |                                |                                |
| 509-501 Office Furniture/Fixtures/Equip  | 3,387                | 4,000                        | 4,000                        | 2,500                          | 4,000                          |
| 509-502 Computer Equipment               | 22,146               | 0                            | 0                            | 400                            | 7,500                          |
| 509-503** Mobile Equipment               | 6,741                | 15,000                       | 15,000                       | 15,000                         | 369,500                        |
| 509-504 Firefighting Equipment           | 4,025                | 12,000                       | 12,000                       | 12,000                         | 12,000                         |
| 509-511 Police Vehicle Accessory Equip   | 21,350               | 48,000                       | 48,000                       | 45,000                         | 48,000                         |
| 509-512 Buildings                        | 675                  | 0                            | 0                            | 50                             | 0                              |
| 509-532 Vehicles                         | 26,227               | 54,000                       | 54,000                       | 53,000                         | 56,000                         |
| Total - Capital Outlay                   | 84,551               | 133,000                      | 133,000                      | 127,950                        | 497,000                        |
| Total - Public Safety Division           | 2,236,777            | 2,347,800                    | 2,355,200                    | 2,317,750                      | 2,801,100                      |

<sup>\*\*</sup> Ordinance No. 10109B 10/19/2010 Amended Budget FY 2011 for fire equipment capital lease (additional \$354,500 in mobile equipment expense). All changes indicated in green.

### CITY OF HEATH Annual Operating Budget

**Fiscal Year 2010-2011** 

FUND DEPARTMENT ACCOUNT GENERAL CITY COUNCIL 540

#### PURPOSE AND DESCRIPTION

Provide leadership for the City of Heath, oversee management to ensure effective operation of the local government; make decisions regarding legislative, financial and legal matters; establish policy; formulate programs; measure the effectiveness of the delivery of municipal services; evaluate and prepare for optimal residential and commercial development; preserve, maintain and improve the City's financial resources and capital assets.

#### **FY 10 ACCOMPLISHMENTS**

Bronze Comptroller Leadership Circle winner promoted by the Comptroller of Public Accounts to recognize local governments across Texas that are striving to meet a high standard for financial transparency online.

Created 2010 Census Complete Count Committee and participated in the Complete Count campaign.

Initiated the design of a survey to obtain citizen input on road and community improvement projects and issues of importance.

Continued participation in intergovernmental programs relating to transportation and emergency services.

Completed the annexation of 835.25 acres.

#### STRATEGIES AND GOALS

Establish framework to encourage residential and commercial development conducive to recreational, cultural and social opportunities; support neighborhood and community events; provide a diversification of tax base consistent with the goals established in the 2008 Comprehensive Plan.

Guide planning decisions with a commitment to open spaces, trails, pathways, connectivity among residential developments, commercial establishments, parks, and public locations as desired by the Heath citizens.

Allocate resources to responsibly manage public funds and debt; provide for daily operations; provide for the general protection of the health, welfare, and safety of Heath citizens.

Promote effective and timely delivery of high-quality services, allocate resources to meet the current and future needs of the community.

Provide highly qualified personnel properly trained and motivated to serve the residents of Heath.

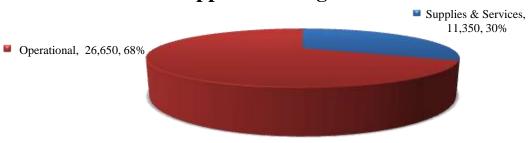
Conduct citizen survey on desired future projects to aid City Council in decision making.

| PERFORMANCE INDICATORS                         |         |         |         |         |         |  |  |  |  |
|--|---------|---------|---------|---------|---------|--|--|--|--|
|  | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  |  |  |  |
| Council Meetings with 100% Council Attendance  | NA      | NA      | NA      | 18      | 12      |  |  |  |  |
| Board and Commission new applications received | NA      | NA      | NA      | 15      | 7       |  |  |  |  |
| Land Use items considered                      | NA      | NA      | NA      | 19      | 24      |  |  |  |  |
| Citizens heard at Council meetings             | NA      | NA      | NA      | 35      | 51      |  |  |  |  |

| NA = Not Available |                   |                   |                   |                   |                    |                |
|--------------------|-------------------|-------------------|-------------------|-------------------|--------------------|----------------|
|                    | CITY              | COUNCIL           |                   |                   |                    |                |
|                    | Adopted<br>Budget | Adopted<br>Budget | Adopted<br>Budget | Adopted<br>Budget | Approved<br>Budget | %<br>Increase/ |

Description FY2009 FY2007 FY2008 FY2010 FY2011 Decrease Supplies & Services 8,550 \$ 26,750 \$ 15,550 13,400 \$ 11,350 -16% 20,000 Operational 20,500 25,300 28,750 26,650 12%

# **Approved Budget FY 2011**



| City Cou | inen                                     |                 | F'09-10 | F'09-10 | F'09-10   | E!10 11 |
|----------|--|-----------------|---------|---------|-----------|---------|
|          |  | F'08-09         |         | Amended | Projected | F'10-11 |
|          |  |                 | Adopted |         | •         | Adopted |
| C        |  | Actual          | Budget  | Budget  | Actual    | Budget  |
| General  | Fund expenditures authorized for City Co | ouncil Division |         |         |           |         |
| 540-204  | Telecommunications                       | 4,808           | 5,500   | 5,500   | 2,700     | 2,000   |
| 540-220  | Office Supplies                          | 291             | 250     | 250     | 200       | 250     |
| 540-221  | Postage & Freight                        | 25              | 100     | 100     | 50        | 100     |
| 540-222  | Printing & Photo                         | 32              | 50      | 50      | 50        | 2,000   |
| 540-231  | Conferences & Training                   | 1,380           | 2,500   | 2,500   | 2,500     | 2,500   |
| 540-232  | Travel, Meals, Lodging                   | 3,723           | 5,000   | 5,000   | 4,500     | 4,500   |
|          | Total - Supplies & Services              | 10,259          | 13,400  | 13,400  | 10,000    | 11,350  |
| 540-340  | Audit Services                           | 25,000          | 28,750  | 28,750  | 26,600    | 26,650  |
|          | Total - Operational Items                | 25,000          | 28,750  | 28,750  | 26,600    | 26,650  |
|          | Total - City Council Division            | 35,259          | 42,150  | 42,150  | 36,600    | 38,000  |

FUND DEPARTMENT ACCOUNT GENERAL CITY SECRETARY 543

#### PURPOSE AND DESCRIPTION

Facilitate, support, and enhance official council business and communications between the council, staff, press, and the citizens through preparation of City Council agendas, meetings, and minutes; elections; open records requests, and records management.

#### **FY 10 ACCOMPLISHMENTS**

Annual records destruction executed following the Texas State Library retention schedule for all local governments.

Created record of Board of Adjustment hearings.

Improved dissemination of annexation and addressing information.

Refined records for ordinances, resolutions, and contracts.

#### STRATEGIES AND GOALS

Continue to update record's storage, retrieval, and destruction procedures.

Implement E-mail Retention Policy.

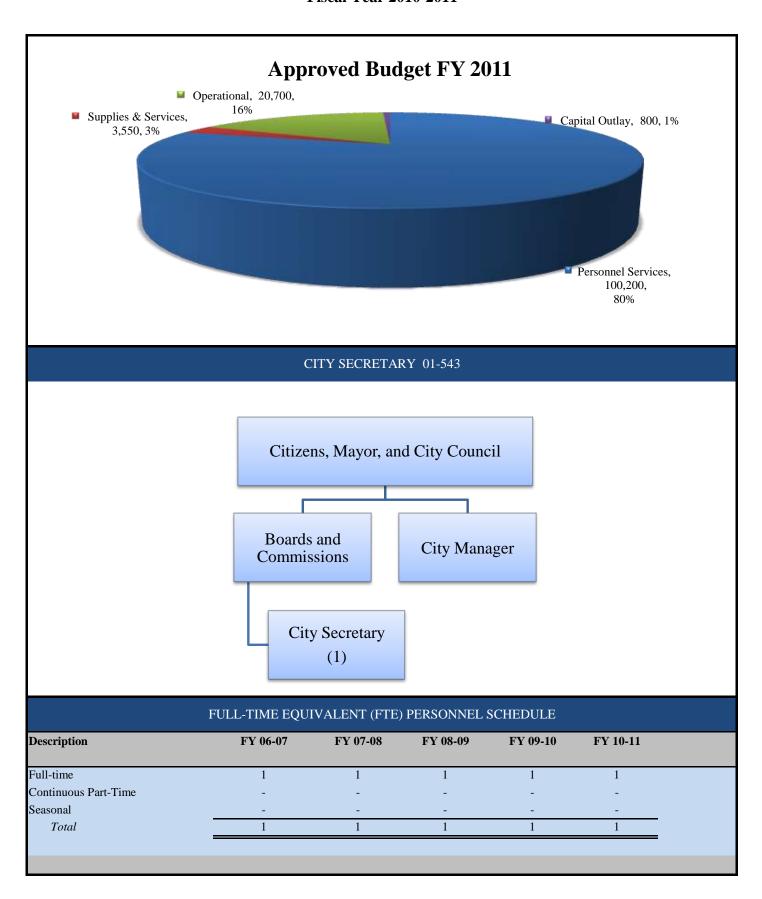
Prepare request to USPS for Heath Zip Code Boundary Adjustment.

|   | PER     | RFORMANCE I | NDICATORS |         |         |  |
|---|---------|-------------|-----------|---------|---------|--|
|   | FY 2006 | FY 2007     | FY 2008   | FY 2009 | FY 2010 |  |
| Agenda/Meeting packets prepared                     | NA      | NA          | 52        | 52      | 66      |  |
| Ordinances prepared                                 | NA      | NA          | 29        | 25      | 20      |  |
| Proclamations prepared                              | NA      | NA          | 12        | 11      | 13      |  |
| Resolutions prepared                                | NA      | NA          | 38        | 45      | 23      |  |
| Elections administered                              | 1       | 1           | 2         | 1       | 1       |  |
| Minutes submitted/ approved at next Council Meeting | NA      | NA          | 27        | 27      | 25      |  |
| Public Information requests                         | NA      | NA          | NA        | 30      | 235 *   |  |

\*FY 2010 reflects City-wide public information requests. FY 2009 reflects only City Secretary Department.

NA = Not Available

|                     |      |                       | CI | TY SECRE                    | TA: | RY                          |                             |                              |                            |
|---------------------|------|-----------------------|----|-----------------------------|-----|-----------------------------|-----------------------------|------------------------------|----------------------------|
| Description         | Adoj | oted Budget<br>FY2007 |    | Adopted<br>Budget<br>FY2008 |     | Adopted<br>Budget<br>FY2009 | Adopted<br>Budget<br>FY2010 | Approved<br>Budget<br>FY2011 | %<br>Increase/<br>Decrease |
| Personnel Services  | \$   | 70,018                | \$ | 90,900                      | \$  | 97,647                      | \$<br>96,900                | \$<br>100,200                | 3%                         |
| Supplies & Services |      | 6,500                 |    | 5,950                       |     | 5,835                       | 3,700                       | 3,550                        | -4%                        |
| Operational         |      | 28,000                |    | 16,000                      |     | 18,500                      | 15,250                      | 20,700                       | 26%                        |
| Capital Outlay      |      | 2,000                 |    | 1,000                       |     | 1,000                       | 800                         | 800                          | 0%                         |



| City Sec               | cretary   |                   |          |          |           |          |
|------------------------|---|-------------------|----------|----------|-----------|----------|
|                        |   |                   | F'09-10  | F'09-10  | F'09-10   | F'10-11  |
|                        |   | F'08-09           | Adopted  | Amended  | Projected | Adopted  |
|                        |   | Actual            | Budget   | Budget   | Actual    | Budget   |
| General                | Fund expenditures authorized for City                   | Secretary Divisio | n        |          |           |          |
| 543-101                | Salaries  | 71,888            | 72,000   | 72,000   | 72,000    | 72,100   |
| 543-102                | Health Insurance  | 9,706             | 10,900   | 10,900   | 11,600    | 13,700   |
| 543-103                | Workers Comp Insurance                                  | 209               | 400      | 400      | 300       | 400      |
| 543-105                | FICA  | 5,244             | 5,600    | 5,600    | 5,600     | 5,600    |
| 543-106                | Retirement (TMRS)                                       | 7,562             | 7,700    | 7,700    | 7,700     | 7,900    |
| 543-107                | Unemployment  | 0                 | 300      | 300      | 300       | 500      |
|                        | Total - Personnel Services                              | 94,609            | 96,900   | 96,900   | 97,500    | 100,200  |
| 543-204                | Telecommunications                                      | 528               | 700      | 700      | 900       | 450      |
| 543-220                | Office Supplies   | 911               | 600      | 600      | 450       | 600      |
| 543-221                | Postage & Freight                                       | 126               | 350      | 350      | 200       | 350      |
| 543-222                | Printing & Photo  | 111               | 500      | 500      | 400       | 500      |
| 543-230                | Dues/Subscriptions/Publications                         | 145               | 300      | 300      | 400       | 400      |
| 543-231                | Conferences & Training                                  | 525               | 750      | 750      | 750       | 750      |
| 543-232                | Travel, Meals, Lodging                                  | 68                | 500      | 500      | 600       | 500      |
|                        | Total - Supplies & Services                             | 2,414             | 3,700    | 3,700    | 3,700     | 3,550    |
| 543-310                | Filing Fees   | 2,730             | 2,250    | 2,250    | 2,000     | 2,700    |
| 543-311                | Legal Publications/Advertising                          | 3,808             | 3,000    | 3,000    | 5,000     | 5,500    |
| 543-320                | Elections   | 15,314            | 7,500    | 7,500    | 200       | 10,000   |
| 543-342                | Professional Fees/ Consultants                          | 2,588             | 2,500    | 2,500    | 2,500     | 2,500    |
|                        | Total - Operational Items                               | 24,440            | 15,250   | 15,250   | 9,700     | 20,700   |
| 543-501                | Office Furniture/Fixtures/Equipment                     | 113               | 800      | 800      | 800       | 800      |
|                        | Total - Capital Outlay                                  | 113               | 800      | 800      | 800       | 800      |
|                        | Total - City Secretary Division                         | 121,576           | 116,650  | 116,650  | 111,700   | 125,250  |
| City At                | torney  |                   |          |          |           |          |
|                        |   |                   | F`09-10  | F`09-10  | F`09-10   | F'10-11  |
|                        |   | F'08-09           | Adopted  | Amended  | Projected | Proposed |
|                        |   | Actual            | Budget   | Budget   | Actual    | Budget   |
| <i>General</i> 546-221 | Fund expenditures authorized for City Postage & Freight | Attorney Division | <b>1</b> | 0        | 0         | (        |
| J+U-ZZI                | Total - Supplies & Services                             | $\stackrel{1}{l}$ | <b>0</b> | <b>0</b> | 0         | 0        |
|                        | Total - Supplies & Services                             | 1                 | U        | U        | U         | U        |
| 546-341                | Legal Services  | 33,528            | 36,000   | 36,000   | 36,000    | 36,000   |
|                        | Total - Operational Items                               | 33,528            | 36,000   | 36,000   | 36,000    | 36,000   |
|                        | Total - City Attorney Division                          | 33,530            | 36,000   | 36,000   | 36,000    | 36,000   |

| FUND    | DEPARTMENT   | ACCOUNT |
|---------|--------------|---------|
| GENERAL | CITY MANAGER | 552     |

#### PURPOSE AND DESCRIPTION

Responsible for the provision of municipal services through leadership and direction, including: implementation of City Council vision and goals; direction of departments and administrative functions; provision of day-to-day leadership in policy development and implementation; management of quality assurance for efficient and equitable delivery of City services; initiation and development of short and long-term special projects; oversight of the annual budget process; management of the City's inter-governmental relations and public information functions and the provision of executive-level direction and support for economic development projects.

#### FY 10 ACCOMPLISHMENTS

Concluded ongoing negotiations to finalize the acquisition of RCH-WSC assets located within the City and the City's ETJ.

Initiated construction of FM 740 Phase 1 construction.

Developed a resident military recognition program.

Secured an Energy Efficiency & Conservation Block Grant.

Established an alignment for the intersection for FM 740, FM 550 and FM 549.

Implemented a Military Leave Policy.

NA = Not Available

Participated in the 2010 Census Complete Count campaign.

Coordinated community special events including the Independence Day Parade, Holiday in the Park, and Heart of Heath 5K run.

#### STRATEGIES AND GOALS

Continue to foster a team culture of employee involvement and staff development; recruiting and retaining the highest-quality staff possible.

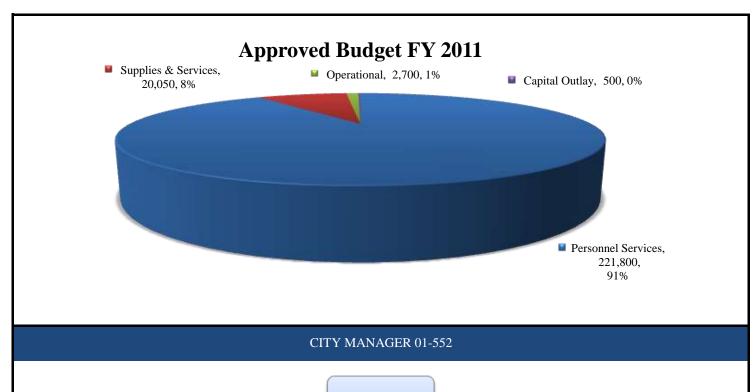
Provide executive-level support to elected and appointed Boards and Commissions who serve our community, coordinating resource allocation to implement and communicate the City Council's identified goals and objectives.

Monitor and analyze demographic characteristics to plan accordingly for future growth and service level requirements.

Evaluate facility requirements to plan appropriately for development of capital improvements, municipal infrastructure and buildings.

|   | PERFORMANCE INDICATORS |         |         |         |         |  |
|---|------------------------|---------|---------|---------|---------|--|
|   | FY 2006                | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  |
| Newsletters to Council, Staff, and citizens | 12                     | 12      | 12      | 12      | 12      |  |
| Press releases issued                       | 24                     | 36      | 48      | 46      | 38      |  |
| Meetings with local entities                | NA                     | 80      | 100     | 100     | 104     |  |
| Monthly financial reports to Council        | 12                     | 12      | 12      | 12      | 12      |  |

| 1171 - 110t 71 vanable |                   |                   |    |                   |                   |                 |             |
|------------------------|-------------------|-------------------|----|-------------------|-------------------|-----------------|-------------|
|                        |                   | CITY              | MA | ANAGER            |                   |                 |             |
| Degeniation            | Adopted<br>Budget | Adopted<br>Budget |    | Adopted<br>Budget | Amended<br>Budget | Approved Budget | % Increase/ |
| Description            | FY2007            | FY2008            |    | FY2009            | FY2010            | FY2011          | Decrease    |
| Personnel Services     | \$<br>165,757     | \$<br>238,000     | \$ | 253,501           | \$<br>216,300     | \$<br>221,800   | 2%          |
| Supplies & Services    | 39,500            | 39,100            |    | 27,203            | 22,100            | 20,050          | -10%        |
| Operational            | 33,500            | 9,000             |    | 6,000             | 3,150             | 2,700           | -17%        |
| Capital Outlay         | 5,000             | 2,000             |    | 1,000             | 500               | 500             | 0%          |





| Description          | FY 06-07 | FY 07-08 | FY 08-09 | FY 09-10 | FY 10-11 |
|----------------------|----------|----------|----------|----------|----------|
| Full-time            | 2        | 2        | 2        | 1.5      | 1.5      |
| Continuous Part-Time | -        | -        | -        | -        | -        |
| Seasonal             | -        | -        | -        | -        | -        |
| Total                | 2        | 2        | 2        | 1.5      | 1.5      |

|         |                                       |                  | F'09-10 | F'09-10 | F'09-10   | F'10-11 |
|---------|---------------------------------------|------------------|---------|---------|-----------|---------|
|         |                                       | F'08-09          | Adopted | Amended | Projected | Adopted |
|         |                                       | Actual           | Budget  | Budget  | Actual    | Budget  |
| General | Fund expenditures authorized for City | Manager Division | n       |         |           |         |
| 552-101 | Salaries                              | 195,126          | 162,000 | 162,000 | 162,000   | 162,300 |
| 552-102 | Health Insurance                      | 22,083           | 21,500  | 23,100  | 23,100    | 27,300  |
| 552-103 | Workers' Comp Insurance               | 553              | 600     | 600     | 600       | 600     |
| 552-104 | Overtime                              | 234              | 300     | 300     | 300       | 300     |
| 552-105 | FICA                                  | 12,744           | 12,500  | 12,500  | 12,000    | 12,600  |
| 552-106 | Retirement (TMRS)                     | 20,525           | 17,300  | 17,300  | 17,800    | 17,900  |
| 552-107 | Unemployment                          | 0                | 500     | 500     | 500       | 800     |
|         | Total - Personnel Services            | 251,265          | 214,700 | 216,300 | 216,300   | 221,800 |
| 552-204 | Telecommunications                    | 528              | 2,000   | 2,000   | 1,500     | 550     |
| 552-220 | Office Supplies                       | 1,786            | 2,500   | 2,500   | 2,500     | 2,100   |
| 552-221 | Postage & Freight                     | 591              | 700     | 700     | 700       | 600     |
| 552-222 | Printing & Photo                      | 41               | 400     | 400     | 400       | 300     |
| 552-230 | Dues/Subscriptions/Publication        | 5,682            | 4,000   | 4,000   | 3,500     | 4,000   |
| 552-231 | Conferences & Training                | 3,440            | 4,500   | 4,500   | 4,500     | 4,500   |
| 552-232 | Travel, Meals & Lodging               | 8,366            | 8,000   | 8,000   | 8,000     | 8,000   |
|         | Total - Supplies & Services           | 20,433           | 22,100  | 22,100  | 21,100    | 20,050  |
| 552-311 | Legal Publications/Advertising        | 0                | 200     | 200     | 200       | 200     |
| 552-342 | Professional Fees/Consultants         | 0                | 1,000   | 1,000   | 800       | 1,000   |
| 552-360 | Other Operational Supplies            | 174              | 750     | 750     | 500       | 500     |
| 552-399 | Miscellaneous Expense                 | 398              | 1,200   | 1,200   | 1,000     | 1,000   |
|         | Total - Operational Items             | 572              | 3,150   | 3,150   | 2,500     | 2,700   |
| 552-442 | Gas, Oil & Fuel                       | 43               | 0       | 0       | 0         | (       |
|         | Total - Materials & Equipment         | 43               | 0       | 0       | 0         | 0       |
| 552-501 | Office Furniture/Fixtures/Equipment   | 0                | 500     | 500     | 500       | 500     |
|         | Total - Capital Outlay                | 0                | 500     | 500     | 500       | 500     |
|         | Total - City Manager Division         | 272,313          | 240,450 | 242,050 | 240,400   | 245,050 |

## **CITY OF HEATH Annual Operating Budget**

**Fiscal Year 2010-2011** 

| GENERAL | FINANCE    | 555     |
|---------|------------|---------|
| FUND    | DEPARTMENT | ACCOUNT |

#### PURPOSE AND DESCRIPTION

Provide high quality financial leadership, exercise fiduciary oversight, enhance customer service, and promote public accountability.

#### **FY 10 ACCOMPLISHMENTS**

GFOA Distinguished Budget Presentation Award recipient, 1 year.

GFOA Comprehensive Annual Financial Statement Award Program recipient, 1 year.

Texas Comptroller Bronze Leadership Circle recipient for striving to meet a high standard for financial transparency online.

#### STRATEGIES AND GOALS

Examine and implement measures to respond to annual audit recommendations.

Protect the City's policy making ability by ensuring that important policy decisions are not controlled by financial challenges or emergencies.

Assist sound management of the City by providing accurate and timely information on financial condition.

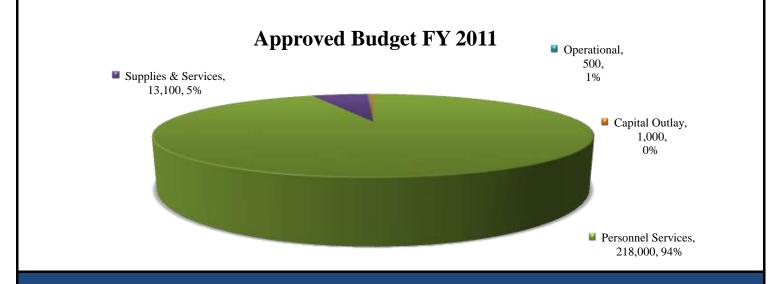
Protect and enhance the City's credit rating and prevent default on any municipal debts.

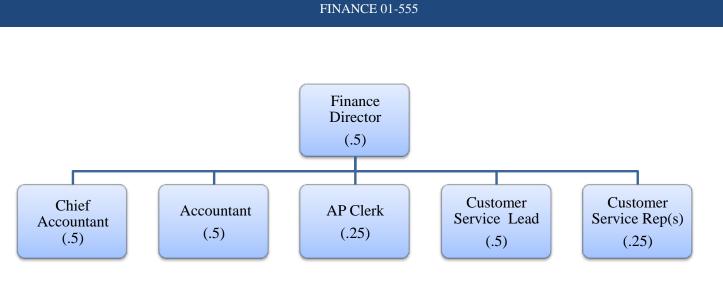
Ensure the legal use of all City funds through a good system of financial security and internal control.

Ensure compliance with regulatory agencies, grant and bond covenants, and accounting standards.

|   | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 |
|---|---------|---------|---------|---------|---------|
| Close Financial by the 10th of next month       | NA      | NA      | 80%     | 92%     | 92%     |
| GFOA Budget Award (in # of years)               | 0       | 0       | 0       | 1       | NA      |
| GFOA CAFR Award (in #of years)                  | 0       | 0       | 0       | 1       | NA      |
| Investment Policy Certification (in # of years) | 0       | 0       | 1       | 2       | 3       |
| Audit Findings                                  | NA      | 2       | 0       | 0       | NA      |

|                     |                             | F                           | INA | NCE                         |                             |                              |                            |
|---------------------|-----------------------------|-----------------------------|-----|-----------------------------|-----------------------------|------------------------------|----------------------------|
| Description         | Adopted<br>Budget<br>FY2007 | Adopted<br>Budget<br>FY2008 |     | Adopted<br>Budget<br>FY2009 | Amended<br>Budget<br>FY2010 | Approved<br>Budget<br>FY2011 | %<br>Increase/<br>Decrease |
| Personnel Services  | \$<br>174,936               | \$<br>251,800               | \$  | 237,127                     | \$<br>212,500               | \$<br>218,000                | 3%                         |
| Supplies & Services | 23,000                      | 22,500                      |     | 11,886                      | 11,600                      | 13,100                       | 11%                        |
| Operational         | -                           | 365                         |     | 1,100                       | 1,100                       | 500                          | -120%                      |
| Capital Outlay      | 12,500                      | 5,000                       |     | 1,500                       | 1,000                       | 1,000                        | 0%                         |



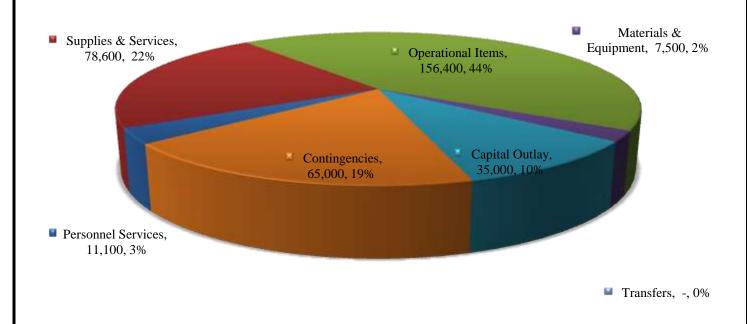


| FULL-TIME EQUIVALENT (FTE) PERSONNEL SCHEDULE |          |          |          |          |          |  |  |
|---|----------|----------|----------|----------|----------|--|--|
| Description                                   | FY 06-07 | FY 07-08 | FY 08-09 | FY 09-10 | FY 10-11 |  |  |
| Full-time                                     | 2.5      | 3        | 2.5      | 2        | 2        |  |  |
| Continuous Part-Time                          | 0.5      | 0.5      | 1.0      | 0.5      | 0.5      |  |  |
| Seasonal                                      | -        | -        | -        | -        | -        |  |  |
| Total   | 3        | 3.5      | 3.5      | 2.5      | 2.5      |  |  |
| Τοιαι   |          | 3.3      | 3.3      | 2.3      | 2.3      |  |  |

| Finance |                                    |                  |         |         |           |         |
|---------|------------------------------------|------------------|---------|---------|-----------|---------|
|         |                                    |                  | F'09-10 | F'09-10 | F'09-10   | F'10-11 |
|         |                                    | F'08-09          | Adopted | Amended | Projected | Adopted |
|         |                                    | Actual           | Budget  | Budget  | Actual    | Budget  |
| Gonoral | Fund expenditures authorized for I | Einance Division |         |         |           |         |
| 555-101 | Salaries                           | 165,075          | 154,500 | 154,500 | 152,000   | 155,100 |
| 555-102 | Health Insurance                   | 20,887           | 19,700  | 25,100  | 25,100    | 31,100  |
| 555-103 | Workers' Comp Insurance            | 515              | 600     | 600     | 500       | 600     |
| 555-104 | Overtime                           | 7                | 1,200   | 1,200   | 600       | 1,400   |
| 555-105 | FICA                               | 12,680           | 12,000  | 12,000  | 11,800    | 12,200  |
| 555-106 | Retirement (TMRS)                  | 16,590           | 15,900  | 15,900  | 15,200    | 16,100  |
| 555-107 | Unemployment                       | 0                | 700     | 700     | 700       | 1,500   |
| 555-109 | Temporary Help                     | 6,004            | 2,500   | 2,500   | 700       | · (     |
|         | Total - Personnel Services         | 221,757          | 207,100 | 212,500 | 206,600   | 218,000 |
| 555-204 | Telecommunications                 | 1,008            | 1,000   | 3,000   | 3,000     | 3,000   |
| 555-220 | Office Supplies                    | 2,266            | 2,500   | 2,500   | 2,000     | 2,500   |
| 555-221 | Postage & Freight                  | 916              | 1,500   | 1,500   | 1,000     | 1,000   |
| 555-222 | Printing & Photo                   | 221              | 0       | 0       | 5         |         |
| 555-230 | Dues/Subscriptions/Publication     | 2,287            | 1,600   | 1,600   | 1,400     | 1,600   |
| 555-231 | Conferences & Training             | 1,845            | 3,000   | 3,000   | 3,800     | 3,800   |
| 555-232 | Travel, Meals & Lodging            | 511              | 2,000   | 2,000   | 1,200     | 1,200   |
|         | Total - Supplies & Services        | 9,054            | 11,600  | 13,600  | 12,405    | 13,100  |
| 555-310 | Filing Fees                        | 0                | 600     | 600     | 300       |         |
| 555-399 | Miscellaneous Expense              | 58               | 500     | 500     | 0         | 500     |
|         | Total - Operational Items          | 58               | 1,100   | 1,100   | 300       | 500     |
| 555-501 | Office Furniture/Fixtures/Equip    | 326              | 1,000   | 1,000   | 500       | 1,000   |
|         | Total - Capital Outlay             | 326              | 1,000   | 1,000   | 500       | 1,000   |
|         | Total - Finance Division           | 231,195          | 220,800 | 228,200 | 219,805   | 232,600 |

| FUND                  | DEPARTMENT A(               |                             |                             |                             |    |                              |                            |
|-----------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|----|------------------------------|----------------------------|
| GENERAL               |                             | 01-560                      |                             |                             |    |                              |                            |
|                       | NON-DIVISIONAL              |                             |                             |                             |    |                              |                            |
| Description           | Adopted<br>Budget<br>FY2007 | Adopted<br>Budget<br>FY2008 | Adopted<br>Budget<br>FY2009 | Amended<br>Budget<br>FY2010 |    | Approved<br>Budget<br>FY2011 | %<br>Increase/<br>Decrease |
| Personnel Services    | \$ -                        | \$ 17,500                   | \$ 11,165                   | \$ 11,100                   | \$ | 11,100                       | 0%                         |
| Supplies & Services   | 48,750                      | 48,250                      | 90,425                      | 84,200                      |    | 78,600                       | -7%                        |
| Operational Items     | 148,000                     | 135,250                     | 194,333                     | 159,300                     |    | 156,400                      | -2%                        |
| Materials & Equipment | 8,050                       | 9,000                       | 10,000                      | 7,500                       |    | 7,500                        | 0%                         |
| Capital Outlay        | 100,000                     | 5,000                       | 10,000                      | 17,000                      |    | 35,000                       | 51%                        |
| Contingencies         | 345,000                     | 101,900                     | 60,000                      | 37,000                      |    | 65,000                       | 43%                        |
| Transfers             | -                           | 420,000                     | 40,000                      | 250,000                     |    | -                            | -100%                      |

## **Approved Budget FY 2011**



| Description          | FY 06-07 | FY 07-08 | FY 08-09 | FY 09-10 | FY 10-11 |
|----------------------|----------|----------|----------|----------|----------|
| Full-time            | -        | -        | -        | -        | -        |
| Continuous Part-Time | -        | -        | -        | -        | -        |
| Seasonal             | 0.5      | 0.5      | 0.5      | 0.5      | 0.5      |
| Total                | 0.5      | 0.5      | 0.5      | 0.5      | 0.5      |

| Non-Div | visional                                   |               |            |         |           |         |
|---------|--|---------------|------------|---------|-----------|---------|
|         |  |               | F'09-10    | F'09-10 | F'09-10   | F'10-11 |
|         |  | F'08-09       | Adopted    | Amended | Projected | Adopted |
|         |  | Actual        | Budget     | Budget  | Actual    | Budget  |
| General | Fund expenditures authorized for I         | Non-Divisiona | l Division |         |           |         |
| 560-103 | Workers Comp                               | 0             | 100        | 100     | 100       | 100     |
| 560-105 | FICA                                       | 447           | 1,000      | 1,000   | 1,000     | 1,000   |
| 560-109 | Temporary Help                             | 5,426         | 10,000     | 10,000  | 10,000    | 10,000  |
| 560-110 | Incentive Compensation                     | 0             | 0          | 0       | 0         | 0       |
|         | Total - Personnel Services                 | 5,873         | 11,100     | 11,100  | 11,100    | 11,100  |
| 560-201 | Electric Service                           | 11,382        | 25,000     | 25,000  | 20,000    | 16,000  |
| 560-202 | Gas Service                                | 1,591         | 2,500      | 2,500   | 2,500     | 2,500   |
| 560-203 | Water Service                              | 650           | 700        | 700     | 2,800     | 2,200   |
| 560-204 | Telecommunications                         | 12,837        | 1,900      | 1,900   | 1,000     | 500     |
| 560-210 | Property & Liability Insurance             | 15,828        | 18,600     | 18,600  | 18,000    | 18,600  |
| 560-220 | Office Supplies                            | 0             | 0          | 0       | 300       | 300     |
| 560-221 | Postage & Freight                          | 23            | 0          | 0       | 0         | 0       |
| 560-223 | Community Center                           | 4,085         | 5,000      | 5,000   | 4,000     | 4,500   |
| 560-224 | Janitorial Service & Supplies              | 15,854        | 16,000     | 16,000  | 16,000    | 17,000  |
| 560-230 | Dues/Subscriptions/Publication             | 4,148         | 4,500      | 4,500   | 4,500     | 4,500   |
| 560-260 | Staff Development                          | 15,278        | 10,000     | 10,000  | 10,000    | 12,500  |
|         | Total - Supplies & Services                | 81,678        | 84,200     | 84,200  | 79,100    | 78,600  |
| 560-312 | Newsletter                                 | 7,258         | 7,500      | 7,500   | 7,500     | 7,500   |
| 560-336 | Risk Management Consulting                 | 6,850         | 7,500      | 7,500   | 7,500     | 7,500   |
| 560-337 | Human Resources Consulting                 | 6,448         | 7,500      | 7,500   | 5,000     | 5,000   |
| 560-338 | Public Relations                           | 26,000        | 24,000     | 24,000  | 24,000    | 24,000  |
| 560-339 | Takeline Administration                    | 0             | 5,000      | 5,000   | 1,000     | 2,500   |
| 560-342 | Professional Fees                          | 2,712         | 2,400      | 2,400   | 4,000     | 4,000   |
| 560-343 | Computer Maintenance Services              | 19,774        | 13,400     | 13,400  | 13,400    | 15,300  |
| 560-343 | Incode Maintenance Services                | 19,774        | 17,800     | 17,800  | 17,800    | 15,300  |
| 560-343 | Licenses, Software, Other                  | 19,774        | 14,700     | 14,700  | 14,700    | 15,300  |
| 560-345 | CAD Expense                                | 54,806        | 48,000     | 48,000  | 48,000    | 48,000  |
| 560-356 | Beautification                             | 0             | 1,000      | 1,000   | 0         | 1,000   |
| 560-360 | Other Operational Supplies                 | 2,212         | 2,000      | 2,000   | 1,000     | 2,000   |
| 560-370 | Maintenance & Repair Parts                 | 108           | 1,000      | 1,000   | 500       | 1,000   |
| 560-398 | Cash Long or Short                         | 0             | 0          | 0       | 0         | 0       |
| 560-399 | Miscellaneous Expense                      | 2,913         | 7,500      | 7,500   | 7,500     | 8,000   |
|         | Total - Operational Items                  | 168,628       | 159,300    | 159,300 | 151,900   | 156,400 |
| 560-441 | Auto Repair & Maintenance                  | 189           | 2,000      | 2,000   | 500       | 2,000   |
| 560-442 | Gas, Oil & Fuel                            | 350           | 500        | 500     | 500       | 500     |
| 560-443 | Structure Repair & Maintenance             | 1,500         | 5,000      | 5,000   | 5,000     | 5,000   |
|         | Total - Materials & Equipment              | 2,039         | 7,500      | 7,500   | 6,000     | 7,500   |
| 560-502 | Computer Equipment                         | 8,515         | 17,000     | 17,000  | 17,000    | 30,000  |
| 560-519 | Const Project - City Hall                  | 0             | 0          | 0       | 0         | 5,000   |
| 560-542 | Operational Contingency                    | 0             | 75,000     | 34,000  | 0         | 65,000  |
|         | Total - Capital Outlay                     | 8,515         | 92,000     | 51,000  | 17,000    | 100,000 |
| 560-802 | Transfer to CIP                            | 260,094       | 0          | 0       | 0         | 0       |
| 560-815 | Transfer to Technology                     | 38,293        | 0          | 0       | 0         | 0       |
| 560-840 | Transfer to Debt Service                   | 1,035,900     | 250,000    | 250,000 | 250,000   | 0       |
|         | Total - Transfers                          | 1,334,288     | 250,000    | 250,000 | 250,000   | 0       |
|         | <b>Total - General Fund Non-Divisional</b> | 1,601,020     | 604,100    | 563,100 | 515,100   | 353,600 |



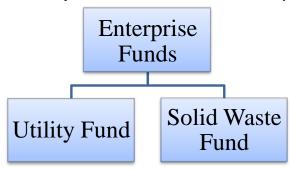
## **ENTERPRISE FUND SUMMARIES**

The Enterprise Fund is established to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

#### ENTERPRISE FUNDS BUDGET OVERVIEW

Enterprise Funds are generally used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses including depreciation) of providing goods and/or services to the general public on a continuing basis be financed or recovered primarily through user charges. Enterprise funds may also be used when the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The City utilizes the following Enterprise Funds:

Utility Fund: Accounts for the operations of the water and wastewater utilities. Solid Waste Fund: Accounts for the privatized solid waste services for the City.



The Utility Fund includes the following departments: Water, Wastewater, Administration and Customer Service.

#### WATER UTILITIES

A Utility Rate Study of Water and Sewer Fees for a five year period from 2010 to 2014 was prepared by Willis, Graves & Associates, Inc. of Austin, Texas, in January 2010. The purpose of this study was to "determine rates necessary to recover the City's revenue requirements for utility services, and to ensure that those rates are equitably apportioned among the City's customers. Rates projected in this study are based on the projected timing and magnitude of future events that cannot be known with certainty." Assumptions analyzed include:

- 1. Cash flow projections (income and expenditures),
- 2. Total number of residential and commercial customers,
- 3. Total number of schools and estimated usage,
- 4. Interest rate projections for debt and cash investments,
- 5. Estimated annual customer growth and consumption,
- 6. Refunding debt feasibility.

For this annual operating budget, the assumptions were as follows:

Assumption #1: Water Customer Equivalents: 1,840 Residential 1,760; Commercial 69; Commercial-Schools 11

Assumption #2: Idle 5/8" meters: 25. Idle 1" meter: 1. 1% idle service addresses.

Assumption #3: An increase in the base rate varies with meter size as noted in the *Meter Size Base Rate Change* table. The rate increase resulted in a projected annual increase of approximately \$35,000. Water Sales generate approximately 93% of Water Revenue. Additional revenue is generated by contract sales to Aqua Source and interest revenue.

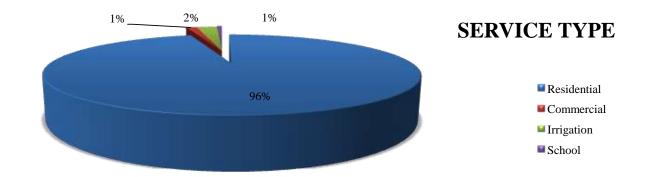
Assumption #4: Meter equivalent factors are the basis for water rates by meter size. (Note *Meter Size Equivalents* table) Volume rates increase slightly.

Assumption #5: Funds invested in the investment pool (LGIP) are currently earning 0.15% interest and funds invested in the money market account are currently earning .5%. Interest rates on investments are not expected to increase significantly during the next fiscal year.

