



**THE CITY OF HEATH, TEXAS**  
**ADOPTED ANNUAL OPERATING BUDGET**  
**FISCAL YEAR 2020-2021**

**CITY OF HEATH**  
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# **CITY OF HEATH**

## **READER'S GUIDE**

The purpose of this section is to provide the reader with a guide to the document's contents: where and how to find the information and how to understand the information. The following describes each major section.

### **INTRODUCTION**

This section introduces the City Council and Board and Commission appointments representing the citizens of the City of Heath. Recreational activities and statistical information at-a-glance will also be provided for the reader.

### **BUDGET MESSAGE**

The first critical reading of the FY 2019 Adopted Budget is the City Manager's transmittal Letter. The reader will gain an understanding of the City's vision, critical issues, budget highlights, financial plan, distribution of the total tax rate and the Distinguished Budget Award.

### **PROFILE**

This section provides the reader with the background of the City. Included in this section is the City's history with highlights by year, demographics, community profile, hometown events, park and trails, City organizational chart and Fund structure.

### **STRATEGIC PLANNING**

This section provides readers with an understanding of the City's strategic priorities, mission, and vision with a link between goals and objectives at a policy level to those of the City and its departments. Included in this section are the City's strategic planning process, the comprehensive plan, and the summary initiative and General Fund departmental summaries.

### **GENERAL FUND SUMMARIES**

This section provides the reader with information on the General Fund. A summary of all funds, a combined summary of funds by budget type, 6 year expenditure history and a General Fund financial summary are provided in this section. This section also includes information on revenue sources, trends and forecasts. Each department of the General Fund includes an organizational chart, purpose and description, prior year accomplishments and divisional strategies and goals.

### **ENTERPRISE FUND SUMMARIES**

This section provides the reader with information on the Enterprise Fund. This section also includes information on revenue sources, trends, forecasts assumptions and a fee schedule. Each department of the Enterprise Fund includes an organizational chart, purpose and description, prior year accomplishments and divisional strategies and goals.

### **DEBT SERVICE FUNDS**

This section provides the reader with an understanding of general debt obligation. An overview of the Debt Service, as well as the legal debt margin requirements, is included. This section also includes information on revenue sources, trends, forecasts and assumptions.

### **COMPONENT UNITS**

This section provides the reader with the uses for tax revenue and includes an organizational chart, purpose and description, prior year accomplishments, and divisional strategies and goals.

### **SPECIAL REVENUE**

This section provides the reader with the cash flow statement, description and classification of each special revenue.

### **CAPITAL IMPROVEMENTS PROGRAM**

This section provides the reader with a comprehensive listing and explanation of the capital needs of the City for the next five years including the operating impact.

### **PERSONNEL SUMMARY**

This section provides the reader with a summary of personnel detailing allocations by fund and job positions.

### **SUPPLEMENTAL INFORMATION**

This section provides the reader with statistical information of the City and the surrounding areas including Ordinances, principal employers, property tax rates and overlapping debt. At least 10 years of statistical data is provided for reader analysis.

### **GLOSSARY**

This section provides the reader an aid in understanding terminology and acronyms, a glossary is provided.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Heath**

**Texas**

For the Fiscal Year Beginning

**October 1, 2019**

*Christopher P. Morill*

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Heath, Texas, for its Annual Budget for the fiscal year beginning October 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, an an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

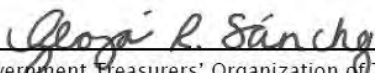


# Government Treasurers' Organization of Texas Certification of Investment Policy

Presented to

*City of Heath*

for developing an investment policy that meets the requirements of the Public Funds Investment Act and the standards for prudent public investing established by the Government Treasurers' Organization of Texas.

  
\_\_\_\_\_  
Government Treasurers' Organization of Texas  
President

  
\_\_\_\_\_  
Investment Policy Review Committee  
Chairperson

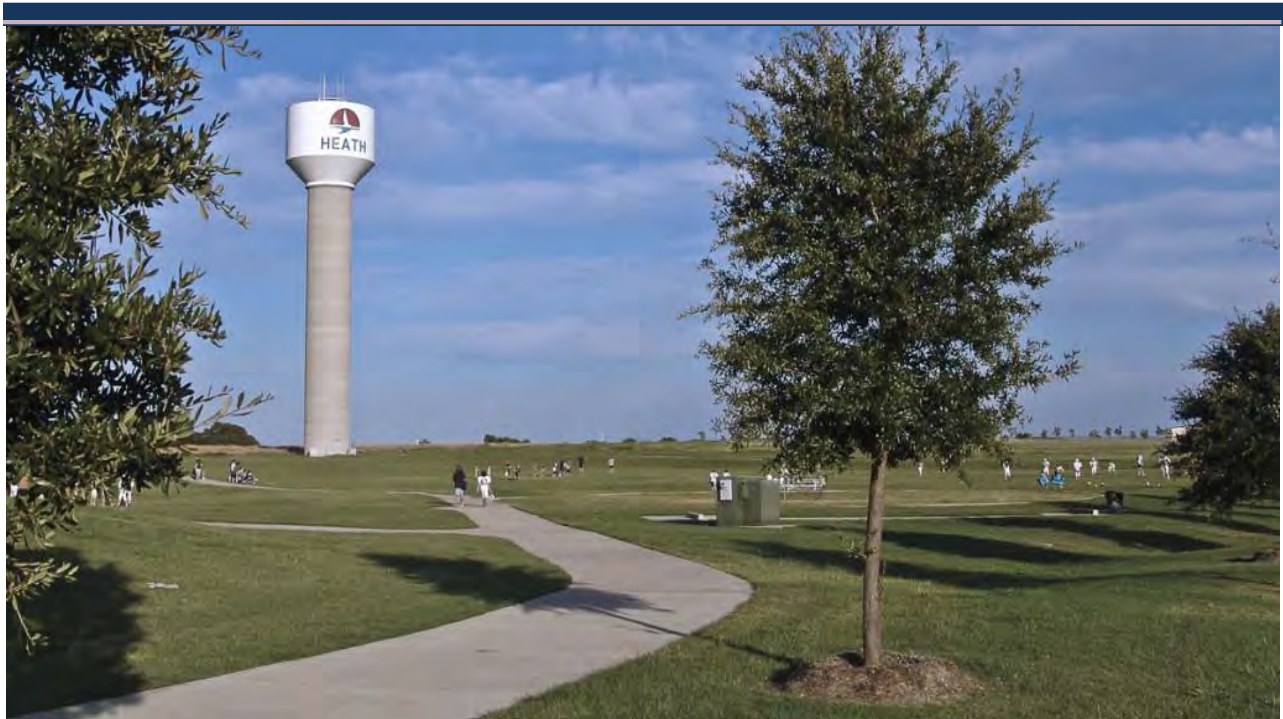
For the two-year period ending February 28, 2019