#### ENTERPRISE FUNDS BUDGET OVERVIEW

#### METER SIZE SERVICE TYPE

|             | 5/8 & 3/4" | 1"  | 1.5" | 2" | 3" | 4" and > | TOTAL |
|-------------|------------|-----|------|----|----|----------|-------|
| Residential | 1,649      | 110 | 1    | -  | -  | -        | 1,760 |
| Commercial  | 9          | 8   | -    | 6  | -  | -        | 23    |
| Irrigation  | 19         | 14  | -    | 13 | -  | -        | 46    |
| Schools     | 3          | 1   | -    | 4  | 1  | 2        | 11    |
| TOTAL       | 1,680      | 133 | 1    | 23 | 1  | 2        | 1,840 |



#### METER SIZE BASE RATE CHANGE

|             | 5/8 & 3/4" | 1"      | 1.5"     | 2"       | 3"       | 4" and >  |
|-------------|------------|---------|----------|----------|----------|-----------|
| FY 2010     | 24.58      | 34.64   | 51.41    | 71.54    | 135.27   | 219.14    |
| FY 2011     | 24.97      | 42.06   | 70.53    | 104.70   | 212.91   | 355.28    |
| \$ Increase | \$ 0.39    | \$ 7.42 | \$ 19.12 | \$ 33.16 | \$ 77.64 | \$ 136.14 |
| % Change    | 2%         | 21%     | 37%      | 46%      | 57%      | 62%       |

#### METER SIZE EQUIVALENTS

| Meter Equivalent Factors (AWWA) | Factor |
|---------------------------------|--------|
| 5/8" or 3/4"                    | 1.00   |
| 1"                              | 2.50   |
| 1 1/2"                          | 5.00   |
| 2'                              | 8.00   |
| 3"                              | 17.50  |
| 4"                              | 30.00  |

Assumption #6: Consumption based on average seasonal statistics.

Assumption #7: The City will continue its water leak adjustment policy. A customer providing proof of a water leak qualifies for an adjustment to the billing period in which the leak caused the highest volume of loss. Approximately \$6,000 in credits have been granted during FY 2010.

#### ENTERPRISE FUNDS BUDGET OVERVIEW

Assumption #8: Approximately 1% of billed revenue was uncollectable in the current fiscal year. The uncollectable percentage will decrease as the number of accounts with utility deposits increase. (Ordinance 090120 provided a "grandfather clause" for current customers. Accounts with deposits: 354; Accounts without deposits: 2,199) *See below Revenue Statistics table.* 

#### REVENUE STATISTICS

| FISCAL YEAR         | WRITE-OFFS     | ACTIVE LIENS   | UTILITY SALES<br>REVENUE | %<br>UNCOLLECTED |
|---------------------|----------------|----------------|--------------------------|------------------|
| FY06                | 52,263.91      | None Processed | \$ 2,710,839             | 1.9%             |
| FY07                | 19,476.22      | None Processed | \$ 1,953,628             | 1.0%             |
| FY08                | None Processed | 14,459.90      | \$ 2,874,808             | 0.5%             |
| FY09                | 11,294.84      | 5,665.72       | \$ 3,495,311             | 0.5%             |
| FY10 as/of 04/15/10 | 4,348.78       | 9,537.25       | \$ 1,286,555             | 1.1%             |
| TOTAL               | \$ 87,383.75   | \$ 29,662.87   | \$ 12,321,141            | 0.9%             |

Assumption #9: (1) North Texas Municipal Water District fees have substantially increased over the past few years. A rate increase of 18 cents/1,000 gallons is anticipated for FY 2011. (2) The cost of health insurance benefits is projected to increase 20%. (3) A 5% increase in salaries is included in the budget.

Assumption #10: Expected savings from the current refunding of the outstanding Series 2001 bond issues are not reflected in the budget at this time. First Southwest will continue to monitor market fluctuations to capture optimal savings. Once the bonds have been refunded the savings will be included in the budget.

RECOMMENDATION: Incorporate step increase by meter size as recommended by the Utility Rate Study to cover the increased cost of providing water services. The Proposed Utility Fee Schedule is enclosed.

#### WASTEWATER UTILITIES

Historically, the Wastewater Utility Fund has been subsidized by the Water Utility Fund. A Utility Rate Study of Water and Sewer Fees for a five year period from 2010 to 2014 was prepared by Willis, Graves & Associates, Inc. of Austin, Texas, in January 2010, with a recommended rate design to "eliminate remaining cross-subsidy of sewer by water over a four year period. Rates projected in this study are based on the projected timing and magnitude of future events that cannot be known with certainty." Assumptions analyzed include:

- 1. Cash flow projections (income and expenditures),
- 2. Total number of residential and commercial customers,
- 3. Total number of schools and estimated usage,
- 4. Interest rate projections for debt and cash investments,
- 5. Estimated annual customer growth and consumption,
- 6. Estimation annual inflation rate.

For this annual operating budget, the assumptions were as follows:

Assumption #1: Sewer Customer Equivalents: 1,816.

Residential 1,787; Commercial 19; Commercial-Schools 10

Assumption #2: Sewer Customer water provider breakdown: 1,816

City of Heath: 1,475 Forney Lake: 284 RCH: 57

Assumption #3: Idle Residential accounts total 22. 1% of wastewater accounts are idle addresses.

Assumption #4: A step increase is built into the Wastewater Sales revenue projections. Wastewater Sales generate approximately 88% of Wastewater Revenue. An additional 10% of Wastewater Revenue is generated from contract sales to the Kaufman County MUD.

#### ENTERPRISE FUNDS BUDGET OVERVIEW

Assumption #5: Funds invested in the investment pool (LGIP) are currently earning 0.15% interest and funds invested in the money market account are currently earning .5%. Interest rates on investments are not expected to increase significantly during the next fiscal year.

Assumption #6: The Utility Rate Study assumes a 3% rate of inflation.

Assumption #7: Approximately 1% of billed revenue was uncollectable in the current fiscal year. The uncollectable percentage will decrease as the number of accounts with utility deposits increases. (Accounts without deposits: 2,256) *See above Revenue Statistics table.* 

Assumption #8: The Sandra PID has 3 remaining assessments expected to provide revenue consistent with historical payments. An outstanding balance of \$9,500 should be paid in full by FY2018.

Assumption #9: (1) Debt service and treatment costs allocated to the City by North Texas Municipal Water District increased almost \$60,000 from FY 2010. Debt Service increased \$81,383 which was partially offset by a \$22,811 decrease in treatment costs. (2) The cost of health insurance benefits is projected to increase 20%. (3) A 5% increase in salaries is included in the budget.

Assumption #10: Expected savings from current refunding of the outstanding Series 2001 bond issues are not reflected in the budget. First Southwest will continue to monitor market fluctuations to capture optimal savings. Once the bonds have been refunded the savings will be included in the budget.

RECOMMENDATION: Incorporate a step increase to \$62.70 for residential customers and a comparable increase for all others to \$6.30 per 1,000 gallons of metered water usage. The Proposed Utility Fee Schedule is enclosed.

#### SOLID WASTE FUND

Solid Waste Collection and disposal is provided by IESI under contract. Annually, the provider may request a CPI based increase to the fees charged to the City for service.

For this annual operating budget, the assumptions were as follows:

Assumption #1: Number of customers: 2,641. 1% idle addresses.

Assumption #2: Historical averaging was used to project the annual revenue generated from sanitation sales. Seven types of garbage collection are available to residential and commercial customers.

RECOMMENDATION: Rates remain unchanged.

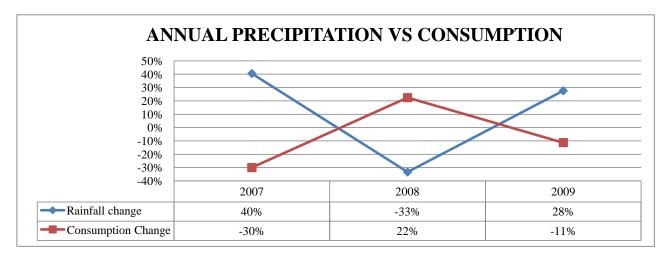
#### UTILITY FUND CUSTOMER BASE

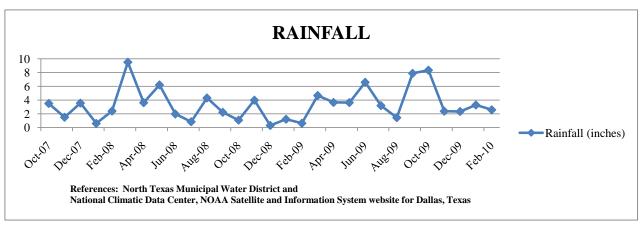
|                                     | CHETT FOND COSTOMER BASE |              |             |             |             |             |               |  |  |  |
|-------------------------------------|--------------------------|--------------|-------------|-------------|-------------|-------------|---------------|--|--|--|
|                                     | FY2004                   | FY2005       | FY2006      | FY2007      | FY2008      | FY2009      | FY2010        |  |  |  |
| WATER<br>CUSTOMERS<br>% CHANGE      | 1,494                    | 1,650<br>10% | 1,745<br>6% | 1,793<br>3% | 1,810<br>1% | 1,842<br>2% | 1,855<br>0.7% |  |  |  |
| WASTEWATER<br>CUSTOMERS<br>% CHANGE | 1,366                    | 1,470<br>8%  | 1,546<br>5% | 1,660<br>7% | 1,748<br>5% | 1,813<br>4% | 1,838<br>1.4% |  |  |  |
| SANITATION<br>CUSTOMERS<br>% CHANGE | 2,018                    | 2,122<br>5%  | 2,218<br>5% | 2,350<br>6% | 2,498<br>6% | 2,611<br>5% | 2,625<br>0.5% |  |  |  |

## ENTERPRISE FUNDS WATER UTILITIES FORECASTING

Enterprise Fund projections are subjected to volatility imposed by nature. Environmental variables of seasonal rainfall and instability of precipitation forecasts comprise a fraction of the unpredictability. Analysis of annual rainfall, seasonal rainfall, City billed consumption, City water sales totals, City water sales by service type, and customer base changes aid in the establishments of statistical trends beneficial during the annual budgeting process.

Annual change in precipitation between 2007, 2008, 2009 and the change in billed consumption for the same annual time period was evaluated. The inverse relationship between rainfall and water consumption is illustrated below.



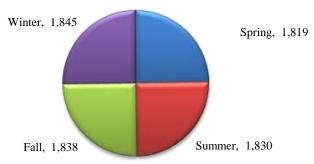


Further analysis was explored to reduce the margin of error associated with changes in consumption due to changes in customer base and service types.

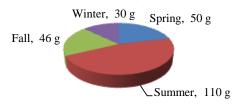
Average customer base increased by 34 accounts from 2008 to 2009. Average FY 2008 customers equaled 1,799; while the average in FY 2009 increased to 1,833. As shown by the 2009 Customer Totals, changes in the seasonal customer base additionally impact consumption, further complicating water sales projections.

## ENTERPRISE FUNDS WATER UTILITIES FORECASTING

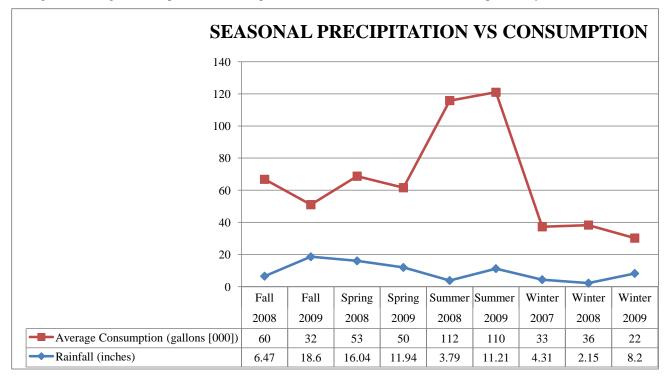
## **2009 CUSTOMER TOTALS**



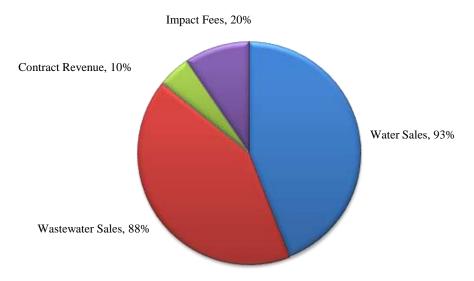
# AVERAGE SEASONAL CONSUMPTION (gallons [000])



Seasonal Precipitation vs. Consumption illustrates average consumption and rainfall for 2008 seasons and 2009 seasons. Comparison of summer consumption does not follow the seasonal statistics for fall, winter, and spring. The change in rainfall did not significantly impact water consumption during the summer months. Summer consumption averaged 110,000 gallons despite more than triple the amount of rainfall in 2009 over the previous year.



## ENTERPRISE FUNDS WATER UTILITIES FUND REVENUE



#### **Description of Top Revenue**

- 1) Water Sales (93 -94%). 93% of FY 2009 total Water Revenue was generated from water sales.
- 2) Wastewater Sales (88%). 88% of FY 2009 total Wastewater Revenue was generated from Wastewater Sales.
- 3) Impact Fees (20%). 20% of total Water Utilities Fund Revenue was generated from Impact Fees in FY 2009.
- 4) Contract Revenue Wastewater (10%). 10% of FY 2009 total Wastewater Revenue was generated from Contract Revenue (Kaufman County MUD).

For this annual operating budget, the assumptions for each of the noted considerations were as follows:

Assumption #1: Average customer base for FY 2011: 1,830

Assumption #2: Average fall consumption: 46,000 gallons. Average spring consumption: 50,000 gallons. Average summer consumption: 110,000 gallons. Average winter consumption: 30,000 gallons. Average September consumption: 21,000 gallons.

Assumption #3: Seasons defined: Fall= Sept.- Nov.; Spring= March - May; Summer= June - Aug.; Winter = Dec. - Feb. Billed consumption months defined: Fall= Oct. - Dec.; Spring= April - June; Summer= July - Sept.; Winter= Jan - March

|  | ADOPTED FEE SCHEDULE                            | NOTEC                 |
|--|---|-----------------------|
| COMMUNITY ROOM                                 | FY 2010-2011                                    | NOTES                 |
| COMMUNITY ROOM  Entire Room                    | \$75/ 5 hour period                             |                       |
| Entire Room                                    | \$125 > than 5 hours                            |                       |
| note: HOA's - 4 times/year for 1/2 rate        | \$123 / tilali 3 flotis                         |                       |
| Lost Key Charge                                | \$60.00   |                       |
| Deposit - Room Condition (Refundable)          | \$100.00  |                       |
| ADMINISTRATIVE - COPIES/FILING                 | φ100.00   |                       |
| All copies charged pursuant to Rule §70.3, Cha | upter 70. Part 3. Title 1. TAC                  |                       |
| County Filing                                  | County specific                                 |                       |
| , ,  | 2 1 1   |                       |
| PUBLIC SAFETY                                  |   |                       |
| Fireworks Permit                               | \$500.00  |                       |
| Above-Ground Storage Permit (diesel)           | \$75.00   |                       |
| Accident Report                                | \$4.00  |                       |
|  |   |                       |
| SECURITY SYSTEM/ALARMS                         |   | Ordinance No. 080916E |
| Annual Registration - Residential              | \$35.00   |                       |
| Annual Registration - Commercial               | \$50.00   |                       |
| Non-registration Penalty                       | \$200.00  |                       |
|  |   |                       |
| False Alarm Penalty / Year - POLICE            |   |                       |
| First - Third False Alarms                     | No Charge                                       |                       |
| Fourth and Fifth False Alarms                  | \$50.00   |                       |
| Sixth and Subsequent False Alarms              | \$75.00   |                       |
|  |   |                       |
| Residential False Alarm Penalty / Year - FIRE  |   |                       |
| First - Third False Alarms                     | No Charge                                       |                       |
| Fourth False Alarm                             | \$100.00  |                       |
| Fifth False Alarm                              | \$250.00  |                       |
| Sixth and Subsequent False Alarms              | \$500.00  |                       |
|  |   |                       |
| Commercial False Alarm Penalty / Year - FIRE   |   |                       |
| First - Third False Alarms                     | No Charge                                       |                       |
| Fourth False Alarm                             | \$250.00  |                       |
| Fifth False Alarm                              | \$500.00  |                       |
| Sixth and Subsequent False Alarms              | \$750.00  |                       |
|  |   |                       |
| LAND USE APPLICATIONS                          |   |                       |
| Request For Zoning Change                      | \$500.00+\$10.00/ac and advertising cost        |                       |
| Request For Zoning Change To SF-43 For Tracts  | \$250.00+\$10.00/ac and advertising cost        |                       |
| Conditional Use Permit                         | \$175 and advertising cost                      |                       |
| Appeal To Board Of Adjustment                  | \$175 and advertising cost                      |                       |
| D. W. A. D                                     |   |                       |
| Preliminary Plat                               | <b>****</b>                                     |                       |
| Single-family Residential                      | \$200.00+\$10.00/lot                            |                       |
| Multi-family Residential                       | \$225.00+\$10.00/unit                           |                       |
| Non-Residential                                | \$250.00+\$25.00/ac                             |                       |
| Etual Dist                                     |   |                       |
| Final Plat Short Form Plat (less than 5 agree) | \$205.00.\$10.00# ·                             |                       |
| Short-Form Plat (less than 5 acres)            | \$225.00+\$10.00/lot                            |                       |
| Single-family Residential                      | \$450.00+\$15.00/lot                            |                       |
| Multi-family Residential                       | \$200.00+\$5.00/unit                            |                       |
| Non-Residential                                | \$300.00+\$40.00/ac                             |                       |
| Donlot on Amonding Plat                        |   |                       |
| Replat or Amending Plat Residential            | \$200.00 + \$10.00/1-4                          |                       |
| Non-Residential                                | \$200.00 + \$10.00/lot<br>\$225.00 + \$35.00/gg |                       |
| If Replat requires publishing                  | \$225.00+\$35.00/ac                             |                       |
| Vacating Plat if Not Filed with a Replat       | \$90.00<br>\$100.00                             |                       |
| v acating riat it ivot riieu with a Replat     | \$100.00  |                       |

|  | ADOPTED FEE SCHEDULE<br>FY 2010-2011           | NOTES   |
|--|--|---|
|  | 1120102011                                     | When an expert consultation is required, the            |
| Flood Study Review   | Cost of Consultation                           | cost bill be passed (without mark up) to the applicant. |
|  |  | When an expert consultation is required, the            |
| Extraordinary Review/Expert Consultation                   | Cost of Consultation                           | cost will be passed (without mark up) to the            |
|  |  | applicant.  |
| Extraordinary Review/City Engineer                         | \$175.00/hour                                  |   |
| Site Plan Review   | \$200.00+\$20.00/ac                            |   |
| Street Name Change Request                                 | \$150.00                                       | plus associated costs pass through                      |
| Request to Abandon Right-of-Way or Easement                | \$300.00                                       | plus associated costs pass through                      |
| Encroachment Agreement                                     | \$200.00                                       |   |
| VARIANCE REQUESTS  |  |   |
| Variance   | \$100.00                                       |   |
| Sign Variance  | \$250.00                                       |   |
| Sign Variance- Non-Profit Organization                     | \$0.00   |   |
| TAKE AREA  |  |   |
| Annual Sublease Fee - First Year                           | \$1,500.00                                     |   |
| Annual Sublease Fee - Subsequent Years                     | \$700.00                                       |   |
| Application for Appeal - Appeals Panel                     | \$100.00                                       |   |
| Application for Appeal - City Council                      | \$100.00                                       |   |
| ANIMAL CONTROL   |  |   |
| Annual Dog Registration - Neutered                         | \$5.00   |   |
| Annual Dog Registration - Non-Neutered                     | \$10.00  |   |
| Impoundment - Initial Fee                                  | \$30.00  |   |
| Impoundment - 2nd incident                                 | \$50.00  |   |
| Impoundment - 3rd incident                                 | \$75.00  |   |
| Impoundment - 4th incident or more                         | \$100.00                                       |   |
| Impoundment - Daily Fee subsequent to Initial Day          | \$10.00  |   |
| INSPECTIONS - OSSF   |  |   |
| OSSF New or Replacement System                             | \$500.00                                       | payable at application                                  |
| OSSF - Existing System Modifications                       | \$200.00                                       |   |
| INSPECTIONS - FOOD SERVICE                                 |  |   |
| Restaurant/Club (New or Renewal)                           | \$250.00                                       |   |
| Convenience Store (New or Renewal)                         | \$250.00                                       |   |
| Mobile Food Vendor/Commissary (New or Renewal)             | \$250.00                                       |   |
| Grocer per Department                                      | \$150.00                                       |   |
| Day Care Facility  | \$150.00                                       |   |
| Temporary Event  | \$75.00  |   |
| RISD   | Exempt   |   |
| CODE ENFORCEMENT   | <u> </u>                                       |   |
| Administrative Fee   | \$200  |   |
| BUILDING PERMITS   |  |   |
| New Single-family Dwelling fee per square foot (entire squ | are feet of building, including non-heated/coo | led areas)  |
| 1501 - 2000  | \$550.00                                       |   |
| 2001 - 2250  | \$650.00                                       |   |
| 2251 - 2500  | \$750.00                                       |   |
| 2501 - 3000  | \$850.00                                       |   |
| 3001 - 3500  | \$950.00                                       |   |
| 3501 - 4000  | \$1,050.00                                     |   |
| 4001 - 4500  | \$1,150.00                                     |   |
| 4501 - 5000  | \$1,500.00                                     |   |
| 10 0 1 0 0 0 0   |  |   |

|  | ADOPTED FEE SCHEDULE                            |  |  |  |
|--|---|--|--|--|
|  | FY 2010-2011                                    | NOTES  |  |  |
| 5501 - 6000  | \$3,000.00                                      |  |  |  |
| greater than 6000  | \$4,000.00                                      |  |  |  |
| All Other Work fee per value of work                             | φ4,000.00                                       |  |  |  |
| \$0-\$5000.00 value  | \$25.00   |  |  |  |
| Greater than \$5000.00 value                                     | 1/2 of 1% of value                              |  |  |  |
| Certificate of Occupancy   |   | Amended Fee Schdl Ord No. 101019C 10/19/2010   |  |  |
| Re-inspection Fee for Buildings                                  | \$25.00   | Amended Fee Schal Gra 10. 101017C 10/17/2010   |  |  |
| Sprinkler/Irrigation Permit                                      | \$25.00   |  |  |  |
| Fence Permit   | \$50.00   |  |  |  |
| Contractor Registration - Initial                                | \$50.00   |  |  |  |
| Sign Contractor Registration                                     |   | Amended Fee Schdl Ord No. 101019C 10/19/2010   |  |  |
| Contractor registration - Renewal                                | \$25.00   | Internace Lee Schar Ord 10. 1010176 10/17/2010 |  |  |
| Penalty for Working without Registration                         | \$100/occurrence                                |  |  |  |
| Note: per state law, plumbers will not pay registration fee; h   |   | L<br>failure to register prior to work         |  |  |
| tvoie, per situe ituw, piumbers witi noi pay registration jee, n | owever, they will be subject to a penalty for f | diture to register prior to work.              |  |  |
| SIGN PERMITS   |   |  |  |  |
| Sign Permit  | \$75.00   |  |  |  |
| Sign Permit - Non-Profit Signs & Temporary Banner                | \$0.00  |  |  |  |
| Sign 1 chint - Non-1 font Signs & Temporary Dannel               | \$0.00  |  |  |  |
| IMPACT FEES  |   |  |  |  |
| Water - 5/8" meter   | \$3,900.00                                      |  |  |  |
| Water - 1" meter   | \$5,350.00                                      |  |  |  |
| Sewer - (5/8" water meter)                                       | \$3,330.00                                      |  |  |  |
| Sewer - (1" water meter)   | \$2,100.00                                      |  |  |  |
| Water and Sewer for meter sizes in excess of 1"                  | . ,   | March 2006, prorated to nearest \$100          |  |  |
|  | \$2,500.00                                      | Tarch 2006, prorated to hearest \$100          |  |  |
| Roadway per residential unit                                     | \$2,300.00                                      |  |  |  |
| DADIZC   |   |  |  |  |
| PARKS  |   |  |  |  |
| Field Rental - Towne Center Park                                 | ¢10.00 / h                                      |  |  |  |
| Practice - Fields NE and SE of City Hall                         | \$10.00 / hour                                  |  |  |  |
| Games - Fields NE and SE of City Hall                            | ¢20.00/   |  |  |  |
| Soccer, Football, Baseball and Softball                          | \$20.00/game                                    |  |  |  |
| Add lights to any of the above                                   | \$10.00/hour                                    |  |  |  |
| Field SW of City Hall  | no charge                                       |  |  |  |
| n'' . n 'l'  |   |  |  |  |
| Picnic Pavilions   | ф25 00/2 l · · · l                              |  |  |  |
| Towne Center Park  | \$25.00/ 3-hr period                            |  |  |  |
| Terry Park Heath or Dallas residents                             | \$50.00/ 3-hr period                            |  |  |  |
| Terry Park Non-Heath or Dallas residents                         | \$100.00/ 3-hr period                           |  |  |  |
|  | Φ1.000 / ···                                    | 0.1. 11.060017                                 |  |  |
| Park Land Dedication Fee in Lieu of Land                         | \$1,000/unit                                    | Ordinance No. 060817                           |  |  |
| CARRAGE COLLECTION   | 16 31   |  |  |  |
| GARBAGE COLLECTION   | Monthly \$15.12                                 |  |  |  |
| Residential Curbside (inc recycling)                             | \$15.13   |  |  |  |
| Residential Carry Out (inc recycling)                            | \$23.74   |  |  |  |
| Commercial 2-Cart  | \$13.48   |  |  |  |
| Additional Poly Cart   | \$7.35  |  |  |  |
| Special Collection - Road Conditions                             | \$27.50   |  |  |  |
| Commercial - 3 cubic yard container                              | \$84.52   |  |  |  |
| Commercial - 4 cubic yard container                              | \$99.30   |  |  |  |
| Commercial - 6 cubic yard container                              | \$122.19  |  |  |  |
| Commercial - 8 cubic yard container                              |   | Amended Fee Schdl 11/16/2010                   |  |  |
| Recycling  |   | Amended Fee Schdl 11/16/2010                   |  |  |
| Brush exceeding three cubic yards                                | \$10/cubic yard                                 |  |  |  |
|  |   |  |  |  |
| SANITARY SEWER SERVICE   | Monthly   |  |  |  |
| Residential  | \$62.70   |  |  |  |
| Non-Residential  | calculated per unit                             |  |  |  |
|  |   |  |  |  |

|   | ADOPTED FEE SCHEDULE                       |                               |
|---|--|-------------------------------|
|   | FY 2010-2011                               | NOTES                         |
| WATER SERVICE                                 | Monthly                                    |                               |
| Base Rates for 0-2000 gallons / flat rate     |  |                               |
| 5/8" & 3/4" Meters                            | \$24.97                                    |                               |
| 1" Meters                                     | \$42.06                                    |                               |
| 1 1/2" Meters                                 | \$70.53                                    |                               |
| 2" Meters                                     | \$104.70                                   |                               |
| 3" Meters                                     | \$212.91                                   |                               |
| 4" Meters                                     | \$355.28                                   |                               |
| Fire Protection Meter                         | Check detector is exempt                   |                               |
| Usage Rates                                   | per 1000 gallons                           |                               |
| 2,001 - 10,000 gallons                        | \$3.84                                     |                               |
| 10,001 - 20,000 gallons                       | \$3.98                                     |                               |
| 20,001-30,000 gallons                         | \$5.37                                     |                               |
| Greater than 30,000 gallons                   | \$6.77                                     |                               |
| Hydrant Rate (\$25.00 minimum)                | \$6.77                                     |                               |
| Late Penalty on Delinquent Balance            | 10%  |                               |
| Administration Fee                            | 1070                                       |                               |
| During business hours M-F, 8 am-5 pm          | \$50.00                                    |                               |
| After business hours and weekends until 10 pm | \$100.00                                   | No reconnections after 10 pm  |
| Water Meter Re-read (except initial request)  | \$25.00                                    | ivo reconnections after 10 pm |
| Water Meter Testing                           | \$100.00                                   |                               |
| Fire Hydrant Meter Refundable Deposit         | \$1,000.00                                 |                               |
| Installation & Accessory Fee for 5/8" meter   | Actual cost passed through without mark up |                               |
| Installation & Accessory Fee for 1" meter     | Actual cost passed through without mark up |                               |
| _   |  |                               |
| GENERAL                                       |  |                               |
| Utility Deposits / refunded per ordinance     |  |                               |
| Water/Sewer/Garbage                           | \$325.00                                   |                               |
| Water/Garbage                                 | \$250.00                                   |                               |
| Sewer/Garbage                                 | \$125.00                                   |                               |
| Garbage Only                                  | \$50.00                                    |                               |
| NSF Payment Fee                               | \$35.00                                    |                               |
| Addresses from Utility System - labels        | \$50.00                                    |                               |
| Addresses from Utility System - electronic    | \$25.00                                    |                               |

| Sources and Uses                             |                | F'09-10   | F'09-10   | F'09-10             | F'10-11   |
|--|----------------|-----------|-----------|---------------------|-----------|
|  | F'08-09        | Original  | Amended   | Projected Projected | Adopted   |
|  | Actual         | Budget    | Budget    | Actual              | Budget    |
| Water Utilities Fund Sources and U           | Ises           |           |           |                     |           |
| Sources of Funds                             | 7 <b>5 C</b> 5 |           |           |                     |           |
| Beginning Resources                          | 1,483,290      | 920,593   | 920,593   | 920,593             | 989,938   |
|  | 1,403,270      | 720,373   | 720,373   | 720,373             | 707,730   |
| Current Revenues                             |                |           |           |                     |           |
| PID Revenue                                  | 4,765          | 2,500     | 2,500     | 7,500               | 2,300     |
| Administrative Revenue                       | 8,909          | 6,500     | 6,500     | 4,000               | 4,000     |
| Water Revenue                                | 2,449,304      | 2,769,000 | 2,769,000 | 2,620,250           | 2,809,000 |
| Wastewater Revenue                           | 1,389,038      | 1,461,000 | 1,461,000 | 1,527,300           | 1,605,250 |
| Non-Divisional                               | 282,129        | 47,200    | 47,200    | 97,200              | 102,200   |
| Total Water Utilities Fund Revenue           | 4,134,145      | 4,286,200 | 4,286,200 | 4,256,250           | 4,522,750 |
| Total Sources of Funds                       | 5,617,435      | 5,206,793 | 5,206,793 | 5,176,843           | 5,512,688 |
| Uses of Funds                                |                |           |           |                     |           |
| Current expenditures                         |                |           |           |                     |           |
| 11 Water Division                            | 1,149,330      | 1,272,125 | 1,292,125 | 1,183,600           | 1,318,900 |
| 12 Wastewater Division                       | 620,596        | 712,879   | 728,479   | 728,450             | 727,889   |
| 65 Utility Administrative Services           | 461,315        | 518,100   | 501,600   | 497,500             | 529,100   |
| 70 Customer Services Division                | 173,213        | 161,000   | 165,800   | 159,800             | 171,800   |
| 75 Non-Divisional                            | 1,745,150      | 1,618,156 | 1,618,156 | 1,617,556           | 1,736,249 |
| Total Current Expenditures                   | 4,149,604      | 4,282,260 | 4,306,160 | 4,186,906           | 4,483,938 |
| Ending Resources                             | 1,467,830      | 924,534   | 900,634   | 989,938             | 1,028,750 |
| Revenue vs. Expenditures - Surplus/(Deficit) | (15,460)       | 3,940     | (19,960)  | 69,344              | 38,812    |

| Reven | ue                                 |           |           |           |           |           |
|-------|------------------------------------|-----------|-----------|-----------|-----------|-----------|
|       |                                    |           | F'09-10   | F'09-10   | F'09-10   | F'10-11   |
|       |                                    | F'08-09   | Original  | Amended   | Projected | Adopted   |
|       |                                    | Actual    | Budget    | Budget    | Actual    | Budget    |
| Water | Utilities Fund Revenue Detail      | <i>!</i>  |           |           |           |           |
| 4106  | Interest Earned                    | 7,409     | 5,000     | 5,000     | 2,500     | 2,500     |
| 4160  | Collection Fee Revenue (Lien Admin | 1,500     | 1,500     | 1,500     | 1,500     | 1,500     |
|       | Total Administrative Revenue       | 8,909     | 6,500     | 6,500     | 4,000     | 4,000     |
| 4224  | Sandra Drive Principal             | 3,992     | 1,500     | 1,500     | 6,500     | 1,800     |
| 4225  | Sandra Drive Interest              | 773       | 1,000     | 1,000     | 1,000     | 500       |
|       | Total PID Revenue                  | 4,765     | 2,500     | 2,500     | 7,500     | 2,300     |
| 4501  | Water Sales                        | 2,270,534 | 2,600,000 | 2,600,000 | 2,450,000 | 2,635,000 |
| 4505  | Hydrant/Other Water Sales          | 141,512   | 140,000   | 140,000   | 140,000   | 145,000   |
| 4507  | Water Penalty                      | 23,817    | 18,000    | 18,000    | 18,000    | 18,000    |
| 4509  | Reconnect Fees                     | 10,250    | 8,000     | 8,000     | 7,000     | 8,000     |
| 4510  | NSF Fee                            | 1,365     | 1,000     | 1,000     | 700       | 1,000     |
| 4511  | Misc Utility Revenue               | 100       | 0         | 0         | 50        | (         |
| 4513  | Hydrant Meter Installation         | 300       | 500       | 500       | 500       | 500       |
| 4514  | Water Meter/Tap Installation       | 1,425     | 1,500     | 1,500     | 4,000     | 1,500     |
|       | Total Water Revenue                | 2,449,304 | 2,769,000 | 2,769,000 | 2,620,250 | 2,809,000 |
| 4601  | Wastewater Sales                   | 1,224,777 | 1,320,000 | 1,320,000 | 1,340,000 | 1,420,000 |
| 4606  | Interest Earned                    | 1,396     | 1,000     | 1,000     | 300       | 250       |
| 4607  | Wastewater Penalty                 | 12,971    | 10,000    | 10,000    | 12,000    | 10,000    |
| 4612  | Contract Revenue - Wastewater      | 149,893   | 130,000   | 130,000   | 175,000   | 175,000   |
|       | Total Wastewater Revenue           | 1,389,038 | 1,461,000 | 1,461,000 | 1,527,300 | 1,605,250 |
| 4852  | Transfer from Sanitation Fund      | 0         | 47,200    | 47,200    | 47,200    | 47,200    |
| 4860  | Impact Fees                        | 282,129   | 0         | 0         | 50,000    | 55,000    |
|       | Total External Contributions       | 282,129   | 47,200    | 47,200    | 97,200    | 102,200   |
|       | Total Water Utilities Fund Revenue | 4,134,145 | 4,286,200 | 4,286,200 | 4,256,250 | 4,522,750 |

## **Annual Operating Budget** Fiscal Year 2010-2011

| FUND    | DEPARTMENT | ACCOUNT |
|---------|------------|---------|
| UTILITY | WATER      | 511     |

#### PURPOSE AND DESCRIPTION

Provide Heath citizens with high quality, clean water while maintaining the City's distribution system through repairing water lines, replacing main lines, flushing dead-end lines, taking and analyzing water samples, and the inspecting and operating of valves and hydrants.

#### **FY 10 ACCOMPLISHMENTS**

700 water meters undergoing conversion to Automated Meter Reading (AMR) system.

6,000 feet of 12" water line reconstructed on FM 740.

4,000 feet of 12" water line extended on Rabbit Ridge, FM 550, and Jeff Boyd Road.

3,500 feet of 8" water line extended on White Road.

1.5 million gallon elevated storage tank at FM 1140 and FM 740 planned, designed, and funded.

Routine monthly purging and cleaning of dead end mains and fire hydrants has continued.

Actively pursued conversion from RCH WSC to Heath publically maintained water system.

#### STRATEGIES AND GOALS

Continue conversion of additional water meters to AMR.

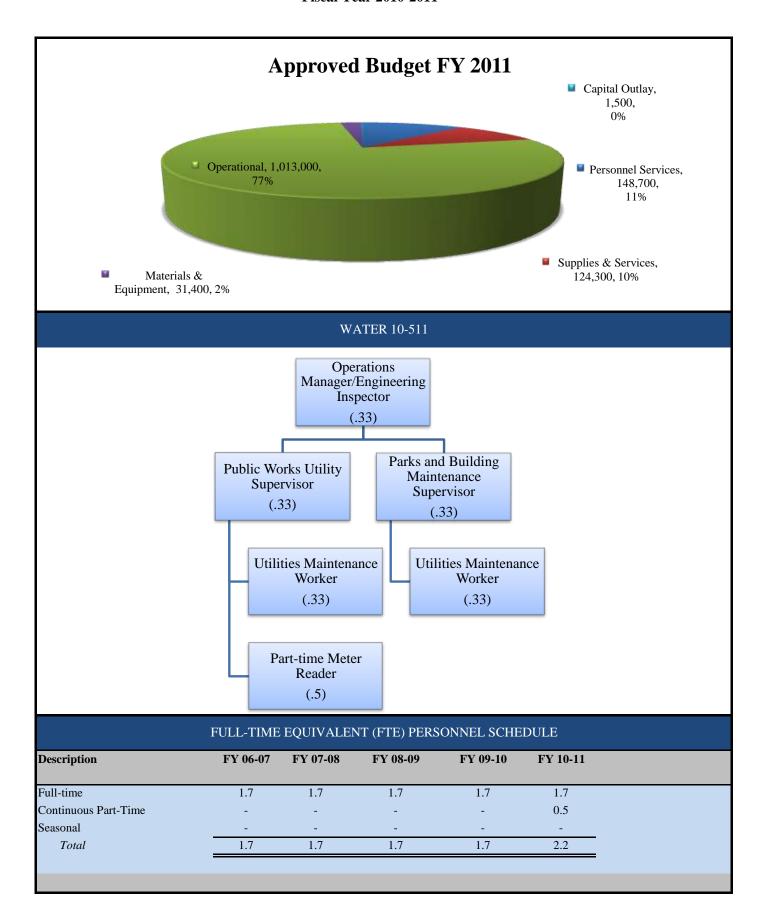
Build and maintain infrastructure to a high quality of structural and aesthetic standard.

Continue City policy of improving the water distribution system.

| PERFORMANCE INDICATORS                     |         |         |         |         |         |  |  |
|--|---------|---------|---------|---------|---------|--|--|
|  | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  |  |
| New connections                            | 198     | 171     | 174     | 126     | 90      |  |  |
| Occupant Change                            | 226     | 195     | 183     | 100     | 88      |  |  |
| Average annual consumption (000's gallons) | 575     | 402     | 460     | 466     | 440     |  |  |
| Replaced water meters                      | 48      | 20      | 19      | 146     | 46      |  |  |
| Water main line breaks                     | NA      | NA      | NA      | 23      | 30      |  |  |
| Linear feet of water main lines replaced   | NA      | NA      | NA      | 400     | 8,000   |  |  |
| Water mains (miles)                        | 50.24   | 50.24   | 50.24   | 51.61   | 52      |  |  |
| Fire Hydrants                              | 143     | 163     | 183     | 199     | 220     |  |  |

NA = Not Available

|                       | WATER     |            |           |               |            |           |  |  |  |
|-----------------------|-----------|------------|-----------|---------------|------------|-----------|--|--|--|
|                       | Adopted   | Adopted    | Adopt     | ed Amended    | Approved   | %         |  |  |  |
|                       | Budget    | Budget     | Budg      | et Budget     | Budget     | Increase/ |  |  |  |
| Description           | FY2007    | FY2008     | FY20      | 09 FY2010     | FY2011     | Decrease  |  |  |  |
| Personnel Services    | \$ 79,846 | \$ 108,800 | \$ 133,90 | 00 \$ 134,400 | \$ 148,700 | 10%       |  |  |  |
| Supplies & Services   | 114,660   | 99,760     | 99,56     | 130,000       | 124,300    | -5%       |  |  |  |
| Operational           | 838,500   | 977,900    | 900,60    | 903,025       | 1,013,000  | 11%       |  |  |  |
| Materials & Equipment | 52,950    | 38,550     | 26,65     | 31,400        | 31,400     | 0%        |  |  |  |
| Capital Outlay        | 41,500    | 88,500     | 59,30     | 93,300        | 1,500      | -100%     |  |  |  |



| Water I | Division                             |                   |                               |                              |                                |                              |
|---------|--------------------------------------|-------------------|-------------------------------|------------------------------|--------------------------------|------------------------------|
|         |                                      | F'08-09<br>Actual | F'09-10<br>Original<br>Budget | F'09-10<br>Amended<br>Budget | F'09-10<br>Projected<br>Actual | F'10-11<br>Adopted<br>Budget |
| Water U | tilities Fund expenditures authorize | d for Water       | Division                      |                              |                                |                              |
| 511-101 | Salaries                             | 80,187            | 88,900                        | 88,900                       | 88,900                         | 97,100                       |
| 511-102 | Health Insurance                     | 11,676            | 16,800                        | 16,800                       | 16,000                         | 20,100                       |
| 511-103 | Workers' Comp Insurance              | 3,350             | 3,500                         | 3,500                        | 3,300                          | 3,000                        |
| 511-104 | Overtime                             | 7,474             | 7,200                         | 7,200                        | 7,200                          | 7,700                        |
| 511-105 | FICA                                 | 6,427             | 7,400                         | 7,400                        | 7,400                          | 8,300                        |
| 511-106 | Retirement (TMRS)                    | 9,130             | 10,200                        | 10,200                       | 10,200                         | 11,700                       |
| 511-107 | Unemployment                         | 0                 | 400                           | 400                          | 400                            | 800                          |
|         | Total - Personnel Services           | 118,245           | 134,400                       | 134,400                      | 133,400                        | 148,700                      |
| 511-201 | Electric Service                     | 67,976            | 60,000                        | 80,000                       | 80,000                         | 75,000                       |
| 511-203 | Water Service                        | 78                | 0                             | 0                            | 100                            | 0                            |
| 511-204 | Telecommunications                   | 6,446             | 7,400                         | 7,400                        | 9,500                          | 6,700                        |
| 511-220 | Office Supplies                      | 483               | 400                           | 400                          | 400                            | 400                          |
| 511-221 | Postage & Freight                    | 722               | 1,000                         | 1,000                        | 1,000                          | 1,000                        |
| 511-222 | Printing & Photo                     | 233               | 2,500                         | 2,500                        | 1,000                          | 2,500                        |
| 511-230 | Dues/Subscriptions/Publication       | 412               | 500                           | 500                          | 500                            | 500                          |
| 511-231 | Conferences & Training               | 493               | 1,000                         | 1,000                        | 1,200                          | 1,000                        |
| 511-232 | Travel, Meals & Lodging              | 182               | 1,000                         | 1,000                        | 500                            | 1,000                        |
| 511-233 | Medical Services                     | 0                 | 500                           | 500                          | 200                            | 500                          |
| 511-234 | Uniforms                             | 512               | 700                           | 700                          | 1,000                          | 700                          |
| 511-240 | Subcontractor Repairs                | 34,778            | 35,000                        | 35,000                       | 34,000                         | 35,000                       |
|         | Total - Supplies & Services          | 112,315           | 110,000                       | 130,000                      | 129,400                        | 124,300                      |
| 511-300 | Commodity Purchase                   | 751,268           | 850,025                       | 850,025                      | 750,000                        | 960,000                      |
| 511-311 | Legal Publications/Advertising       | 616               | 1,500                         | 1,500                        | 500                            | 1,500                        |
| 511-341 | Legal Services                       | 70,745            | 10,000                        | 10,000                       | 13,000                         | 10,000                       |
| 511-342 | Professional Services                | 20,983            | 10,000                        | 10,000                       | 5,000                          | 10,000                       |
| 511-343 | Computer Maintenance Services        | 7,200             | 7,000                         | 7,000                        | 7,000                          | 7,000                        |
| 511-344 | Engineering                          | 10,261            | 10,000                        | 10,000                       | 5,000                          | 10,000                       |
| 511-362 | Lab & Testing Services               | 2,700             | 4,000                         | 4,000                        | 3,500                          | 4,000                        |
| 511-369 | Contract Drafting                    | 1,775             | 3,000                         | 3,000                        | 2,500                          | 3,000                        |
| 511-370 | Maintenance & Repair Parts           | 11,337            | 5,000                         | 5,000                        | 11,000                         | 5,000                        |
| 511-399 | Miscellaneous Expense                | 5,755             | 2,500                         | 2,500                        | 5,000                          | 2,500                        |
|         | Total - Operational Items            | 882,639           | 903,025                       | 903,025                      | 802,500                        | 1,013,000                    |

| Water I | Division                             |                   |                               |                              |                                |                              |
|---------|--------------------------------------|-------------------|-------------------------------|------------------------------|--------------------------------|------------------------------|
|         |                                      | F'08-09<br>Actual | F'09-10<br>Original<br>Budget | F'09-10<br>Amended<br>Budget | F'09-10<br>Projected<br>Actual | F'10-11<br>Adopted<br>Budget |
| Water U | tilities Fund expenditures authorize | ed for Water      | Division                      |                              |                                |                              |
| 511-410 | Water Meters                         | 7,901             | 9,600                         | 9,600                        | 7,500                          | 9,600                        |
| 511-415 | Hand Tools                           | 1,652             | 2,500                         | 2,500                        | 2,000                          | 2,500                        |
| 511-440 | Equipment Repair & Maintenance       | 2,679             | 5,100                         | 5,100                        | 4,000                          | 5,100                        |
| 511-441 | Auto Repair & Maintenance            | 1,313             | 2,000                         | 2,000                        | 2,000                          | 2,000                        |
| 511-442 | Gas, Oil & Fuel                      | 5,513             | 7,500                         | 7,500                        | 6,000                          | 7,500                        |
| 511-443 | Structure Repair & Maintenance       | 68                | 700                           | 700                          | 500                            | 700                          |
| 511-444 | Chemicals                            | 0                 | 1,500                         | 1,500                        | 1,000                          | 1,500                        |
| 511-450 | Machinery/Equipment Rental           | 1,051             | 2,500                         | 2,500                        | 2,000                          | 2,500                        |
|         | Total - Materials & Equipment        | 20,176            | 31,400                        | 31,400                       | 25,000                         | 31,400                       |
| 511-501 | Office Furniture/Fixtures/Equipment  | 0                 | 500                           | 500                          | 500                            | 500                          |
| 511-512 | Buildings                            | 0                 | 1,000                         | 1,000                        | 1,000                          | 1,000                        |
| 511-520 | Capital Account                      | 15,956            | 91,800                        | 91,800                       | 91,800                         | 0                            |
|         | Total - Capital Outlay               | 15,956            | 93,300                        | 93,300                       | 93,300                         | 1,500                        |
|         | Total - Water Division               | 1,149,330         | 1,272,125                     | 1,292,125                    | 1,183,600                      | 1,318,900                    |

| FUND    | DEPARTMENT | ACCOUNT |
|---------|------------|---------|
| UTILITY | WASTEWATER | 512     |

#### PURPOSE AND DESCRIPTION

Provide Heath citizens with wastewater services while maintaining the City's wastewater system through resolving customer issues associated with the wastewater system, inspecting lift stations and metering stations, maintaining and repairing pumps, motors, and repairing and replacing sewer main lines.

#### **FY 10 ACCOMPLISHMENTS**

Improved operation of Bison Meadows Lift station by replacing pumps, motors, support structure, and telemetry to reduce illicit discharge and Inflow and Infiltration (I & I).

Cove Ridge Lift station reconstructed to increase capacity, improve pump and motor's capability, add telemetry, and reduce I & I.

Combined several sewer pipes with infiltration problems into one larger pipe crossing FM740 widening to reduce maintenance costs and reduce I & I.

2,500 feet additional sewer pipe installed on White Road to service new customers.

SCADA added to 3 major lift stations to improve operation and reduce I & I.

Waterproof liner added to the interior of several sewer manholes to reduce I & I.

#### STRATEGIES AND GOALS

Build and maintain infrastructure to a high quality of structural and aesthetic standard.

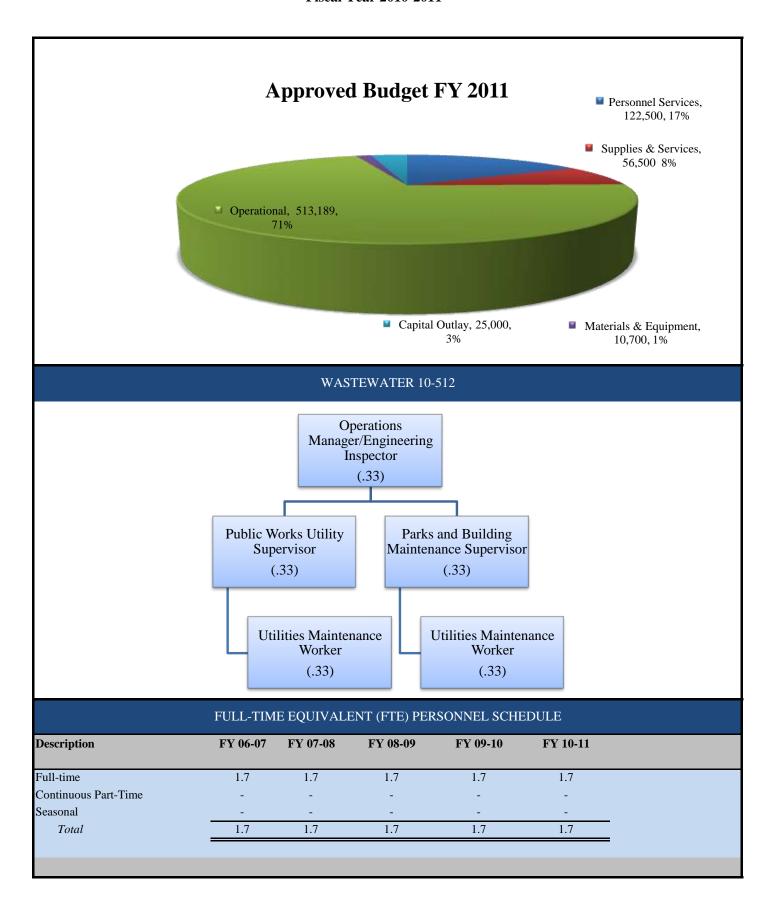
Reduce back flow and improve I & I by utilizing sewer cleaning pump truck to be purchased this budget year.

Active participation in SWMP by controlling site specific storm water discharges carrying silt, construction material, and other pollutants.

|  | PERFORMANCE INDICATORS |      |         |         |         |  |  |  |  |  |  |
|--|------------------------|------|---------|---------|---------|--|--|--|--|--|--|
| FY 2006 FY 2007 FY 2008 FY 2009 FY 2010  |                        |      |         |         |         |  |  |  |  |  |  |
| Linear feet of sewer main lines cleaned  | NA                     | NA   | NA      | 71,000  | 78,000  |  |  |  |  |  |  |
| Linear feet of sewer main lines replaced | 0                      | 0    | 0       | 0       | 4,000   |  |  |  |  |  |  |
| Lift stations maintained                 | 11                     | 11   | 11      | 11      | 11      |  |  |  |  |  |  |
| Sanitary Sewers (miles)                  | 60.6                   | 60.6 | 60.6    | 61.44   | 62      |  |  |  |  |  |  |
| Storm Sewers (miles)                     | 12                     | 12   | 12      | 12      | 14      |  |  |  |  |  |  |
| Total sewage system flow (1,000 gal)     | NA                     | NA   | 370,665 | 309,306 | 389,593 |  |  |  |  |  |  |

#### NA = Not Available

|                       |     | WAS           | STEWATER         |   |                  |                  |                  |                       |
|-----------------------|-----|---------------|------------------|---|------------------|------------------|------------------|-----------------------|
|                       | Ad  | opted         | Adopted          | 1 | Adopted          | Amended          | Approved         | %                     |
| Description           |     | udget<br>2007 | Budget<br>FY2008 |   | Budget<br>FY2009 | Budget<br>FY2010 | Budget<br>FY2011 | Increase/<br>Decrease |
| Personnel Services    |     | 3,429 \$      | 97,665           |   | 113,986          | \$<br>115,600    | \$ 122,500       | 6%                    |
| Supplies & Services   |     | 5,160         | 43,920           |   | 39,404           | 66,179           | 56,500           | -17%                  |
| Operational           | 283 | 3,666         | 422,473          | 4 | 484,831          | 536,000          | 513,189          | -4%                   |
| Materials & Equipment | 9   | 9,200         | 10,222           |   | 10,022           | 10,700           | 10,700           | 0%                    |
| Capital Outlay        | 160 | 0,000         | 44,800           |   | 0                | 0                | 25,000           | 100%                  |



| wastew  | ater Division                         |            |              |         |           |         |
|---------|---------------------------------------|------------|--------------|---------|-----------|---------|
|         |                                       |            | F'09-10      | F'09-10 | F'09-10   | F'10-11 |
|         |                                       | F'08-09    | Original     | Amended | Projected | Adopted |
|         |                                       | Actual     | Budget       | Budget  | Actual    | Budget  |
| Water U | tilities Fund expenditures authorized | for Wastew | ater Divisio | n       |           |         |
| 512-101 | Salaries                              | 72,140     | 74,000       | 74,000  | 75,600    | 76,700  |
| 512-102 | Health Insurance                      | 11,871     | 16,800       | 16,800  | 16,200    | 20,100  |
| 512-103 | Workers' Comp Insurance               | 2,770      | 3,400        | 3,400   | 2,800     | 2,900   |
| 512-104 | Overtime                              | 7,598      | 6,200        | 6,200   | 5,800     | 6,500   |
| 512-105 | FICA                                  | 5,808      | 6,200        | 6,200   | 6,200     | 6,400   |
| 512-106 | Retirement (TMRS)                     | 8,312      | 8,600        | 8,600   | 8,600     | 9,100   |
| 512-107 | Unemployment                          | 0          | 400          | 400     | 400       | 800     |
|         | Total - Personnel Services            | 108,500    | 115,600      | 115,600 | 115,600   | 122,500 |
| 512-201 | Electric Service                      | 18,162     | 24,000       | 38,000  | 38,000    | 30,000  |
| 512-201 | Water Service                         | 78         | 79           | 79      | 100       | 100     |
| 512-204 | Telecommunications                    | 3,433      | 4,300        | 5,900   | 5,900     | 4,200   |
| 512-204 | Office Supplies                       | 175        | 200          | 200     | 200       | 200     |
| 512-220 |                                       | 0          | 1,750        | 1,750   | 1,000     |         |
| 512-221 | Postage & Freight Printing & Photo    | 47         |              | 500     | 300       | 1,750   |
|         |                                       |            | 500          |         |           | 500     |
| 512-230 | Dues/Subscriptions/Publication        | 899        | 250          | 250     | 250       | 250     |
| 512-231 | Conferences & Training                | 185        | 500          | 500     | 500       | 500     |
| 512-232 | Travel, Meals & Lodging               | 429        | 500          | 500     | 300       | 500     |
| 512-234 | Uniforms                              | 453        | 500          | 500     | 500       | 500     |
| 512-240 | Subcontractor Services                | 25,362     | 18,000       | 18,000  | 21,000    | 18,000  |
|         | Total - Supplies & Services           | 49,224     | 50,579       | 66,179  | 68,050    | 56,500  |
| 512-300 | Commodity Purchase                    | 429,244    | 495,500      | 495,500 | 495,500   | 472,689 |
| 512-311 | Legal Publications/Advertising        | 332        | 500          | 500     | 500       | 500     |
| 512-341 | Legal Services                        | 46         | 0            | 0       | 0         | (       |
| 512-342 | Professional Fees/Consultants         | 6,425      | 17,000       | 17,000  | 11,000    | 17,000  |
| 512-344 | Engineering                           | 6,595      | 10,000       | 10,000  | 7,000     | 10,000  |
| 512-369 | Contract Drafting                     | 0          | 2,000        | 2,000   | 1,000     | 2,000   |
| 512-370 | Maintenance & Repair Parts            | 8,135      | 10,000       | 10,000  | 19,000    | 10,000  |
| 512-399 | Miscellaneous Expense                 | 3,561      | 1,000        | 1,000   | 500       | 1,000   |
|         | Total - Operational Items             | 454,338    | 536,000      | 536,000 | 534,500   | 513,189 |
| 512-415 | Hand Tools                            | 209        | 1,000        | 1,000   | 1,000     | 1,000   |
| 512-440 | Equipment Repair & Maintenance        | 2,746      | 5,700        | 5,700   | 4,500     | 5,700   |
| 512-441 | Auto Repair & Maintenance             | 399        | 500          | 500     | 500       | 500     |
| 512-442 | Gas, Oil & Fuel                       | 3,372      | 2,500        | 2,500   | 2,500     | 2,500   |
| 512-450 | Machinery/Equipment Rental            | 1,807      | 1,000        | 1,000   | 1,800     | 1,000   |
| 312 430 | Total - Materials & Equipment         | 8,533      | 10,700       | 10,700  | 10,300    | 10,700  |
| £10 £01 | Makila Emigrapat (Co. 10 B. 10 To. 1) | 0          | 0            | 0       | 0         | 25.000  |
| 512-501 | Mobile Equipment (Sewer Pump Truck)   | 0          | 0            | 0       | 0         | 25,000  |
|         | Total - Capital Outlay                | 0          | 0            | 0       | 0         | 25,000  |
|         | Total - Wastewater Division           | 620,596    | 712,879      | 728,479 | 728,450   | 727,889 |

## **Annual Operating Budget** Fiscal Year 2010-2011

|         | PURPOSE AND DESCRIPTION         |         |
|---------|---------------------------------|---------|
| UTILITY | UTILITY ADMINISTRATIVE SERVICES | 565     |
| FUND    | DEPARTMENT                      | ACCOUNT |

Committed to the highest standard of customer care by consistently providing accurate billings and services.

#### FY 10 ACCOMPLISHMENTS

Implemented use of Handheld Meter Reading for meter reading efficiency and data entry efficiency.

Implemented use of an AMR system to increase meter reading efficiency, data entry efficiency, and promote early leak detection.

#### STRATEGIES AND GOALS

Continually analyze fees and rate structures to ensure they are equitable.

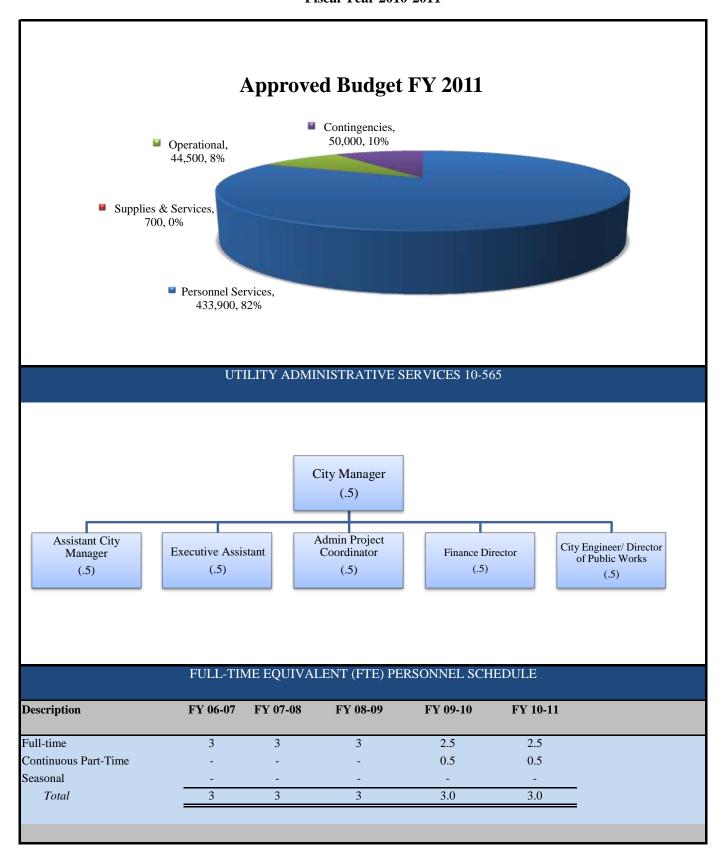
Assist sound management of the City by providing accurate and timely financial condition.

Ensure the legal use of all City funds through a good system of financial security and internal control.

| PERFORMANCE INDICATORS                  |                   |                              |  |   |  |  |  |  |  |  |  |
|---|-------------------|------------------------------|--|---|--|--|--|--|--|--|--|
| FY 2006 FY 2007 FY 2008 FY 2009 FY 2010 |                   |                              |  |   |  |  |  |  |  |  |  |
| 12                                      | 12                | 12                           | 12   | 12  |  |  |  |  |  |  |  |
| N/A                                     | N/A               | N/A                          | 13   | 61  |  |  |  |  |  |  |  |
|   | <b>FY 2006</b> 12 | <b>FY 2006 FY 2007</b> 12 12 | FY 2006         FY 2007         FY 2008           12         12         12 | FY 2006         FY 2007         FY 2008         FY 2009           12         12         12         12 |  |  |  |  |  |  |  |

N/A = Not Applicable. Not contracted until FY 2009.

|                     | UTILITY ADMINISTRATIVE SERVICES |                             |    |                             |    |                             |            |                      |  |  |  |  |
|---------------------|---------------------------------|-----------------------------|----|-----------------------------|----|-----------------------------|------------|----------------------|--|--|--|--|
| Description         | Adopted<br>Budget<br>FY2007     | Adopted<br>Budget<br>FY2008 |    | Adopted<br>Budget<br>FY2009 |    | Adopted<br>Budget<br>FY2010 | U          | % Increase/ Decrease |  |  |  |  |
| Personnel Services  | \$ 321,744                      | \$ 395,700                  | \$ | 432,897                     | \$ | 420,900                     | \$ 433,900 | 3%                   |  |  |  |  |
| Supplies & Services | -                               | -                           |    | 490                         |    | 700                         | 700        | 0%                   |  |  |  |  |
| Operational         | -                               | 54,250                      |    | 49,000                      |    | 46,500                      | 44,500     | -4%                  |  |  |  |  |
| Contingencies       | -                               | -                           |    | -                           |    | 50,000                      | 50,000     | 0%                   |  |  |  |  |



| Utility A | Administrative Services                 |             |              |         |           |         |
|-----------|---|-------------|--------------|---------|-----------|---------|
|           |   |             | F'09-10      | F'09-10 | F'09-10   | F'10-11 |
|           |   | F'08-09     | Original     | Amended | Projected | Adopted |
|           |   | Actual      | Budget       | Budget  | Actual    | Budget  |
| Water U   | tilities Fund expenditures authoriz     | ed for Admi | nistration D | ivision |           |         |
| 565-101   | Salaries                                | 322,603     | 310,900      | 340,800 | 340,800   | 314,300 |
| 565-102   | Health Insurance                        | 34,963      | 40,500       | 44,100  | 44,100    | 47,600  |
| 565-103   | Workers' Comp Insurance                 | 982         | 1,300        | 1,300   | 2,100     | 1,100   |
| 565-104   | Overtime                                | 234         | 300          | 300     | 400       | 300     |
| 565-105   | FICA                                    | 21,002      | 24,400       | 24,400  | 23,100    | 25,000  |
| 565-106   | Retirement (TMRS)                       | 32,807      | 32,800       | 32,800  | 32,600    | 34,100  |
| 565-107   | Unemployment                            | 0           | 700          | 700     | 700       | 1,500   |
| 565-109   | Temporary Help                          | 4,098       | 10,000       | 10,000  | 10,000    | 10,000  |
|           | Total - Personnel Services              | 416,690     | 420,900      | 454,400 | 453,800   | 433,900 |
| 565-220   | Office Supplies                         | 231         | 500          | 500     | 500       | 500     |
| 565-222   | Printing & Photo                        | 91          | 200          | 200     | 200       | 200     |
|           | Total - Supplies & Services             | 322         | 700          | 700     | 700       | 700     |
| 565-312   | Newsletter                              | 7,274       | 7,500        | 7,500   | 7,500     | 7,500   |
| 565-336   | Risk Management Consulting              | 6,900       | 7,500        | 7,500   | 7,500     | 7,500   |
| 565-337   | Human Resources Consulting              | 4,075       | 7,500        | 7,500   | 4,000     | 5,000   |
| 565-338   | Public Relations                        | 26,055      | 24,000       | 24,000  | 24,000    | 24,000  |
| 565-342   | Professional Fees/Consulting            | 0           | 0            | 0       | 0         | 500     |
|           | Total - Operational Items               | 44,304      | 46,500       | 46,500  | 43,000    | 44,500  |
| 565-543   | General Contingency                     | 0           | 50,000       | 0       | 0         | 50,000  |
|           | Total - Contingencies                   | 0           | 50,000       | 0       | 0         | 50,000  |
|           | Total - Utility Administration Division | 461,315     | 518,100      | 501,600 | 497,500   | 529,100 |

## **Annual Operating Budget** Fiscal Year 2010-2011

| FUND    | DEPARTMENT              | ACCOUNT |
|---------|-------------------------|---------|
| UTILITY | CUSTOMER SERVICES       | 570     |
|         | PURPOSE AND DESCRIPTION |         |

Committed to the highest standard of customer care by consistently providing accurate billings, services and collections of the City's water, sewer, sanitation fees, responding to customer questions and concerns, enforcing late or non payment practices, and managing changes to the customer database.

#### **FY 10 ACCOMPLISHMENTS**

Encouraged continued use of Web-based electronic service requests for all utility connections.

Followed identity theft measures to assure all utility requests are legitimate.

#### STRATEGIES AND GOALS

Explore and implement technology improvements to create more efficient financial processes and reports by implementing hand held meter reading system.

Assist sound management of the City by providing accurate and timely financial condition.

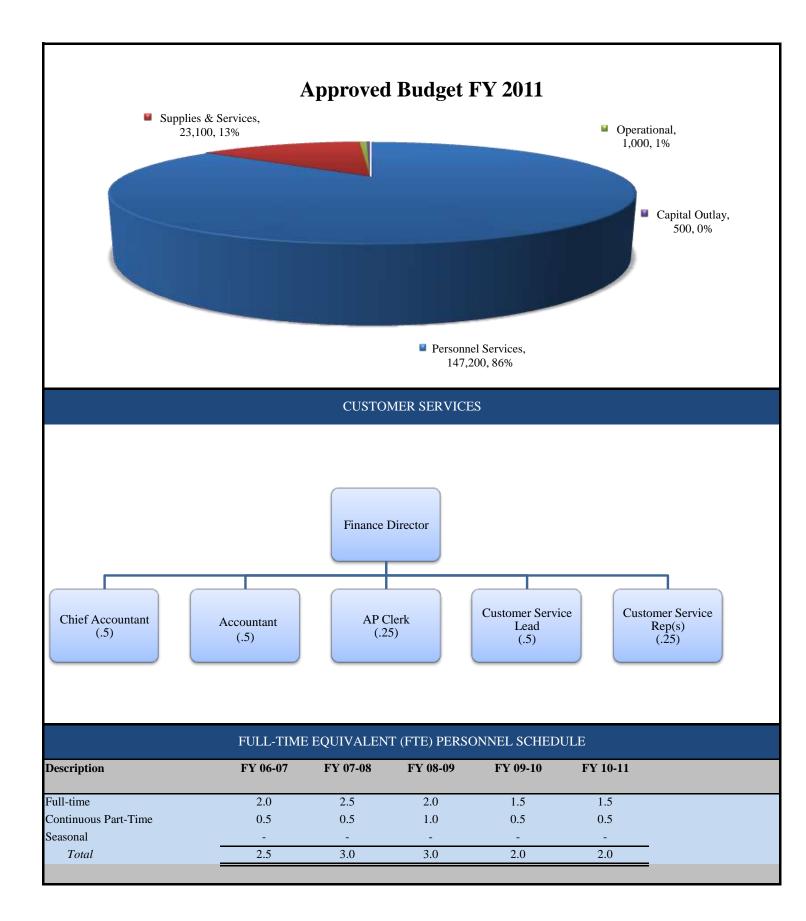
Ensure the legal use of all City funds through a good system of financial security and internal control.

|  | PERFORMA | ANCE INDICA | TORS    |         |         |  |
|--|----------|-------------|---------|---------|---------|--|
|  | FY 2006  | FY 2007     | FY 2008 | FY 2009 | FY 2010 |  |
| Number of water customers                    | 1,746    | 1,789       | 1,806   | 1,842   | 1,862   |  |
| Number of wastewater customers               |          |             | 1,751   | 1,813   | 1,849   |  |
| Customer Inquires with work orders generated | 588      | 547         | 633     | 799     | 1,196*  |  |
| Meter re-reads                               | 3        | 24          | 37      | 31      | 614*    |  |
| Payments processed online                    | N/A      | N/A         | 475     | 1,459   | 2,182   |  |
| Payments processed in-house                  | 25,341   | 23,909      | 25,437  | 26,379  | 27,527  |  |

<sup>\*</sup> FY 2010 Implemented service order tracking for all requests whether internal or external for gathering work load statistics.

N/A = Not applicable. Online service contracted FY 2008.

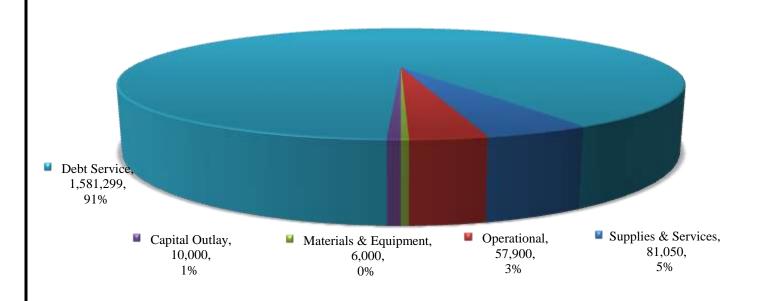
| CUSTOMER SERVICES   |    |                             |                             |    |                             |    |                             |                              |                      |  |
|---------------------|----|-----------------------------|-----------------------------|----|-----------------------------|----|-----------------------------|------------------------------|----------------------|--|
| Description         |    | Adopted<br>Budget<br>FY2007 | Adopted<br>Budget<br>FY2008 |    | Adopted<br>Budget<br>FY2009 |    | Amended<br>Budget<br>FY2010 | Approved<br>Budget<br>FY2011 | % Increase/ Decrease |  |
| Personnel Services  | \$ | 80,204 \$                   | 204,072                     | \$ | 162,791                     | \$ | 141,200                     | \$ 147,200                   | 4%                   |  |
| Supplies & Services |    | 23,000                      | 24,000                      |    | 17,879                      |    | 23,100                      | 23,100                       | 0%                   |  |
| Operational         |    | 1,000                       | 1,000                       |    | 0                           |    | 1,000                       | 1,000                        | 0%                   |  |
| Capital Outlay      |    | 12,500                      | 2,500                       |    | 0                           | \$ | 500                         | \$ 500                       | 0%                   |  |



|         |                                     |               | F'09-10     | F'09-10  | F'09-10   | F'10-11 |
|---------|-------------------------------------|---------------|-------------|----------|-----------|---------|
|         |                                     | F'08-09       | Original    | Amended  | Projected | Adopted |
|         |                                     | Actual        | Budget      | Budget   | Actual    | Budget  |
| Water U | tilities Fund expenditures authoriz | ed for Custom | er Services | Division |           |         |
| 570-101 | Salaries                            | 113,109       | 100,800     | 100,800  | 98,000    | 101,200 |
| 570-102 | Health Insurance                    | 12,344        | 11,800      | 16,600   | 16,600    | 20,900  |
| 570-103 | Workers' Comp Insurance             | 404           | 500         | 500      | 400       | 400     |
| 570-104 | Overtime                            | 0             | 1,200       | 1,200    | 1,200     | 1,400   |
| 570-105 | FICA                                | 8,652         | 8,100       | 8,100    | 7,700     | 8,300   |
| 570-106 | Retirement (TMRS)                   | 10,958        | 10,900      | 10,900   | 9,700     | 11,300  |
| 570-107 | Unemployment                        | 0             | 600         | 600      | 600       | 1,200   |
| 570-109 | Temporary Help                      | 6,004         | 2,500       | 2,500    | 1,000     | 2,500   |
|         | Total - Personnel Services          | 151,470       | 136,400     | 141,200  | 135,200   | 147,200 |
| 570-204 | Telecommunications                  | 862           | 1,400       | 1,400    | 1,400     | 1,400   |
| 570-220 | Office Supplies                     | 1,327         | 2,000       | 2,000    | 1,500     | 2,000   |
| 570-221 | Postage & Freight                   | 13,126        | 12,000      | 12,000   | 15,000    | 12,000  |
| 570-222 | Printing & Photo                    | 6,177         | 6,500       | 6,500    | 5,000     | 6,500   |
| 570-230 | Dues/Subscriptions/Publication      | 4             | 200         | 200      | 200       | 200     |
| 570-231 | Conferences & Training              | 0             | 500         | 500      | 500       | 500     |
| 570-232 | Travel, Meals & Lodging             | 0             | 500         | 500      | 0         | 500     |
|         | Total - Supplies & Services         | 21,495        | 23,100      | 23,100   | 23,600    | 23,100  |
| 570-371 | Applicant Screening                 | 248           | 1,000       | 1,000    | 500       | 1,000   |
|         | Total - Operational Items           | 248           | 1,000       | 1,000    | 500       | 1,000   |
| 570-501 | Office Furniture/Fixtures/Equipment | 0             | 500         | 500      | 500       | 500     |
|         | Total - Capital Outlay              | 0             | 500         | 500      | 500       | 500     |
|         | Total - Customer Services Division  | 173,213       | 161,000     | 165,800  | 159,800   | 171,800 |

| UND DEPARTMENT A      |                |                   |    |                   |    |                   |    |                   | ACCOUNT            |                |
|-----------------------|----------------|-------------------|----|-------------------|----|-------------------|----|-------------------|--------------------|----------------|
| UTILITY               | NON-DIVISIONAL |                   |    |                   |    |                   |    |                   |                    | 10-575         |
| NON-DIVISIONAL        |                |                   |    |                   |    |                   |    |                   |                    |                |
|                       |                | Adopted<br>Budget |    | Adopted<br>Budget |    | Adopted<br>Budget |    | Adopted<br>Budget | Approved<br>Budget | %<br>Increase/ |
| Description           |                | FY2007            |    | FY2008            |    | FY2009            |    | FY2010            | FY2011             | Decrease       |
| Supplies & Services   | \$             | 48,750            | \$ | 49,100            | \$ | 81,075            | \$ | 80,650            | \$ 81,050          | 0.5%           |
| Operational           |                | 241,900           |    | 1,900             |    | 73,033            |    | 57,900            | 57,900             | 0%             |
| Materials & Equipment |                | 1,200             |    | 1,200             |    | 7,900             |    | 6,000             | 6,000              | 0%             |
| Capital Outlay        |                | -                 |    | -                 |    | 10,000            |    | 10,000            | 10,000             | 0%             |
| Debt Service          |                | 971,514           |    | 1,580,882         |    | 1,514,084         |    | 1,463,606         | 1,581,299          | 7%             |
| Transfers             |                | -                 |    | 175,000           |    | 40,000            |    | -                 | -                  | 0%             |

## **Approved Budget FY 2011**



| FULL-TIME EQUIVALENT (FTE) PERSONNEL SCHEDULE |          |          |          |          |          |  |  |
|---|----------|----------|----------|----------|----------|--|--|
| Description                                   | FY 06-07 | FY 07-08 | FY 08-09 | FY 09-10 | FY 10-11 |  |  |
| Full-time                                     | -        | -        | -        | -        | -        |  |  |
| Continuous Part-Time                          | -        | -        | -        | -        | -        |  |  |
| Seasonal                                      | 0.5      | 0.5      | 0.5      | 0.5      | 0.5      |  |  |
| Total   | 0.5      | 0.5      | 0.5      | 0.5      | 0.5      |  |  |

| WUF N   | lon-Divisional                    |                  |              |         |           |         |
|---------|-----------------------------------|------------------|--------------|---------|-----------|---------|
|         |                                   | F100.00          | F'09-10      | F'09-10 | F'09-10   | F'10-11 |
|         |                                   | F'08-09          | Original     | Amended | Projected | Adopted |
|         |                                   | Actual           | Budget       | Budget  | Actual    | Budget  |
| Water l | Utilities Fund expenditures autho | orized for Non-L | Divisional D | ivision |           |         |
| 575-201 | Electric Service                  | 11,382           | 15,000       | 15,000  | 21,000    | 16,000  |
| 575-202 | Gas Service                       | 1,637            | 2,500        | 2,500   | 2,300     | 2,500   |
| 575-203 | Water Service                     | 650              | 600          | 600     | 2,700     | 2,200   |
| 575-204 | Telecommunications                | 13,174           | 1,900        | 1,900   | 800       | 800     |
| 575-210 | Property & Liability Insurance    | 15,828           | 18,600       | 18,600  | 18,000    | 18,600  |
| 575-220 | Office Supplies                   | 76               | 200          | 200     | 0         | 200     |
| 575-221 | Postage & Freight                 | 0                | 1,100        | 1,100   | 500       | 500     |
| 575-223 | Community Center                  | 4,075            | 4,000        | 4,000   | 4,000     | 4,500   |
| 575-224 | Janitorial Service & Supplies     | 15,413           | 16,000       | 16,000  | 15,000    | 15,000  |
| 575-230 | Dues/Subscriptions/Publication    | 50               | 750          | 750     | 750       | 750     |
| 575-251 | ETS Credit Card Charges           | 11,130           | 15,000       | 15,000  | 13,500    | 15,000  |
| 575-260 | Staff Development                 | 0                | 5,000        | 5,000   | 5,000     | 5,000   |
|         | Total - Supplies & Services       | 73,416           | 80,650       | 80,650  | 83,550    | 81,050  |
| 575-341 | Legal Services                    | 2,576            | 3,500        | 3,500   | 2,500     | 3,500   |
| 575-342 | Admin/Professional Fees           | 1,051            | 2,000        | 2,000   | 2,000     | 2,000   |
| 575-343 | Computer Maintenance Services     | 19,609           | 13,400       | 13,400  | 13,400    | 13,400  |
| 575-343 | Incode Maintenance Services       | 19,609           | 17,800       | 17,800  | 17,800    | 17,800  |
| 575-343 | License, Software, Other          | 19,609           | 14,700       | 14,700  | 14,700    | 14,700  |
| 575-360 | Other Operational Supplies        | 2,530            | 1,500        | 1,500   | 1,500     | 1,500   |
| 575-399 | Miscellaneous Expense             | 2,750            | 5,000        | 5,000   | 5,000     | 5,000   |
|         | Total - Operational Items         | 67,733           | 57,900       | 57,900  | 56,900    | 57,900  |
| 575-441 | Auto Repair & Maintenance         | 17               | 500          | 500     | 250       | 500     |
| 575-442 | Gas, Oil & Fuel                   | 68               | 500          | 500     | 250       | 500     |
| 575-443 | Structure Repair & Maintenance    | 567              | 5,000        | 5,000   | 3,000     | 5,000   |
|         | Total - Materials & Equipment     | 653              | 6,000        | 6,000   | 3,500     | 6,000   |
| 575-502 | Computer Equipment                | 8,350            | 10,000       | 10,000  | 10,000    | 10,000  |
|         | Total - Capital Outlay            | 8,350            | 10,000       | 10,000  | 10,000    | 10,000  |

| WUF Non-Divisional                          |               |              |           |           |           |
|---|---------------|--------------|-----------|-----------|-----------|
|   |               | F'09-10      | F'09-10   | F'09-10   | F'10-11   |
|   | F'08-09       | Original     | Amended   | Projected | Adopted   |
|   | Actual        | Budget       | Budget    | Actual    | Budget    |
| Water Utilities Fund expenditures authoriz  | zed for Non-L | Divisional D | ivision   |           |           |
| 575-523 2004 A Tax/Rev CO Refi - Prin       | 125,000       | 130,000      | 130,000   | 130,000   | 140,000   |
| 575-524 2004 A Tax/Rev CO Refi - Int        | 47,436        | 38,456       | 38,456    | 38,456    | 33,672    |
| 575-527 NTMWD Debt Service - Ground Storage | 24,830        | 25,100       | 25,100    | 25,100    | 72,844    |
| 575-528 NTMWD Debt Service - Interceptor    | 430,150       | 414,300      | 414,300   | 414,300   | 447,939   |
| 575-529 Series 2007 C O - Principal         | 167,231       | 172,868      | 172,868   | 172,868   | 180,384   |
| 575-530 Series 2007 C O - Interest          | 233,193       | 203,252      | 203,252   | 203,252   | 196,187   |
| 575-615 Series 2001 C O - Principal         | 210,000       | 217,500      | 217,500   | 217,500   | 258,750   |
| 575-616 Series 2001 C O - Interest          | 306,604       | 262,130      | 262,130   | 262,130   | 251,523   |
| 575-621 Amortization of Bond                | 12,261        |              |           |           |           |
| Total - Debt Service                        | 1,556,705     | 1,463,606    | 1,463,606 | 1,463,606 | 1,581,299 |
| 575-815 Transfer to Technology              | 38,293        | 0            | 0         | 0         | 0         |
| Total - Transfers                           | 38,293        | 0            | 0         | 0         | 0         |
| Total - Non-Divisional                      | 1,745,150     | 1,618,156    | 1,618,156 | 1,617,556 | 1,736,249 |

### **CITY OF HEATH**

# **Annual Operating Budget Fiscal Year 2010-2011**

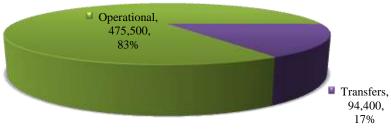
FUNDDEPARTMENTACCOUNTSOLID WASTESOLID WASTE25-579

## PURPOSE AND DESCRIPTION

The Solid Waste Fund contracts with a firm to collect solid waste and recyclables for disposal at the designated landfill or recycling facility.

|             | SOLID WASTE |                           |                             |                             |                             |                              |                      |  |  |  |  |  |
|-------------|-------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|------------------------------|----------------------|--|--|--|--|--|
| Description | H           | dopted<br>Budget<br>Y2007 | Adopted<br>Budget<br>FY2008 | Adopted<br>Budget<br>FY2009 | Adopted<br>Budget<br>FY2010 | Approved<br>Budget<br>FY2011 | % Increase/ Decrease |  |  |  |  |  |
| Operational | \$ 27       | 0,550 \$                  | 350,000                     | \$ 420,500                  | \$ 455,500                  | \$ 475,500                   | 4%                   |  |  |  |  |  |
| Transfers   | 10          | 6,100                     | 112,100                     | 47,200                      | 94,400                      | 94,400                       | 0%                   |  |  |  |  |  |

# **Approved Budget FY 2011**



| Solid V    | Vaste Fund Sources and Uses  |         |          |         |           |         |
|------------|------------------------------|---------|----------|---------|-----------|---------|
|            |                              |         | F'09-10  | F'09-10 | F'09-10   | F'10-11 |
|            |                              | F'08-09 | Original | Amended | Projected | Adopted |
|            |                              | Actual  | Budget   | Budget  | Actual    | Budget  |
| Sources o  | f Funds                      |         |          |         |           |         |
|            | Beginning Resources          | 72,209  | 100,271  | 100,271 | 100,271   | 92,871  |
|            | Current Revenues             |         |          |         |           |         |
| Revenue    |                              |         |          |         |           |         |
| 4106       | Interest Earned              | 431     | 500      | 500     | 300       | 500     |
| 4701       | Sanitation Fees              | 504,328 | 525,000  | 525,000 | 545,000   | 545,000 |
| 4707       | Late Payment Fees            | 5,919   | 5,000    | 5,000   | 5,000     | 5,000   |
|            | Total Sanitation Revenue     | 510,678 | 530,500  | 530,500 | 550,300   | 550,500 |
|            | Total Sources Of Funds       | 582,887 | 630,771  | 630,771 | 650,571   | 643,371 |
| Uses of Fu | unds                         |         |          |         |           |         |
| 579-300    | Commodity Purchase           | 435,266 | 455,000  | 455,000 | 463,000   | 475,000 |
| 579-341    | Legal Services               | 150     | 500      | 500     | 300       | 500     |
|            | Total - Operational Items    | 435,416 | 455,500  | 455,500 | 463,300   | 475,500 |
| 579-801    | Transfer to General Fund     | 47,200  | 47,200   | 47,200  | 47,200    | 47,200  |
| 579-810    | Transfer to Utility Fund     | 0       | 47,200   | 47,200  | 47,200    | 47,200  |
|            | Total Billing & Transfer Fee | 47,200  | 94,400   | 94,400  | 94,400    | 94,400  |
|            | Total Current Expenditures   | 482,616 | 549,900  | 549,900 | 557,700   | 569,900 |
| Ending I   | Resources                    | 100,271 | 80,871   | 80,871  | 92,871    | 73,471  |



# **DEBT SERVICE FUND**

The Debt Service Fund is a special fund established to account for the accumulation and expenditure of resources for payment of principal and interest on tax and utilities support bonded debt. Bonded debt includes general obligation bonds, certificates of obligations, and combination tax and revenue certificates of obligation.