# CITY OF HEATH

OPERATING BUDGET  
FISCAL YEAR 2021





**CITY OF HEATH**  
**CITY COUNCIL MEMBERS**

Mayor Kelson Elam

Mayor Pro Tem Paul Ruffo

Council Member Place 1 Frank New

Council Member Place 3 Donna Rolater

Council Member Place 4 Brent Weaver

Council Member Place 5 John Beaman

Council Member Place 6 Rich Krause

**CITY STAFF**

City Manager Aretha Adams

City Attorney Andy Messer

Municipal Court Judge Roy Stacy

City Secretary Norma Duncan

Finance Laurie Mays

Public Works Charles Todd

Department of Public Safety (Interem) Brandon Seery

Asst. City Manager/Community Development Kevin Lasher



## CITY OF HEATH

### CITY COUNCIL



Mayor  
Kelson Elam



Mayor Pro Tem  
Paul Ruffo



Place 1  
Frank New



Place 3  
Donna Rolater



Place 4  
Brent Weaver



Place 5  
John Beaman



Place 6  
Rich Krause

### VISION STATEMENT

A lakeside community or premiere neighborhoods with open green spaces, parks and trails, cultural amenities, an exemplary educational system, and distinctive economic development in order to provide the highest level of public services – a place to call home for a lifetime.



## **CITY OF HEATH BOARDS AND COMMISSION APPOINTMENTS**

### **Board of AdjustmentPark Board**

Dunham Biles, ChairMark King, Chair;  
Nathan Goodnight, Vice-Chairman;Glenn Burrow, Jim Chester  
Christopher Boeck, Brett Lee,Patrick Cummins, Katie Dyer  
Donald Prenitss, Gary Vice, and John Reed, Cameron Slocum,  
Erich Wynnand Rich Krause, Council Liaison

### **HEDC & HMBCTake Area Appeals Board**

David Lane, President;Chris Cuny, Chair; Ira Berger,  
Vicki Wallace, Vice President; Robert Lang, Ron LaRoux, and  
Cynthia Allen, Sandra Doyle,Larry McDaniel  
Tom Johnson, Justin Saunders,  
Brent Weaver Council Liaison, and  
Kelson Elam, Mayor/Ex Officio

### **Planning & Zoning CommissionSpecial Events Board**

Sharon Caldwell, Wayne Gordon,Jenni Knox, Chair;  
Harry Heinklele, Clinton Howie, Tami Hogan, Stacy Megill,  
Joe Ruskiewicz, James Tunnell, and Amanda Rosander, and  
Bob ShawDeLayne Spicer

### **Architectural Review Board (ARB)**

John Curtis, Chair; Julie Berg,  
Suzanne Howland, Ann Parker, Greg Ramey,  
Thomas Smith Jason Thompson; Alternate  
Members: Richard Anderson and  
Douglas Hartman



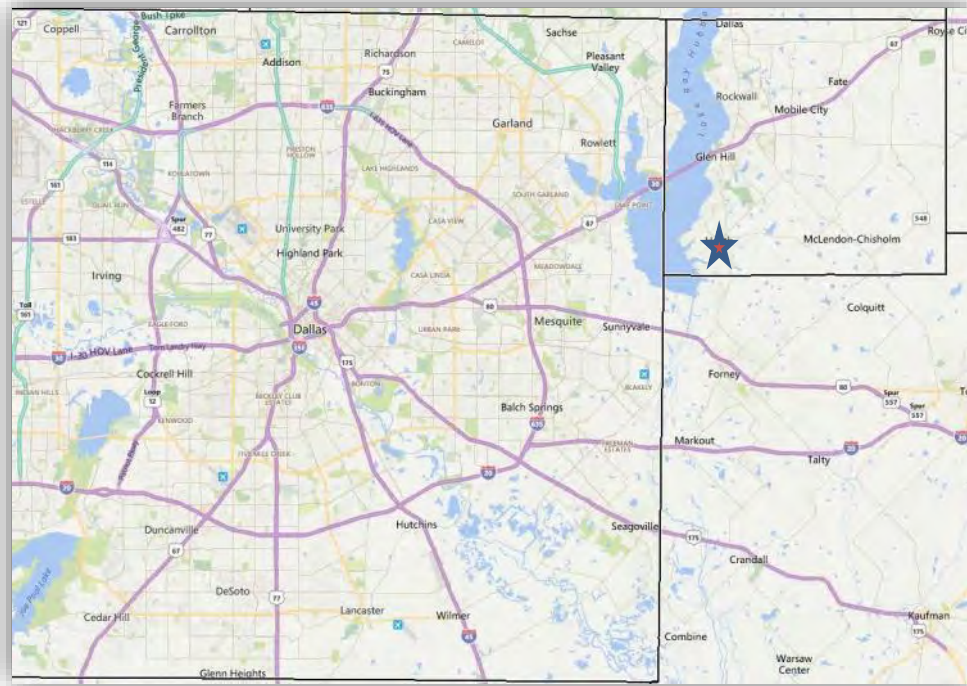
# CITY OF HEATH

## LOCATION

### A premier hometown on the eastern shores of Lake Ray Hubbard

Heath is a home rule city with a mayor and six-member council. Full-scale city services include a Department of Public Safety with professionals who are cross trained as firefighters, paramedics and police officers.

Heath is located approximately 20 miles east of Dallas in Rockwall and Kaufman Counties on the Eastern shore of Lake Ray Hubbard.



### Recreational Opportunities

Heath has it all with Family Parks, Hiking/Biking Trail System, Buffalo Creek Golf Club and Olympic-level sailing at Rush Creek Yacht Club.