The principal source of revenue is assessed property taxes as established by ordinance.

### GENERAL OBLIGATION DEBT SERVICE

The Debt Service Fund accounts for the accumulation of resources for, and the payment of, long-term debt principal and interest. The resources of this fund are generated by a tax levy based upon property values. Payments of principal and interest are made for general obligation bonds, certificates of obligation, and revenue bonds.

Current general outstanding debt, including principal and interest, equals \$16,920,540.04 comprised of general obligation refunded issues and combination tax and surplus revenue certificates of obligation. Three debt obligations are divided by percentage between general obligation debt and the business-type activities. The allocation is as follows:

| Issuance  | General | Business  |
|---|---------|-----------|
| Tax & Limited Surplus Revenue CO, series 2007     | .6242   | .3758     |
| Combination Tax & Surplus Revenue CO, Series 2004 | .65     | .35 (EDC) |
| Combination Tax & Revenue CO, Series 2001         | .25     | .75       |

For budgeting and debt limit requirements, the outstanding debt is allocated to the Fund responsible for repaying the debt. The projected General Obligation FY 2011 debt requirements total \$1,213,343.84.

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. The City of Heath is well below the limitation with a rate of \$0.34333.

The allocation of ad valorem tax levy between the General Fund and the Debt Service Fund are noted below:

|              | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 |
|--------------|-----------|-----------|-----------|-----------|-----------|
| General      | 0.2786    | 0.2786    | 0.2786    | 0.2786    | 0.2786    |
| Debt Service | 0.0647    | 0.0647    | 0.0647    | 0.0647    | 0.0647    |
|              | 0.3433    | 0.3433    | 0.3433    | 0.3433    | 0.3433    |

The Aggregate Debt Service Schedule shows principal and interest payment obligations through 2027. Annually, the Debt Service Schedule of obligations and self-supporting revenue (primarily property tax and interest income) is analyzed for stability.

Numerous unforeseen changes in variables make annual analysis vital. Annually, assumptions can be revised to incorporate economical and valuation fluctuations, and refunding options. Analysis will include:

- 1. Estimated annual growth in the taxable assessed valuation over the life of the debt,
- 2. Existing amount of GO Debt Service obligations each year for the life of the debt,
- 3. Other long term debt obligations for the life of the debt,
- 4. Collection rate of Debt Service (I&S) portion of ad valorem tax levy over the life of the debt,
- 5. Interest rate projections for the life of the debt,
- 6. Estimated I&S tax rate for the life of the debt,
- 7. Refunding feasibility.

For this annual operating budget, the assumptions were as follows:

Assumption #1: The certified taxable value for FY 2011 is \$1,089,241,489; almost 1% lower than the FY 2010 certified value of \$1,101,524,185. The I&S tax rate is 6.47 cents per \$100 resulting in preliminary projected revenue of \$690,400.

### GENERAL OBLIGATION DEBT SERVICE

Assumption #2: Ad Valorem Tax Revenue projections are based on a 98.5% collection rate. Historical trending of ad valorem collections supports this rate.

Assumption #3: The budget does not include a transfer from the General Fund.

Assumption #4: Funds invested in the investment pool (LGIP) are currently earning 0.15% interest and funds invested in the money market account are currently earning 0.5%. Interest rates on investments are not expected to increase significantly during the next fiscal year.

Assumption #5: The tax rate remains unchanged at 6.47 cents per \$100 valuation.

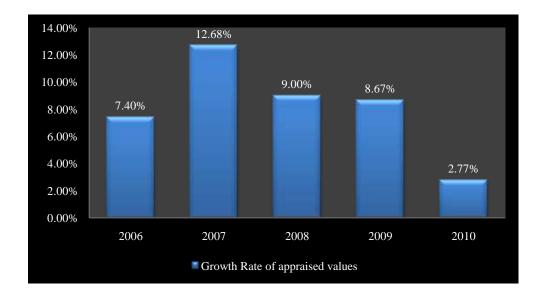
First Southwest proposed a Tax Rate Management Program which supports the City's goal of maintaining the current tax rate. The assumptions include 3% growth in assessed value; use of fund balance for repayment of debt; no new debt issuance; and three series of refunding bonds. The proposed program should enable the City to maintain its current I&S tax rate.

Assumption #6: Expected savings from the current refunding of outstanding Series 2001 bond issues are not reflected in the budget at this time. First Southwest will continue to monitor market fluctuations to capture optimal savings. Once the bonds have been refunded the budget will be updated.

Assumption #7: Five PID assessments have remaining balances. Projections, in line with historical receipts, are expected to yield approximately \$25,000.

| PID Effective Date/Mat. Date   | # Active | # Making<br>Payments | Outstanding \$ as/of 06/30/2010 |
|--------------------------------|----------|----------------------|---------------------------------|
| Antigua Bay - March 1989/1999  | 3        | 1                    | \$ 23,816.15                    |
| Candlelite Park-July 1993/2013 | 10       | 5                    | \$ 62,567.85                    |
| Cove Ridge- Feb 1998/undefined | 1        | 1                    | \$ 5,801.26                     |
| K&K-October 1999/2019          | 6        | 5                    | \$ 37,365.27                    |
| Twin View-July 1998/2018       | 4        | 3                    | \$ 23,027.49                    |
| TOTAL                          | 24       | 15                   | \$ 152,578.02                   |

Assumption #8: Other Long-term debt obligations include financing for the animal shelter, gun range, and a fire truck.



## Special Report

# Recalibration of U.S. Public Finance Ratings

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#### Related Research

- Fitch Ratings U.S. Public Finance Transition and Default Study 1999-2009, March 25, 2010
- Fitch Comments on Status of Municipal Ratings Framework Review, March 3, 2009
- Fitch Defers Final Determination on Municipal Ratings Recalibration, Oct. 7, 2008
- Exposure Draft: Reassessment of the Municipal Ratings Framework, July 31, 2008

### Summary

Fitch Ratings is proceeding with the recalibration of certain of its U.S. public finance credit ratings, initially announced in July 2008 (see Fitch Research on "Exposure Draft: Reassessment of the Municipal Ratings Framework," dated July 31, 2008, available on Fitch's Web site at www.fitchratings.com). The intent of the recalibration is to ensure a greater degree of comparability across Fitch's global portfolio of credit ratings. This recalibration will affect ratings in the state and local government tax-supported, water/sewer, public power distribution-only, and public higher education sectors. Other U.S. public finance sectors will not be affected.

- State and local general obligation ratings and those dependent on them (e.g. appropriation-backed debt) will be adjusted upward two notches if the GO rating is currently rated 'A' to 'BBB-' and one notch upward if the GO is currently rated 'A+' or higher.
- Special tax-backed bonds currently rated from 'BBB-' to 'AA+' will be adjusted up one notch.
- Water/sewer and public power distribution-only credits will be adjusted upward in the same manner as GO ratings.
- Public higher education ratings will be adjusted up one notch where the rating is currently 'AA-' to 'BBB-'; no adjustment will be made on public higher education ratings of 'AA' and higher.
- Ratings in the affected sectors that are currently below investment grade will be considered for recalibration on a case-by-case basis.

#### Recalibration Map

|  |   |              | Rating Post-Recalibration              |  |  |  |  |  |  |
|--|---|--------------|--|--|--|--|--|--|--|
| GO, Water/Sewer, Public<br>Power (Distribution Only) | Appropriation-<br>Backed Debt <sup>e</sup>    | Special Tax  | Public Higher<br>Education             |  |  |  |  |  |  |
| AAA  | N.A.  | AAA          | AAA                                    |  |  |  |  |  |  |
| AAA  | AA+   | AAA          | AA+                                    |  |  |  |  |  |  |
| AA+  | AA+   | AA+          | AA                                     |  |  |  |  |  |  |
| AA   | AA  | AA           | AA                                     |  |  |  |  |  |  |
| AA-  | AA-   | AA-          | AA-                                    |  |  |  |  |  |  |
| AA-  | Α.  | A+           | Α+                                     |  |  |  |  |  |  |
| A+   | A+  | A            | A                                      |  |  |  |  |  |  |
| A  | A   | A-           | A-                                     |  |  |  |  |  |  |
| A-   | A-  | 888+         | B88+                                   |  |  |  |  |  |  |
| BB6+   | 888+  | BBB          | BBB                                    |  |  |  |  |  |  |
| Case by Case   | Case by Case                                  | Case by Case | Case by Case                           |  |  |  |  |  |  |
|  | AAA<br>AAA<br>AA-<br>AA-<br>AA-<br>A-<br>BB8+ | AAA          | AAA AAA AAA AAA AAA AAA AAA AAA AAA AA |  |  |  |  |  |  |

'Assumes current appropriation-backed debt rating is one notch below the corresponding GO

All state ratings will be recalibrated on April 5. The remaining tax-supported ratings and the water/sewer, public power distribution-only, and public higher education ratings will be recalibrated on April 30.

www.fitchratings.com

March 25, 2010



The recalibration of certain public finance ratings should not be interpreted as an improvement in the credit quality of those securities. Rather, they are adjustments to denote a comparable level of credit risk as ratings in other sectors. To be sure, as noted herein, public finance issuers continue to face a range of significant economic, fiscal, and credit challenges. Fitch will continue to monitor all of its public finance ratings and make changes to ratings as Fitch's forward-looking views of credit risk evolve.

### Background

Credit ratings provide Fitch's opinion on the relative ability of an entity to meet financial commitments. Fitch uses the same rating scale for all of its international scale ratings, thereby enabling market participants to compare Fitch's perspectives on credit risk across sectors and regions. However, Fitch notes that, in practice, individual ratings in different sectors and regions may demonstrate varying levels of transition, default, and recovery, depending on the historical period considered or the impact of systemic or idiosyncratic factors on a given rated entity. Nonetheless, the aspiration is for Fitch's ratings to demonstrate broadly comparable levels of default patterns over long periods.

By definition, a credit rating is a forward-looking opinion of relative credit risk. A common approach for measuring the performance of ratings over time is through transition and default studies, which measure migration and default patterns over various historical periods. Fitch has cautioned against the simple extrapolation of past performance of ratings into the future. In other words, a sector or issuer that has demonstrated a no- or low-default history or even limited negative ratings migration is not immune from the possibility of prospective worsening in credit risk just based on that past performance, nor is it guaranteed a given rating level going forward based solely on past performance. However, such studies can be instructive in considering the distribution of ratings and comparability of ratings across Fitch's rated portfolio.

Recalibrations may occasionally occur in the rating process in furthering the goal of enhanced comparability. For example, Fitch first reviewed its municipal ratings in 2000 following a default study it performed the prior year (see Fitch Research on "Municipal Default Risk," dated Sept. 15, 1999, available on Fitch's Web site at www.fitchratings.com), which indicated very low default rates for certain types of municipal obligations. This review resulted in an upward adjustment of about 25% of Fitch's GO ratings and one-half of its water/sewer revenue bond ratings.

In 2008, Fitch undertook a new review of its municipal ratings framework, the findings of which were published in the July 2008 exposure draft. In this report, Fitch announced that, in light of U.S. public finance's continued very low default history and to achieve comparability with its ratings in other sectors, it was considering revising upward by one-to-two notches its tax-supported and water/sewer ratings. That process was suspended in the fall of 2008 in the midst of the financial crisis.

### Subsequent Events

Since the exposure draft was published, some of the challenges facing U.S. public finance issuers, such as reduced tax revenues, depressed housing prices, and retiree benefit funding demands have become more pronounced, while new problems, such as declines in commercial real estate and chronically high unemployment rates, have emerged to further pressure state and local government finances. In fact, Fitch's public finance ratings saw more downgrades in 2009 than any previous year (see Fitch Research on "Fitch Ratings U.S. Public Finance Transition and Default Study 1999–2009," dated March 25, 2010, available on Fitch's Web site at



www.fitchratings.com). The lag effects of property value declines, high unemployment rates, and the phasing out of federal stimulus funding will likely continue to exert credit pressure on a large number of municipal entities.

However, Fitch believes that public finance issuers such as state and local governments and certain essential service municipal enterprises have inherent strengths that allow them to maintain fiscal balance, including authority to raise taxes and fees, strong powers to enforce revenue collection, flexibility to cut expenses, and discretion to use accumulated reserves. The rating distribution of U.S. tax-supported and essential service municipal enterprise bonds remains among the highest within the Fitch-rated universe.

# Tax-Supported and Essential Service Enterprise Ratings vs. Corporate Ratings

| The second of the second secon | AAA | AA   | A    | 888  | 88   | B and<br>Below |
|--|-----|------|------|------|------|----------------|
| Tax-Supported and Essential Service<br>Enterprise <sup>a</sup>   | 6.2 | 46.5 | 39.7 | 6.8  | 0.4  | 0.4            |
| U.S. Corporate Finance Ratings <sup>b</sup>  | 1.7 | 20.8 | 30.5 | 30.0 | 12.2 | 4.8            |

<sup>\*</sup> Includes GO, COP and lease, special tax, and water/sewer, \* Includes financial institutions and industrials.

As reflected in its rating transitions, Fitch believes that while municipal credit risk may be elevated from very low levels in 2008, defaults are expected to be isolated occurrences. After reviewing the various municipal sectors (tax supported, water/sewer, public power, nonprofit healthcare, higher education, and transportation) and comparing them to each other, as well as to certain investment-grade corporate credits, Fitch believes that a recalibration of its municipal ratings, albeit with some adjustments from those initially proposed, is still needed to achieve comparability with other credit sectors.

#### Rating Recalibration by Sector

#### State and Local Tax-Supported

GO and Dependent Ratings — One to Two Notches Up

Fitch will go forward with its initial plans to revise upward its state and local GO ratings, as well as those ratings linked to the GO, such as COPs, lease revenue bonds, and state credit enhancement programs. Similar to what was initially planned, these ratings will be revised by two notches if the GOs are rated 'BBB-' to 'A' and one notch if the GOs are rated 'A+' to 'AA+'.

#### Special Tax-Backed Bonds -One Notch Up

Fitch has observed greater than expected pledged revenue volatility for special tax-backed bonds over the last 18 months, even in those secured by broad-based sales taxes in large, diverse economic areas. This has resulted in notable deterioration of debt service coverage in many of these securities. While Fitch still believes that economic characteristics provide important inputs into both GO and special tax bonds, special tax dectines affect the latter much more directly and severely given the inability to compensate for poor performance of the pledged revenues. Therefore, they will be adjusted upward by only one notch at all investment-grade rating levels ('AA+' to 'BBB-'), rather than one notch at the higher levels and two notches at the lower levels, as originally planned. Included in this subsector are broad-based taxes such as sales and income taxes, as well as narrow ones such as hotel occupancy taxes, tax allocation bonds, tax increment financings, special assessment bonds, and payments in-lieu-of taxes (PILOTs).



### Essential Service Municipal Enterprises

Water/Sewer Bonds - One to Two Notches Up

Fitch has observed relatively minor revenue pressures on essential service municipal enterprise systems. Their essentiality and monopoly status give them an unusually high degree of flexibility to adjust rates and enforce collections. Furthermore, rates are generally low to moderate relative to both income levels and the costs of other municipal services. Therefore, they are being recalibrated in the same manner as GO bonds. Where there is a senior subordinated bond structure that is rated differently, the recalibration of the subordinate lien will follow that of the senior (e.g. a senior subordinated structure rated 'A+' and 'A' will be recalibrated by one notch to 'AA-' and 'A+'.

### Public Power (Distribution Only) - One to Two Notches Up

Fitch will recalibrate public power systems that distribute but do not generate power (distribution-only systems) in the same manner as water/sewer systems. Since distribution-only systems act as sole providers of an essential service and, for the most part, are self regulated, they also have flexibility to adjust rates when necessary. Systems that have responsibility for managing their own resource needs, either by self-generating power directly or through contractual arrangements with joint action agencies or generation and transmission cooperatives, are currently rated in a comparable manner with investor-owned utilities and other corporate credits; thus, they are not included in the recalibration.

#### Public Higher Education - Zero to One Notch Up

Fitch believes a one notch recalibration is appropriate for investment-grade public higher education bonds rated 'AA-' to 'BBB-'. Public higher education bonds already rated 'AA' or higher will not be recalibrated, as Fitch believes state support is less meaningful for those institutions given the size and diversity of their resources. Support of varying degrees by state governments to their public colleges and universities affords these institutions a degree of long-term credit stability generally not shared by their largely tuition-driven private institution counterparts. Still, public higher education institutions face operating pressures similar to private universities that cannot be fully offset by their relationship with their home state, and their level of future state funding is uncertain, particularly given the budget stress facing many states and the near-term discontinuation of federal stimulus funding. While public higher education may be sheltered to some degree from competitive forces and unexpected enrollment declines, the insulation from credit risk is not as strong as for water/sewer or public power distribution systems.

#### Sectors Not Affected

Public power generating systems, nonprofit healthcare, private higher education, taxexempt housing, airports, ports, toll roads, grant anticipation revenue vehicles (GARVEEs), state revolving funds (SRFs), bond banks, economic development bond funds, and other municipal enterprises are not being recalibrated, as Fitch's review has led to the conclusion that these ratings are already comparable with those of other sectors.

#### Short-Term Ratings

Fitch's short-term ratings map to a range of long-term ratings (see table, page 5). Fitch will maintain the same mapping of its long- and short-term ratings after recalibration; hence, recalibrations of long-term ratings will drive revisions in some short-term ratings, most notably bond anticipation notes (BANs) and variable-rate demand notes (VRDNs). According to Fitch's long- and short-term mapping, certain long-term rating levels may map to two possible short-term ratings; for example, an 'A+' long-term rating map map to either 'F1' or 'F1+'. Where the recalibrated long-term rating maps to one of two short-term rating outcomes, the lower short-term rating will generally be maintained.



In certain cases, Fitch's short-term ratings may diverge from the standard mapping, either up or down, where analytically appropriate.

### **Dual-Party Pay Ratings**

Ratings on certain dual-party pay structures, which are derived from the higher of the unenhanced long-term rating on the municipal bond and the long-term rating on the letter of credit provider, will be recalibrated if the unenhanced rating on the municipal bond is recalibrated and a

| Long-   | and     | Short-Term | Rating |
|---------|---------|------------|--------|
| Corresp | ondence |            |        |

| Long-Term Rating | Short-Term Rating |
|------------------|-------------------|
| AAA              | F1+               |
| AA+              | F1+               |
| AA               | F1+               |
| AA-              | F1+               |
| A+               | F1+ or F1         |
| A                | F1                |
| A-               | F1 or F2          |
| 888+             | F2                |
| 888              | FZ or F3          |
| B88              | F2 or F3          |
| 888-             | FZ or F3          |

higher rating is thereby called for based on Fitch's criteria for dual-party pay ratings.

### Moral Obligations

Ratings of certain moral obligation supported credits, which are derived from the rating of the primary security and the moral obligation provider, will be recalibrated if the rating on the primary security or moral obligation provider is recalibrated up and a higher rating is thereby called for based on Fitch's criteria for moral obligations.

#### Tender Option Bonds

Long-term ratings on tender option bonds (TOBs), which are derived from the long-term rating of the bond within the TOB trust, will be recalibrated if the rating on the municipal bond within the TOB trust is recalibrated and a higher rating is thereby called for based on Fitch's criteria for TOBs.

### Additional Details

- Recalibrations of investment-grade ratings will be implemented formulaically, without individual reviews of the affected credits,
- Recalibrations of below-investment-grade rated bonds will be considered on a caseby-case basis, as the variety and fluid nature of the risks affecting belowinvestment-grade municipal bonds make use of a formulaic revision inappropriate. Some below-investment-grade ratings may not be adjusted at all. Recalibration of below-investment-grade ratings will be implemented on the same date as all other ratings in that sector.
- Rating changes made as a result of the new framework will be referred to as "revision ratings," not "upgrades."
- Any Rating Watches currently in place will be carried over post-recalibration.
- Rating Outlooks will also be carried over post-recalibration, with a few exceptions. For GOs, water/sewer systems, and public power distribution-only systems that are rated 'A' with a Positive Rating Outlook and 'A+' with a Negative Rating Outlook, the ratings will be recalibrated to 'AA-' with a Stable Rating Outlook. For dependent credits rated one notch below their corresponding GO that are rated 'A-' with a Positive Rating Outlook and 'A' with a Negative Rating Outlook, the ratings will be recalibrated to 'A+' with a Stable Rating Outlook. For GOs, special tax bonds, water/sewer systems, and public power distribution-only systems that are rated 'AA+' with a Positive Rating Outlook and 'AAA' with a Negative Rating Outlook, the ratings will be recalibrated to 'AAA' with a Stable Rating Outlook. For dependent credits rated one notch below their corresponding GO that are rated 'AA' with a Positive Rating Outlook and 'AA+' with a Negative Rating Outlook, the



ratings will be recalibrated to 'AA+' with a Stable Rating Outlook. For public higher education credits rated 'AA-' with a Positive Rating Outlook and 'AA' with a Negative Rating Outlook, the recalibrated rating will be 'AA' with a Stable Rating Outlook. These exceptions are so the ordinal rankings of these credits are not reversed as a result of the recalibration.

 Recalibrations for states, as well as the District of Columbia, New York City, and Commonwealth of Puerto Rico, will be implemented on April 5. Recalibrations in all the other affected sectors will be implemented on April 30. Between now and the date that recalibration is implemented, all rating actions will reference both the current rating and what the rating will be after recalibration in accompanying Rating Action Commentaries (RACs) and reports.

### Ratings Distribution After Recalibration

The rating distribution of the tax-supported, water/sewer, public power distribution systems, and public higher education sectors will shift upward slightly after they have been recalibrated. There will be a compression of credits in the 'AAA' and 'AA' categories and fewer credits rated in the 'A' and 'BBB' categories.

# Tax-Supported and Essential Service Enterprise Ratings: Current vs. Expected Rating Distribution

(%

|                     | AAA | AA | A  | 888 | Below Investment Grade |
|---------------------|-----|----|----|-----|------------------------|
| Current Ratings     | 6   | 46 | 40 | 7   | 1                      |
| Post Recalibration® | 15  | 67 | 15 | 2   | 1                      |
| *Estimated          |     |    |    |     |                        |

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### **CITY OF HEATH**

# Annual Operating Budget Fiscal Year 2010-2011

# GENERAL OBLIGATION DEBT SERVICE LEGAL DEBT MARGIN

The City of Heath, Texas does not have a legal debt limit prescribed by state law. However Article XI, Section 5 of the Texas Constitution applicable to cities of more than 5,000 population limits ad valorem tax rates to \$2.50 per \$100 assessed valuation for cities operating under a Home Rule Charter.

### The City Charter (Section 8.06) states:

The City shall have the power to borrow money on the credit of the City and to issue general obligation bonds and other evidences of indebtedness for permanent public improvements or for any other public purpose not prohibited by the Constitution and laws of the State of Texas and to issue refunding bonds to refund outstanding bonds and other evidences of indebtedness of he City previously issued. All such bonds shall be issued in conformity with the laws of the State of Texas.

### The City Charter (Section 8.06) also states:

The City shall further have the power to borrow money for the purpose of constructing, acquiring, improving, extending or repairing public utilities, recreational facilities or any other self-liquidating municipal function not prohibited by the Constitution and laws of the State of Texas, and to issue revenue bonds to evidence the obligations created thereby......

### Article 11, Section 5 of the State of Texas Constitution states in part:

...but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half percent of the taxable property of such city, and no debt shall ever be created by any city, unless at the same time provision be made to assess and collect annually a sufficient sum to pay the interest thereon and creating a sinking fund of at least two percent thereon.

The legal debt margin amount is important in that it represents the net amount of external financing resources that is available to the City through the issuance of general obligation (G.O.) bonds. G.O. bonds are debt instruments issued in the name of the government and whose repayment is guaranteed through a pledge of a full faith and credit of the issuer. In layman's terms, when the majority of voters in the City approve a general obligation bond referendum, they are guaranteeing the purchaser of the bond they will pay property taxes in an amount that is sufficient to redeem the bond upon maturity and pay the interest earned on the outstanding bonds.

The legal debt margin is calculated at any point in time by deducting the amount of the current outstanding G.O. debt from the statutory debt limit. The purpose for determining this calculation is to determine the maximum amount of new debt that could be legally issued should the need arise. As provided by law, the issuance of revenue bonds does not count against the legal debt margin.

| T V      |    | 1 7 7 1        | Applicable | D.L.T.            | <b>C</b> | . C O D 1.     | Legal Debt       |
|----------|----|----------------|------------|-------------------|----------|----------------|------------------|
| Tax Year | P  | Assessed Value | Percentage | Debt Limit        | Cur      | rent G.O. Debt | Margin           |
| 2006     | \$ | 790,658,290    | 10%        | \$<br>79,065,829  | \$       | 6,482,500      | \$<br>72,583,329 |
| 2007     | \$ | 953,777,200    | 10%        | \$<br>95,377,720  | \$       | 6,179,750      | \$<br>89,197,970 |
| 2008     | \$ | 1,000,424,437  | 10%        | \$<br>100,042,444 | \$       | 13,000,666     | \$<br>87,041,778 |
| 2009     | \$ | 1,101,524,185  | 10%        | \$<br>110,152,419 | \$       | 12,647,016     | \$<br>97,505,403 |
| 2010     | \$ | 1,087,000,000  | 10%        | \$<br>108,700,000 | \$       | 12,010,884     | \$<br>96,689,116 |

|                   | 2011       | 2010       | 2009       | 2008       | 2007       |
|-------------------|------------|------------|------------|------------|------------|
| Maximum Rate      | \$<br>2.50 | \$<br>2.50 | \$<br>2.50 | \$<br>2.50 | \$<br>2.50 |
| Total Tax Rate    | \$<br>0.34 | \$<br>0.34 | \$<br>0.34 | \$<br>0.34 | \$<br>0.34 |
| Legal Debt Margin | \$<br>2.16 | \$<br>2.16 | \$<br>2.16 | \$<br>2.16 | \$<br>2.16 |

### DEBT SERVICE REVENUE

### **Description of Revenue**

Largest (94%) Ad Valorem Property Tax. The Rockwall County Appraisal District (RCAD) and Kaufman County Appraisal District (KCAD) establish the value of each property within the City of Heath. The certified taxable value for FY 2011 is \$1,089,241,489; almost 1% lower than the FY 2010 certified value of \$1,101,524,185. The I&S tax rate is 6.47 cents per \$100 resulting in preliminary projected revenue of \$690,400.

Assumption #1: A 98.5% collection rate of ad valorem taxes is built into the revenue assumption. Historically, 98.5% collection rate has been an accurate assumption in projecting ad valorem collection revenue.

Assumption #2: Delinquent Ad Valorem and Penalty & Interest FY 2010 actuals are expected to decrease slightly from FY 2009 actual collections of \$19,393. Delinquent Ad Valorem historical collection analysis of the previous 5 years (FY 2005-FY 2009) on average is 79.83% collected by April. Penalty and Interest analysis for the same time period on average is 45% collected by April. Projected FY 2010 revenue, based on the remaining percentage for collections, was \$18,000. FY 2011 is projected to match FY 2010 projections based on 200 homes on the market during mid-May.



### Second Largest (4%) Interest Income

Assumption #1: The Local Government Investment Pool rate was .15% during the analysis process. The economic outlook and the Federal fund rate projected to remain low for an "extended period" was the basis for preparing calculations with the current interest rate.

Assumption #2: 2007 Bond Money Market earning the current rate of .5%.

Assumption #3: 2007 Bond interest income is divided between General Capital Improvements (.62) and Utilities Capital Improvements (.38). General Capital Improvements interest income portion is allocated to General Interest & Sinking . Debt Service Fund portion is projected to receive \$15,042.

Assumption #4: FY 2010 Debt Service payments of \$262,817.59 paid from the Debt Service Fund were considered when calculating the FY 2011 interest income projection. Available balance was decreased by the August 15, 2010 payment amount.

Third Largest (2%) PIDS, Assessments, Escrows. Five PID assessments have remaining balances . Projections, in line with historical receipts, are expected to yield \$25,000.

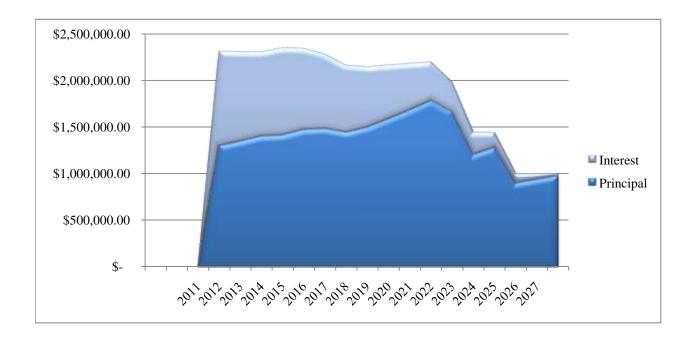
|                 |                             |                                    |  |   |  |  | ACCOUN   |
|-----------------|-----------------------------|------------------------------------|--|---|--|--|--|
|                 | Adopted<br>Budget<br>FY2007 | Adopted<br>Budget<br>FY2008        | Budge  | et l  | Budget   |  | % Increase Decrease  |
| \$              |                             |                                    |  |   |  |  | 0  |
|                 | Appr                        | oved Bu                            | dget FY  | 2011  |  |  |  |
|                 |                             |                                    |  |   |  |  |  |
|                 |                             |                                    |  |   | -  |  |  |
|                 |                             |                                    |  |   |  |  | )  |
|                 | 1,331                       | ,210,                              |  |   | Operatio 7,50 1%   | 0,   |  |
| ı               |                             |                                    |  |   |  |  |  |
|                 |                             |                                    |  |   |  |  |  |
|                 |                             |                                    | \$20   | 67,029  |  |  |  |
|                 |                             | \$66                               | ,997   |   | \$68,193   | 5  |  |
| \$2,352<br>2005 | 2006                        |                                    | 200  | 8   | 2009   |  |  |
|                 |                             | ■ Interest Ea                      | rned   |   |  |  |  |
|                 | \$2,352                     | ## Expend 1,331 999 \$2,352 \$23,5 | ### Expenditures, 1,331,210, 99%  ### \$23,506  ### \$23,506  ### \$23,506  ### \$23,506  ### \$23,506  ### \$23,506  ### \$23,506  ### \$23,506  ### \$23,506  ### \$23,506 | ## Budget   Budget   FY2008   FY200     \$ 7,000   \$ 5,000   \$ 12,500     671,840   1,242,436   1,223,209 | ### Budget   Budget   FY2009   FY2007   FY2008   FY2009   FY2009 | ## Expenditures, 1,331,210, 99%    \$2,352 | ## Expenditures, 1,331,210, 99%    Budget FY2007   FY2008   FY2009   FY2010   FY2011 |

| Sources a  | and Uses                           |                 |           |           |           |           |
|------------|------------------------------------|-----------------|-----------|-----------|-----------|-----------|
|            |                                    | <b>T</b> 100.00 | F'09-10   | F'09-10   | F'09-10   | F'10-11   |
|            |                                    | F'08-09         | Original  | Amended   | Projected | Adopted   |
|            |                                    | Actual          | Budget    | Budget    | Actual    | Budget    |
| Debt Se    | rvice Fund - Sources and Us        | es              |           |           |           |           |
| Sources of | Funds                              |                 |           |           |           |           |
|            | Beginning Resources                | 919,619         | 1,492,264 | 1,492,264 | 1,492,264 | 1,209,601 |
|            | Current Revenues                   |                 |           |           |           |           |
| 4001       | Ad Valorem Tax                     | 679,365         | 701,000   | 701,000   | 694,000   | 690,400   |
| 4002       | Penalty & Interest                 | 10,370          | 7,500     | 7,500     | 7,500     | 7,500     |
| 4004       | Ad Valorem Delinquent Taxes        | 9,023           | 12,000    | 12,000    | 11,400    | 11,400    |
| 4106       | Interest Earned                    | 68,195          | 30,000    | 30,000    | 30,000    | 28,000    |
| 4210-4223  | Other (PIDs, Assessments, Escrows) | 33,857          | 32,000    | 32,000    | 25,000    | 29,000    |
| 4850       | Transfer from General Fund         | 1,035,900       | 250,000   | 250,000   | 250,000   | , (       |
|            | Total - Debt Service Fund Revenue  | 1,836,711       | 1,032,500 | 1,032,500 | 1,017,900 | 766,300   |
|            | Total Sources Of Funds             | 2,756,330       | 2,524,764 | 2,524,764 | 2,510,164 | 1,975,901 |
| Uses of Fu | nds                                |                 |           |           |           |           |
|            | Current Expenditures               |                 |           |           |           |           |
| 520-399    | Miscellaneous Expense              | 5,081           | 7,500     | 7,500     | 7,500     | 7,500     |
|            | Total - Operational Items          | 5,081           | 7,500     | 7,500     | 7,500     | 7,500     |
| 520-613    | 2001 GO Bond Principal             | 0               | 20,000    | 20,000    | 20,000    | 100,000   |
| 520-614    | 2001 GO Bond Interest              | 34,063          | 33,623    | 33,623    | 33,623    | 30,933    |
| 520-615    | 2001 CO Bond Principal             | 70,000          | 72,500    | 72,500    | 72,500    | 86,250    |
| 520-616    | 2001 CO Bond Interest              | 90,477          | 87,377    | 87,377    | 87,377    | 83,84     |
| 520-617    | 2004 CO Principal                  | 71,500          | 71,500    | 71,500    | 71,500    | 26,000    |
| 520-618    | 2004 CO Interest                   | 45,067          | 42,458    | 42,458    | 42,458    | 40,664    |
| 520-619    | 2004 GO Ref (93,96) - Principal    | 175,000         | 185,000   | 185,000   | 185,000   | 190,000   |
| 520-620    | 2004 GO Ref (93,96) - Interest     | 43,646          | 37,076    | 37,076    | 37,076    | 30,170    |
| 520-621    | 2004 Fire Truck - Principal        | 53,357          | 53,400    | 53,400    | 53,400    | 53,400    |
| 520-622    | 2004 Fire Truck - Interest         | 6,645           | 6,650     | 6,650     | 6,650     | 6,650     |
| 520-625    | Pistol Range - Principal           | 0               | 17,790    | 17,790    | 17,790    | 17,870    |
| 520-626    | Pistol Range - Interest            | 6,665           | 5,921     | 5,921     | 5,921     | 4,910     |
| 520-627    | 2007 Combination-Principal         | 277,769         | 287,132   | 287,132   | 287,132   | 299,610   |
| 520-628    | 2007 Combination-Interest          | 348,897         | 337,599   | 337,599   | 337,599   | 325,864   |
| 520-629    | Animal Shelter Principal           | 26,682          | 26,619    | 26,619    | 26,619    | 27,445    |
| 520-630    | Animal Shelter Interest            | 9,218           | 8,418     | 8,418     | 8,418     | 7,592     |
|            | Total Current Expenditures         | 1,258,986       | 1,293,063 | 1,293,063 | 1,293,063 | 1,331,210 |
| Ending Re  | esources                           | 1,492,264       | 1,224,201 | 1,224,201 | 1,209,601 | 637,191   |
| Revenue vs | . Expenditures - Surplus/(Deficit) | 572,645         | (268,062) | (268,063) | (282,663) | (572,410) |

City of Heath, Texas
Outstanding General and Business Type and EDC Bonded Debt

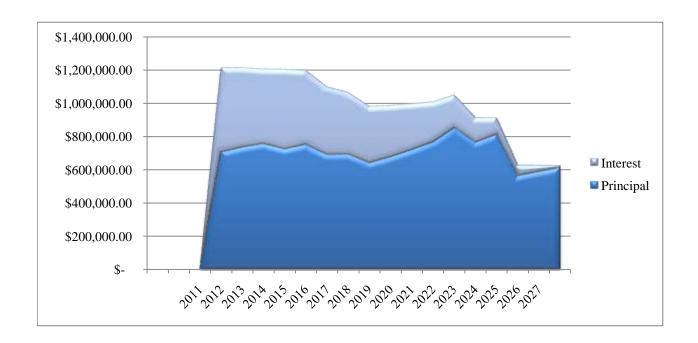
# **Debt Service Schedule Total Aggregate**

| Date  |    | Principal     |    | Principal Interest |    | Total         | Principal + Interest |
|-------|----|---------------|----|--------------------|----|---------------|----------------------|
|       |    |               |    |                    |    |               |                      |
| 2011  | \$ | 1,295,000.00  | \$ | 1,014,755.52       | \$ | 2,309,755.52  |                      |
| 2012  | \$ | 1,345,000.00  | \$ | 961,013.52         | \$ | 2,306,013.52  |                      |
| 2013  | \$ | 1,400,000.00  | \$ | 902,211.52         | \$ | 2,302,211.52  |                      |
| 2014  | \$ | 1,410,000.00  | \$ | 938,901.52         | \$ | 2,348,901.52  |                      |
| 2015  | \$ | 1,470,000.00  | \$ | 871,370.27         | \$ | 2,341,370.27  |                      |
| 2016  | \$ | 1,480,000.00  | \$ | 798,169.52         | \$ | 2,278,169.52  |                      |
| 2017  | \$ | 1,440,000.00  | \$ | 720,166.89         | \$ | 2,160,166.89  |                      |
| 2018  | \$ | 1,495,000.00  | \$ | 649,406.26         | \$ | 2,144,406.26  |                      |
| 2019  | \$ | 1,585,000.00  | \$ | 577,626.26         | \$ | 2,162,626.26  |                      |
| 2020  | \$ | 1,680,000.00  | \$ | 499,898.13         | \$ | 2,179,898.13  |                      |
| 2021  | \$ | 1,780,000.00  | \$ | 415,903.75         | \$ | 2,195,903.75  |                      |
| 2022  | \$ | 1,655,000.00  | \$ | 324,212.50         | \$ | 1,979,212.50  |                      |
| 2023  | \$ | 1,205,000.00  | \$ | 239,531.25         | \$ | 1,444,531.25  |                      |
| 2024  | \$ | 1,280,000.00  | \$ | 163,187.50         | \$ | 1,443,187.50  |                      |
| 2025  | \$ | 900,000.00    | \$ | 103,687.50         | \$ | 1,003,687.50  |                      |
| 2026  | \$ | 940,000.00    | \$ | 63,437.50          | \$ | 1,003,437.50  |                      |
| 2027  | \$ | 980,000.00    | \$ | 21,437.50          | \$ | 1,001,437.50  |                      |
| Total | \$ | 23,340,000.00 | \$ | 9,264,916.91       | \$ | 32,604,916.91 |                      |



**Debt Service Schedule General Bonded Aggregate** 

| Date  | Principal           |    | Interest     |    | Principal + Interest |
|-------|---------------------|----|--------------|----|----------------------|
|       |                     |    |              |    |                      |
| 2011  | \$<br>701,866.00    | \$ | 511,477.84   | \$ | 1,213,343.84         |
| 2012  | \$<br>731,850.00    | \$ | 482,581.22   | \$ | 1,214,431.22         |
| 2013  | \$<br>753,705.00    | \$ | 450,902.04   | \$ | 1,204,607.04         |
| 2014  | \$<br>720,810.00    | \$ | 482,596.02   | \$ | 1,203,406.02         |
| 2015  | \$<br>749,536.00    | \$ | 447,677.30   | \$ | 1,197,213.30         |
| 2016  | \$<br>687,891.00    | \$ | 410,684.19   | \$ | 1,098,575.19         |
| 2017  | \$<br>690,238.00    | \$ | 373,954.87   | \$ | 1,064,192.87         |
| 2018  | \$<br>638,464.00    | \$ | 342,053.55   | \$ | 980,517.55           |
| 2019  | \$<br>674,319.00    | \$ | 312,292.89   | \$ | 986,611.89           |
| 2020  | \$<br>717,295.00    | \$ | 279,864.01   | \$ | 997,159.01           |
| 2021  | \$<br>763,521.00    | \$ | 244,307.65   | \$ | 1,007,828.65         |
| 2022  | \$<br>849,368.00    | \$ | 200,071.12   | \$ | 1,049,439.12         |
| 2023  | \$<br>761,965.00    | \$ | 151,089.21   | \$ | 913,054.21           |
| 2024  | \$<br>809,812.00    | \$ | 102,403.44   | \$ | 912,215.44           |
| 2025  | \$<br>561,780.00    | \$ | 64,721.74    | \$ | 626,501.74           |
| 2026  | \$<br>586,748.00    | \$ | 39,597.69    | \$ | 626,345.69           |
| 2027  | \$<br>611,716.00    | \$ | 13,381.29    | \$ | 625,097.29           |
| Total | \$<br>12,010,884.00 | \$ | 4,909,656.04 | \$ | 16,920,540.04        |