# CITY OF HEATH

## STATISTICS AT A GLANCE

### **CITY OF HEATH, TEXAS**

Website [www.heathtx.com](http://www.heathtx.com)  
Date of Incorporation October 12, 1959  
Date of City Charter Adoption September 14, 2002  
Form of Government Home Rule City  
Area – square miles 16  
City Limits 10  
ETJ 6

### **DEMOGRAPHICS**

Population 10,623  
Average Age 45.6  
Average Existing Home Value \$429,455  
Average Household Income \$186,387  
Average Household Size 2.96

### **BUILDING PERMITS**

Permits Issued (Fiscal Year) 99  
Building Inspections Conducted 6,023

### **CITY EMPLOYEES**

Full-Time 59  
Part-Time 2

### **DEPARTMENT OF PUBLIC SAFETY**

Number of Stations 1  
Sworn Officers 26  
Volunteers 0  
Patrol Units 12  
Fire Engines 3

### **RECREATION**

Acreage 100  
Developed 47  
Undeveloped Potential 53  
Playgrounds 3  
Baseball/Softball Fields 1  
Soccer/Football Fields 5  
Community Centers 1

*Source: City of Heath Referenced Department*

### **PUBLIC SCHOOLS LOCATED IN CITY** **ENROLLMENT**

Elementary  
Amy Parks-Heath 568  
Dorothy Smith Pullen 481  
Linda Lyons 634  
Middle School  
Maurine Cain 1,081  
High School  
Rockwall-Heath 2,645

### **MUNICIPAL WATER SYSTEM**

Active Accounts 3,720  
Avg. Consumption (Gallons) 16.80  
Water Mains (Miles) 60.728  
Fire Hydrants 368

### **MUNICIPAL SEWER SYSTEM**

Active Accounts 2,665  
Sanitary Sewer (Miles) 70.8096  
Storm Sewer (Miles) 18.3063

### **SOLID WASTE COLLECTION**

Active Accounts 3,441

### **ELECTIONS**

Registered Voters 7,252

### **Did you know?**

Heath is named for John O. Heath, who in 1846 became one of the earliest settlers in the area. The settlement was originally known as Black Hill – a reference to the black soil of the area.





## CITY OF HEATH

200 Laurence Drive, Heath, Texas 75032 | Phone (972) 771-6228 | Fax (972) 961-4932

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To the Honorable Mayor Elam, Members of the City Council, and residents of Heath:

I am pleased to present the City of Heath Annual Budget and Capital Improvement Plan for Fiscal Year 2021 (FY21). The Annual Budget outlines the programs and services **provided to our residents. This document details the City's plans relating to ongoing** commercial and residential growth, maintaining high quality city services, and **implementing the City Council's goals and objectives** including:

- ❖ Plan and prepare for the current and future needs of a growing city by maintaining a financially sound and stable government, managing growth and development, encouraging economic development, and identifying and addressing infrastructure needs.
- ❖ Achieve excellence in city government services by encouraging communication and citizen involvement, providing quality customer service in all departments, and attracting and retaining highly qualified employees.
- ❖ Promote livability and community pride.

City staff develops the operating and capital budgets so that the strategic goals and long-term objectives defined by the **City Council are achieved. The Council's vision charts the course for the community, and it is staff's job to move in that direction through budgeting and project implementation.**

### Accomplishments

- ❖ The Department of Public Safety reorganized adding two Captain positions. These two positions improve the leadership structure within the department.
- ❖ The Department of Public Safety re-established the Citizens Academy with plans to **institute a Citizen's on Patrol program.**
- ❖ Public Works updated both the Water and Waste-Water Impact Fee study and the Roadway Impact Fee study.
- ❖ **Public Works prepared the City's first Water Audit Report for the Texas Water Development Board (TWDC); prepared the City's Utility Profile for the TWDC and Prepared a Water Conservation Plan.**
- ❖ The Parks Board created the new Heath Parks And Trails (PATH) fund raising program. A priority cited by citizens in the 2018 Parks and Trails Master Plan is increasing shade in Towne Center Park and along trails. To accomplish this goal, more than 25 shade trees will be planted in the Fall of 2020.
- ❖ Community Development amended the Trails Plan Component of the Parks Master Plan to guide the implementation of the PATH program.



- ❖ Community Development received input from the P&Z Board, Parks Board and **City Council to amend the City's current Tree Preservation Ordinance establishing the City of Heath's Tree Preservation Fund.**
- ❖ The Special Events Board re-**imagined the City's Annual Fourth of July Parade and Celebration** to safely celebrate freedom during the pandemic.
- ❖ The EDC and MBC launched the Local Business Stimulus Program. The MBC made \$500,000 in funding available to provide relief to Heath businesses impacted by the pandemic.

## Budget Philosophy

The City of Heath and our employees operate from an internal value system that is centered around servant leadership with exceptional customer service. All actions stem from the obligation to put the needs of the citizen first and dedicate our decision making and actions to the ideal that City employees are here for one reason – to serve others. This is the fundamental foundation upon which departmental budgets are built.

The budget philosophy of the City of Heath is to provide the highest level of service at the greatest value. This means that the City must operate in the most effective and efficient ways possible to accomplish our goal. The internal budgeting and review process is very stringent and thorough, with department heads, finance, and city management ensuring that every line item is carefully planned and all projects are justified.

**As part of the City's budgeting philosophy and commitment to respect the Taxpayer's money, priorities in the budget process include:**

- ❖ Cost Containment – Operating at high efficiency;
- ❖ Maintaining a stable and low property tax rate;
- ❖ Planning for the future of infrastructure and asset management;
- ❖ Accounting for high levels of quality of life;
- ❖ Maintaining healthy fund balances and reserves; and
- ❖ The hiring and retention of highly qualified city staff.

## City Wide Budget Overview

The proposed total annual budget for FY 2021 is \$23,144,100. This is \$92,675 or 4.3% greater than the 2020 amended budget of \$22,151,425. This comparison excludes transfers for capital purchases. In FY 2021, the General Fund includes a 4% increase in salaries, a 12% increase in health insurance, and the addition of a Project Engineer and the conversion of the part-time Desktop Support/Production Assistant to full-time. Funding for additional street repairs; traffic calming infrastructure; a citizens on patrol program; records management software; and server upgrades is included in this budget. The City Council is committed to funding capital purchases on a pay-as-you-go basis. To accomplish this goal the following funds were established: a Drainage Fund; two Equipment Replacement Funds; and a Fire Station Building Fund. The FY 2021 Proposed Budget includes transfers to the Equipment Replacement Funds and the Fire Station Building Fund. The Drainage Fund will be funded on an as needed basis. The Water and Sewer Fund budget includes funding for a 4% increase in salaries, a 12% increase in health

insurance, and an increase to the cost for the services provided by NTMWD. NTMWD provides water and waste water treatment to the City of Heath. City Council established an Equipment Replacement Fund for the purchase of utility equipment and committed an additional \$840,000 for improvements to utility infrastructure.

## Fiscal Summary

The Following chart depicts changes in sources and uses of all funds by Fund (city-wide):

Uses of Funds	FY 2020	FY 2021	Percent of Total	Change from FY 20	Percent Change from FY 20
General	7,663,050	8,398,900	17.38%	735,850	9.60%
Debt	2,489,100	2,605,400	5.39%	116,300	4.67%
Water Utilities	9,613,200	11,401,700	23.59%	1,788,500	18.60%
Solid Waste Fund	853,600	920,100	1.90%	66,500	7.79%
Marsha's Happy Haven	88,300	90,500	0.19%	2,200	2.49%
Farmers' Market	25,200	0	0.00%	(25,200)	-100.00%
PATH	18,000	10,500	0.02%	(7,500)	-41.67%
Drainage	0	60,000	0.12%	60,000	N/A
Gen. Equip Replacement	100,950	398,000	0.82%	297,050	294.25%
Fire Station	0	25,000	0.05%	25,000	N/A
Utility Equip Replacement	0	115,400	0.24%	115,400	N/A
HEDC	618,650	434,700	0.90%	(183,950)	-29.73%
HMBC	1,089,175	449,900	0.93%	(639,275)	-58.69%
Capital Projects	27,669,750	23,419,085	48.46%	(4,250,665)	-15.36%
Total Uses	50,228,975	48,329,185	100.00%	(1,899,790)	-3.78%





## Revenue

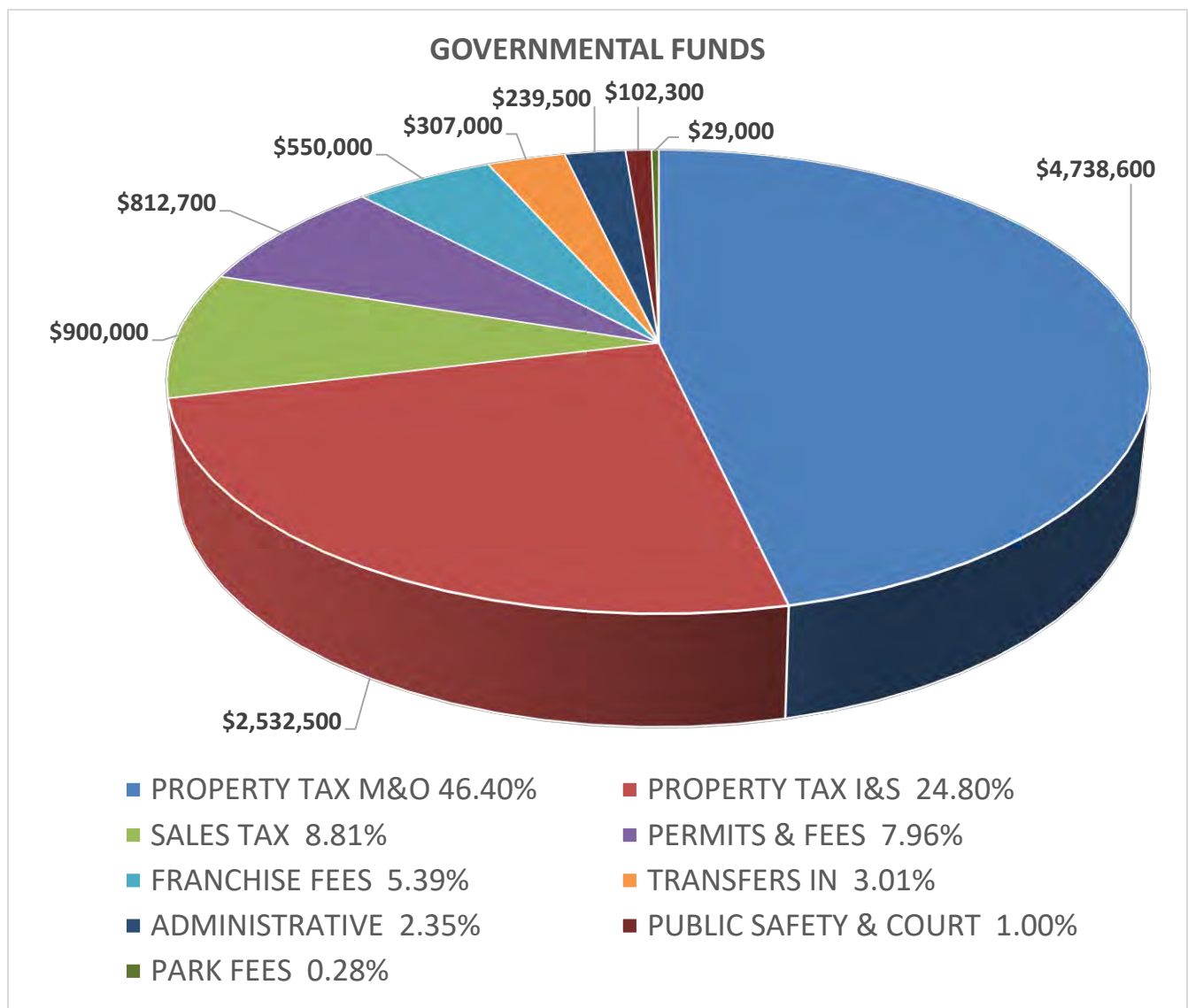
### Governmental Funds

#### General Fund

The General Fund is used to account for all financial transactions not properly included in other funds. The principal sources of revenues include property taxes (M&O), sales and franchise taxes, licenses and permits, and fines and forfeitures.

#### Debt Service Fund

The debt service fund is used to account for the payment of interest and principal on all general obligation bonds and other long-term debt of governmental funds. The primary source of revenue for debt service is property taxes (I&S).