Tax & Limited Surplus Revenue Certificates of Obligation, Series 2007

| General Fund: .624:<br><b>Date</b> | 2% Bus   | iness Type: .3758<br><b>Principal</b> | 8%       | Interest     | Pri      | ncipal + Interest |          | Fiscal Total    |
|------------------------------------|----------|---------------------------------------|----------|--------------|----------|-------------------|----------|-----------------|
| 02/15/2011                         | •        | 299,616.00                            | •        | 165,928.36   |          | 465,544.36        | Φ        | riscai Totai    |
| 08/15/2011                         | \$<br>\$ | 299,010.00                            | \$       | 159,936.04   | \$<br>\$ | 159,936.04        | \$       | -               |
| 09/30/2011                         | \$<br>\$ | -                                     | \$       | 139,930.04   |          | 139,930.04        | \$<br>\$ | -<br>625 490 40 |
|                                    | \$<br>\$ | 212 100 00                            | \$<br>\$ | 150.026.04   | \$       | 472.026.04        |          | 625,480.40      |
| 02/15/2012                         |          | 312,100.00                            |          | 159,936.04   | \$       | 472,036.04        | \$       | -               |
| 08/15/2012                         | \$       | -                                     | \$       | 153,694.04   | \$       | 153,694.04        | \$       | -               |
| 09/30/2012                         | \$       | -                                     | \$       | 150 604.04   | \$       | -                 | \$       | 625,730.08      |
| 02/15/2013                         | \$       | 327,705.00                            | \$       | 153,694.04   | \$       | 481,399.04        | \$       | -               |
| 08/15/2013                         | \$       | -                                     | \$       | 145,501.41   | \$       | 145,501.41        | \$       | -               |
| 09/30/2013                         | \$       | -                                     | \$       | -            | \$       | <u>-</u>          | \$       | 626,900.45      |
| 02/15/2014                         | \$       | 343,310.00                            | \$       | 145,501.41   | \$       | 488,811.41        | \$       | -               |
| 08/15/2014                         | \$       | =                                     | \$       | 136,918.66   | \$       | 136,918.66        | \$       | -               |
| 09/30/2014                         | \$       | -                                     | \$       | -            | \$       | -                 | \$       | 625,730.08      |
| 02/15/2015                         | \$       | 362,036.00                            | \$       | 136,918.66   | \$       | 498,954.66        | \$       | -               |
| 08/15/2015                         | \$       | -                                     | \$       | 127,867.76   | \$       | 127,867.76        | \$       | -               |
| 09/30/2015                         | \$       | -                                     | \$       | =            | \$       | -                 | \$       | 626,822.43      |
| 02/15/2016                         | \$       | 377,641.00                            | \$       | 127,867.76   | \$       | 505,508.76        | \$       | -               |
| 08/15/2016                         | \$       | -                                     | \$       | 118,426.74   | \$       | 118,426.74        | \$       | -               |
| 09/30/2016                         | \$       | -                                     | \$       | =            | \$       | ·<br>-            | \$       | 623,935.50      |
| 02/15/2017                         | \$       | 399,488.00                            | \$       | 118,426.74   | \$       | 517,914.74        | \$       | -               |
| 08/15/2017                         | \$       | _                                     | \$       | 108,439.54   | \$       | 108,439.54        | \$       | _               |
| 09/30/2017                         | \$       | _                                     | \$       | -            | \$       | -                 | \$       | 626,354.28      |
| 02/15/2018                         | \$       | 418,214.00                            | \$       | 108,439.54   | \$       | 526,653.54        | \$       | -               |
| 08/15/2018                         | \$       | 110,211.00                            | \$       | 100,075.26   | \$       | 100,075.26        | \$       | _               |
| 09/30/2018                         | \$       | _                                     | φ<br>\$  | 100,075.20   | \$       | 100,073.20        | \$       | 626,728.80      |
| 02/15/2019                         | \$       | 433,819.00                            | \$       | 100,075.26   | \$       | 533,894.26        | \$       | 020,720.00      |
| 08/15/2019                         | \$<br>\$ | 455,615.00                            | \$<br>\$ | 91,398.88    | \$       | 91,398.88         | \$       | -               |
| 09/30/2019                         | \$<br>\$ | -                                     | \$<br>\$ | 71,370.00    | \$<br>\$ | 91,390.00         | \$       | 625,293.14      |
| 02/15/2020                         |          | 452 545 00                            |          | 01 200 00    |          | -<br>542 042 99   | \$       | 023,293.14      |
|                                    | \$       | 452,545.00                            | \$       | 91,398.88    | \$       | 543,943.88        |          | -               |
| 08/15/2020                         | \$       | -                                     | \$       | 82,065.13    | \$       | 82,065.13         | \$       | -               |
| 09/30/2020                         | \$       | -                                     | \$       | -            | \$       | -                 | \$       | 626,009.01      |
| 02/15/2021                         | \$       | 471,271.00                            | \$       | 82,065.13    | \$       | 553,336.13        | \$       | -               |
| 08/15/2021                         | \$       | -                                     | \$       | 72,286.26    | \$       | 72,286.26         | \$       | -               |
| 09/30/2021                         | \$       | -                                     | \$       | <del>-</del> | \$       | -                 | \$       | 625,622.40      |
| 02/15/2022                         | \$       | 493,118.00                            | \$       | 72,286.26    | \$       | 565,404.26        | \$       | -               |
| 08/15/2022                         | \$       | =                                     | \$       | 61,191.11    | \$       | 61,191.11         | \$       | -               |
| 09/30/2022                         | \$       | -                                     | \$       | -            | \$       | -                 | \$       | 626,595.37      |
| 02/15/2023                         | \$       | 514,965.00                            | \$       | 61,191.11    | \$       | 576,156.11        | \$       | -               |
| 08/15/2023                         | \$       | -                                     | \$       | 50,248.10    | \$       | 50,248.10         | \$       | -               |
| 09/30/2023                         | \$       | -                                     | \$       | =            | \$       | -                 | \$       | 626,404.21      |
| 02/15/2024                         | \$       | 536,812.00                            | \$       | 50,248.10    | \$       | 587,060.10        | \$       | -               |
| 08/15/2024                         | \$       | -                                     | \$       | 38,505.34    | \$       | 38,505.34         | \$       | -               |
| 09/30/2024                         | \$       | =                                     | \$       | =            | \$       | -                 | \$       | 625,565.44      |
| 02/15/2025                         | \$       | 561,780.00                            | \$       | 38,505.34    | \$       | 600,285.34        | \$       | -               |
| 08/15/2025                         | \$       | _                                     | \$       | 26,216.40    | \$       | 26,216.40         | \$       | _               |
| 09/30/2025                         | \$       | _                                     | \$       | -,           | \$       |                   | \$       | 626,501.74      |
| 02/15/2026                         | \$       | 586,748.00                            | \$       | 26,216.40    | \$       | 612,964.40        | \$       | -               |
| 08/15/2026                         | \$       | -                                     | \$       | 13,381.29    | \$       | 13,381.29         | \$       | _               |
| 09/30/2026                         | \$<br>\$ | -                                     | \$<br>\$ | 13,301.23    | \$<br>\$ | 13,301.29         | \$       | 626,345.69      |
| 02/15/2027                         | \$<br>\$ | 611,716.00                            | \$       | 13,381.29    |          | 625,097.29        | \$<br>\$ | 040,343.09      |
| 02/15/2027 09/30/2027              | \$<br>\$ | 011,/10.00                            | \$<br>\$ | 13,361.29    | \$<br>\$ | 043,097.49        | \$<br>\$ | 625 007 20      |
|                                    |          | -                                     |          | -            |          | -                 |          | 625,097.29      |
| Total                              | \$       | 7,502,884.00                          | \$       | 3,138,232.27 | \$       | 10,641,116.27     | \$       | 10,641,116.27   |

**General Obligation Refunding Bonds, Series 2004** 

| Date       | Date Principal |            | Interest        |    | cipal + Interest | Fiscal Total |            |  |
|------------|----------------|------------|-----------------|----|------------------|--------------|------------|--|
| 02/15/2011 | \$             | 190,000.00 | \$<br>16,836.00 | \$ | 206,836.00       | \$           | -          |  |
| 08/15/2011 | \$             | -          | \$<br>13,340.00 | \$ | 13,340.00        | \$           | -          |  |
| 09/30/2011 | \$             | -          | \$<br>-         | \$ | -                | \$           | 220,176.00 |  |
| 02/15/2012 | \$             | 205,000.00 | \$<br>13,340.00 | \$ | 218,340.00       | \$           | ·<br>-     |  |
| 08/15/2012 | \$             | -          | \$<br>9,568.00  | \$ | 9,568.00         | \$           | -          |  |
| 09/30/2012 | \$             | -          | \$<br>-         | \$ | -                | \$           | 227,908.00 |  |
| 02/15/2013 | \$             | 205,000.00 | \$<br>9,568.00  | \$ | 214,568.00       | \$           | ·<br>-     |  |
| 08/15/2013 | \$             | -          | \$<br>5,796.00  | \$ | 5,796.00         | \$           | -          |  |
| 09/30/2013 | \$             | -          | \$<br>-         | \$ | -                | \$           | 220,364.00 |  |
| 02/15/2014 | \$             | 155,000.00 | \$<br>5,796.00  | \$ | 160,796.00       | \$           | ,<br>-     |  |
| 08/15/2014 | \$             | -          | \$<br>2,944.00  | \$ | 2,944.00         | \$           | -          |  |
| 09/30/2014 | \$             | =          | \$<br>,<br>-    | \$ | -                | \$           | 163,740.00 |  |
| 02/15/2015 | \$             | 160,000.00 | \$<br>2,944.00  | \$ | 162,944.00       | \$           | -          |  |
| 08/15/2015 | \$             | -          | \$<br>=         | \$ | -                | \$           | _          |  |
| 09/30/2015 | \$             | -          | \$<br>-         | \$ | -                | \$           | 162,944.00 |  |
| Total      | \$             | 915,000.00 | \$<br>80,132.00 | \$ | 995,132.00       | \$           | 995,132.00 |  |

Combination Tax & Surplus Revenue Certificates of Obligation, Series 2004

| General Fund: .65%  Date | Busir | ness Type (EDC): <b>Principal</b> | .35% | Interest   | Pri | ncipal + Interest | Fiscal Total       |
|--------------------------|-------|-----------------------------------|------|------------|-----|-------------------|--------------------|
| 02/15/2011               | \$    | 26,000.00                         | \$   | 20,571.20  | \$  | 46,571.20         | \$<br>-            |
| 08/15/2011               | \$    | -                                 | \$   | 20,092.80  | \$  | 20,092.80         | \$<br>-            |
| 09/30/2011               | \$    | -                                 | \$   | -          | \$  | -                 | \$<br>66,664.00    |
| 02/15/2012               | \$    | 26,000.00                         | \$   | 20,092.80  | \$  | 46,092.80         | \$<br>-            |
| 08/15/2012               | \$    | -                                 | \$   | 19,614.40  | \$  | 19,614.40         | \$<br>-            |
| 09/30/2012               | \$    | -                                 | \$   | -          | \$  | -                 | \$<br>65,707.20    |
| 02/15/2013               | \$    | 26,000.00                         | \$   | 19,614.40  | \$  | 45,614.40         | \$<br>-            |
| 08/15/2013               | \$    | -                                 | \$   | 19,136.00  | \$  | 19,136.00         | \$<br>-            |
| 09/30/2013               | \$    | -                                 | \$   | -          | \$  | -                 | \$<br>64,750.40    |
| 02/15/2014               | \$    | 16,250.00                         | \$   | 52,000.00  | \$  | 68,250.00         | \$<br>-            |
| 08/15/2014               | \$    | -                                 | \$   | 51,187.50  | \$  | 51,187.50         | \$<br>-            |
| 09/30/2014               | \$    | -                                 | \$   | -          | \$  | -                 | \$<br>119,437.50   |
| 02/15/2015               | \$    | 16,250.00                         | \$   | 51,187.50  | \$  | 67,437.50         | \$<br>-            |
| 08/15/2015               | \$    | _                                 | \$   | 50,375.00  | \$  | 50,375.00         | \$<br>-            |
| 09/30/2015               | \$    | _                                 | \$   | -          | \$  | -                 | \$<br>117,812.50   |
| 02/15/2016               | \$    | 87,750.00                         | \$   | 50,375.00  | \$  | 138,125.00        | \$<br>-            |
| 08/15/2016               | \$    | -                                 | \$   | 45,987.50  | \$  | 45,987.50         | \$<br>-            |
| 09/30/2016               | \$    | -                                 | \$   | ·<br>-     | \$  | ·<br>-            | \$<br>184,112.50   |
| 02/15/2017               | \$    | 19,500.00                         | \$   | 45,987.50  | \$  | 65,487.50         | \$<br>-            |
| 08/15/2017               | \$    | ,<br>-                            | \$   | 45,012.50  | \$  | 45,012.50         | \$<br>-            |
| 09/30/2017               | \$    | -                                 | \$   | ,<br>=     | \$  | ,<br>=            | \$<br>110,500.00   |
| 02/15/2018               | \$    | 22,750.00                         | \$   | 45,012.50  | \$  | 67,762.50         | \$<br>-            |
| 08/15/2018               | \$    | ·<br>-                            | \$   | 43,875.00  | \$  | 43,875.00         | \$<br>-            |
| 09/30/2018               | \$    | -                                 | \$   | ·<br>=     | \$  | ·<br>=            | \$<br>111,637.50   |
| 02/15/2019               | \$    | 29,250.00                         | \$   | 43,875.00  | \$  | 73,125.00         | \$<br>-            |
| 08/15/2019               | \$    | · -                               | \$   | 42,412.50  | \$  | 42,412.50         | \$<br>-            |
| 09/30/2019               | \$    | -                                 | \$   | ,<br>=     | \$  | ,<br>=            | \$<br>115,537.50   |
| 02/15/2020               | \$    | 42,250.00                         | \$   | 42,412.50  | \$  | 84,662.50         | \$<br>-            |
| 08/15/2020               | \$    | -                                 | \$   | 40,300.00  | \$  | 40,300.00         | \$<br>-            |
| 09/30/2020               | \$    | _                                 | \$   | ,<br>-     | \$  | ,<br>-            | \$<br>124,962.50   |
| 02/15/2021               | \$    | 58,500.00                         | \$   | 40,300.00  | \$  | 98,800.00         | \$<br>,<br>-       |
| 08/15/2021               | \$    | ,<br>-                            | \$   | 37,375.00  | \$  | 37,375.00         | \$<br>-            |
| 09/30/2021               | \$    | _                                 | \$   | _          | \$  | <del>-</del>      | \$<br>136,175.00   |
| 02/15/2022               | \$    | 227,500.00                        | \$   | 37,375.00  | \$  | 264,875.00        | \$<br>-            |
| 08/15/2022               | \$    | -                                 | \$   | 26,000.00  | \$  | 26,000.00         | \$<br>_            |
| 09/30/2022               | \$    | _                                 | \$   | -          | \$  | <del>-</del>      | \$<br>290,875.00   |
| 02/15/2023               | \$    | 247,000.00                        | \$   | 26,000.00  | \$  | 273,000.00        | \$<br>-            |
| 08/15/2023               | \$    |                                   | \$   | 13,650.00  | \$  | 13,650.00         | \$<br>_            |
| 09/30/2023               | \$    | _                                 | \$   | -          | \$  | -                 | \$<br>286,650.00   |
| 02/15/2024               | \$    | 273,000.00                        | \$   | 13,650.00  | \$  | 286,650.00        | \$<br>-            |
| 09/30/2024               | \$    |                                   | \$   | -          | \$  | -                 | \$<br>286,650.00   |
| Total                    | \$    | 1,118,000.00                      | \$   | 963,471.60 | \$  | 2,081,471.60      | \$<br>2,081,471.60 |

City of Heath, Texas General Obligation Refunding Bonds, Series 2001

| Date       | Principal        | Interest           | Prin | cipal + Interest | Fiscal Total |            |  |
|------------|------------------|--------------------|------|------------------|--------------|------------|--|
|            |                  |                    |      |                  |              |            |  |
| 02/15/2011 | \$<br>100,000.00 | \$<br>16,591.25    | \$   | 116,591.25       | \$           | -          |  |
| 08/15/2011 | \$<br>-          | \$<br>14,341.25    | \$   | 14,341.25        | \$           | -          |  |
| 09/30/2011 | \$<br>-          | \$<br>-            | \$   | -                | \$           | 130,932.50 |  |
| 02/15/2012 | \$<br>100,000.00 | \$<br>14,341.25    | \$   | 114,341.25       | \$           | -          |  |
| 08/15/2012 | \$<br>-          | \$<br>12,091.25    | \$   | 12,091.25        | \$           | -          |  |
| 09/30/2012 | \$<br>-          | \$<br>-            | \$   | -                | \$           | 126,432.50 |  |
| 02/15/2013 | \$<br>100,000.00 | \$<br>12,091.25    | \$   | 112,091.25       | \$           | _          |  |
| 08/15/2013 | \$<br>-          | \$<br>9,791.25     | \$   | 9,791.25         | \$           | _          |  |
| 09/30/2013 | \$<br>-          | \$<br>-            | \$   | -                | \$           | 121,882.50 |  |
| 02/15/2014 | \$<br>100,000.00 | \$<br>9,791.25     | \$   | 109,791.25       | \$           | -          |  |
| 08/15/2014 | \$<br>=          | \$<br>7,441.25     | \$   | 7,441.25         | \$           | -          |  |
| 09/30/2014 | \$<br>-          | \$<br>-            | \$   | -                | \$           | 117,232.50 |  |
| 02/15/2015 | \$<br>100,000.00 | \$<br>7,441.25     | \$   | 107,441.25       | \$           | ,<br>-     |  |
| 08/15/2015 | \$<br>-          | \$<br>5,066.25     | \$   | 5,066.25         | \$           | -          |  |
| 09/30/2015 | \$<br>-          | \$<br>,<br>=       | \$   | ,<br>-           | \$           | 112,507.50 |  |
| 02/15/2016 | \$<br>105,000.00 | \$<br>5,066.25     | \$   | 110,066.25       | \$           | , <u>-</u> |  |
| 08/15/2016 | \$<br>,<br>-     | \$<br>2,546.25     | \$   | 2,546.25         | \$           | _          |  |
| 09/30/2016 | \$<br>_          | \$<br><del>-</del> | \$   | -                | \$           | 112,612.50 |  |
| 02/15/2017 | \$<br>105,000.00 | \$<br>2,546.25     | \$   | 107,546.25       | \$           | -          |  |
| 09/30/2017 | \$<br>           | \$<br>             | \$   | -                | \$           | 107,546.25 |  |
| Total      | \$<br>710,000.00 | \$<br>119,146.25   | \$   | 829,146.25       | \$           | 829,146.25 |  |

Combination Tax & Revenue Certificates of Obligation, Series 2001

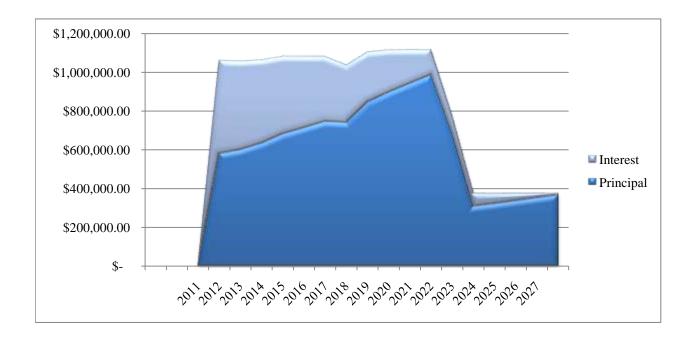
# **Debt Service Schedule - General Bonded**

General Fund: .25% Business Type: .75%

| Date       | Principal          | Interest         | Priı | ncipal + Interest | Fiscal Total       |
|------------|--------------------|------------------|------|-------------------|--------------------|
| 02/15/2011 | \$<br>86,250.00    | \$<br>42,890.78  | \$   | 129,140.78        | \$<br>-            |
| 08/15/2011 | \$<br>·<br>-       | \$<br>40,950.16  | \$   | 40,950.16         | \$<br>-            |
| 09/30/2011 | \$<br>_            | \$<br>-          | \$   | -                 | \$<br>170,090.94   |
| 02/15/2012 | \$<br>88,750.00    | \$<br>40,950.16  | \$   | 129,700.16        | \$<br>-            |
| 08/15/2012 | \$<br>-            | \$<br>38,953.28  | \$   | 38,953.28         | \$<br>-            |
| 09/30/2012 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>168,653.44   |
| 02/15/2013 | \$<br>95,000.00    | \$<br>38,953.28  | \$   | 133,953.28        | \$<br>-            |
| 08/15/2013 | \$<br>-            | \$<br>36,756.41  | \$   | 36,756.41         | \$<br>-            |
| 09/30/2013 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>170,709.69   |
| 02/15/2014 | \$<br>106,250.00   | \$<br>36,756.41  | \$   | 143,006.41        | \$<br>-            |
| 08/15/2014 | \$<br>_            | \$<br>34,259.53  | \$   | 34,259.53         | \$<br>-            |
| 09/30/2014 | \$<br>_            | \$<br>-          | \$   | -                 | \$<br>177,265.94   |
| 02/15/2015 | \$<br>111,250.00   | \$<br>34,259.53  | \$   | 145,509.53        | \$<br>-            |
| 08/15/2015 | \$<br>-            | \$<br>31,617.35  | \$   | 31,617.35         | \$<br>-            |
| 09/30/2015 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>177,126.88   |
| 02/15/2016 | \$<br>117,500.00   | \$<br>31,617.35  | \$   | 149,117.35        | \$<br>-            |
| 08/15/2016 | \$<br>-            | \$<br>28,797.35  | \$   | 28,797.35         | \$<br>-            |
| 09/30/2016 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>177,914.69   |
| 02/15/2017 | \$<br>166,250.00   | \$<br>28,797.35  | \$   | 195,047.35        | \$<br>-            |
| 08/15/2017 | \$<br>-            | \$<br>24,745.00  | \$   | 24,745.00         | \$<br>-            |
| 09/30/2017 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>219,792.35   |
| 02/15/2018 | \$<br>197,500.00   | \$<br>24,745.00  | \$   | 222,245.00        | \$<br>-            |
| 08/15/2018 | \$<br>-            | \$<br>19,906.25  | \$   | 19,906.25         | \$<br>-            |
| 09/30/2018 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>242,151.25   |
| 02/15/2019 | \$<br>211,250.00   | \$<br>19,906.25  | \$   | 231,156.25        | \$<br>-            |
| 08/15/2019 | \$<br>-            | \$<br>14,625.00  | \$   | 14,625.00         | \$<br>-            |
| 09/30/2019 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>245,781.25   |
| 02/15/2020 | \$<br>222,500.00   | \$<br>14,625.00  | \$   | 237,125.00        | \$<br>-            |
| 08/15/2020 | \$<br>-            | \$<br>9,062.50   | \$   | 9,062.50          | \$<br>-            |
| 09/30/2020 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>246,187.50   |
| 02/15/2021 | \$<br>233,750.00   | \$<br>9,062.50   | \$   | 242,812.50        | \$<br>_            |
| 08/15/2021 | \$<br>-            | \$<br>3,218.75   | \$   | 3,218.75          | \$<br>-            |
| 09/30/2021 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>246,031.25   |
| 02/15/2022 | \$<br>128,750.00   | \$<br>3,218.75   | \$   | 131,968.75        | \$<br>-            |
| 09/30/2022 | \$<br>-            | \$<br>-          | \$   | -                 | \$<br>131,968.75   |
| Total      | \$<br>1,765,000.00 | \$<br>608,673.92 | \$   | 2,373,673.92      | \$<br>2,373,673.92 |

**Debt Service Schedule Business-Type Aggregate** 

| Date  | Date Principal |               | Interest           | Total | Principal + Interest |
|-------|----------------|---------------|--------------------|-------|----------------------|
|       |                |               |                    |       |                      |
| 2011  | \$             | 579,134.00    | \$<br>481,381.68   | \$    | 1,060,515.68         |
| 2012  | \$             | 599,150.00    | \$<br>457,051.50   | \$    | 1,056,201.50         |
| 2013  | \$             | 632,295.00    | \$<br>430,443.88   | \$    | 1,062,738.88         |
| 2014  | \$             | 680,440.00    | \$<br>400,743.00   | \$    | 1,081,183.00         |
| 2015  | \$             | 711,714.00    | \$<br>369,005.47   | \$    | 1,080,719.47         |
| 2016  | \$             | 744,859.00    | \$<br>335,597.83   | \$    | 1,080,456.83         |
| 2017  | \$             | 739,262.00    | \$<br>297,212.02   | \$    | 1,036,474.02         |
| 2018  | \$             | 844,286.00    | \$<br>259,490.21   | \$    | 1,103,776.21         |
| 2019  | \$             | 894,931.00    | \$<br>218,870.87   | \$    | 1,113,801.87         |
| 2020  | \$             | 939,955.00    | \$<br>175,496.62   | \$    | 1,115,451.62         |
| 2021  | \$             | 984,979.00    | \$<br>129,771.10   | \$    | 1,114,750.10         |
| 2022  | \$             | 683,132.00    | \$<br>90,016.38    | \$    | 773,148.38           |
| 2023  | \$             | 310,035.00    | \$<br>67,092.04    | \$    | 377,127.04           |
| 2024  | \$             | 323,188.00    | \$<br>53,434.06    | \$    | 376,622.06           |
| 2025  | \$             | 338,220.00    | \$<br>38,965.76    | \$    | 377,185.76           |
| 2026  | \$             | 353,252.00    | \$<br>23,839.81    | \$    | 377,091.81           |
| 2027  | \$             | 368,284.00    | \$<br>8,056.21     | \$    | 376,340.21           |
| Total | \$             | 10,727,116.00 | \$<br>3,836,468.47 | \$    | 14,563,584.47        |



Tax & Limited Surplus Revenue Certificates of Obligation, Series 2007

# **Debt Service Schedule - Business-Type**

| General Fund: .6242 <b>Date</b> | 2% Bus        | iness Type: .3758 <b>Principal</b> | 3%       | Interest                              | Dwin     | ncipal + Interest |          | Fiscal Total |
|---------------------------------|---------------|------------------------------------|----------|---------------------------------------|----------|-------------------|----------|--------------|
|                                 | ¢             |                                    | Φ        |                                       |          | _                 |          | riscai Totai |
| 02/15/2011                      | \$            | 180,384.00                         | \$       | 99,897.27                             | \$       | 280,281.27        | \$       | -            |
| 08/15/2011                      | \$            | -                                  | \$       | 96,289.59                             | \$       | 96,289.59         | \$       | -            |
| 09/30/2011                      | \$            | 107 000 00                         | \$       | -                                     | \$       | -                 | \$       | 376,570.86   |
| 02/15/2012                      | \$            | 187,900.00                         | \$       | 96,289.59                             | \$       | 284,189.59        | \$       | =            |
| 08/15/2012                      | \$            | -                                  | \$       | 92,531.59                             | \$       | 92,531.59         | \$       | -            |
| 09/30/2012                      | \$            | -                                  | \$       | -                                     | \$       | -                 | \$       | 376,721.18   |
| 02/15/2013                      | \$            | 197,295.00                         | \$       | 92,531.59                             | \$       | 289,826.59        | \$       | -            |
| 08/15/2013                      | \$            | -                                  | \$       | 87,599.22                             | \$       | 87,599.22         | \$       | -            |
| 09/30/2013                      | \$            | -                                  | \$       | -                                     | \$       | =                 | \$       | 377,425.81   |
| 02/15/2014                      | \$            | 206,690.00                         | \$       | 87,599.22                             | \$       | 294,289.22        | \$       | =            |
| 08/15/2014                      | \$            | -                                  | \$       | 82,431.97                             | \$       | 82,431.97         | \$       | -            |
| 09/30/2014                      | \$            | -                                  | \$       | -                                     | \$       | -                 | \$       | 376,721.18   |
| 02/15/2015                      | \$            | 217,964.00                         | \$       | 82,431.97                             | \$       | 300,395.97        | \$       | -            |
| 08/15/2015                      | \$            | -                                  | \$       | 76,982.87                             | \$       | 76,982.87         | \$       | -            |
| 09/30/2015                      | \$            | -                                  | \$       | -                                     | \$       | -                 | \$       | 377,378.83   |
| 02/15/2016                      | \$            | 227,359.00                         | \$       | 76,982.87                             | \$       | 304,341.87        | \$       | -            |
| 08/15/2016                      | \$            | -                                  | \$       | 71,298.89                             | \$       | 71,298.89         | \$       | -            |
| 09/30/2016                      | \$            | _                                  | \$       | -                                     | \$       | ,<br>_            | \$       | 375,640.76   |
| 02/15/2017                      | \$            | 240,512.00                         | \$       | 71,298.89                             | \$       | 311,810.89        | \$       | <del>-</del> |
| 08/15/2017                      | \$            |                                    | \$       | 65,286.09                             | \$       | 65,286.09         | \$       | _            |
| 09/30/2017                      | \$            | _                                  | \$       | -                                     | \$       | -                 | \$       | 377,096.98   |
| 02/15/2018                      | \$            | 251,786.00                         | \$       | 65,286.09                             | \$       | 317,072.09        | \$       | 577,070.70   |
| 08/15/2018                      | \$            | 231,700.00                         | \$       | 60,250.37                             | \$       | 60,250.37         | \$       | _            |
| 09/30/2018                      | \$<br>\$      | -                                  | \$<br>\$ | 00,230.37                             | \$<br>\$ | 00,230.37         | Ф<br>\$  | 377,322.46   |
| 02/15/2019                      | \$<br>\$      | 261,181.00                         | ֆ<br>\$  | 60,250.37                             |          | 321,431.37        | э<br>\$  | 377,322.40   |
|                                 |               | 201,181.00                         |          |                                       | \$       |                   |          | -            |
| 08/15/2019                      | \$            | -                                  | \$       | 55,026.75                             | \$       | 55,026.75         | \$       | -            |
| 09/30/2019                      | \$            | -                                  | \$       | -                                     | \$       | -                 | \$       | 376,458.12   |
| 02/15/2020                      | \$            | 272,455.00                         | \$       | 55,026.75                             | \$       | 327,481.75        | \$       | =            |
| 08/15/2020                      | \$            | -                                  | \$       | 49,407.37                             | \$       | 49,407.37         | \$       | -            |
| 09/30/2020                      | \$            | -                                  | \$       | -                                     | \$       | -                 | \$       | 376,889.12   |
| 02/15/2021                      | \$            | 283,729.00                         | \$       | 49,407.37                             | \$       | 333,136.37        | \$       | -            |
| 08/15/2021                      | \$            | -                                  | \$       | 43,519.99                             | \$       | 43,519.99         | \$       | -            |
| 09/30/2021                      | \$            | -                                  | \$       | -                                     | \$       | -                 | \$       | 376,656.35   |
| 02/15/2022                      | \$            | 296,882.00                         | \$       | 43,519.99                             | \$       | 340,401.99        | \$       | -            |
| 08/15/2022                      | \$            | -                                  | \$       | 36,840.14                             | \$       | 36,840.14         | \$       | -            |
| 09/30/2022                      | \$            | -                                  | \$       | -                                     | \$       | -                 | \$       | 377,242.13   |
| 02/15/2023                      | \$            | 310,035.00                         | \$       | 36,840.14                             | \$       | 346,875.14        | \$       | =            |
| 08/15/2023                      | \$            | -                                  | \$       | 30,251.90                             | \$       | 30,251.90         | \$       | =            |
| 09/30/2023                      | \$            | -                                  | \$       | -                                     | \$       | -                 | \$       | 377,127.04   |
| 02/15/2024                      | \$            | 323,188.00                         | \$       | 30,251.90                             | \$       | 353,439.90        | \$       | -            |
| 08/15/2024                      | \$            | -                                  | \$       | 23,182.16                             | \$       | 23,182.16         | \$       | -            |
| 09/30/2024                      | \$            | -                                  | \$       | -                                     | \$       | ·<br>-            | \$       | 376,622.06   |
| 02/15/2025                      | \$            | 338,220.00                         | \$       | 23,182.16                             | \$       | 361,402.16        | \$       | _            |
| 08/15/2025                      | \$            | <del>-</del>                       | \$       | 15,783.60                             | \$       | 15,783.60         | \$       | _            |
| 09/30/2025                      | \$            | _                                  | \$       | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | \$       |                   | \$       | 377,185.76   |
| 02/15/2026                      | \$            | 353,252.00                         | \$       | 15,783.60                             | \$       | 369,035.60        | \$       | -            |
| 08/15/2026                      | \$            | -                                  | \$       | 8,056.21                              | \$       | 8,056.21          | \$       | _            |
| 09/30/2026                      | φ<br><b>¢</b> | -                                  | \$<br>\$ | 0,030.21                              | \$<br>\$ | 0,030.21          | \$       | 377,091.81   |
| 02/15/2027                      | ф<br>Ф        | 368,284.00                         | \$       | 8,056.21                              |          | 376,340.21        |          | 311,031.01   |
| 09/30/2027                      | \$<br>\$      | 300,204.00<br>-                    | \$<br>\$ | 0,U30.21<br>-                         | \$<br>\$ | 370,340.21<br>-   | \$<br>\$ | 376,340.21   |
| Total                           | \$            | 4,517,116.00                       | \$       | 1,889,374.70                          | \$       | 6,406,490.70      | \$       | 6,406,490.70 |

Combination Tax & Revenue Refunding Bonds, Series 2004A

# **Debt Service Schedule - Business-Type**

| Date       | Principal        | Interest         | Prin | ncipal + Interest | Fiscal Total       |
|------------|------------------|------------------|------|-------------------|--------------------|
| 02/15/2011 | \$<br>_          | \$<br>16,836.00  | \$   | 16,836.00         | \$<br>_            |
| 08/15/2011 | \$<br>140,000.00 | \$<br>16,836.00  | \$   | 156,836.00        | \$<br>_            |
| 09/30/2011 | \$<br>-          | \$<br>-          | \$   | -                 | \$<br>173,672.00   |
| 02/15/2012 | \$<br>_          | \$<br>14,260.00  | \$   | 14,260.00         | \$<br>-            |
| 08/15/2012 | \$<br>145,000.00 | \$<br>14,260.00  | \$   | 159,260.00        | \$<br>_            |
| 09/30/2012 | \$<br>-          | \$<br>-          | \$   | -                 | \$<br>173,520.00   |
| 02/15/2013 | \$<br>_          | \$<br>11,592.00  | \$   | 11,592.00         | \$<br>-            |
| 08/15/2013 | \$<br>150,000.00 | \$<br>11,592.00  | \$   | 161,592.00        | \$<br>_            |
| 09/30/2013 | \$<br>_          | \$<br>-          | \$   | -                 | \$<br>173,184.00   |
| 02/15/2014 | \$<br>_          | \$<br>8,832.00   | \$   | 8,832.00          | \$<br>-            |
| 08/15/2014 | \$<br>155,000.00 | \$<br>8,832.00   | \$   | 163,832.00        | \$<br>_            |
| 09/30/2014 | \$<br>-          | \$<br>-          | \$   | -                 | \$<br>172,664.00   |
| 02/15/2015 | \$<br>-          | \$<br>5,980.00   | \$   | 5,980.00          | \$<br>,<br>-       |
| 08/15/2015 | \$<br>160,000.00 | \$<br>5,980.00   | \$   | 165,980.00        | \$<br>-            |
| 09/30/2015 | \$<br>-          | \$<br>-          | \$   | ,<br>-            | \$<br>171,960.00   |
| 02/15/2016 | \$<br>-          | \$<br>3,036.00   | \$   | 3,036.00          | \$<br>,<br>-       |
| 08/15/2016 | \$<br>165,000.00 | \$<br>3,036.00   | \$   | 168,036.00        | \$<br>-            |
| 09/30/2016 | \$<br>-          | \$<br>,<br>-     | \$   | -                 | \$<br>171,072.00   |
| Total      | \$<br>915,000.00 | \$<br>121,072.00 | \$   | 1,036,072.00      | \$<br>1,036,072.00 |

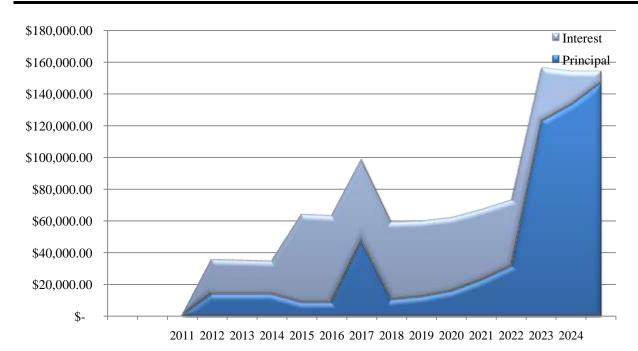
Combination Tax & Revenue Certificates of Obligation, Series 2001

# Debt Service Schedule - Business-Type General Fund: .25% Business Type: .75%

| Date       | Principal          | Interest           | Prir | ncipal + Interest | Fiscal Total       |
|------------|--------------------|--------------------|------|-------------------|--------------------|
| 02/15/2011 | \$<br>258,750.00   | \$<br>128,672.35   | \$   | 387,422.35        | \$<br>-            |
| 08/15/2011 | \$<br>-<br>-       | \$<br>122,850.47   | \$   | 122,850.47        | \$<br>-            |
| 09/30/2011 | \$<br>_            | \$<br>·<br>-       | \$   | -                 | \$<br>510,272.82   |
| 02/15/2012 | \$<br>266,250.00   | \$<br>122,850.47   | \$   | 389,100.47        | \$<br>-            |
| 08/15/2012 | \$<br>-            | \$<br>116,859.85   | \$   | 116,859.85        | \$<br>-            |
| 09/30/2012 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>505,960.32   |
| 02/15/2013 | \$<br>285,000.00   | \$<br>116,859.85   | \$   | 401,859.85        | \$<br>-            |
| 08/15/2013 | \$<br>-            | \$<br>110,269.22   | \$   | 110,269.22        | \$<br>-            |
| 09/30/2013 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>512,129.07   |
| 02/15/2014 | \$<br>318,750.00   | \$<br>110,269.22   | \$   | 429,019.22        | \$<br>-            |
| 08/15/2014 | \$<br>-            | \$<br>102,778.60   | \$   | 102,778.60        | \$<br>-            |
| 09/30/2014 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>531,797.82   |
| 02/15/2015 | \$<br>333,750.00   | \$<br>102,778.60   | \$   | 436,528.60        | \$<br>-            |
| 08/15/2015 | \$<br>-            | \$<br>94,852.04    | \$   | 94,852.04         | \$<br>-            |
| 09/30/2015 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>531,380.63   |
| 02/15/2016 | \$<br>352,500.00   | \$<br>94,852.04    | \$   | 447,352.04        | \$<br>-            |
| 08/15/2016 | \$<br>-            | \$<br>86,392.04    | \$   | 86,392.04         | \$<br>-            |
| 09/30/2016 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>533,744.07   |
| 02/15/2017 | \$<br>498,750.00   | \$<br>86,392.04    | \$   | 585,142.04        | \$<br>-            |
| 08/15/2017 | \$<br>-            | \$<br>74,235.00    | \$   | 74,235.00         | \$<br>-            |
| 09/30/2017 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>659,377.04   |
| 02/15/2018 | \$<br>592,500.00   | \$<br>74,235.00    | \$   | 666,735.00        | \$<br>-            |
| 08/15/2018 | \$<br>-            | \$<br>59,718.75    | \$   | 59,718.75         | \$<br>-            |
| 09/30/2018 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>726,453.75   |
| 02/15/2019 | \$<br>633,750.00   | \$<br>59,718.75    | \$   | 693,468.75        | \$<br>-            |
| 08/15/2019 | \$<br>-            | \$<br>43,875.00    | \$   | 43,875.00         | \$<br>-            |
| 09/30/2019 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>737,343.75   |
| 02/15/2020 | \$<br>667,500.00   | \$<br>43,875.00    | \$   | 711,375.00        | \$<br>-            |
| 08/15/2020 | \$<br>-            | \$<br>27,187.50    | \$   | 27,187.50         | \$<br>-            |
| 09/30/2020 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>738,562.50   |
| 02/15/2021 | \$<br>701,250.00   | \$<br>27,187.50    | \$   | 728,437.50        | \$<br>-            |
| 08/15/2021 | \$<br>-            | \$<br>9,656.25     | \$   | 9,656.25          | \$<br>-            |
| 09/30/2021 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>738,093.75   |
| 02/15/2022 | \$<br>386,250.00   | \$<br>9,656.25     | \$   | 395,906.25        | \$<br>-            |
| 09/30/2022 | \$<br>-            | \$<br>-            | \$   | -                 | \$<br>395,906.25   |
| Total      | \$<br>5,295,000.00 | \$<br>1,826,021.77 | \$   | 7,121,021.77      | \$<br>7,121,021.77 |

# **Debt Service Schedule Component Units Aggregate**

| Date  | Date Princip |            | Interest         | Total I | Principal + Interest |
|-------|--------------|------------|------------------|---------|----------------------|
|       |              |            |                  |         |                      |
| 2011  | \$           | 14,000.00  | \$<br>21,896.00  | \$      | 35,896.0             |
| 2012  | \$           | 14,000.00  | \$<br>21,380.80  | \$      | 35,380.8             |
| 2013  | \$           | 14,000.00  | \$<br>20,865.60  | \$      | 34,865.6             |
| 2014  | \$           | 8,750.00   | \$<br>55,562.50  | \$      | 64,312.5             |
| 2015  | \$           | 8,750.00   | \$<br>54,687.50  | \$      | 63,437.5             |
| 2016  | \$           | 47,250.00  | \$<br>51,887.50  | \$      | 99,137.5             |
| 2017  | \$           | 10,500.00  | \$<br>49,000.00  | \$      | 59,500.0             |
| 2018  | \$           | 12,250.00  | \$<br>47,862.50  | \$      | 60,112.5             |
| 2019  | \$           | 15,750.00  | \$<br>46,462.50  | \$      | 62,212.5             |
| 2020  | \$           | 22,750.00  | \$<br>44,537.50  | \$      | 67,287.5             |
| 2021  | \$           | 31,500.00  | \$<br>41,825.00  | \$      | 73,325.0             |
| 2022  | \$           | 122,500.00 | \$<br>34,125.00  | \$      | 156,625.0            |
| 2023  | \$           | 133,000.00 | \$<br>21,350.00  | \$      | 154,350.0            |
| 2024  | \$           | 147,000.00 | \$<br>7,350.00   | \$      | 154,350.0            |
| 2025  | \$           | -          | \$<br>-          | \$      | -                    |
| 2026  | \$           | -          | \$<br>-          | \$      | -                    |
| 2027  | \$           | -          | \$<br>-          | \$      | -                    |
| Total | \$           | 602,000.00 | \$<br>518,792.40 | \$      | 1,120,792.4          |



Combination Tax & Surplus Revenue Certificates of Obligation, Series 2004

# **Debt Service Schedule - Component Units**

| General Fund: 65% | 6 Busine | ess Type: 35% | Busines | s type detail: ED | C (.3714 | 35% ) MBC (.6285° | 7%) |   |
|-------------------|----------|---------------|---------|-------------------|----------|-------------------|-----|---|
| Date              |          | Principal     |         | Interest          | Prir     | ncipal + Interest |     | Fiscal Total                            |
| 02/15/2011        | \$       | 14,000.00     | \$      | 11,076.80         | \$       | 25,076.80         | \$  | _                                       |
| 08/15/2011        | \$       | 14,000.00     | \$      | 10,819.20         | \$       | 10,819.20         | \$  | _                                       |
| 09/30/2011        | \$       | _             | \$      | 10,017.20         | \$       | 10,017.20         | \$  | 35,896.00                               |
| 02/15/2012        | \$       | 14,000.00     | \$      | 10,819.20         | \$       | 24,819.20         | \$  | -                                       |
| 08/15/2012        | \$       | -             | \$      | 10,561.60         | \$       | 10,561.60         | \$  | _                                       |
| 09/30/2012        | \$       | _             | \$      | -                 | \$       | -                 | \$  | 35,380.80                               |
| 02/15/2013        | \$       | 14,000.00     | \$      | 10,561.60         | \$       | 24,561.60         | \$  | -                                       |
| 08/15/2013        | \$       | -             | \$      | 10,304.00         | \$       | 10,304.00         | \$  | _                                       |
| 09/30/2013        | \$       | _             | \$      | -                 | \$       | -                 | \$  | 34,865.60                               |
| 02/15/2014        | \$       | 8,750.00      | \$      | 28,000.00         | \$       | 36,750.00         | \$  | -                                       |
| 08/15/2014        | \$       | -             | \$      | 27,562.50         | \$       | 27,562.50         | \$  | _                                       |
| 09/30/2014        | \$       | _             | \$      | -                 | \$       | 27,502.50         | \$  | 64,312.50                               |
| 02/15/2015        | \$       | 8,750.00      | \$      | 27,562.50         | \$       | 36,312.50         | \$  | -                                       |
| 08/15/2015        | \$       | -             | \$      | 27,125.00         | \$       | 27,125.00         | \$  | _                                       |
| 09/30/2015        | \$       | _             | \$      | -                 | \$       | -                 | \$  | 63,437.50                               |
| 02/15/2016        | \$       | 47,250.00     | \$      | 27,125.00         | \$       | 74,375.00         | \$  | -                                       |
| 08/15/2016        | \$       | -             | \$      | 24,762.50         | \$       | 24,762.50         | \$  | _                                       |
| 09/30/2016        | \$       | _             | \$      |                   | \$       |                   | \$  | 99,137.50                               |
| 02/15/2017        | \$       | 10,500.00     | \$      | 24,762.50         | \$       | 35,262.50         | \$  | _                                       |
| 08/15/2017        | \$       |               | \$      | 24,237.50         | \$       | 24,237.50         | \$  | _                                       |
| 09/30/2017        | \$       | _             | \$      |                   | \$       | - 1, 1            | \$  | 59,500.00                               |
| 02/15/2018        | \$       | 12,250.00     | \$      | 24,237.50         | \$       | 36,487.50         | \$  | -                                       |
| 08/15/2018        | \$       | -             | \$      | 23,625.00         | \$       | 23,625.00         | \$  | _                                       |
| 09/30/2018        | \$       | _             | \$      | -                 | \$       | -                 | \$  | 60,112.50                               |
| 02/15/2019        | \$       | 15,750.00     | \$      | 23,625.00         | \$       | 39,375.00         | \$  | _                                       |
| 08/15/2019        | \$       | -             | \$      | 22,837.50         | \$       | 22,837.50         | \$  | -                                       |
| 09/30/2019        | \$       | _             | \$      | -                 | \$       | -                 | \$  | 62,212.50                               |
| 02/15/2020        | \$       | 22,750.00     | \$      | 22,837.50         | \$       | 45,587.50         | \$  | _                                       |
| 08/15/2020        | \$       | -             | \$      | 21,700.00         | \$       | 21,700.00         | \$  | -                                       |
| 09/30/2020        | \$       | _             | \$      | -                 | \$       | -                 | \$  | 67,287.50                               |
| 02/15/2021        | \$       | 31,500.00     | \$      | 21,700.00         | \$       | 53,200.00         | \$  | ,<br>-                                  |
| 08/15/2021        | \$       | ,<br>-        | \$      | 20,125.00         | \$       | 20,125.00         | \$  | _                                       |
| 09/30/2021        | \$       | -             | \$      | ,<br>-            | \$       | -                 | \$  | 73,325.00                               |
| 02/15/2022        | \$       | 122,500.00    | \$      | 20,125.00         | \$       | 142,625.00        | \$  | ,<br>-                                  |
| 08/15/2022        | \$       | ,<br>-        | \$      | 14,000.00         | \$       | 14,000.00         | \$  | _                                       |
| 09/30/2022        | \$       | _             | \$      | -                 | \$       | -                 | \$  | 156,625.00                              |
| 02/15/2023        | \$       | 133,000.00    | \$      | 14,000.00         | \$       | 147,000.00        | \$  | , <u>-</u>                              |
| 08/15/2023        | \$       | ,<br>-        | \$      | 7,350.00          | \$       | 7,350.00          | \$  | _                                       |
| 09/30/2023        | \$       | _             | \$      | -                 | \$       | -                 | \$  | 154,350.00                              |
| 02/15/2024        | \$       | 147,000.00    | \$      | 7,350.00          | \$       | 154,350.00        | \$  | - · · · · · · · · · · · · · · · · · · · |
| 09/30/2024        | \$       | -<br>-        | \$      | -                 | \$       | ,                 | \$  | 154,350.00                              |
| Total             | \$       | 602,000.00    | \$      | 518,792.40        | \$       | 1,120,792.40      | \$  | 1,120,792.40                            |



# COMPONENT UNITS

The Heath Economic Development Corporation (HEDC) is governed by a five member board of directors appointed, at will, by the City Council. Each member is appointed to a term not to exceed 6 years. Although it is legally separate from the City, it is reported as if it was part of the City (blended) since its sole purpose is to act on behalf of the City. HEDC collects a half cent sales tax to support its activities. The City is the primary beneficiary of HEDC's activities.

The Heath Municipal Development Corporation (HMDC) is governed by a seven member board of directors appointed, at will, by the City Council. Three of the seven directors cannot be employees, officers, or members of the city's governing body. The other four directors may be - but are not required to be - members of the governing body or city employees. All directors are appointed to a two-year term under 4B. Although it is legally separate from the City, it is reported as if it was part of the City (blended) since its sole purpose is to act on behalf of the City. HMBC collects a half cent sales tax to support its activities. The City is the primary beneficiary of HMBC's activities.

### CITY OF HEATH

### Annual Operating Budget Fiscal Year 2010-2011

| FUND | DEPARTMENT                             | ACCOUNT |
|------|--|---------|
| HEDC | Heath Economic Development Corporation | 80      |

#### MISSION STATEMENT

Attract and facilitate desirable business opportunities within the City of Heath, that benefits the City and it's citizenry and provides responsible and manageable growth.

The 4A Sales tax is primarily intended for manufacturing and industrial development, and cities may use the money raised by this sales tax to acquire land, buildings, equipment, facilities, expenditures, targeted infrastructure, and improvements for purposes related to: (1)manufacturing and industrial facilities, recycling facilities, distribution centers, small warehouse facilities; (2) research and development facilities, regional or national corporate headquarters facilities, primary job training facilities for use by institutions of higher education, job training classes; (3) a general aviation business service airport that is an integral part of an industrial park; (4) certain infrastructure improvements, which promote or develop new or expanded business enterprises; (5) port-related facilities to support waterborne commerce; and (6) maintenance and operating costs associated with projects.

### **FY 10 ACCOMPLISHMENTS**

Promotional economic brochure available by request from the Website or directors contact form.

Economic Development Survey launched on the Website for resident input of "How the City should grow."

Market analysis study performed for Heath promotion and marketability.

HEDC and HMBC retreat highlighted accomplishments and discussion of future endeavors. Goals were established and prioritized for responsible, manageable growth.

#### PRIORITIZED GOALS

Development of 75 acre plan to include a food court by year-end 2010; and plat, market, sell, and develop corner(s) of FM 1140 and Chris Cuny Parkway.

Secure a Towne Center Site.

Encourage super market location in Heath.

Enhance ambiance of the City by replacing faded street signs and completing further landscaping.

Encourage restaurants, service businesses, and offsite data storages to locate in Heath.

Develop trail connections from FM 740 to the intersection of FM 549 and FM 550. Begin planning for golf cart path.

Encourage green focus.

| Description         | В  | dopted<br>udget<br>Y2007 | E  | dopted<br>Budget<br>'Y2008 | Adopted<br>Budget<br>FY2009 | E  | dopted<br>Budget<br>Y2010 | В  | proved<br>Judget<br>Y2011 | %<br>Increase/<br>Decrease |
|---------------------|----|--------------------------|----|----------------------------|-----------------------------|----|---------------------------|----|---------------------------|----------------------------|
| Personnel Services  | \$ | 500                      | \$ | 500                        | \$<br>500                   | \$ | 500                       | \$ | 500                       | 0%                         |
| Supplies & Services |    | 10,000                   |    | 5,000                      | 5,000                       |    | 5,000                     |    | 5,000                     | 0%                         |
| Operational         |    | 11,600                   |    | 26,600                     | 26,600                      |    | 31,700                    |    | 31,700                    | 0%                         |
| Expenditures        |    | 44,640                   |    | 46,196                     | 398,318                     |    | 65,800                    |    | 57,333                    | -15%                       |



| Sources     | and Uses                             |           |          |         |           | HEDC    |
|-------------|--------------------------------------|-----------|----------|---------|-----------|---------|
|             |                                      |           | F'09-10  | F'09-10 | F'09-10   | F'10-11 |
|             |                                      | F'08-09   | Original | Amended | Projected | Adopted |
|             |                                      | Actual    | Budget   | Budget  | Actual    | Budget  |
| <b>HEDC</b> | Revenues and Expenditures            | 1         |          |         |           |         |
| Sources o   |                                      |           |          |         |           |         |
|             | Beginning Resources                  | 806,754   | 593,934  | 593,934 | 593,934   | 669,134 |
|             | Current Revenues                     |           |          |         |           |         |
| 4101        | Sales Tax                            | 177,549   | 180,000  | 180,000 | 177,000   | 175,000 |
| 4106        | Interest Earned                      | 6,156     | 3,000    | 3,000   | 1,200     | 1,200   |
|             | Total - Revenue                      | 183,705   | 183,000  | 183,000 | 178,200   | 176,200 |
|             | Total Sources Of Funds               | 990,459   | 776,934  | 776,934 | 772,134   | 845,334 |
| Uses of Fu  | unds                                 |           |          |         |           |         |
|             | Current Expenditures                 |           |          |         |           |         |
| 580-120     | Admin Services                       | 0         | 500      | 500     | 500       | 500     |
|             | Total - Personnel Services           | 0         | 500      | 500     | 500       | 500     |
| 580-231     | Conferences & Training               | 365       | 2,500    | 2,500   | 2,500     | 2,500   |
| 580-232     | Travel, Meals & Lodging              | 501       | 2,500    | 2,500   | 2,500     | 2,500   |
|             | Total - Supplies & Services          | 866       | 5,000    | 5,000   | 5,000     | 5,000   |
| 580-311     | Legal Publications/Advertising       | 0         | 200      | 200     | 200       | 200     |
| 580-342     | Professional Fees/Consultants        | 33,276    | 25,000   | 25,000  | 25,000    | 25,000  |
| 580-366     | Promotional                          | 0         | 4,000    | 4,000   | 4,000     | 4,000   |
| 580-367     | Community Education                  | 27        | 2,500    | 2,500   | 2,500     | 2,500   |
|             | Total - Operational Items            | 33,303    | 31,700   | 31,700  | 31,700    | 31,700  |
| 580-525     | Economic Development Grants          | 0         | 25,000   | 25,000  | 25,000    | 25,000  |
| 580-550     | Capital Improvement Projects         | 321,117   | 0        | 0       | 0         | 0       |
|             | Total - Capital Outlay               | 321,117   | 25,000   | 25,000  | 25,000    | 25,000  |
| 580-617     | Debt Service - 2004 Principal        | 14,300    | 14,300   | 14,300  | 14,300    | 5,200   |
| 580-618     | Debt Service -2004 Interest          | 9,014     | 8,500    | 8,500   | 8,500     | 8,133   |
|             | Total - Debt Service                 | 23,314    | 22,800   | 22,800  | 22,800    | 13,333  |
| 580-801     | Transfer to General Fund             | 17,925    | 18,000   | 18,000  | 18,000    | 19,000  |
|             | Total - Transfers                    | 17,925    | 18,000   | 18,000  | 18,000    | 19,000  |
|             | Total Current Expenditures           | 396,525   | 103,000  | 103,000 | 103,000   | 94,533  |
| Ending R    | Resources                            | 593,934   | 673,934  | 673,934 | 669,134   | 750,801 |
| Revenue v   | es. Expenditures - Surplus/(Deficit) | (212,820) | 80,000   | 80,000  | 75,200    | 81,667  |

| FUND | DEPARTMENT                           | ACCOUNT |
|------|--------------------------------------|---------|
| HMBC | Heath Municipal Benefits Corporation | 85      |

#### MISSION STATEMENT

Attract and facilitate desirable business opportunities within the City of Heath, that benefits the City and it's citizenry and provides responsible and manageable growth.

The 4B Sales tax provides cities with a wider range of uses for the tax revenues because it is intended to give communities an opportunity to undertake a project for quality of life improvements, including economic development that will attract and retain primary employers. Cities may use money raised by this sales tax for a wide variety of projects including land, buildings, equipment, facilities, expenditures, and improvements related to projects defined in 4A or found by the board of directors to be required or suitable for use for: (1) professional and amateur sports (including children's sports) and athletic facilities; tourism and entertainment facilities; convention and public park purposes and events, (including stadiums, ballparks, auditoriums, amphitheaters, concert halls, parks and open space improvements, museums, exhibition facilities); (2) related store, restaurant, concession, parking and transportation facilities; (3) related street, water and sewer facilities; and (4) affordable housing.

To promote and develop new and expanded business enterprises that create or retain primary jobs, a city may provide: (1) public safety facilities; (2) recycling facilities; (3) streets and roads; (4) drainage and related improvements; (5) demolition of existing structures; (6) general municipally owned improvements; (7) maintenance and operating costs associated with projects; and (8) any other project that the board determines will contribute to the promotion or development of new or expanded business enterprises that create or retain primary jobs.

### **FY 10 ACCOMPLISHMENTS**

Promotional economic brochure available by request from the Website or directors contact form.

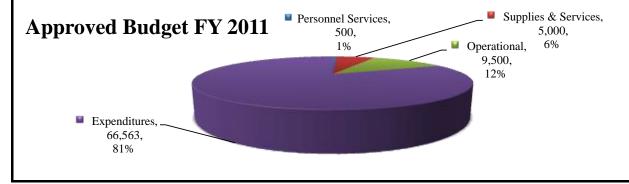
Economic Development Survey launched on the Website for resident input of "How the City should grow."

Market analysis study performed for Heath promotion and marketability.

HEDC and HMBC retreat highlighted accomplishments and discussion of future endeavors. Goals were established and prioritized for responsible, manageable growth.

### PRIORITIZED GOALS LISTED ON HEDC SUMMARY

|                     | Adopted | Adopted   | Adopted   |    |             | A  | Approved | %         |
|---------------------|---------|-----------|-----------|----|-------------|----|----------|-----------|
|                     | Budget  | Budget    | Budget    |    | Amended     |    | Budget   | Increase/ |
| Description         | FY2007  | FY2008    | FY2009    | Bu | dget FY2010 |    | FY2011   | Decrease  |
| Personnel Services  | \$ 500  | \$<br>500 | \$<br>500 | \$ | 500         | \$ | 500      | 0%        |
| Supplies & Services | 10,000  | 5,000     | 5,000     |    | 5,000       |    | 5,000    | 0%        |
| Operational         | 7,500   | 7,500     | 7,500     |    | 9,500       |    | 9,500    | 0%        |
| Expenditures        | 63,238  | 65,871    | 64,460    |    | 82,460      |    | 66,563   | -24%      |



| Sources     | and Uses                             |         |           |           |           | HMBC      |
|-------------|--------------------------------------|---------|-----------|-----------|-----------|-----------|
|             |                                      |         | F'09-10   | F'09-10   | F'09-10   | F'10-11   |
|             |                                      | F'08-09 | Original  | Amended   | Projected | Adopted   |
|             |                                      | Actual  | Budget    | Budget    | Actual    | Budget    |
| <i>HMBC</i> | Revenues and Expenditures            |         |           |           |           |           |
| Sources o   | <del>-</del>                         |         |           |           |           |           |
|             | Beginning Resources                  | 756,255 | 876,993   | 876,993   | 876,993   | 958,333   |
|             | Current Revenues                     | ,       | ,         |           |           |           |
| 4101        | Sales Tax                            | 177,549 | 180,000   | 180,000   | 177,000   | 175,000   |
| 4106        | Interest Earned                      | 8,688   | 5,000     | 5,000     | 1,800     | 1,800     |
| .100        | Total - Revenue                      | 186,237 | 185,000   | 185,000   | 178,800   | 176,800   |
|             | Total Sources Of Funds               | 942,492 | 1,061,993 | 1,061,993 | 1,055,793 | 1,135,133 |
| Uses of Fu  | unds                                 |         |           |           |           |           |
|             | Current Expenditures                 |         |           |           |           |           |
| 585-120     | Admin Services                       | 0       | 500       | 500       | 500       | 500       |
|             | Total - Personnel Services           | 0       | 500       | 500       | 500       | 500       |
| 585-231     | Conferences & Training               | 312     | 2,500     | 2,500     | 2,500     | 2,500     |
| 585-232     | Travel, Meals & Lodging              | 346     | 2,500     | 2,500     | 2,500     | 2,500     |
|             | Total - Supplies & Services          | 658     | 5,000     | 5,000     | 5,000     | 5,000     |
| 585-311     | Legal Publications/Advertising       | 0       | 2,000     | 2,000     | 2,000     | 2,000     |
| 585-342     | Professional Fees/Consultants        | 7,462   | 7,500     | 7,500     | 7,500     | 7,500     |
| 585-366     | Promotional                          | 0       | 0         | 0         | 0         | 0         |
| 585-399     | Miscellaneous Expense                | 0       | 0         | 0         | 0         | 0         |
|             | Total - Operational Items            | 7,462   | 9,500     | 9,500     | 9,500     | 9,500     |
| 585-525     | Economic Development Grant           | 0       | 25,000    | 25,000    | 25,000    | 25,000    |
| 585-550     | Capital Improvement Projects         | 0       | 0         | 0         | 0         | 0         |
|             | Total - Capital Outlay               | 0       | 25,000    | 25,000    | 25,000    | 25,000    |
| 585-617     | Debt Service - 2004 Principal        | 24,200  | 24,200    | 24,200    | 24,200    | 8,800     |
| 585-618     | Debt Service - 2004 Interest         | 15,254  | 14,500    | 15,260    | 15,260    | 13,763    |
|             | Total - Debt Service                 | 39,454  | 38,700    | 39,460    | 39,460    | 22,563    |
| 585-801     | Transfer to General Fund             | 17,925  | 18,000    | 18,000    | 18,000    | 19,000    |
|             | Total - Transfers                    | 17,925  | 18,000    | 18,000    | 18,000    | 19,000    |
|             | Total Current Expenditures           | 65,498  | 96,700    | 97,460    | 97,460    | 81,563    |
| Ending K    | Resources                            | 876,993 | 965,293   | 964,533   | 958,333   | 1,053,570 |
| Revenue v   | vs. Expenditures - Surplus/(Deficit) | 120,738 | 88,300    | 87,540    | 81,340    | 95,237    |



# RESTRICTED FUNDS

Restricted Funds collect revenues that have restricted spending with specific guidelines. For informational purposes, a cash flow statement and fund description is provided for Municipal Court Technology Fund, Municipal Court Building Security Fund, Municipal Court Juvenile Case Manager Fund, Police Donations, and Park Donations. These funds are not budgeted during the annual financial process.

## **CITY OF HEATH**

# Annual Operating Budget Fiscal Year 2010-2011

| UND  | DEPARTM              |                |              |               |          |                      | ACCOUN      |
|--|----------------------|----------------|--------------|---------------|----------|----------------------|-------------|
| PECIAL REVENUE   | POLICE<br>POSE AND L | E<br>DESCRIPTI | ON           |               |          |                      |             |
| TURI   | OSE AND              | DESCRII II     | OI           |               |          |                      |             |
| olice receives donations from various organiza                             | tions and in         | dividuals thre | ougi         | hout the year | for      | the benefit of       | of the poli |
| epartment.   |                      |                |              |               |          |                      |             |
|  |                      |                |              |               |          |                      |             |
| P  | POLICE DO            | NATIONS        |              |               |          |                      |             |
|  |                      |                |              |               |          |                      |             |
|  |                      | FY 2008        |              | FY 2009       |          | FY 2010              |             |
| eginning Fund Balance  | \$                   | 39,894.10      | \$           | 56,818.41     |          | 64,691.21            |             |
| Interest   | \$                   | -              | \$           | 1,291.44      | \$       | 656.18               |             |
| Police Donations   | \$                   | 31,962.45      | \$           | 29,100.00     |          | 19,000.00            |             |
| Total Revenue  | \$                   | 71,856.55      | \$           | 87,209.85     | \$       | 84,347.39            |             |
| •••  |                      |                |              |               |          |                      |             |
| xpenditures  | \$                   | 15 020 14      | ¢            | 22 510 64     | Φ        | 7 506 61             |             |
| 509-358 Police Reserves<br>509-358 Pending Purchase Orders (final shipping | ·                    | 15,038.14      |              | 22,518.64     | \$<br>\$ | 7,526.61<br>9,819.00 |             |
| Total Expenditures   | g charge <u>not</u>  | 15,038.14      | 1111t.<br>\$ | 22,518.64     | \$       |                      |             |
| гош даренишесь   | Ψ                    | 15,050.14      | Ψ            | 22,310.04     | Ψ        | 17,575.01            |             |
| estricted for Training   | \$                   | (12,216.11)    | \$           | (14,065.15)   | \$       | (15,930.06)          |             |
| nding Cash Balance   | \$                   | 56,818.41      | \$           | 64,691.21     | \$       | 67,001.78            |             |
|  |                      |                |              |               |          |                      |             |
|  |                      |                |              |               |          |                      |             |
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|   | riscai Tear 20             | 710-2011       |      |               |       |              |             |
|---|----------------------------|----------------|------|---------------|-------|--------------|-------------|
| FUND                                      | DEPARTN                    |                |      |               |       |              | ACCOUN      |
| SPECIAL REVENUE                           | PARK LAND DE               |                |      |               |       |              | 01-490      |
|   | PURPOSE AND                | DESCRIPTION 1  | ON   |               |       |              |             |
| Ordinance 990520A, approved May           | y 20, 1999, established a  | special fund f | or t | he deposit of | all s | sums paid in | lieu of lan |
| dedication. Money dedicated may dedicated | only be used for the acqui | sition or deve | lopi | nent/improven | nent  | of a commu   | nity park o |
| neighborhood park located within th       | he same general area as th | e developmen   | t.   |               |       |              |             |
|   | PARK DO                    | NATIONS        |      |               |       |              |             |
|   | 111112                     | 112220110      |      |               |       |              |             |
|   |                            |                |      |               |       |              |             |
|   |                            | FY 2008        |      | FY 2009       |       | FY 2010      |             |
| Beginning Fund Balance                    | \$                         |                | \$   | 259,094.29    | \$    | -            |             |
| Interest                                  | \$                         | 594.29         | \$   | -             | \$    | -            |             |
| Park Donations                            | \$                         | 115,000.00     | \$   | 1,000.00      | \$    | 1,000.00     |             |
| Total Reven                               | iue <u>\$</u>              | 304,194.29     | \$   | 260,094.29    | \$    | 1,000.00     |             |
| Expenditures                              |                            |                |      |               |       |              |             |
| Terry Park                                | \$                         | 45,100.00      | \$   | 260,094.29    | \$    | 1,000.00     |             |
| Total Expenditu                           |                            | 45,100.00      | \$   | 260,094.29    | \$    | 1,000.00     |             |
|   | <u> </u>                   | -,             |      |               |       | ,            |             |
| Ending Cash Balance                       | \$                         | 259,094.29     | \$   | -             | \$    | -            |             |
|   |                            |                |      |               |       |              |             |
|   |                            |                |      |               |       |              |             |
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|   |                            |                |      |               |       |              |             |

### **CITY OF HEATH**

# **Annual Operating Budget** Fiscal Year 2010-2011

| FUND            | DEPARTMENT      | ACCOUNT |
|-----------------|-----------------|---------|
| SPECIAL REVENUE | MUNICIPAL COURT | 01-4308 |

### PURPOSE AND DESCRIPTION

The Municipal Court Building Security Fund revenues are collected from a \$3.00 charge assessed against any defendant convicted of a misdemeanor offense presented in Municipal Court. Revenue collected for the Building Security Fund can be used only for security personnel, services, and items related to the security of buildings that house the operations of municipal courts. More specifically:

- \*Purchase or repair of X-ray machine or conveying systems
- \*Handheld and walk-through metal detectors
- \*Identification cards and systems
- \*Electronic locking and surveillance equipment
- \*Bailiffs, acting bailiffs, or contract security personnel while providing appropriate security services
- \* Signage
- \*Confiscated weapon inventory and tracking systems
- \*Locks, chains, alarms, or similar security devices
- \*Purchase or repair of bullet-proof glass
- \*Continuing education on security issues for court personnel and security personnel

#### **Building Security Fund** FY 2008 FY 2009 FY 2010 Beginning Fund Balance 6,454.04 Receipts 1,321.11 1,498.31 1,160.29 9,112.64 Total Revenue 6,454.04 7,952.35 Expenditures \$ Total Expenditures \$ \$ \$ 7,952.35 **Ending Cash Balance** 6,454.04 \$ 9,112.64

# Annual Operating Budget Fiscal Year 2010-2011

| FUND  | DEPARTM         | ENT          |          |           |    |          | ACCOUNT |  |
|---|-----------------|--------------|----------|-----------|----|----------|---------|--|
| SPECIAL REVENUE MUNICIPAL COURT 01-   |                 |              |          |           |    |          |         |  |
| PU  | JRPOSE AND I    | ESCRIPTION   | ON       |           |    |          |         |  |
| The Municipal Court Technology Fund reve<br>convicted of a misdemeanor offense presented<br>Fund can be used only for the purchase or mai | in Municipal Co | urt. Revenue |          | ~         |    | ~        | •       |  |
| *Computer Systems   |                 |              |          |           |    |          |         |  |
| *Computer Networks  |                 |              |          |           |    |          |         |  |
| *Computer Hardware  |                 |              |          |           |    |          |         |  |
| *Computer Software  |                 |              |          |           |    |          |         |  |
| *Imaging Systems  |                 |              |          |           |    |          |         |  |
| *Electronic kiosks  |                 |              |          |           |    |          |         |  |
| *Electronic ticket writers  |                 |              |          |           |    |          |         |  |
| *Docket Management Systems  |                 |              |          |           |    |          |         |  |
| Mu  | nicipal Court T | echnology F  | und      |           |    |          |         |  |
|   |                 |              |          |           |    |          |         |  |
|   |                 | FY 2008      |          | FY 2009   |    | FY 2010  |         |  |
| Beginning Fund Balance  | \$              | 15,211.94    | \$       | 16,973.38 | \$ | -        |         |  |
|   | ·               | -,           |          | - ,       | ·  |          |         |  |
| Receipts  | \$              | 1,761.44     | \$       | 1,994.72  | \$ | 1,527.03 |         |  |
| Total Revenue   | \$              | 16,973.38    | \$       | 18,968.10 | \$ | 1,527.03 |         |  |
|   |                 |              |          |           |    |          |         |  |
| Expenditures  |                 |              | Φ.       | 10.050.10 | Φ. |          |         |  |
| 2 Ticket writers with software and training   | \$              | -            | \$<br>\$ | 18,968.10 | \$ | -        |         |  |
| Total Expenditures  | \$              |              | Þ        | 18,968.10 | \$ | -        |         |  |
| Ending Cash Balance   | \$              | 16,973.38    | \$       | _         | \$ | 1,527.03 |         |  |
|   |                 | •            |          |           |    | ,        |         |  |
|   |                 |              |          |           |    |          |         |  |
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|   |                 |              |          |           |    |          |         |  |
|   |                 |              |          |           |    |          |         |  |

# **Annual Operating Budget** Fiscal Year 2010-2011

| FUND            | DEPARTMENT      | ACCOUNT |
|-----------------|-----------------|---------|
| SPECIAL REVENUE | MUNICIPAL COURT | 01-4330 |

## PURPOSE AND DESCRIPTION

The Municipal Court Juvenile Case Manager Fund revenues are collected from a \$5.00 charge assessed against any defendant convicted of a criminal or misdemeanor offense as explained below. Revenue collected for the Juvenile Case Manager Fund can be used only for the salary and benefits of a Juvenile Case Manager.

## Offenses Included:

- \*Conviction of all criminal offenses, except where fees were waived due to financial hardship
- \*Conviction of misdemeanor offenses relating to pedestrians or the parking of motor vehicles
- \*Cases disposed of under Code of Criminal Procedure, Article 45.051 Suspension of Sentence and Deferral of Final Disposition
- \*Cases disposed of under Code of Criminal Procedure, Article 45.0511 –

Driving Safety Course or Motorcycle Operator Course Dismissal

- \*Cases disposed of under Code of Criminal Procedure, Article 45.052
  - Dismissal of Misdemeanor Charge on Completion of Teen Court Program
- \*Cases disposed of under Code of Criminal Procedure, Article 45.053 Dismissal of Misdemeanor Charge on Commitment of Chemically Dependent Person
- \*Cases where a defendant is required to attend an alcohol awareness course
- \*Cases disposed of under Health and Safety Code, Section 161.253 Tobacco Awareness Program
- \*Cases disposed of under Parks and Wildlife Code, Section 31.130 Boater Education Course Permitted in Lieu of Fine

|                        | FY 2008        | FY 2009        | 1  | FY 2010  |
|------------------------|----------------|----------------|----|----------|
| Beginning Fund Balance | \$<br>537.03   | \$<br>1,006.53 | \$ | 1,179.28 |
| Receipts               | \$<br>469.50   | \$<br>172.75   | \$ | 188.12   |
| Total Revenue          | \$<br>1,006.53 | \$<br>1,179.28 | \$ | 1,367.40 |
| Expenditures           |                |                |    |          |
|                        | \$<br>-        | \$<br>-        | \$ | -        |
| Total Expenditures =   | \$<br>-        | \$<br>-        | \$ |          |
| Ending Cash Balance    | \$<br>1,006.53 | \$<br>1,179.28 | \$ | 1,367.40 |

Juvenile Case Manager Fund



CAPITAL IMPROVEMENTS PROGRAM

## CAPITAL IMPROVEMENTS PROGRAM

## **Capital Improvements**

A Capital Improvement Program is a schedule of public improvements to be constructed with resources available to finance the projected expenditures. Capital improvements are expenditures for the purchase, construction, rehabilitation, replacement, or expansion of the physical assets of the community when the project is relatively large in size, expensive, long-term, and permanent. Some examples include streets, parks, water and wastewater lines. The City's capitalization threshold is \$10,000.

During the development of the Capital Improvement Program, an evaluation of the impact of capital expenditure decisions upon annual operations and the City's operating budget must be considered. Reoccurring expenditures for plant improvements and equipment represent a consistent percentage of the City's annual operating budget and financed on a "pay as you go" basis. Large, non-recurring capital expenditures require additional funding beyond the fiscal capacity of the City's annual operating budget. Careful consideration of non-recurrent expenditures is critical to the financial health and stability of the City for the following reasons:

- 1. Due to the larger cost and extended life, capital expenditures for long-range public improvements may have to be financed through the issuance of long-term debt; 2. Large capital expenditures may require consistent overseeing effort and funding spanning decades;
- 3. The economic impact of investments in long-range capital improvements also extends decades; 4. The commitment to invest in long-range capital improvements are often irreversible except at considerable financial and managerial cost to the City.

Capital expenditures are financed from a variety of sources including long and short-term debt, current revenues, grants from other governmental entities and donations from businesses, individuals and non-profit organizations.

The Capital Improvement Program totals \$7,382,491 representing projects in public works, water and wastewater, and public works.

## **Appropriations**

Appropriations for capital improvements in Capital Improvement funds are considered multi-year in nature. Once appropriations are established, they roll forward to subsequent years until the project is complete. The City of Heath has a General CIP Fund and a Utility CIP Fund.

Appropriations for capital improvements funded by the General Fund, and the Utility Fund are for one year. If these funds are not expended or encumbered at the end of the fiscal year, these appropriations do not roll forward to subsequent years.

## **Functions of the Capital Improvement Program**

1. Estimate capital requirements, budget priority projects, and approve funding for proposed improvements; 2. Schedule all capital projects over a fixed period with appropriate planning, implementation, and public notification of projected capital improvements; 3. Coordinate the activities of various departments to meet project schedules; 4. Monitor and evaluate the progress of capital projects.

## **Methods of Financing Capital Improvements Projects**

**General Obligation Bonds -** Can be sold to finance permanent types of improvements. The taxing power of the jurisdiction is pledged to pay interest and retire the debt. Voter approval required.

Certificates of Obligations - Issued with limited revenues pledged by the water and wastewater systems. Voter approval not required.

**Donations** - Periodically received from individuals, businesses, foundations, and non-profit organizations.

**Earmarked Funds -** Money accumulated in advance or set aside for capital construction or purchase. The accumulation may result from a surplus of earmarked operational revenues, collection of impact fees, or sale of capital assets.

**Enterprise Funds -** Are established from the delivery of specific services where the money paid to administer the services and the expenses associated with providing the services are accounted for separately from the general fund budget of the City.

General Funds - Financing of improvements from revenues such as general taxation, fees ,or service charges.

**Revenue Bonds -** Frequently sold for projects that produce revenues such as water and wastewater systems. Voter Approval not required.

**Special Assessments -** Public Works that benefit particular properties may be financed more equitably (paid by those who directly benefit) by Special Assessments.

**State and Federal Grant programs -** Available for financing various projects such as streets, water and sewer facilities, parks and playgrounds. The cost of funding these facilities may be completely by grant or a local share required.

## Capital Projects Expenditure Summary FY 2010-11 TO FY 2014-15

#### as of 07/31/2010

|           |              |   |                  |                 | Prior Funding / |            |            |            |            | FY 2015 and | Total      |
|-----------|--------------|---|------------------|-----------------|-----------------|------------|------------|------------|------------|-------------|------------|
| Project # | Project Type | Project                                   | Funding Source   | Original Budget | Expenditure     | FY 2010-11 | FY 2011-12 | FY 2012-13 | FY 2013-14 | Beyond      | Spending   |
|           |              | -   |                  |                 |                 |            |            |            |            |             | -          |
| S06       | Streets      | FM740 FM3097 to FM1140 (Phase I)          | General CIP      | 1,000,000       | 481,498         | 518,502    | -          | -          | -          | -           | 1,000,000  |
| S11       | Public Works | Equipment Structure/Driveway Upgrade      | General CIP      | 160,000         | 20,142          | 139,858    |            |            |            |             | 160,000    |
| tba       | Streets      | Roadway Impact Fee Study                  | General CIP      | 40,000          | -               | 40,000     | -          | -          | -          | -           | 40,000     |
| tba       | Streets      | Buffalo Creek Trail Repair                | General CIP      | 200,000         | -               | 200,000    | -          | -          | -          | -           | 200,000    |
| W04       | Water        | Water Line Upgrade/Electronic metering    | Utility CIP      | 200,000         | 72,605          | 127,395    | -          | -          | -          | -           | 200,000    |
| W05       | Water        | CCN Extension and Distribution            | Utility CIP      | 179,000         | 21,230          | 157,770    | -          | -          | -          | -           | 179,000    |
| W07       | Water        | FM740 Utility Relocation                  | Utility CIP      | 1,000,000       | 589,746         | 410,254    | -          | -          | -          | -           | 1,000,000  |
| W10       | Water        | 12" Water Line (Rabbit Ridge)             | Utility CIP      | 315,000         | 141,668         | 173,332    | -          | 1          | -          | -           | 315,000    |
| W14       | Water        | 1,500,000 gallon Elevated Storage Tank    | Utility CIP      | 3,900,000       | -               | 3,900,000  | -          | -          | -          | -           | 3,900,000  |
| W15       | Water        | RCH CCN Purchase                          | Utility CIP      | 300,000         | -               | 300,000    | -          | -          | -          | -           | 300,000    |
| tba       | Water        | Land Purchase                             | Utility CIP      | 40,000          | -               | -          | 40,000     |            |            |             | 40,000     |
| W11       | Wastewater   | Bison Meadows Lift Station                | Utility CIP      | 20,000          | 3,520           | 16,480     |            |            |            |             | 20,000     |
|           | General      | General Fund Available                    | General          | 28,491          | -               | -          | -          | -          | -          | -           | -          |
| tba       | Wastewater   | Southside Lift Station Upgrade            | Unfunded         | -               | -               | -          |            |            |            |             | -          |
| tba       |              | City Hall                                 | Unfunded         | 12,000,000      | -               | -          | -          | -          | -          | 12,000,000  | 12,000,000 |
| tba       |              | FM740 FM 1140 to FM 549 (Phase II)        | Unfunded         | 1,600,000       | -               | -          | -          | 1,600,000  | -          | -           | 1,600,000  |
| tba       | Streets      | FM740 Sidewalk (Phase II)                 | Unfunded         | 500,000         | -               | -          | -          | 500,000    | -          | -           | 500,000    |
| tba       | Streets      | City-Wide Pavement Rehabilitation         | Unfunded         | 500,000         | -               | -          | -          | 250,000    | 250,000    | -           | 500,000    |
| tba       | Streets      | White Road/Heath Crossing (I and II)      | Unfunded         | 6,000,000       | _               | -          |            |            | 3,000,000  | 3,000,000   | 6,000,000  |
| tba       | Wastewater   | Infiltration/ Inflow Study                | Unfunded         | 50,000          | -               |            | 50,000     | -          | -          | -           | 50,000     |
| tba       |              | Infiltration/ Inflow (I/I) Rehabilitation | Unfunded         | 5,000,000       | _               | -          | 500,000    | 500,000    | 500,000    | 3,500,000   | 5,000,000  |
| tba       | Wastewater   | FM 1140/Moraine/Key Lift Station          | Unfunded         | 450,000         | -               | -          | 450,000    | -          | -          | -           | 450,000    |
| tba       | Water        | 3,000,000 gallon Ground Storage Tank      | Unfunded         | 5,000,000       | -               | -          | -          | -          | -          | 5,000,000   | 5,000,000  |
| tba       | Water        | Water Line Ext. (FM 740S/King/Stevens)    | Unfunded         | 1,000,000       | _               | -          |            | 500,000    | 500,000    | -           | 1,000,000  |
| tba       | Water        | 12" Water Line                            | Moved to Wtr Twr | -               | -               | -          | -          | -          | -          | -           | -          |
| tba       | Water        | 18" Water Line                            | Moved to Wtr Twr | -               | -               | -          | -          |            | -          | -           | -          |
|           |              | Funded Total                              |                  | 7,382,491       | 1,330,409       | 5,983,591  | 40,000     |            | -          | -           | 7,354,000  |
|           |              | Unfunded Total                            |                  | 32,100,000      | -               | -          | 1,000,000  | 3,350,000  | 4,250,000  | 23,500,000  | 32,100,000 |
| ·         |              | Projects Total                            |                  | 39,482,491      | 1,330,409       | 5,983,591  | 40,000     |            | -          | -           | 39,454,000 |

|   | HISTOLICAI |              |    |              |    |              | Actual             | Proposed           |
|---|------------|--------------|----|--------------|----|--------------|--------------------|--------------------|
| Improvements by Project Type                |            | FY 07        |    | FY 08        |    | FY 09        | FY 10              | FY 11              |
| Administration City Hall Remodel, Comp Plan | \$         | 36,017.37    | \$ | 136,794.27   | \$ | 17,799.31    |                    | \$<br>-            |
| Parks & Rec                                 | \$         | 12,496.00    | \$ | 87,490.55    | \$ | 1,477,370.57 | \$<br>12,631.58    | \$<br>-            |
| Public Works                                |            | 32,861       |    | 10,856       |    |              | 20,142             | \$<br>139,858.00   |
| Streets                                     | \$         | 1,225,888.57 | \$ | 903,070.32   | \$ | 2,052,280.93 | \$<br>256,422.51   | \$<br>758,502.00   |
| Water                                       | \$         | 29,494.55    | \$ | 351,875.93   | \$ | 292,608.25   | \$<br>781,248.58   | \$<br>5,068,750.70 |
| Wastewater                                  |            |              | \$ | 135,138.19   | \$ | 345,593.67   | \$<br>320,408.60   | \$<br>16,480.00    |
| EDC <u>12" Water Line</u>                   |            |              |    |              | \$ | 321,117.00   | \$<br>3,060.00     | \$<br>-            |
| Total                                       | \$         | 1,336,757.54 | \$ | 1,625,225.26 | \$ | 4,185,652.73 | \$<br>1,393,913.27 | \$<br>5,983,590.70 |

## Funding Sources (All Funds)

| Unallocated               | \$<br>547,097    |
|---------------------------|------------------|
| Completed Project Total   | \$<br>7,218,676  |
| Funded Total              | \$<br>7,382,491  |
| Total Sources             | \$<br>15,148,264 |
| Street Escrow             | \$<br>227,438    |
| Other                     | \$<br>50,460     |
| Park Donations            | \$<br>30,094     |
| Interest                  | \$<br>159,081    |
| Reimbursement for Damages | \$<br>24,676     |
| Roadway Impact Fees       | \$<br>376,516    |
| Grant                     | \$<br>500,000    |
| General Fund              | \$<br>245,000    |
| Developer's Contributions | \$<br>230,000    |
| 2007 Utility Fund Bond    | \$<br>7,288,019  |
| 2007 General Fund Bond    | \$<br>6,016,981  |
| Sources of Funds:         |                  |
| rees (rin r unus)         |                  |

## CURRENT CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: FM740 FM3097 to FM1140 (Phase I)

PROJECT NUMBER: S06

Description: Widen FM 740 from the North loop FM 1140 to the North City a distance of 5,000 ft from current 2 lanes

undivided to 4 lanes divided.

Justification: Improve traffic flow and decrease motorist delay.