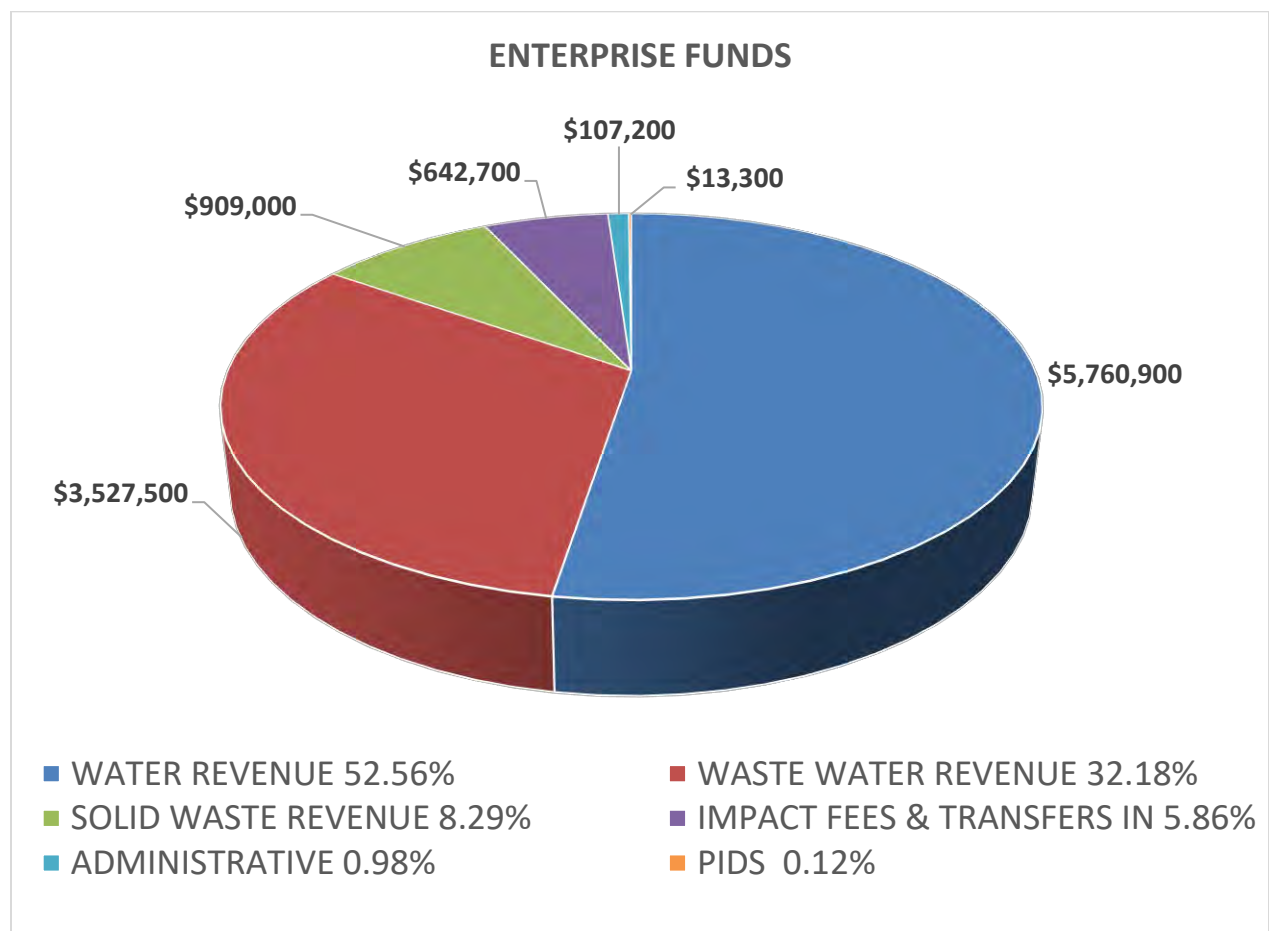
## Enterprise Funds

### Utility Fund

This fund is used to account for the provision of water and waste water services to the residents of the City. Activities of the fund include administration, operations and maintenance of the water and waste water systems, water collections and treatment. The fund also accounts for the accumulation of resources for the payment of long-term debt. All costs are financed through charges to utility customers.

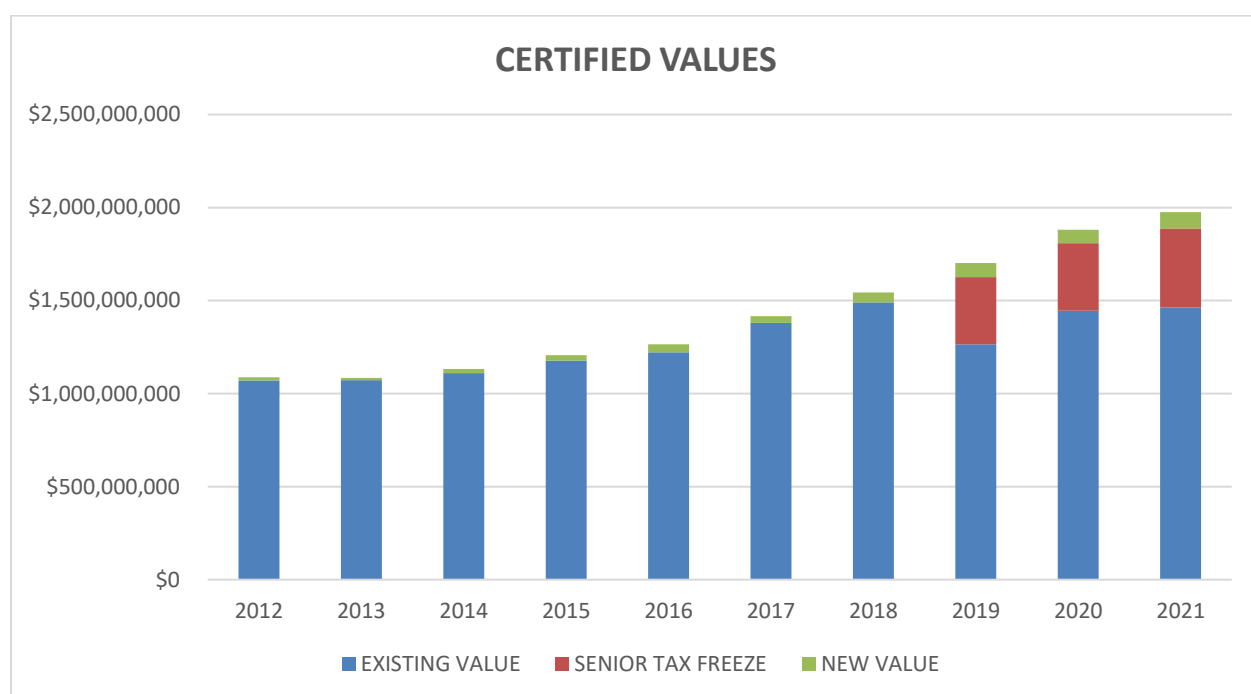
### Solid Waste

This fund is used to account for the provision of solid waste services to the residents of the City. This function is provided by a third-party waste management company. The cost of providing the service is recouped through charges to utility customers.