FINANCIAL INFORMATION

|           | FINANCIAL INFORMATION |             |             |                  |  |  |  |  |  |
|-----------|-----------------------|-------------|-------------|------------------|--|--|--|--|--|
| Source    | Project Type          | Fund        | Amount      | Project to Date  |  |  |  |  |  |
| 2007 Bond | Streets               | General CIP | \$ 1,000,00 | 00 \$ 481,498.24 |  |  |  |  |  |

| OPERATING IMPACT              |       |       |       |       |       |  |  |  |
|-------------------------------|-------|-------|-------|-------|-------|--|--|--|
| <b>Annual Operating Costs</b> | 2011  | 2012  | 2013  | 2014  | 2015  |  |  |  |
| Additional Personnnel (FTEs)  |       |       |       | ,     |       |  |  |  |
| Maintenance                   | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |  |  |  |
| Materials & Equipment         | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |  |  |  |
| Other Operating Costs         |       |       |       | ,     |       |  |  |  |
| <b>Total Operating Costs</b>  | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |  |  |  |

PROJECT NAME: Public Works Center Equipment Structure/ Driveway upgrade

PROJECT NUMBER: S11

Description: Construct weather protection equipment shed for Public Works equipment.

Upgrade driveway at Operation Center to accommodate traffic flow.

Justification: Extend equipment life and reduce vehicle maintenance and repair.

FINANCIAL INFORMATION

|                              | # 1   |                   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |            |                 |  |  |  |  |
|------------------------------|-------|-------------------|---|------------|-----------------|--|--|--|--|
| Source                       |       | Project Type Fund |   | Amount     | Project to Date |  |  |  |  |
| 2007 Bond                    |       | Streets           | General CIP                             | \$ 160,000 | \$ 20,142.00    |  |  |  |  |
|                              |       |                   |   |            |                 |  |  |  |  |
| OPERATING IMPACT             |       |                   |   |            |                 |  |  |  |  |
| Annual Operating Costs       | 2011  | 2012              | 2013                                    | 2014       | 2015            |  |  |  |  |
| Additional Personnnel (FTEs) |       |                   |   |            |                 |  |  |  |  |
| Maintenance                  | 1,000 | 1,000             | 1,000                                   | 1,000      | 1,000           |  |  |  |  |
| Materials & Equipment        | 1,000 | 1,000             | 1,000                                   | 1,000      | 1,000           |  |  |  |  |
| Other Operating Costs        |       |                   |   |            |                 |  |  |  |  |
| Total Operating Costs        | 2,000 | 2,000             | 2,000                                   | 2,000      | 2,000           |  |  |  |  |

## CURRENT CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: Buffalo Creek Trail Repair

PROJECT NUMBER: StreetsTBA

Description: Build embankment and safety rail for existing trail.

Justification: Prevent erosion of existing infrastructure.

| FINANCIAL INFORMATION        |       |               |             |            |                 |  |  |  |  |
|------------------------------|-------|---------------|-------------|------------|-----------------|--|--|--|--|
| Source                       |       | Project Type  | Fund        | Amount     | Project to Date |  |  |  |  |
| 2007 Bond                    |       | Streets       | General CIP | \$ 200,000 | \$ -            |  |  |  |  |
|                              |       | OPERATING IMI | PACT        |            |                 |  |  |  |  |
| Annual Operating Costs       | 2011  | 2012          | 2013        | 2014       | 2015            |  |  |  |  |
| Additional Personnnel (FTEs) |       |               |             |            |                 |  |  |  |  |
| Maintenance                  | 1,000 | 1,000         | 1,000       | 1,000      | 1,000           |  |  |  |  |
| Materials & Equipment        |       |               |             |            |                 |  |  |  |  |
| Other Operating Costs        |       |               |             |            |                 |  |  |  |  |
| Total Operating Costs        | 1,000 | 1,000         | 1,000       | 1,000      | 1,000           |  |  |  |  |

PROJECT NAME: Roadway Impact Fee Study

PROJECT NUMBER: StreetsTBA

Description: Identify future roadway projects and estimated costs of construction to serve future development.

Justification: In accordance with the current State statute, the City may implement a roadway impact fee equal to 50% of the

actual calculated cost of construction.

|           | FINANCIAL INFORM | MATION      |    |        |         |         |
|-----------|------------------|-------------|----|--------|---------|---------|
| Source    | Project Type     | Fund        | A  | Mount  | Project | to Date |
| 2007 Bond | Streets          | General CIP | \$ | 40,000 | \$      | _       |

| OPERATING IMPACT             |      |      |      |      |      |  |  |  |
|------------------------------|------|------|------|------|------|--|--|--|
| Annual Operating Costs       | 2011 | 2012 | 2013 | 2014 | 2015 |  |  |  |
| Additional Personnel (FTEs)  |      |      |      |      |      |  |  |  |
| Maintenance                  |      |      |      |      |      |  |  |  |
| Materials & Equipment        |      |      |      |      |      |  |  |  |
| Other Operating Costs        |      |      |      |      |      |  |  |  |
| <b>Total Operating Costs</b> |      |      |      |      |      |  |  |  |

## CURRENT CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: Water Line Upgrade & Electronic Meter Reading System

PROJECT NUMBER: W04/W12

Description: Upgrade size of water lines from 2", 4" to 6" and larger to meet domestic and fire demands.

Datamatic electronic water meter monitoring and reading mechanism.

Justification: Due to increased development, water demand has risen. Large diameter lines are necessary.

Allow leak monitoring and notication. Increase efficiency, reduce misreads and billing calculation errors.

| FINANCIAL INFORMATION |                  |                    |    |         |     |              |  |  |
|-----------------------|------------------|--------------------|----|---------|-----|--------------|--|--|
| Source                | Project Type     | Fund               | A  | Amount  | Pro | ject to Date |  |  |
| 2007 Bond             | Water Line       | <b>Utility CIP</b> | \$ | 72,605  | \$  | 22,175.00    |  |  |
| 2007 Bond             | Electronic Meter | <b>Utility CIP</b> | \$ | 127,395 | \$  | 42,283.00    |  |  |
|                       |                  |                    | \$ | 200,000 | \$  | 64,458       |  |  |

| OPERATING IMPACT             |       |       |       |       |       |  |  |
|------------------------------|-------|-------|-------|-------|-------|--|--|
| Annual Operating Costs       | 2011  | 2012  | 2013  | 2014  | 2015  |  |  |
| Additional Personnnel (FTEs) |       |       |       |       |       |  |  |
| Maintenance                  | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |  |  |
| Materials & Equipment        | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |  |  |
| Other Operating Costs        |       |       |       |       |       |  |  |
| <b>Total Operating Costs</b> | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |  |  |

PROJECT NAME: CCN Extension and Distribution Line

PROJECT NUMBER: W05

Description: Provide water service to RCH customers.

Justification: Expansion of water services to Heath citizens (Rabbit Ridge, FM 550, and McDonald).

| Justification: Expansion of wat | er services to he | ath citizens (Rabbit F | riuge, rivi 550, a | na vicionala). |                        |
|---------------------------------|-------------------|------------------------|--------------------|----------------|------------------------|
|                                 | FI                | NANCIAL INFORM         | <b>IATION</b>      |                |                        |
| Source                          |                   | <b>Project Type</b>    | Fund               | Amount         | <b>Project to Date</b> |
| 2007 Bond                       |                   | Water                  | Utility CIP        | \$ 150,000     | \$ 21,230.00           |
| Interest                        |                   |                        |                    | \$ 29,000      |                        |
|                                 |                   |                        |                    | \$ 179,000     | •                      |
|                                 |                   |                        |                    | -              | •                      |
|                                 |                   | OPERATING IMP          | ACT                |                |                        |
| Annual Operating Costs          | 2011              | 2012                   | 2013               | 2014           | 2015                   |
| Additional Personnnel (FTEs)    |                   |                        |                    |                |                        |
| Maintenance                     | 1,000             | 1,000                  | 1,000              | 1,000          | 1,000                  |
| Materials & Equipment           | 800               | 800                    | 800                | 800            | 800                    |
| Other Operating Costs           |                   |                        |                    |                |                        |
| Total Operating Costs           | 1,800             | 1,800                  | 1,800              | 1,800          | 1,800                  |

## CURRENT CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: FM 740 Utility Relocation

PROJECT NUMBER: W07

Description: Relocate utilities located along FM 740.

Justification: FM 740 Widening to 4 lanes to improve traffic flow and decrease congestion.

|                               | LIL  | NANCIAL INFOR       | MATION      |        |           |                 |            |
|-------------------------------|------|---------------------|-------------|--------|-----------|-----------------|------------|
| Source                        |      | <b>Project Type</b> | Fund        | Amount |           | Project to Date |            |
| 2007 Bond                     |      | Streets             | Utility CIP | \$ 1   | 1,000,000 | \$              | 589,746.25 |
|                               |      | OPERATING IM        | PACT        |        |           |                 |            |
| <b>Annual Operating Costs</b> | 2011 | 2012                | 2013        | 2      | 014       |                 | 2015       |
| Additional Personnnel (FTEs)  |      |                     |             |        |           |                 |            |

Annual Operating Costs 2011 2012 2013 2014 2015

Additional Personnnel (FTEs)

Maintenance

Materials & Equipment
Other Operating Costs

Total Operating Costs

PROJECT NAME: 12" Water Line (Rabbit Ridge)

PROJECT NUMBER: W10

Description: Installation of approx. 3,000 ft of 12" pipe line on Rabbit Ridge that interconnects between the City's

distribution system and the current system supply lines at Hope Drive, Horizon Road, and Manor Drive.

Justification: Expansion of water services to Heath citizens from RCH.

| Source                       |       | Project Type  | Fund        | A                      | Amount | Project to Date |            |  |
|------------------------------|-------|---------------|-------------|------------------------|--------|-----------------|------------|--|
| 2007 Bond                    |       | Water         | Utility CIP | Utility CIP \$ 315,000 |        | \$              | 141,668.30 |  |
|                              |       | OPERATING IMI | PACT        |                        |        |                 |            |  |
| Annual Operating Costs       | 2011  | 2012          | 2013        |                        | 2014   |                 | 2015       |  |
| Additional Personnnel (FTEs) |       |               |             |                        |        |                 |            |  |
| Maintenance                  | 1,000 | 1,000         | 1,000       |                        | 1,000  |                 | 1,000      |  |
| Materials & Equipment        | 800   | 800           | 800         |                        | 800    |                 | 800        |  |
| Other Operating Costs        |       |               |             |                        |        |                 |            |  |
| Total Operating Costs        | 1,800 | 1,800         | 1,800       |                        | 1,800  |                 | 1,800      |  |

FINANCIAL INFORMATION

## CURRENT CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: 1,500,000 gallon Elevated Storage Tank

PROJECT NUMBER: W14

Description: Construct 1.5M gallon Elevated Storage Tank.

Justification: Due to increased development, water demand has risen.

FINANCIAL INFORMATION
Source Project Type Fund Amount Project to Date

2007 Bond Water Utility CIP \$ 3,838,190 \$ -

Interest \$ 61,810 \$ 3,900,000

**OPERATING IMPACT Annual Operating Costs** 2011 2012 2013 2014 2015 Additional Personnnel (FTEs) 30,000 30,000 30,000 30,000 30,000 Maintenance Materials & Equipment 10,000 10,000 10,000 10,000 10,000 Other Operating Costs **Total Operating Costs** 40,000 40,000 40,000 40,000 40,000

PROJECT NAME: RCH CCN Purchase

PROJECT NUMBER: W15

Description: Purchase RCH water lines and right of way.

Justification: The agreement with RCH allows the City to provide water service to approximately 100 additional citizens.

|                              | F                 | INANCIAL INFORM | MATION      |    |         |                        |
|------------------------------|-------------------|-----------------|-------------|----|---------|------------------------|
| Source                       | Project Type Fund |                 |             |    | Amount  | <b>Project to Date</b> |
| 2007 Bond                    |                   | Water           | Utility CIP | \$ | 300,000 |                        |
|                              |                   |                 |             |    |         |                        |
|                              |                   | OPERATING IMI   | PACT        |    |         |                        |
| Annual Operating Costs       | 2011              | 2012            | 2013        |    | 2014    | 2015                   |
| Additional Personnnel (FTEs) |                   |                 |             |    |         |                        |
| Maintenance                  | 3,000             | 3,000           | 3,000       |    | 3,000   | 3,000                  |
| Materials & Equipment        |                   |                 |             |    |         |                        |
| Other Operating Costs        |                   |                 |             |    |         |                        |
| Total Operating Costs        | 3,000             | 3,000           | 3,000       |    | 3,000   | 3,000                  |

# CURRENT CAPITAL IMPROVEMENTS PROGRAM INFORMATION

| TOTAL CURRENT PROJECTS BY TYPE |                 |               |               |          |        |  |  |  |
|--------------------------------|-----------------|---------------|---------------|----------|--------|--|--|--|
|                                |                 |               |               |          |        |  |  |  |
|                                |                 |               |               |          |        |  |  |  |
|                                | Street          |               | 4             |          |        |  |  |  |
| ,                              | Water           |               | 6             |          |        |  |  |  |
| ,                              | Wastewater      |               | 1             |          |        |  |  |  |
| ,                              | Total Current P | rojects       | 11            | <b>-</b> |        |  |  |  |
| ĺ                              | Total Cultent I | Tojects       |               | =        |        |  |  |  |
|                                |                 |               |               |          |        |  |  |  |
|                                |                 |               |               |          |        |  |  |  |
|                                |                 | L FUND CURREN | •             |          |        |  |  |  |
| Annual Operating Costs         | 2011            | 2012          | 2013          | 2014     | 2015   |  |  |  |
| Additional Personnnel (FTEs)   |                 |               |               |          |        |  |  |  |
| Maintenance                    | 5,000           | 5,000         | 5,000         | 5,000    | 5,000  |  |  |  |
| Materials & Equipment          | 3,000           | 3,000         | 3,000         | 3,000    | 3,000  |  |  |  |
| Other Operating Costs          |                 |               |               |          |        |  |  |  |
| Total Operating Costs          | 8,000           | 8,000         | 8,000         | 8,000    | 8,000  |  |  |  |
|                                |                 |               |               |          |        |  |  |  |
|                                |                 |               |               |          |        |  |  |  |
| ТОТ                            | AL ENTERPRI     | SE FUND CURRE | ENT OPERATING | IMPACT   |        |  |  |  |
| Annual Operating Costs         | 2011            | 2012          | 2013          | 2014     | 2015   |  |  |  |
| Additional Personnnel (FTEs)   |                 |               |               |          |        |  |  |  |
| Maintenance                    | 41,000          | 41,000        | 41,000        | 41,000   | 41,000 |  |  |  |
| Materials & Equipment          | 13,600          | 13,600        | 13,600        | 13,600   | 13,600 |  |  |  |
| Other Operating Costs          |                 |               |               |          |        |  |  |  |
| <b>Total Operating Costs</b>   | 54,600          | 54,600        | 54,600        | 54,600   | 54,600 |  |  |  |

## COMPLETED FY 2009-2010 CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: Terry Park

PROJECT NUMBER: P01

Description: Planning, design, and construction of boat ramp, parking facility, and accessories.

Justification: Underutilized park due to lack of facilities. The City has obtained a Texas Parks and Wild Life grant to assist in

design and construction.

| FINANCIAL INFORMATION                   |                    |             |          |           |    |                 |  |
|---|--------------------|-------------|----------|-----------|----|-----------------|--|
| Source                                  | Project Type       | Fund        |          | Amount    |    | Project to Date |  |
| 2007 Bond                               | Park & Rec         | General CIP | \$       | 540,906   | \$ | 1,589,988.70    |  |
| 2007 Bond                               |                    | Utility CIP | \$       | -         |    |                 |  |
| Dev Cont                                |                    | General     | \$       | 230,000   |    |                 |  |
| General                                 |                    | General     | \$       | 245,000   |    |                 |  |
| Grant                                   |                    | General     | \$       | 500,000   |    |                 |  |
| Park Donations                          |                    | General     | \$       | 30,094    |    |                 |  |
| Developer's Agreement payable upon sale | of lots or 3 years | General     | \$       | 54,000    | _  |                 |  |
|   |                    |             | \$       | 1,600,000 |    |                 |  |
| Developer's Agreement payable upon sale | of lots or 3 years | General     | \$<br>\$ | ,         |    |                 |  |

| OPERATING IMPACT              |        |        |        |        |        |  |  |
|-------------------------------|--------|--------|--------|--------|--------|--|--|
| <b>Annual Operating Costs</b> | 2011   | 2012   | 2013   | 2014   | 2015   |  |  |
| Additional Personnel (FTEs)   |        |        |        |        |        |  |  |
| Maintenance                   | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |  |  |
| Materials & Equipment         | 6,000  | 6,000  | 6,000  | 6,000  | 6,000  |  |  |
| Other Operating Costs         |        |        |        |        |        |  |  |
| <b>Total Operating Costs</b>  | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 |  |  |

PROJECT NAME: Pavement Transition

PROJECT NUMBER: S10

Description: Transition pavement at Rabbit Ridge and Heathland Crossing. (Gregg County: labor and materials)

Justification: Provide all-weather road for existing homes.

|                             |       | FINANCIAL INI | FORMATION   |           |                 |
|-----------------------------|-------|---------------|-------------|-----------|-----------------|
| Source                      |       | Project Type  | Fund        | Amount    | Project to Date |
| 2007 Bond                   |       | Streets       | General CIP | \$ 42,000 | \$ 42,000.00    |
|                             |       |               |             |           |                 |
|                             |       | OPERATING     | S IMPACT    |           |                 |
| Annual Operating Costs      | 2011  | 2012          | 2013        | 2014      | 2015            |
| Additional Personnel (FTEs) |       |               |             |           |                 |
| Maintenance                 | 1,000 | 1,000         | 1,000       | 1,000     | 1,000           |
| Materials & Equipment       |       |               |             |           |                 |
| Other Operating Costs       |       |               |             |           |                 |
| Total Operating Costs       | 1,000 | 1,000         | 1,000       | 1,000     | 1,000           |

## COMPLETED FY 2009-2010 CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: **Key Drive** 

PROJECT NUMBER: **S12** 

Description: Remove existing failed asphalt pavement, stabilize base with cement, and reinstall asphalt top course.

Justification: Required street improvement.

|                              |       | FINANCIAL INI | FORMATION   |           |                 |
|------------------------------|-------|---------------|-------------|-----------|-----------------|
| Source                       |       | Project Type  | Fund        | Amount    | Project to Date |
| 2007 Bond                    |       | Streets       | General CIP | \$ 49,900 | \$<br>49,900.00 |
|                              |       | OPERATING     | G IMPACT    |           |                 |
| Annual Operating Costs       | 2011  | 2012          | 2013        | 2014      | 2015            |
| Additional Personnnel (FTEs) |       |               |             |           |                 |
| Maintenance                  | 1,000 | 1,000         | 1,000       | 1,000     | 1,000           |
| Materials & Equipment        |       |               |             |           |                 |
| Other Operating Costs        |       |               |             |           |                 |
| Total Operating Costs        | 1,000 | 1,000         | 1,000       | 1,000     | 1,000           |

PROJECT NAME: **Cove Ridge Lift Station** 

PROJECT NUMBER: W06

Description: Replacement of Cove Ridge Lift Station.

| Justification: Malfunctions warr | ant replaceme | nt of the facility. |             |            |                 |  |  |
|----------------------------------|---------------|---------------------|-------------|------------|-----------------|--|--|
|                                  |               | FINANCIAL INF       | ORMATION    |            |                 |  |  |
| Source                           |               | Project Type        | Fund        | Amount     | Project to Date |  |  |
| 2007 Bond                        |               | Wastewater          | Utility CIP | \$ 350,000 | \$ 335,263.56   |  |  |
| OPERATING IMPACT                 |               |                     |             |            |                 |  |  |
| Annual Operating Costs           | 2011          | 2012                | 2013        | 2014       | 2015            |  |  |
| Additional Personnel (FTEs)      |               |                     |             |            |                 |  |  |
| Maintenance                      | 1,000         | 1,000               | 1,000       | 1,000      | 1,000           |  |  |
| Materials & Equipment            |               |                     |             |            |                 |  |  |
| Other Operating Costs            |               |                     |             |            |                 |  |  |
| <b>Total Operating Costs</b>     | 1,000         | 1,000               | 1,000       | 1,000      | 1,000           |  |  |

## COMPLETED FY 2009-2010 CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: 18" Water Line (Phase II)

PROJECT NUMBER: W09

Description: Partial funding to complete loop around McDonald, King, and Stevens.

4,000

Justification: Due to increased development, water demand has risen.

|   |       | FINANCIAL INF | ORMATION    |            |               |  |  |  |  |  |
|---|-------|---------------|-------------|------------|---------------|--|--|--|--|--|
| Source Project Type Fund Amount Project to Da |       |               |             |            |               |  |  |  |  |  |
| 2007 Bond                                     |       | Water         | Utility CIP | \$ 300,000 | \$ 295,187.96 |  |  |  |  |  |
|   |       |               |             |            |               |  |  |  |  |  |
|   |       | OPERATING     | IMPACT      |            |               |  |  |  |  |  |
| <b>Annual Operating Costs</b>                 | 2011  | 2012          | 2013        | 2014       | 2015          |  |  |  |  |  |
| Additional Personnel (FTEs)                   |       |               |             |            |               |  |  |  |  |  |
| Maintenance                                   | 4,000 | 4,000         | 4,000       | 4,000      | 4,000         |  |  |  |  |  |
| Materials & Equipment                         |       |               |             |            |               |  |  |  |  |  |

4,000

4,000

4,000

4,000

PROJECT NAME: White Road Extension

PROJECT NUMBER: S05

Other Operating Costs **Total Operating Costs** 

Description: Widen White Rd from existing 2 lanes to 38 ft wide concrete road with sidewalks and landscaping, a distance of

2400 ft.

Justification: As Heath Crossing subdivision develops, this widening becomes more critical with increase of traffic attempting

to reach I-30.

| FINANCIAL INFORMATION |              |             |    |           |    |                 |  |  |  |
|-----------------------|--------------|-------------|----|-----------|----|-----------------|--|--|--|
| Source                | Project Type | Fund        |    | Amount    |    | Project to Date |  |  |  |
| 2007 Bond             | Streets      | General CIP | \$ | 1,299,003 | \$ | 1,120,733.29    |  |  |  |
| 2007 Bond             |              | Utility CIP | \$ | 11,100    |    |                 |  |  |  |
| Roadway Impact Fee    |              | General     | \$ | 332,031   |    |                 |  |  |  |
| Damage Reimbursement  |              | General     | \$ | 24,676    |    |                 |  |  |  |
|                       |              |             | \$ | 1,666,810 |    |                 |  |  |  |

|                              | OPERATING IMPACT |        |        |        |        |  |  |  |  |  |  |
|------------------------------|------------------|--------|--------|--------|--------|--|--|--|--|--|--|
| Annual Operating Costs       | 2011             | 2012   | 2013   | 2014   | 2015   |  |  |  |  |  |  |
| Additional Personnnel (FTEs) |                  |        |        |        |        |  |  |  |  |  |  |
| Maintenance                  | 6,000            | 6,000  | 6,000  | 6,000  | 6,000  |  |  |  |  |  |  |
| Materials & Equipment        | 4,000            | 4,000  | 4,000  | 4,000  | 4,000  |  |  |  |  |  |  |
| Other Operating Costs        |                  |        |        |        |        |  |  |  |  |  |  |
| <b>Total Operating Costs</b> | 10,000           | 10,000 | 10,000 | 10,000 | 10,000 |  |  |  |  |  |  |

# COMPLETED FY 2009-2010 CAPITAL IMPROVEMENTS PROGRAM INFORMATION

# PRIOR YEAR CIP COMPLETED PROJECTS

| PROJECT NAME:<br>PROJECT NUMBER: | Operation Center C01 Completed 2008                | \$                       | 42,647.05    |
|----------------------------------|--|--------------------------|--------------|
| PROJECT NAME:<br>PROJECT NUMBER: | City Hall Remodel C02 Completed 2008               | \$                       | 98,340.28    |
| PROJECT NAME:<br>PROJECT NUMBER: | Terry Lane Culvert<br>S01 Completed 2008           | \$                       | 692,497.36   |
| PROJECT NAME:<br>PROJECT NUMBER: | Cuny Blvd<br>S02 Completed 2009                    | \$                       | 803,691.99   |
| PROJECT NAME:<br>PROJECT NUMBER: | Yankee Creek/ McDonald Road<br>S07 Completed 2008  | \$                       | 349,699.75   |
| PROJECT NAME:<br>PROJECT NUMBER: | 18" Water Line (Phase I)<br>W01 Completed 2009     | \$                       | 342,936.80   |
| PROJECT NAME:<br>PROJECT NUMBER: | Southside Sewer System<br>W08                      | \$                       | 50,624.22    |
| PROJECT NAME:<br>PROJECT NUMBER: | Comprehensive Plan None Completed 2008             | \$                       | 92,270.67    |
| PROJECT NAME:<br>PROJECT NUMBER: | Cove Ridge Road<br>S08 Completed 2009              | \$                       | 393,618.01   |
| PROJECT NAME:<br>PROJECT NUMBER: | Rush Creek<br>S03 Completed 2009                   | \$                       | 496,853.68   |
| PROJECT NAME:<br>PROJECT NUMBER: | Shepherd's Glen Lift Station<br>W03 Completed 2009 | \$                       | 411,732.68   |
| PRIOR YEAR TOTAL                 |  | ¢                        | 3,774,912.49 |
| CURRENT YEAR TOTAL               |  | <b>\$</b><br>_ <b>\$</b> | 3,433,073.51 |
| GRAND TOTAL                      |  | \$                       | 7,207,986.00 |

## FUTURE CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: Land Purchase PROJECT NUMBER: Water TBA

Description: I-30/Hwy 205 pump station site.

Justification: Pump station required to service Heath population.

FINANCIAL INFORMATION
Source Project Type Fund Amount Project to Date

2007 Bond Water Utility CIP \$ 6,729

Interest \$ 33,271 \$ 40,000

Annual Operating Costs 2011 2012 2013 2014 2015
Additional Personnel (FTEs) Substituting Equipment Substituting Costs Substitution Costs Substituting Costs Substitut

PROJECT NAME: Southside Lift Station Upgrade

PROJECT NUMBER: Wastewater TBA

Description: Upgrade Southside Lift Station.

Justification: Improve efficiencies of the wastewater system.

|          | FINANCIAL INF | ORMATION    |        |                 |
|----------|---------------|-------------|--------|-----------------|
| Source   | Project Type  | Fund        | Amount | Project to Date |
| Unfunded | Wastewater    | Utility CIP | \$ -   | \$ -            |

|                               | OPERATING IMPACT |       |       |       |       |  |  |  |  |  |  |
|-------------------------------|------------------|-------|-------|-------|-------|--|--|--|--|--|--|
| <b>Annual Operating Costs</b> | 2011             | 2012  | 2013  | 2014  | 2015  |  |  |  |  |  |  |
| Additional Personnnel (FTEs)  |                  |       |       |       |       |  |  |  |  |  |  |
| Maintenance                   | 1,000            | 1,000 | 1,000 | 1,000 | 1,000 |  |  |  |  |  |  |
| Materials & Equipment         |                  |       |       |       |       |  |  |  |  |  |  |
| Other Operating Costs         |                  |       |       |       |       |  |  |  |  |  |  |
| <b>Total Operating Costs</b>  | 1,000            | 1,000 | 1,000 | 1,000 | 1,000 |  |  |  |  |  |  |

PROJECT NAME: 12" Water Line
PROJECT NUMBER: Water TBA

Description: Extend 3,800 feet of 12" water line along White Road from Heath Crossing to Buffalo Creek Estates.

Justification: As Heath Crossing subdivision develops to the North, demand for domestic usage and fire protection

increases.

| FINANCIAL INFORMATION |              |      |          |                        |  |  |  |
|-----------------------|--------------|------|----------|------------------------|--|--|--|
| Source                | Project Type | Fund | Amount   | <b>Project to Date</b> |  |  |  |
| Unfunded              | Water        |      | Unfunded |                        |  |  |  |

## FUTURE CAPITAL IMPROVEMENTS PROGRAM INFORMATION

PROJECT NAME: 18" Water Line
PROJECT NUMBER: Water TBA

Description: Extend 2,000 feet of 18" water line from FM 3097 along FM 549 to upgrade the existing line.

Justification: Increase in demand for domestic and fire protection as a result of annexed areas to the East.

FINANCIAL INFORMATION

Source Project Type Fund Amount Project to Date

Unfunded Water Unfunded

PROJECT NAME: 3,000,000 gallon Ground Storage Tank

PROJECT NUMBER: Water TBA

Description: Construct 3M gallon Ground Storage Tank.

Justification: Improve efficiencies of the water system.

FINANCIAL INFORMATION

Source Project Type Fund Amount Project to Date

Unfunded Water  $\approx \$5,000,000$ 

PROJECT NAME: Infiltration/Inflow Study

PROJECT NUMBER: Wastewater TBA

Description: Inspect system and identify areas subject to infiltration/inflow.

Justification: Reduction of infiltration/inflow results in lower consumption fees charged by NTMWD.

FINANCIAL INFORMATION

Source Project Type Fund Amount Project to Date

Unfunded Wastewater  $\approx $50,000$ 

PROJECT NAME: Infiltration/Inflow (I/I) Rehabilitation

PROJECT NUMBER: Wastewater TBA

Description: Rehabilitate 25,000 feet of clay pipes and infrastructure located in Club Estates, Shepherd's Glen, Loch

Braeland, and Windward Slope.

Justification: Reduction of infiltration/inflow results in lower consumption fees charged by NTMWD.

FINANCIAL INFORMATION

Source Project Type Fund Amount Project to Date

Unfunded Wastewater  $\approx $5,000,000$ 

# **Capital Equipment Summary FY 2010-11 TO FY 2014-2015**

| Department    | <b>Equipment Needs</b>                  | Funding Source     | Quantity | FY 2010-11 | Quantity | FY 2011-12 | Quantity | FY 2012-13 | Quantity | FY 2013-14 | Quantity | FY 2014-15 | Total   |
|---------------|---|--------------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|------------|---------|
| Public Safety | Patrol Vehicle **                       | General 509-532    | 2        | 54,000     | 2        | 55,000     | 2        | 55,000     | 3        | 84,000     | 3        | 84,000     | 332,000 |
| Public Safety | Patrol Vehicle Equipment                | General 509-511    | 2        | 40,000     | 2        | 40,000     | 2        | 40,000     | 3        | 60,000     | 3        | 60,000     | 240,000 |
| Public Safety | Fire Truck (E-Z Replacement) **         | Debt Capital Lease | 1        | 200,000    |          |            |          |            |          |            |          |            | 200,000 |
| Public Safety | Fire Truck Equipment **                 | Debt Capital Lease | 1        | 80,000     |          |            |          |            |          |            |          |            | 80,000  |
| Public Safety | Rescue/Brush Squad (S-1 Replacement) ** | Debt Capital Lease | 1        | 175,000    |          |            |          |            |          |            |          |            | 175,000 |
| Public Safety | Rescue/Brush Squad Equipment            | Debt Capital Lease | 1        | 80,000     |          |            |          |            |          |            |          |            | 80,000  |
| Parks         | 3/4 Ton Crew Cab **                     | General 504-532    | 1        | 30,000     |          |            |          |            |          |            |          |            | 30,000  |
| Parks         | 1/2 Ton Extended Cab **                 | General 504-532    | 1        | 20,000     |          |            |          |            |          |            |          |            | 20,000  |
|               |   |                    |          |            |          |            |          |            |          |            |          |            | _       |
|               |   |                    |          |            |          |            |          |            |          |            |          |            | _       |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               |   |                    |          |            |          |            |          |            |          |            |          |            |         |
|               | Projects Total                          |                    | 10       | 679,000    | 4        | 95,000     | 4        | 95,000     | 6        | 144,000    | 6        | 144,000    | 825,000 |

<sup>\*\*</sup> Replacement

## FY 2010-2011 CAPITAL EQUIPMENT NEEDS INFORMATION

**EQUIPMENT:** Patrol Vehicle

DEPARTMENT: Department of Public Safety

Description: Necessary vehicle replacement of 2 patrol cars.

Justification: Vehicle Replacement Program

FINANCIAL INFORMATION
Source Project Type Fund Amount

General 509-532 DPS General \$ 54,000

OPERATING IMPACT **Annual Operating Costs** 2011 2014 2015 2012 2013 Additional Personnel (FTEs) Auto Repair & Maintenance 1.000 1.000 1.000 1.500 1,500 Gas, Oil & Fuel 3,300 3,300 3,300 3,300 3,300 Other Operating Costs **Total Operating Costs** 4,300 4,300 4,300 4,800 4,800

EQUIPMENT: Patrol Vehicle Equipment

DEPARTMENT: Department of Public Safety

Description: Standard Equipment for 2 patrol cars.

Justification: Vehicle Replacement Program

FINANCIAL INFORMATION

SourceProject TypeFundAmountGeneral 509-511DPSGeneral\$ 40,000

OPERATING IMPACT **Annual Operating Costs** 2011 2012 2013 2014 2015 Additional Personnel (FTEs) Maintenance 750 750 750 750 Materials & Equipment 750 750 750 750 Other Operating Costs 1,500 1,500 1,500 1,500 **Total Operating Costs** 0

**EQUIPMENT:** Fire Truck

DEPARTMENT: Department of Public Safety

Description: Necessary vehicle replacement.

Justification: Vehicle Replacement Program

FINANCIAL INFORMATION

SourceProject TypeFundAmountCapital LeaseDPSDebt Service\$ 200,000

OPERATING IMPACT **Annual Operating Costs** 2011 2012 2013 2014 2015 Additional Personnel (FTEs) Auto Repair & Maintenance 1,000 1,000 3,000 1,500 1,500 Gas, Oil & Fuel 3,300 3,300 3,300 3,300 3,300 Other Operating Costs **Total Operating Costs** 4,300 4,300 6,300 4,800 4,800

## FY 2010-2011 CAPITAL EQUIPMENT NEEDS INFORMATION

**EQUIPMENT:** Fire Truck Equipment

DEPARTMENT: Department of Public Safety

Description: Standard equipment for fire truck.

Justification: Vehicle Replacement Program

FINANCIAL INFORMATION

SourceProject TypeFundAmountCapital LeaseDPSDebt Service\$ 80,000

**OPERATING IMPACT Annual Operating Costs** 2011 2015 2012 2013 2014 Additional Personnel (FTEs) 750 750 750 750 Maintenance Materials & Equipment 750 750 750 750 Other Operating Costs 0 **Total Operating Costs** 1,500 1,500 1,500 1,500

EQUIPMENT: Rescue/Brush Squad

DEPARTMENT: Department of Public Safety

Description: Necessary vehicle replacement (S-1 Replacement),

Justification: Vehicle Replacement Program

FINANCIAL INFORMATION

SourceProject TypeFundAmountCapital LeaseDPSDebt Service\$ 175,000

OPERATING IMPACT **Annual Operating Costs** 2011 2014 2015 2012 2013 Additional Personnel (FTEs) Auto Repair & Maintenance 1,000 3,000 1,500 1,500 1,000 Gas, Oil & Fuel 3,300 3,300 3,300 3,300 3,300 Other Operating Costs 4,300 **Total Operating Costs** 4,300 6,300 4,800 4,800

EQUIPMENT: Rescue/Brush Squad Equipment

**DEPARTMENT:** Department of Public Safety

Description: Standard equipment for fire truck.

Justification: Vehicle Replacement Program

FINANCIAL INFORMATION

SourceProject TypeFundAmountCapital LeaseDPSDebt Service\$ 80,000

OPERATING IMPACT **Annual Operating Costs** 2011 2012 2013 2014 2015 Additional Personnel (FTEs) 750 750 750 750 Maintenance Materials & Equipment 750 750 750 750 Other Operating Costs **Total Operating Costs** 0 1,500 1,500 1,500 1,500

# FY 2010-2011 CAPITAL EQUIPMENT NEEDS INFORMATION

EQUIPMENT: 3/4 Ton Crew Cab

DEPARTMENT: Park

Description: Necessary vehicle replacement.

Justification: Vehicle Replacement Program

FINANCIAL INFORMATION

SourceProject TypeFundAmountGeneral 504-532ParksGeneral\$ 30,000

| OPERATING IMPACT              |       |       |       |       |       |  |  |  |  |  |
|-------------------------------|-------|-------|-------|-------|-------|--|--|--|--|--|
| <b>Annual Operating Costs</b> | 2011  | 2012  | 2013  | 2014  | 2015  |  |  |  |  |  |
| Additional Personnel (FTEs)   |       |       |       |       |       |  |  |  |  |  |
| Auto Repair & Maintenance     | 600   | 600   | 600   | 1,000 | 1,000 |  |  |  |  |  |
| Gas, Oil & Fuel               | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |  |  |  |  |  |
| Other Operating Costs         |       |       |       |       | •     |  |  |  |  |  |
| <b>Total Operating Costs</b>  | 2,100 | 2,100 | 2,100 | 2,500 | 2,500 |  |  |  |  |  |

**EQUIPMENT:** 1/2 Ton Extended Cab

DEPARTMENT: Park

Description: Necessary vehicle replacement.

Justification: Vehicle Replacement Program

|            | FINANCIAL INFO | RMATION |          |
|------------|----------------|---------|----------|
| Source     | Project Type   | Fund    | Amount   |
| C1 504 522 | Daulas         | Camanal | \$ 20.00 |

General 504-532 Parks General \$ 20,000

| OPERATING IMPACT              |       |       |       |       |       |  |  |  |  |
|-------------------------------|-------|-------|-------|-------|-------|--|--|--|--|
| <b>Annual Operating Costs</b> | 2011  | 2012  | 2013  | 2014  | 2015  |  |  |  |  |
| Additional Personnel (FTEs)   |       |       |       |       |       |  |  |  |  |
| Auto Repair & Maintenance     | 600   | 600   | 600   | 1,000 | 1,000 |  |  |  |  |
| Gas, Oil & Fuel               | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |  |  |  |  |
| Other Operating Costs         |       |       |       |       |       |  |  |  |  |
| <b>Total Operating Costs</b>  | 2,100 | 2,100 | 2,100 | 2,500 | 2,500 |  |  |  |  |

| TOTAL OPERATING IMPACT                     |        |        |        |        |        |  |  |  |  |  |  |
|--|--------|--------|--------|--------|--------|--|--|--|--|--|--|
| Annual Operating Costs 2011 2012 2013 2014 |        |        |        |        |        |  |  |  |  |  |  |
| Additional Personnel (FTEs)                |        |        |        |        |        |  |  |  |  |  |  |
| Maintenance                                |        | 2,250  | 2,250  | 2,250  | 2,250  |  |  |  |  |  |  |
| Materials & Equipment                      |        | 2,250  | 2,250  | 2,250  | 2,250  |  |  |  |  |  |  |
| Auto Repair & Maintenance                  | 4,200  | 4,200  | 8,200  | 6,500  | 6,500  |  |  |  |  |  |  |
| Gas, Oil & Fuel                            | 12,900 | 12,900 | 12,900 | 12,900 | 12,900 |  |  |  |  |  |  |
| Other Operating Costs                      |        |        |        |        |        |  |  |  |  |  |  |
| Total Operating Costs                      | 17,100 | 21,600 | 25,600 | 23,900 | 23,900 |  |  |  |  |  |  |

## FY 2012-2015 CAPITAL EQUIPMENT NEEDS INFORMATION

**EQUIPMENT:** Patrol Vehicle

DEPARTMENT: Department of Public Safety

Description: 10 Vehicles needed to replace current fleet.

Justification: Vehicle Replacement Program

|          | FINANCIAL INFO | FINANCIAL INFORMATION |    |         |  |  |  |  |
|----------|----------------|-----------------------|----|---------|--|--|--|--|
| Source   | Project Type   | Fund                  | 1  | Amount  |  |  |  |  |
| Unfunded | DPS            |                       | \$ | 278,000 |  |  |  |  |

**OPERATING IMPACT Annual Operating Costs** 2011 2012 2014 2015 2013 Additional Personnel (FTEs) Auto Repair & Maintenance 2,000 2,000 3,000 3,000 Gas, Oil & Fuel 3,200 4,800 3,200 4,800 Other Operating Costs **Total Operating Costs** 0 5,200 5,200 7,800 7,800

EQUIPMENT: Patrol Vehicle Equipment
DEPARTMENT: Department of Public Safety

Description: 10 Sets of Standard Equipment for patrol fleet.

Justification: Vehicle Replacement Program

FINANCIAL INFORMATION
Source Project Type Fund Amount
Unfunded DPS \$ 200,000

**OPERATING IMPACT Annual Operating Costs** 2011 2012 2013 2014 2015 Additional Personnel (FTEs) 1,410 1,410 2,250 2,250 Maintenance Materials & Equipment 1,410 1,410 2,250 2,250 Other Operating Costs **Total Operating Costs** 0 2,820 2,820 4,500 4,500



# PERSONNEL SUMMARY

Personnel allocations occur between the General Fund and the Utility Fund according to job requirements. All personnel performing tasks for both the general fund and the business-type activities are allocated accordingly.

General fund staffing levels for Fiscal Year 2011 changed in the engineering department. One full-time position was eliminated; while one part-time office assistant position was added. The responsibilities of the Building Code Inspector/Code Enforcement were redistributed to engineering personnel.

Budgeted spending in General and Utility Fund reflect 6 month probationary increases for applicable positions.