## Property Values and Tax

According to the Rockwall County Central Appraisal District (RCAD), the certified taxable value after deducting the homestead exemptions and the senior tax freeze is estimated at \$1,549,700,061. This value is 1.6% or \$23,902,390 more in assessed valuation than the prior year adjusted taxable value of \$1,525,797,671. Of the total taxable value, \$86,959,612 is attributable to new taxable values added to the tax roll which include improvements and personal property. This becomes very important because when calculating the no-new-revenue tax rate and the voter-approval tax rate, new taxable values are deducted from the calculation. The following graph reflects historical growth in taxable property values including the current year certified value:



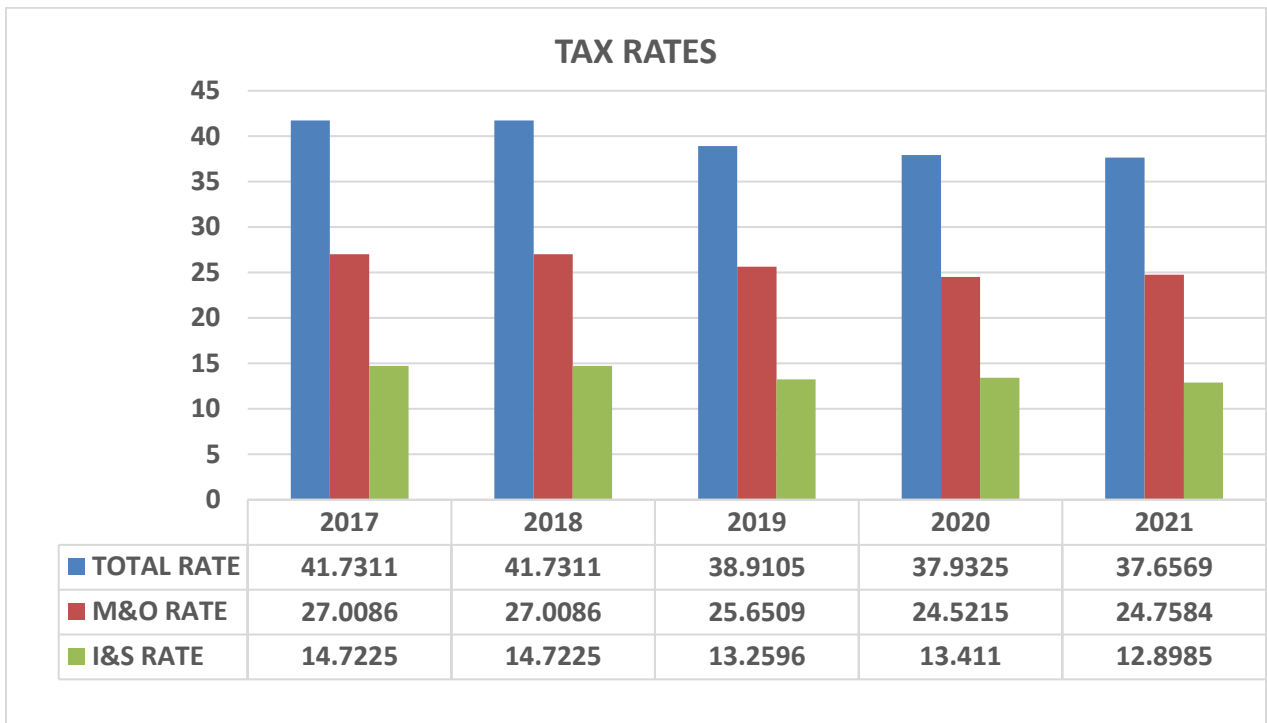
## Adopted Tax Rate

The Council has a goal of keeping the tax rate low while providing adequate revenue to fund the needs of the community now and into the future. This year, in spite of the newly implemented Senior Tax Freeze, the City was able to reduce the overall tax rate \$0.002756, for a proposed total tax rate of \$0.376569. The M&O tax rate increased \$0.002369 and the I&S tax rate decreased \$0.005125.

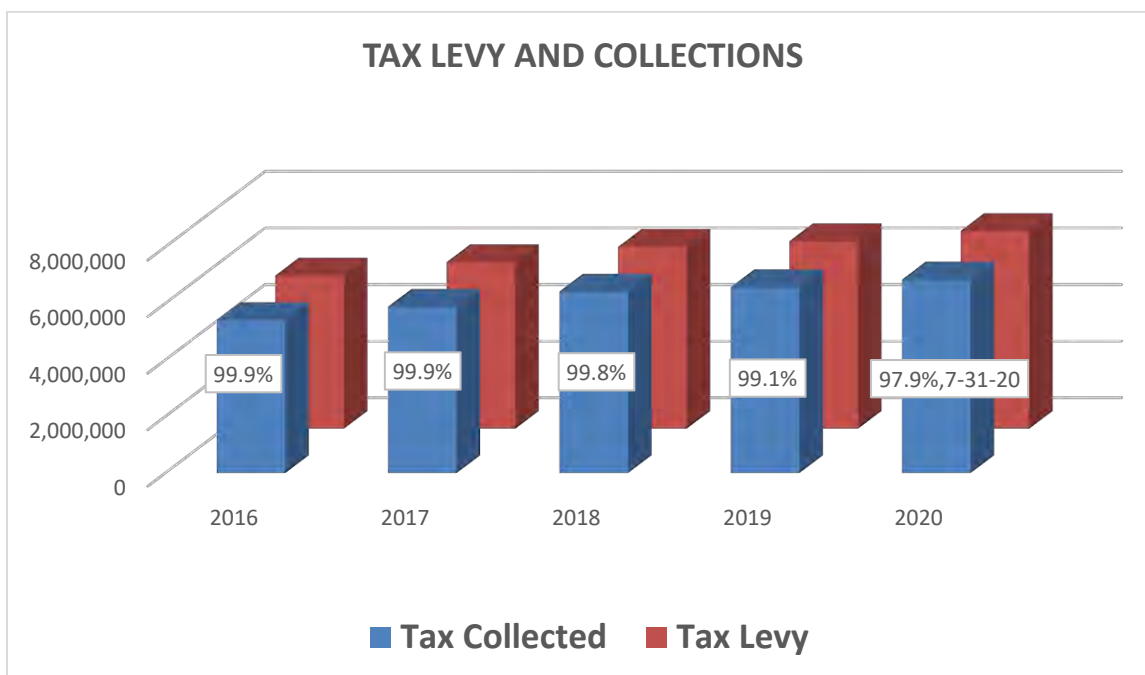
The City Council was able to maintain a low stable tax rate and prepare for its future obligations by adhering to the City's **long and short-term** operational plan as a result of taking a fiscally conservative approach to City services. The tax rate still provides an anticipated revenue increase in the tax levy for both operations and debt service commitments. Of the new tax rate, \$0.247584 or 65.7% is dedicated to maintenance and operations (M&O) in the General Fund, and \$0.128985 or 34.3% is dedicated to general



obligation debt service. The following graph is a historical snapshot of the City's tax rate history for operations and debt service:



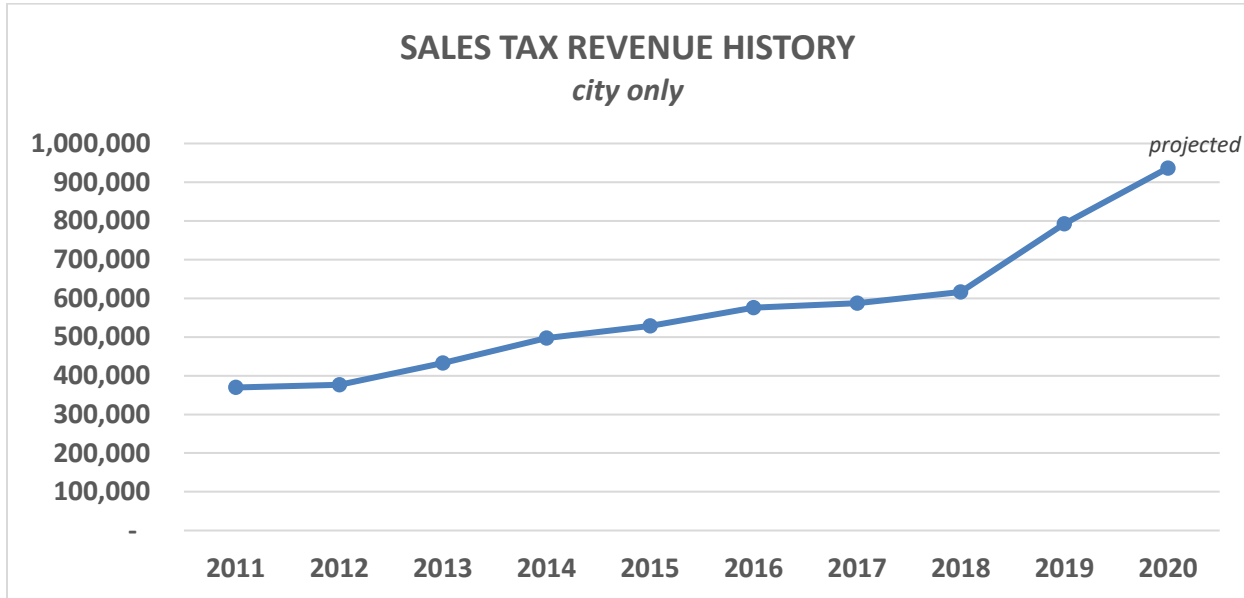
The average single family home taxable value is currently \$543,955 compared to \$522,131 last year. At the proposed property tax rate of \$0.376569, the City tax paid on the average single-family home will be \$2,048. For comparison purposes, City tax paid on a single-family home valued at \$500,000 will be \$1,883. The tax bill for a person 65 years of age or older or disabled is frozen in the year they become eligible. The following snapshot is a history of the City's property tax levy and collections:



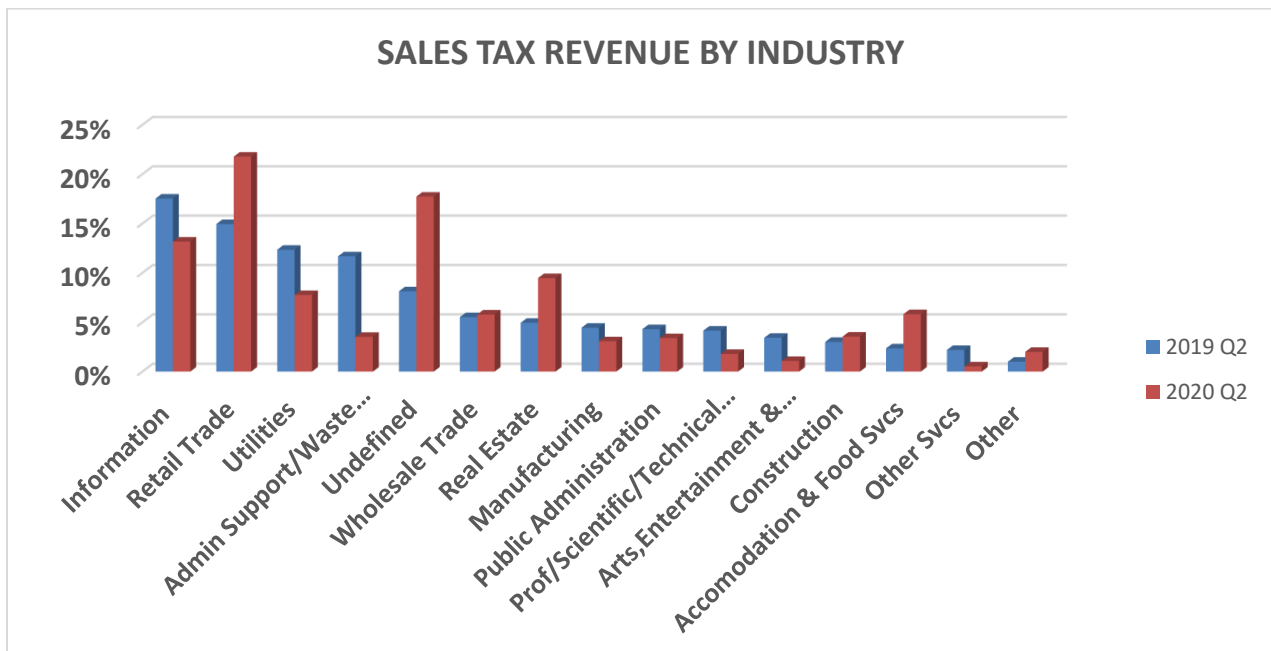


## Sales Tax

Sales tax revenue has increased \$567,099 or 149% since 2011 and is expected to continue to grow. Recent growth is largely attributable to a strong regional economy and commercial development in the City.



The top five industries make up 70% of the sales tax revenue the City receives annually. The Retail Trade sector increased 7% compared to 2019 and provides 22% of total sales tax revenue. Retail includes various stores and electronic shopping. Information and Real Estate make up 13% and 9% of total revenue, respectively. The City saw growth in the Retail sector with two new developments opening in late 2019. Additional information regarding sales tax by industry is provided in the chart below.



## Operating Expenditures

The operating budget is a combination of all costs to do business except for major capital improvement projects (CIP), capital transfers and debt service payments. The total of the combined operating budgets for the FY 2020 amended budget is \$14,487,100 compared with \$16,301,900 budgeted in FY 2021. This is an increase of \$1,814,800 or 12.53%.