# CITY OF HEATH Annual Operating Budget Fiscal Year 2010-2011

|                    | GENERAL FUND |                  |  |     |    |      |                            |     |      |     |     |      |  |
|--------------------|--------------|------------------|--|-----|----|------|----------------------------|-----|------|-----|-----|------|--|
|                    | _            | oted B<br>TY 200 | Budget Adopted Budget Approved Budget 2008 FY 2009 FY 2010 |     |    | _    | Approved Budget<br>FY 2011 |     |      |     |     |      |  |
| Department         | FT           | PT               | Seas   | FT  | PT | Seas | FT                         | PT  | Seas | FT  | PT  | Seas |  |
| City Manager       | 2            | -                | -  | 2   | -  | -    | 1.5                        | -   | -    | 1.5 | -   | _    |  |
| City Secretary     | 1            | -                | -  | 1   | -  | -    | 1                          | -   | -    | 1   | -   | -    |  |
| Finance            | 3            | 0.5              | -  | 2.5 | 1  | -    | 2                          | 0.5 | -    | 2   | 0.5 | -    |  |
| Municipal Court    | 1            | -                | -  | 1   | -  | -    | 1                          | -   | -    | 1   | -   | -    |  |
| Streets            | 1.7          | -                | -  | 1.7 | -  | -    | 1.7                        | -   | -    | 1.7 | -   | -    |  |
| Parks              | 1            | -                | -  | 1   | -  | -    | 1                          | -   | -    | 1   | -   | -    |  |
| Engineering        | 4.5          | -                | -  | 4.5 | -  | -    | 4.5                        | -   | -    | 3.5 | 0.5 | -    |  |
| Public Safety      | 19           | -                | -  | 20  | -  | -    | 18                         | -   | -    | 18  | -   | -    |  |
| Non-Divisional     | -            | -                | 1  | _   | -  | 1    | -                          | -   | 0.5  | -   | -   | 0.5  |  |
| Total General Fund | 33           | 0.5              | 1  | 34  | 1  | 1    | 31                         | 0.5 | 0.5  | 30  | 1   | 0.5  |  |

|                    |      |                  | TILIT | 110  | ND  |      |      |                              |      |      |     |      |
|--------------------|------|------------------|-------|--|-----|------|------|------------------------------|------|------|-----|------|
|                    | _    | oted B<br>FY 200 | _     | get Adopted Budget Approved Budg FY 2009 FY 2010 |     |      | _    | t Approved Budget<br>FY 2011 |      |      |     |      |
| Department         | FT   | PT               | Seas  | FT   | PT  | Seas | FT   | PT                           | Seas | FT   | PT  | Seas |
| Water              | 1.7  | 1                | -     | 1.7  | 1   | -    | 1.7  | 0.5                          | -    | 1.7  | 0.5 | -    |
| Wastewater         | 1.7  | -                | -     | 1.7  | -   | -    | 1.7  | -                            | -    | 1.7  | -   | -    |
| Utility Admin      | 3    | -                | -     | 3  | -   | -    | 2.5  | 0.5                          | -    | 2.5  | 0.5 | -    |
| Customer Service   | 2.5  | 0.5              | -     | 2  | 1   | -    | 1.5  | 0.5                          | -    | 1.5  | 0.5 | -    |
| Non-Divisional     | -    | -                | 1     | -  | -   | 1    | -    | -                            | 0.5  | -    | -   | 0.5  |
| Total Utility Fund | 9    | 1.5              | 1     | 8  | 2   | 1    | 7    | 1.5                          | 0.5  | 7    | 1.5 | 0.5  |
| CITY TOTAL         | 42.0 | 2.0              | 2.0   | 42.0   | 3.0 | 2.0  | 38.0 | 2.0                          | 1.0  | 37.0 | 2.5 | 1.0  |
| CITY IUIAL         | 42.0 | 2.0              | 2.0   | 42.0   | 3.0 | 2.0  | 38.0 | 2.0                          | 1.0  | 37.0 | 2.5 | 1.0  |

# CITY OF HEATH Annual Operating Budget Fiscal Year 2009-2010

|                                      | PE         | RSON:         | NEL SU      | ЈММА   | RY D          | ETAIL       | FY | Y 2011 |               |      |             |               |      |        |
|--------------------------------------|------------|---------------|-------------|--|---------------|-------------|----|--------|---------------|------|-------------|---------------|------|--------|
|                                      |            |               | _           | General Non- Divisional  Utility Non- Divisional  Utility Divisional |               |             |    |        |               |      | T<br>O<br>T |               |      |        |
| Position                             | Gene<br>FT | eral Fu<br>PT | ind<br>Seas | FT D   | ivision<br>PT | sal<br>Seas |    | FT     | Utility<br>PT | Seas | FT D        | ivision<br>PT | Seas | A<br>L |
| City Manager                         |            |               |             |  |               |             |    |        |               |      |             |               |      | L      |
| Full-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| City Manager                         | 0.50       | _             | _           | _  | _             | -           |    | 0.50   | _             | _    | _           | _             | _    | 1.00   |
| Assistant City Manager               | 0.50       | _             | _           | _  | _             | _           |    | 0.50   | _             | _    | _           | _             | _    | 1.00   |
| Executive Assistant                  | 0.50       | -             | -           | -  | -             | -           |    | 0.50   | -             | -    | -           | -             | -    | 1.00   |
| Part-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Admin. Project Coordinator           | -          | -             | -           | -  | -             | -           |    | -      | 0.50          | -    | -           | -             | -    | 0.50   |
| City Secretary                       |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Full-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| City Secretary                       | 1.00       | -             | -           | -  | -             | -           |    | -      | -             | -    | -           | -             | -    | 1.00   |
| <u>Finance</u>                       |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Full-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Finance Director                     | 0.50       | _             | -           | -  | _             | _           |    | 0.50   | _             | -    | -           | _             | _    | 1.00   |
| Chief Accountant                     | 0.50       | _             | -           | -  | _             | _           |    | 0.50   | _             | -    | -           | _             | _    | 1.00   |
| Accountant                           | 0.50       | _             | -           | -  | _             | _           |    | 0.50   | _             | -    | -           | _             | _    | 1.00   |
| Purchasing Agent                     | -          | _             | -           | -  | _             | _           |    | -      | _             | -    | -           | _             | _    | -      |
| Customer Service Lead                | 0.50       | -             | -           | -  | -             | -           |    | 0.50   | -             | -    | -           | -             | -    | 1.00   |
| Part-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| AP Clerk                             | -          | 0.25          | -           | -  | -             | -           |    | -      | 0.25          | -    | -           | -             | -    | 0.50   |
| Customer Service Representative      | -          | 0.25          | -           | -  | -             | -           |    | -      | 0.25          | -    | -           | -             | -    | 0.50   |
| Municipal Court                      |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Full-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Municipal Court Clerk                | 1.00       | -             | -           | -  | -             | -           |    | -      | -             | -    | -           | -             | -    | 1.00   |
| Streets/Water/Wastewater             |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Full-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Operations Mnger/Engineering Insp    | 0.33       | -             | -           | -  | -             | -           |    | 0.66   | -             | -    | -           | -             | -    | 1.00   |
| Public Works Utility Supervisor      | 0.33       | -             | -           | -  | -             | -           |    | 0.66   | -             | -    | -           | -             | -    | 1.00   |
| Parks and Building Maint. Supervisor | 0.33       | -             | -           | -  | -             | -           |    | 0.66   | -             | -    | -           | -             | -    | 1.00   |
| Utilities Maint. Worker              | 0.33       | -             | -           | -  | -             | -           |    | 0.66   | -             | -    | -           | -             | -    | 1.00   |
| Utilities Maint. Worker              | 0.33       | -             | -           | -  | -             | -           |    | 0.66   | -             | -    | -           | -             | -    | 1.00   |
| Part-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Meter Reader                         | -          | -             | -           | -  | -             | -           |    | -      | 0.50          | -    | -           | -             | -    | 0.50   |
| <u>Parks</u>                         |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Full-time                            |            |               |             |  |               |             |    |        |               |      |             |               |      |        |
| Parks Maint. Worker                  | 1.00       | -             | -           | -  | -             | -           | 1  | -      | -             | -    | -           | -             | -    | 1.00   |

## CITY OF HEATH Annual Operating Budget Fiscal Year 2009-2010

#### PERSONNEL SUMMARY DETAIL FY 2011 $\mathbf{T}$ $\mathbf{o}$ Utility Non-General Non-T General Fund Divisional Utility Divisional A FT PT FT PT FTPT FTPT Seas Seas Position Seas Seas Engineering Full-time City Engineer/Director of PW 1.00 0.50 0.50 Admin. Assist./ PW Program Coord. 1.00 1.00 **Building Official** 1.00 1.00 Planning/Neighborhood Srvc. Coord. 1.00 1.00 Bldg. Code Inspec./Code Enforcement Part-time Office Assistant 0.50 0.50 Public Safety Full-time Director of Public Safety 1.00 1.00 Public Safety Sergeant 3.00 3.00 Detective/Sergeant 1.00 1.00 Administrative Assistant 1.00 1.00 **Public Safety Officer** 8.00 8.00 School Resource Officer 3.00 3.00 Community Resource Officer 1.00 1.00 Non-Divisional Seasonal Intern 0.50 0.50 1.00 **Total Employees** 29.65 1.00 0.50 7.30 1.50 0.50 40.50 \_



SUPPLEMENTAL INFORMATION

# U.S. NEWS HEADLINES

Tuesday, April 13, 2010

# Panel Decides It's Too Soon to Pinpoint Recession's End

by Sudeep Reddy

The National Bureau of Economic Research's Business Cycle Dating Committee decided against setting an end date for the recession. Most of its members believe the downturn ended in mid-2009. But some worry that continued unemployment will drag down the economy.

Tuesday, May 18, 2010

# Deflation Threat Likely to Keep Cap on Rates

by Kelly Evans

The U.S. economy may be on the mend, but the specter of deflation remains....This all is likely to reinforce the views of Fed members who still consider deflation a greater threat than inflation, and keep the central bank's interest-rate policy on hold for the remainder of the year. And until European worries pass, the Treasury market is unlikely to challenge that thinking.

# WALL STREET JOURNAL

Tuesday, June 29, 2010

# Yields Falling as Fears Rise Over Outlook

by Peter A. McKay and Matt Phillips

Many analysts and traders came into 2010 betting that interest rates would rise - and the value of Treasurys would drop - as the economy gained pace and fanned inflation. But expectations for higher interest rates have been pushed further and further into the future.

Tuesday, September 21, 2010

# Slump Over, Pain Persists

Bureau Calls End to Recession, Longest since 1930s; Job Recovery Still Slow

by Sarah Murray

It's official: The 2007-2009 recession, which wiped out 7.3 million jobs, cut 4.1% from economic output and cost Americans 21% of their net worth, marked the longest slump since the Great Depression. The end of the recession occurred in June 2009, 18 months after the economy began sliding into a downturn December 2007. But while the declaration marks a milestone, the economy still faces stubbornly slow growth and thus persistently high joblessness.

## **COMMUNITY PROFILE**





... a premier residential community located along the shores of Lake Ray Hubbard in Rockwall and Kaufman Counties.

Heath is a community of more than 7,400 residents. The City of Heath is committed to preserving a special way of life where rolling hills and the sparkling lake provide a serene backdrop for beautiful neighborhoods and distinctive homes.

While this pastoral setting offers a sense of being removed from the bustle of city life, residents enjoy spectacular views of the Dallas skyline and easy access to the business, cultural and entertainment amenities of the Metroplex.

Heath's growing trail system and two municipal parks, including one along the lake, contribute to an enjoyable lifestyle. First-class recreational opportunities are also offered by Rush Creek Yacht Club, home to Olympic Gold Medalist sailors, and the award-winning Buffalo Creek Golf and Country Club.

Exemplary schools include the state-of-the-art Rockwall-Heath High School. The City welcomes the advent of low-impact businesses to provide goods, services and entertainment to its growing population.

## **HOMETOWN EVENTS**

The City of Heath hosts 3 annual events that celebrate the history, heritage and spirit of the community.

The fun begins bright and early every 4th of July at the City of Heath's Annual Independence Day Parade. Staging for the parade is at 8 a.m., judging and awards are at 8:30 a.m., and the parade begins at 9 a.m. at Amy Parks-Heath Elementary School at 330 Laurence Drive.



## **Annual Independence Day Parade, July 3**

Any individual, family, neighborhood, business or organization is welcome to participate in the City of Heath parade. A Best Decorated Award is presented in several categories including: Float; Bicycle; Wagon/Stroller; Golf Cart; Off-Road Vehicle; and Antique Car. There are also awards for Best Costume; Most Patriotic Pet; and the Mayor's Award.

Heart of Heath 5k Run/Walk, April



Established in 1994 by a group of dedicated volunteers, the Heart of Heath 5k Run Walk was presented eight consecutive years with proceeds going towards the construction of the Towne Center Park, located behind Heath City Hall.

After a four-year hiatus, the City of Heath Special Events Board picked up the race baton in 2007 to continue the success story of the Heart of Heath. Proceeds from the event benefit the Heath Trail System.

Come welcome the holiday season with your friends and neighbors at the Heath Holiday in the Park, presented by the Special Events Board the first Friday in December at 7 p.m. at the Towne Center Park Pavilion located behind City Hall.



Annual Holiday in the Park, December

This cherished community tradition will feature all of the season's favorites including the Tree Lighting, Santa Claus, and performances by choirs from Amy Parks-Heath and Dorothy Smith Pullen Elementary Schools. After strolling along the beautiful lighted vignettes in the park, warm up inside the Community Room with free cocoa, wassail and cookies.

Be sure to bring your camera to capture your children enjoying their visit with Santa and a ride on the charming miniature train.

## CITY OF HEATH HISTORY



In 1840, the Texas Congress ordered a central government road to be built from Austin to the mouth of the Kiamichi Creek at its intersection with the Red River. This road crossed the East fork of the Trinity River in the Black Hills.

The Black Hills was named for the rich, black soil. The black soil provided abundant crops for settlers, immigrants and wild game and home to wild turkeys, deer, geese, ducks and buffalo. The Black Hills also provided plentiful timberland and water. Willow trees were so abundant around the natural water sources that location became known as Willow Springs.

Darr Estates was the stomping ground for free roaming buffalo. Each day at sundown, buffalo would migrate through what is now Darr Estates. Children were summoned inside to the safety of their homes by a ringing bell when the buffalo were on the move.

The late 1800's was a period of steady growth for the Black Hills. Rockwall County assumed the operation of Barnes Bridge (bridge which crossed the East fork of the Trinity at the Black Hills allowing transportation into Dallas County). Businesses located in town. Two schools were established; one in the north on the Pinion farm; one south near the Baptist Church. The two schools were created not from merely growth but due to a quarrel between individuals in the north and south area.

During the 1870's to 1880's, Texas was evolving from an independent territory to a state. Counties were divided and re-divided. The Black Hills was originally zoned in Henderson County, then Nacogdoches County, next Kaufman County. In 1873, a petition was granted situating the Black Hills within the boundaries of the smallest county in Texas. In 1880, the first post office was established for the farming community, by then, commonly referred to as Heath.

In 1902, Heath Independent School District was formed. A new school was constructed on the site of the current Heath City Hall complex.

In 1916, the town of Heath was devastated by fire; the first of three fires that destroyed businesses and slowed the steady growth earlier experienced. The growth was further impacted by the change in livelihood. The once booming farm town no longer provided revenue sufficient to support a family with a small farm; only large farms were profitable. After the 1920's, a decline in population was realized when work began to be sought in the bigger surrounding cities such as Dallas.

In 1949, the town population was 200. Heath school made the decision to close and merged with the Rockwall Independent School District.

The town of Heath was incorporated in October 12, 1959. In 1969, Lake Ray Hubbard became a reality and the City of Heath realized first revenue. One hundred dollars (\$100) was generated by a franchise with Texas Power and Light. By 1970, population had grown to 520 stemming from home construction. Newcomers were (and still are) attracted to the openness of rural living and proximity to Lake Ray Hubbard. Population estimates have blossomed to 7,400.

Heath: A place to call home for a lifetime.

# STATISTICAL DATA

| Date of Incorporation          | October 12, 1959   |  |  |  |  |  |
|--------------------------------|--------------------|--|--|--|--|--|
| Date of City Charter Adoption  | September 14, 2002 |  |  |  |  |  |
| Form of Government             | Home Rule City     |  |  |  |  |  |
| Population                     | 7,400              |  |  |  |  |  |
| Area-square miles              | 16                 |  |  |  |  |  |
| City Limits                    | 10                 |  |  |  |  |  |
| ETJ                            | 6                  |  |  |  |  |  |
| <b>Building Permits:</b>       |                    |  |  |  |  |  |
| Permits issued (fiscal year)   | 524                |  |  |  |  |  |
| Building Inspections Conducted | 721                |  |  |  |  |  |
| Value (fiscal year)            | \$26,732,275       |  |  |  |  |  |
| City Employees:                |                    |  |  |  |  |  |
| Full-time                      | 38                 |  |  |  |  |  |
| Part-time Part-time            | 1.5                |  |  |  |  |  |
| Seasonal                       | 1                  |  |  |  |  |  |
| Department of Public Safety:   |                    |  |  |  |  |  |
| Number of Employees            | 18                 |  |  |  |  |  |
| Number of Volunteers           | 2                  |  |  |  |  |  |
| Recreation:                    |                    |  |  |  |  |  |
| Parks (number of acres)        | 94                 |  |  |  |  |  |
| Developed                      | 41                 |  |  |  |  |  |
| Undeveloped potential          | 53                 |  |  |  |  |  |
| Municipal Water System:        |                    |  |  |  |  |  |
| Number of customers            | 1,862              |  |  |  |  |  |
| Average consumption (gallons)  | 20                 |  |  |  |  |  |
| Water Mains (miles)            | 52                 |  |  |  |  |  |
| Fire Hydrants                  | 220                |  |  |  |  |  |
| Municipal Sewer System:        |                    |  |  |  |  |  |
| Number of customers            | 1,849              |  |  |  |  |  |
| Sanitary Sewers (miles)        | 62                 |  |  |  |  |  |
| Storm Sewers (miles)           | 14                 |  |  |  |  |  |

Source: City of Heath Referenced Department

## FORM OF GOVERNANCE

The City Council is comprised of a Mayor and six Council members, elected at large. Each serves a two-year term. No term limits imposed. The City Council elects one of its members as Mayor Pro Tem for a one-year term. Each candidate for election to the office of Mayor or City Council shall be a qualified voter of the City, shall not be less than twenty-one years old, shall have resided in the City not less than twelve months immediately preceding Election Day and shall meet the requirements of the Texas Election Code. Each Council Member and the Mayor must continually reside within the City during the term of office.

| Name                         | Term Election |
|------------------------------|---------------|
| John Ratcliffe, Mayor        | May 2010      |
| Lorne Liechty, Mayor Pro Tem | May 2010      |
| Robert Hille, Place 1        | July 2009     |
| Karen Lewis, Place 2         | May 2009      |
| Julie Zurek, Place 3         | May 2010      |
| Steve McKimmey, Place 4      | May 2009      |
| Rich Krause, Place 6         | May 2009      |
|                              |               |

The City Council holds regular meetings on the first and third Tuesday of each month at City Hall.

Regular meetings are held at 7:30 p.m. on the first and third Tuesday of each month unless otherwise ordered by the City Council. Special meetings may be called by the City Secretary. Notice of any regular or special meetings shall state the subject to be considered at the meeting. All official meetings of the City Council and all committees thereof shall be open to the public as provided by State law. A quorum shall consist of four City Council Members.

## STATISTICAL DATA

# **DEMOGRAPHIC AND ECONOMIC STATISTICS**

|                                       | 2000      | 2001      | 2002      | 2003      | 2004      | 2005      | 2006      | 2007      | 2008      | 2009      |
|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Population                            | 4,149     | 4,130     | 5,141     | 5,200     | 5,350     | 5,650     | 6,177     | 6,350     | 6,875     | 7,150     |
| Personal Income (in 000's)            | \$211,802 | \$221,042 | \$262,443 | \$265,455 | \$273,112 | \$288,427 | \$315,330 | \$324,161 | \$350,962 | \$365,000 |
| Per Capita Personal Income            | \$ 51,049 | \$ 51,049 | \$ 51,049 | \$ 51,049 | \$ 51,049 | \$ 51,049 | \$ 51,049 | \$ 51,049 | \$ 51,049 | \$ 51,049 |
| Median Age                            | 39.3      | 39.3      | 39.3      | 39.3      | 39.3      | 39.3      | 39.3      | 39.3      | 39.3      | 39.3      |
| Education Level in years of schooling | 12.0      | 12.3      | 12.3      | 12.3      | 12.3      | 12.3      | 12.5      | 12.5      | 12.7      | 12.7      |
| School Enrollment                     | 1,683     | 1,802     | 1,963     | 1,985     | 2,117     | 2,083     | 3,116     | 3,696     | 4,163     | 4,271     |
| Unemployment                          | 3.0%      | 4.1%      | 5.7%      | 5.9%      | 5.3%      | 3.8%      | 4.5%      | 0.4%      | 0.4%      | 4.8%      |

Sources: State Department of Planning: Population, median age, and education level information.

State Department of Commerce and Labor: Personal income and unemployment data
Rockwall Independent School District: School enrollment data.

# STATISTICAL DATA

# PRINCIPAL EMPLOYERS

# 2009

| Employer                             | Employees | Rank | Percentage of Total County Employment |
|--------------------------------------|-----------|------|---------------------------------------|
| Rockwall Independent School District | 1,667     | 1    | 9.76%                                 |
| Texas Star Express                   | 484       | 2    | 2.83%                                 |
| Wal-Mart Superstore                  | 450       | 3    | 2.63%                                 |
| Presbyterian Hospital                | 419       | 4    | 2.45%                                 |
| City of Rockwall                     | 256       | 5    | 1.50%                                 |
| County of Rockwall                   | 253       | 6    | 1.48%                                 |
| Special Products & Manufacturing     | 205       | 7    | 1.20%                                 |
| Target                               | 200       | 8    | 1.17%                                 |
| Rockwall Nursing Home                | 160       | 9    | 0.94%                                 |
| Kohl's Department Store              | 140       | 10   | 0.82%                                 |
| Subtotal                             | 4,234     |      | 24.79%                                |
| Remaining employees                  | 12,847    |      |                                       |
|                                      | 17,081    |      |                                       |

Source: City of Rockwall CAFR FY 2009

Note: Data provided is for Rockwall County as of December 2009.

The City of Heath is a bedroom community with a small business base.

# STATISTICAL DATA

# PRINCIPAL TAXPAYERS

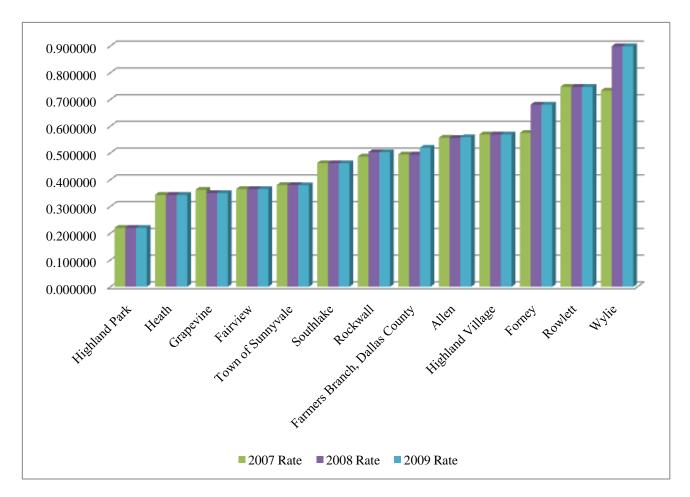
| Taxpayer                          | Taxable<br>essed Value | Rank | Percentage of Total<br>Taxable Assessed<br>Value |
|-----------------------------------|------------------------|------|--|
| Whittle Development Inc           | \$<br>5,816,510        | 1    | 0.53%  |
| Rainier Baylor Medical            | 5,712,920              | 2    | 0.52%  |
| Oncor Electric Delivery Co        | 5,509,430              | 3    | 0.51%  |
| B C Golf Ltd                      | 4,000,000              | 4    | 0.37%  |
| TR Heath Partners Ltd             | 3,737,440              | 5    | 0.34%  |
| Pittman, Clinton Ray              | 2,669,360              | 6    | 0.25%  |
| Paolucci, Raymond J. and Susan M. | 2,576,461              | 7    | 0.24%  |
| Kirwan, David & Patricia          | 2,576,430              | 8    | 0.24%  |
| Corona Resources Ltd              | 2,459,250              | 9    | 0.23%  |
| Whittle Development Inc           | <br>2,402,660          | 10   | 0.22%  |
|                                   | \$<br>37,460,461       |      | 3.44%  |

Source: Rockwall County Appraisal District

## STATISTICAL DATA

## PROPERTY TAX COMPARISON

|                               | 2005 Rate | 2006 Rate | <b>2007 Rate</b> | <b>2008 Rate</b> | 2009 Rate |
|-------------------------------|-----------|-----------|------------------|------------------|-----------|
| Highland Park                 | 0.230000  | 0.225000  | 0.220000         | 0.220000         | 0.220000  |
| Heath                         | 0.343300  | 0.343300  | 0.343300         | 0.343300         | 0.343300  |
| Grapevine                     | 0.362500  | 0.362500  | 0.362500         | 0.350000         | 0.350000  |
| Fairview                      | 0.345000  | 0.345000  | 0.365000         | 0.365000         | 0.365000  |
| Town of Sunnyvale             | 0.379970  | 0.379970  | 0.379970         | 0.379970         | 0.379620  |
| Southlake                     | 0.462000  | 0.462000  | 0.462000         | 0.462000         | 0.462000  |
| Rockwall                      | NA        | NA        | 0.486500         | 0.503100         | 0.503100  |
| Farmers Branch, Dallas County | 0.494500  | 0.494500  | 0.494500         | 0.494500         | 0.519500  |
| Allen                         | 0.559000  | 0.558000  | 0.557000         | 0.556000         | 0.559000  |
| Highland Village              | 0.569630  | 0.569630  | 0.569630         | 0.569630         | 0.569630  |
| Forney                        | 0.494807  | 0.494801  | 0.575040         | 0.680535         | 0.680535  |
| Rowlett                       | 0.747173  | 0.747173  | 0.747173         | 0.747173         | 0.747173  |
| Wylie                         | 0.695000  | 0.706780  | 0.733250         | 0.898900         | 0.898900  |



**CITY OF HEATH** 

## STATISTICAL DATA

## DIRECT AND OVERLAPPING PROPERTY TAX RATES

**City Direct Rates Overlapping Rates Total Direct** Rockwall **Total** & **Total Direct** Independent Rockwall Kaufman Overlapping **Overlapping** M&O I&S **School District** Fiscal Year Rate **County County** Rate Rate 2001 0.2696 0.0737 0.3433 1.5785 0.3536 0.4645 2.3966 2.7399 2002 0.2718 0.0715 0.3433 1.8400 0.3534 0.4745 2.6679 3.0112 2003 0.2836 0.0597 1.8372 0.5556 3.0895 0.3433 0.3534 2.7462 0.2911 0.0522 0.3433 1.8800 0.5893 2.8227 2004 0.3534 3.1660 0.2864 2005 0.0569 0.3433 1.8800 0.3507 0.5427 2.7734 3.1167 2006 0.2728 0.0705 0.3433 1.8800 0.3507 0.5377 2.7684 3.1117 2007 0.2786 0.0647 0.3433 1.7100 0.3507 0.5622 2.6229 2.9662 2008 0.2786 0.3433 1.4700 0.5615 2.3815 0.0647 0.3500 2.7248 2009 0.2786 0.0647 0.3433 1.4700 0.3750 0.5565 2.4015 2.7448 2010 0.2786 0.0647 0.3433 1.4700 0.3750 0.5565 2.4015 2.7448

Source: Rockwall County Central Appraisal District

# STATISTICAL DATA

# GENERAL GOVERNMENTAL TAX REVENUE BY SOURCE

| Fiscal Year | <b>Property Tax</b> |              | S  | ales Tax     | Fra | nchise Fees  | <b>Total</b> |              |  |
|-------------|---------------------|--------------|----|--------------|-----|--------------|--------------|--------------|--|
| 1999        | \$                  | 775,785.17   | \$ | 124,309.25   | \$  | 177,146.13   | \$           | 1,077,240.55 |  |
| 2000        | \$                  | 876,279.61   | \$ | 162,209.10   | \$  | 174,333.26   | \$           | 1,212,821.97 |  |
| 2001        | \$                  | 1,162,023.62 | \$ | 261,901.40   | \$  | 215,618.28   | \$           | 1,639,543.30 |  |
| 2002        | \$                  | 1,361,762.59 | \$ | 150,569.95   | \$  | 259,566.64   | \$           | 1,771,899.18 |  |
| 2003        | \$                  | 1,795,578.93 | \$ | 140,346.41   | \$  | 262,725.22   | \$           | 2,198,650.56 |  |
| 2004        | \$                  | 1,988,760.91 | \$ | 223,761.23   | \$  | 277,491.41   | \$           | 2,490,013.55 |  |
| 2005        | \$                  | 2,116,008.87 | \$ | 276,712.24   | \$  | 287,400.96   | \$           | 2,680,122.07 |  |
| 2006        | \$                  | 2,177,592.89 | \$ | 325,737.61   | \$  | 472,135.61   | \$           | 2,975,466.11 |  |
| 2007        | \$                  | 2,559,936.05 | \$ | 339,570.00   | \$  | 358,953.40   | \$           | 3,258,459.45 |  |
| 2008        | \$                  | 2,856,251.83 | \$ | 365,801.05   | \$  | 412,220.50   | \$           | 3,634,273.38 |  |
| 2009        | \$                  | 3,007,097.23 | \$ | 355,097.23   | \$  | 427,410.71   | \$           | 3,789,605.17 |  |
| 2010        | \$                  | 3,103,964.60 | \$ | 367,599.67 * | \$  | 425,365.98 * | \$           | 3,896,930.25 |  |

Source: City of Heath Finance Department

 $<sup>^{\</sup>ast}\,$  Final FY 2010 totals not available by compilation

# STATISTICAL DATA

# **ROCKWALL COUNTY**

|      | Real Pro      | perty        |              |  |                             |                   |
|------|---------------|--------------|--------------|--|-----------------------------|-------------------|
| Year | Residential   | Commercial   | Commercial   | Total Net<br>Taxable<br>Assessed Value | Total<br>Direct Tax<br>Rate | Property<br>Count |
| 1999 | 329,513,458   | \$ 3,391,280 | \$ 3,776,524 | 336,681,262                            | 0.3433                      | 2,439             |
| 2000 | 416,866,683   | 6,086,120    | 5,043,618    | 427,996,421                            | 0.3433                      | 2,505             |
| 2001 | 495,396,844   | 6,816,449    | 5,356,757    | 507,570,050                            | 0.3433                      | 2,638             |
| 2002 | 602,559,130   | 9,338,718    | 5,654,796    | 617,552,644                            | 0.3433                      | 2,833             |
| 2003 | 655,473,089   | 9,692,268    | 4,868,286    | 670,033,643                            | 0.3433                      | 2,882             |
| 2004 | 716,137,365   | 11,431,210   | 3,695,430    | 731,264,005                            | 0.3433                      | 2,975             |
| 2005 | 767,900,711   | 16,210,420   | 5,318,070    | 789,429,201                            | 0.3433                      | 3,001             |
| 2006 | 878,134,837   | 19,455,610   | 5,172,513    | 902,762,960                            | 0.3433                      | 3,252             |
| 2007 | 973,926,413   | 19,796,714   | 6,701,310    | 1,000,424,437                          | 0.3433                      | 3,346             |
| 2008 | 1,040,673,919 | 23,206,300   | 7,946,530    | 1,071,826,749                          | 0.3433                      | 3,510             |
| 2009 | 1,066,624,855 | 27,308,130   | 7,591,200    | 1,101,524,185                          | 0.3433                      | 3,553             |
| 2010 | 1,055,895,408 | 26,353,560   | 6,992,521    | 1,089,241,489                          | 0.3433                      | 3,562             |

Source: Rockwall Central Appraisal District

## STATISTICAL DATA

## CONSTRUCTION ACTIVITY AND PROPERTY VALUES

RESIDENTIAL COMMERCIAL CONSTRUCTION **CONSTRUCTION Fiscal Year Permits** Value **Permits** Value 1999 \$ 35,968,032 1 \$ 600,000 129 2000 0 180 \$65,700,876 2001 3 1,880,000 138 \$ 57,589,599 0 2002 \$ 112 \$40,443,237 2003 4 \$ 41,877,000 73 \$29,119,830 1 \$44,541,992 2004 828,678 95 2005 1,361,589 \$57,022,592 3 117 2006 5,345,987 147 \$76,805,003 1 2 \$ 1,100,433 \$53,389,392 2007 87 2008 6 \$ 25,593,828 42 \$23,227,836 2009 0 \$ 23 \$ 9,545,111 3 2010 1 1,673,000 \$ 16,803,470

Source: City of Heath Public Works Department



ACCRUAL BASIS OF ACCOUNTING: A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

**AD VALOREM TAX:** A tax levied on taxable property (land, improvements, and personal property) for the purpose of financing general operations of the City and debt service requirements.

AMR: Acronym for Automatic Meter Reading.

**APPRAISED VALUE:** The market value of real and personal property located in the City as of January 1 each year, as determined by the Rockwall County Appraisal District.

**APPROPRIATION:** The maximum level of spending for each fund and for each department as authorized annually by the City Council.

AWWA: Acronym for American Water Works Association.

**BALANCED BUDGET:** A budget in which current revenues equal current expenditures.

**BOND:** A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, together with periodic interest at a specified rate.

**BUDGET:** A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures for various municipal services.

**BUDGET BASIS:** Budgets are adopted on a basis consistent with generally accepted accounting principles ("GAAP"). Governmental Funds utilize the modified accrual basis of accounting under which revenues and related assets are recorded when measurable and available to finance operations during the year. Proprietary Funds use the accrual basis of accounting which recognizes revenues when earned and expenses when incurred. Annual operating budgets are adopted for all Governmental Funds except for the Capital Projects Fund in which effective budgetary control is achieved on a project-by-project basis when funding sources become available. All appropriations lapse at year-end, except those for the Capital Projects Fund. It is the intention of the City that appropriations for capital projects continue until completion of the project.

**BUDGET CALENDAR:** The schedule of key dates or milestones that a government follows in the preparation and adoption of a budget.

**BUDGET MESSAGE:** A general discussion of the submitted budget presented in writing by the City Manager as a part of the budget document.

**CAPITAL OUTLAY:** An expenditure which results in the acquisition of or addition to fixed assets, and meets these criteria: has an anticipated useful life or more than one year; can be permanently identified as an individual unit of property; belongs to one of the following categories: Land, Buildings, Structures & Improvements, Equipment; constitutes a tangible, permanent addition to the value of City assets; does not constitute repair or maintenance; and, is not readily susceptible to loss.

**CAPITAL PROJECT:** A specific and identifiable improvement or purpose for which expenditures are proposed within the capital budget or capital improvement program.

**COMPONENT UNIT:** Legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

**COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR):** Usually referred to by its abbreviation, this report summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: (1) a balance sheet that compares assets with liabilities and fund balance and (2) and operating statement that compares revenues and expenditures.

**CONTRACTUAL SERVICES:** Services purchased by the City such as utility services, insurance, maintenance contracts, outside consulting.

**COURT SECURITY FUND:** A Special Revenue (Purpose) Fund created to raise resources to be used for the expenditures incurred for the Municipal Court security. A specific portion from every fine paid is segregated for these purposes.

**DEBT SERVICE:** The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

**DEPARTMENT:** A major administrative division of the City which indicates overall responsibility for an operation or a group of related operations within a functional area.

**EFFECTIVE TAX RATE:** A rate which generates the same amount of revenues from property which is taxed in both years.

**ENCUMBRANCES:** Obligations in the form of purchase orders and contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved because the goods or services have not been received. When paid, the encumbrance is liquidated.

**ENTERPRISE FUND:** A fund established to account for operations that are financed and operated in a manner similar to private business enterprises—where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The following are the current Enterprise Funds for the City: Utility, Sanitation.

**EXEMPT/EXEMPTION:** Amounts under state law that which are deducted from the appraised value of property for tax purposes. Tax rates are applied to the non-exempt portion of the appraised value to calculate the annual tax levy.

**EXPENDITURE:** Decreases in (use of) financial resources other than through interfund transfers. This term applies to all governmental type funds.

**EXPENSE:** A use of financial resources, denoted by its use in the enterprise funds, which is accounted for on a basis consistent with the private business accounting model (full accrual basis).

**FISCAL YEAR:** The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has specified October 1 to September 30 as its fiscal year.

**FRANCHISE FEE:** A fee paid by public service businesses for use of City streets, alleys, and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas, and cable television.

**FUND:** An accounting entity with a separate set of self-balancing accounts which comprise its assets, liabilities, fund balance, revenues, and expenditures.

**FUND BALANCE:** The assets of a fund less liabilities, as determined at the end of each fiscal year. Any reservations of fund balance are deducted to result in an "unreserved fund balance."

GAAP: Acronym for Generally Accepted Accounting Principles

GASB: Acronymn for Governmental Accounting Standards Board

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES:** Uniform minimum standards used by the state and local governments for financial recording and reporting; established by the accounting profession through the Governmental Accounting Standards Board (GASB).

**GENERAL FUND:** The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, park and recreation, public works, and general administration.

**GENERAL OBLIGATION BONDS:** Bonds that finance public projects such as streets, municipal facilities, and park improvements. The repayment of these bonds is made from property taxes, and these bonds are backed by the full faith and credit of the issuing government.

GFOA: Acronym for Government Finance Officers Association

G.O. BOND: Acronym for General Obligation Bond

**GOVERNMENTAL ACCOUNTING STANDARDS BOARD:** The body that sets accounting standards specifically for governmental entities at the state and local levels.

**GOVERNMENTAL FUND:** Fund generally used to account for tax-supported activities. Different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds.

HEDC: Acronym for Heath Economic Development Corporation. A component unit.

**HMBC:** Acronym for Heath Municipal Benefit Corporation. A component unit.

I & I: Acronym for Inflow & Infiltration.

**INFLOW:** Inflow is storm water that enters into sanitary sewer systems at points of direct connection to the systems. Various sources contribute to the inflow, including footing/foundation drains, roof drains or leaders, downspouts, drains from window wells, outdoor basement stairwells, drains from driveways, groundwater/basement sump pumps, and even streams. These sources are typically improperly or illegally connected to sanitary sewer systems, via either direct connections or discharge into sinks or tubs that are directly connected to the sewer system. An improper connection lets water from sources other than sanitary fixtures and drains to enter the sanitary sewer system. That water should be entering the storm water sewer system or allowed to soak into the ground without entering the sanitary sewer system.

**INFILTRATION:** Infiltration is groundwater that enters sanitary sewer systems through cracks and/or leaks in the sanitary sewer pipes. Cracks or leaks in sanitary sewer pipes or manholes may be caused by age related deterioration, loose joints, poor design, installation or maintenance errors, damage or root infiltration. Groundwater can enter these cracks or leaks wherever sanitary sewer systems lie beneath water tables or the soil above the sewer systems becomes saturated. Often sewer pipes are installed beneath creeks or streams because they are the lowest point in the area and it is more expensive to install the pipe systems beneath a roadway. These sewer pipes are especially susceptible to infiltration when they crack or break and have been known to drain entire streams into sanitary sewer systems. Average sewer pipes are designed to last about 20-50 years, depending on what type of material is used.

**INFLOW & INFILTRATION:** Inflow and infiltration or I & I are terms used to describe the ways that groundwater and storm water enter into dedicated wastewater or sanitary sewer systems. Dedicated wastewater or sanitary sewers are pipes located in the street or on easements that are designed strictly to transport wastewater from sanitary fixtures inside your house or place of business. Sanitary fixtures include toilets, sinks, bathtubs, showers and lavatories.

**LEASE PURCHASE:** A method of acquiring high cost equipment or property and spreading the payments over a specified period of time.

**LEGAL DEBT MARGIN:** The net amount of external financing resources that is available to the City through the issuance of general obligation bonds. For the City of Heath, it is limited to an amount equal to 10% of the assessed value of all taxable property located within the City, less any current general obligation bond debt.

**LIABILITY:** Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

MILLAGE RATE: The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING:** A form of accrual accounting in which (1) expenditures are recognized when the goods or services are received and (2) revenues, such as taxes, are recognized when measurable and available to pay expenditures in the current accounting period.

**NON-DEPARTMENTAL:** Includes debt service, operating transfers between funds.

NTMWD: Acronym for North Texas Municipal Water District.

**OBJECTIVE:** Performance indicator of a program.

**OPERATING BUDGET:** A financial plan outlining estimated revenues and expenditures and other information for a specified period (usually a fiscal year). The "proposed budget" is the financial plan presented by the City Manger for consideration by the City Council, and the "adopted budget" is the financial plan ultimately approved and authorized by the City Council.

**ORDINANCE:** An authoritative command or order.

**PER CAPITA DEBT:** Total tax supported debt outstanding divided by population.

**PERFORMANCE MEASURES:** Quantitative measure of a program's effectiveness or efficiency (e.g., average time to dispatch an emergency 911 call). Often used in conjunction with workload measures (e.g. number of emergency 911 calls received) to evaluate and revise resource allocation strategies.

**PERSONNEL SERVICES:** Expenditures made for salaries and related benefit costs.

**PID:** Public Improvement District as defined by the Texas Local Government Code, Chapter 373. If the governing body of a municipality or county finds that it promotes the interests of the municipality or county, the governing body may undertake an improvement project that confers a special benefit on a definable part of the municipality or county or the municipality's extraterritorial jurisdiction. A project may be undertaken in the municipality or county or the municipality's extraterritorial jurisdiction.

**POLICY:** A definite course of action adopted after a review of information and directed at the realization of goals.

**PROPOSED BUDGET:** The budget that has been prepared by the City Manager and submitted to the City Council for approval.

**PROPRIETARY FUND:** Fund that focuses on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. The 2 different types of proprietary funds: enterprise fund and internal service funds.

**RESERVE:** An account used to indicate that a portion of fund resources is restricted for a specific purpose, or is not available for appropriation and subsequent spending.

**REVENUE BONDS:** Long term debt (bonds) the repayment of which is based upon pledged revenues form a revenue generating facility.

**REVENUES:** All amounts of money earned or received by the City from external sources.

RISD: Rockwall Independent School District.

**SCADA:** Acronym for Supervisory Control And Data Acquisition. It generally refers to an industrial control system: a computer system monitoring and controlling a process. The process can be industrial, infrastructure, or facility-based.

**SPECIAL ASSESSMENT:** A compulsory levy made against certain properties to defray a part of the cost of a specific improvement or services (such as sewer) deemed to primarily benefit those properties.

**SPECIAL REVENUE FUND:** Fund used to account for a specific revenue source (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specific purposes, or have been segregated by financial policy to be maintained separately.

**SRO**: Acronym for School Resource Officer.

SWMP: Acronym for Storm Water Management Program.

**TAX BASE:** The total property valuations on which each taxing entity levies its tax rates.

**TAX LEVY:** A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the taxable net property valuation.

TAX RATE: A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the