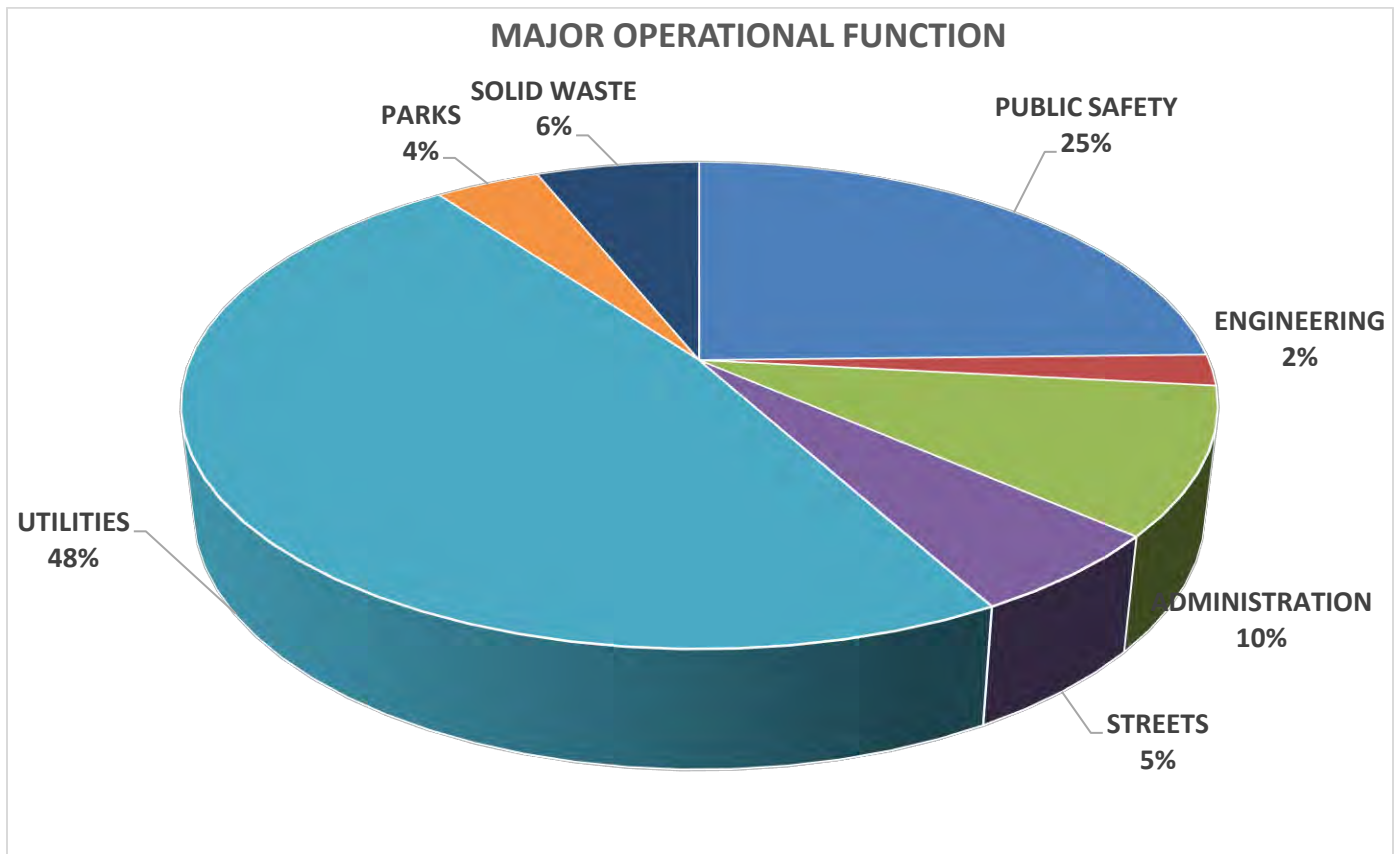
**Operating costs are broken down in the following chart for the City's core operating funds** comparing this year to last year:

Operational Function	FY 2020	FY 2021	Change	% Change
Public Safety	\$3,585,850	\$3,727,200	\$141,350	3.94%
Administration	1,386,100	1,475,700	89,600	6.46%
Streets	737,400	923,400	186,000	25.22%
Community Development	716,000	701,000	(15,000)	-2.09%
Parks	599,100	593,300	(5,800)	-0.97%
Engineering	256,200	314,100	57,900	22.60%
Municipal Court	58,100	59,400	1,300	2.24%
Utility (excluding debt)	6,118,400	7,262,500	1,144,100	18.70%
Solid Waste	853,600	920,100	66,500	7.79%
EDC (excluding debt)	89,000	163,400	74,400	83.60%
MBC (excluding debt)	87,350	161,800	74,450	85.23%
TOTAL	\$14,487,100	\$16,301,900	\$1,814,800	12.53%

Of the \$1,144,100 increase in Utility Fund operations, \$778,300 results from the increase **in the City's cost of purchased water**. The increase is due to an increase in consumption. Additionally, the cost to treat waste-water increased \$236,500. The increase in the EDC and MBC operating budgets can be attributed to the addition of one full-time employee and funding for the Towne Center Overlay.



The following chart reflects the percentage cost of operations by major operational function of the City:



The largest **increase in operational costs** over last year's adopted budget are as follows:

- ❖ Salaries and Benefits,
- ❖ Cost of Purchased Water,
- ❖ Cost of Waste Water Treatment.

#### One Time Expenses and New Programs

The significant one-time expenses that have been placed in the budget for the current year are as follows:

- ❖ Equipment Replacement Funds,
- ❖ Fire Station Building Fund
- ❖ Utility Fund Infrastructure,
- ❖ Records Management Software,
- ❖ Server Upgrades,
- ❖ Traffic Calming Infrastructure and
- ❖ Fire Station Needs Assessment.



## Significant Capital Improvements

- ❖ McDonald Road Phase 2 - Reconstruction of the road from Rabbit Ridge to the end of Falcon Point Subdivision, received bids;
- ❖ Hubbard Drive Trail - 10-foot trail from FM-740 to the McCrummen Subdivision, received bids;
- ❖ Myers-Yankee Creek Roadway Improvements - Reconstruction of the road from Myers/Crisp intersection to Heath Drive, received bids;
- ❖ Vehicle Storage Facility – Completed construction of the vehicle storage facility at the Public Works service center;
- ❖ City Hall Emergency Generator - Installed emergency generator at Heath City Hall;
- ❖ Myers and Crisp Roadway Improvements - Completed reconstruction of roadways.

## Fund Balance and Reserve

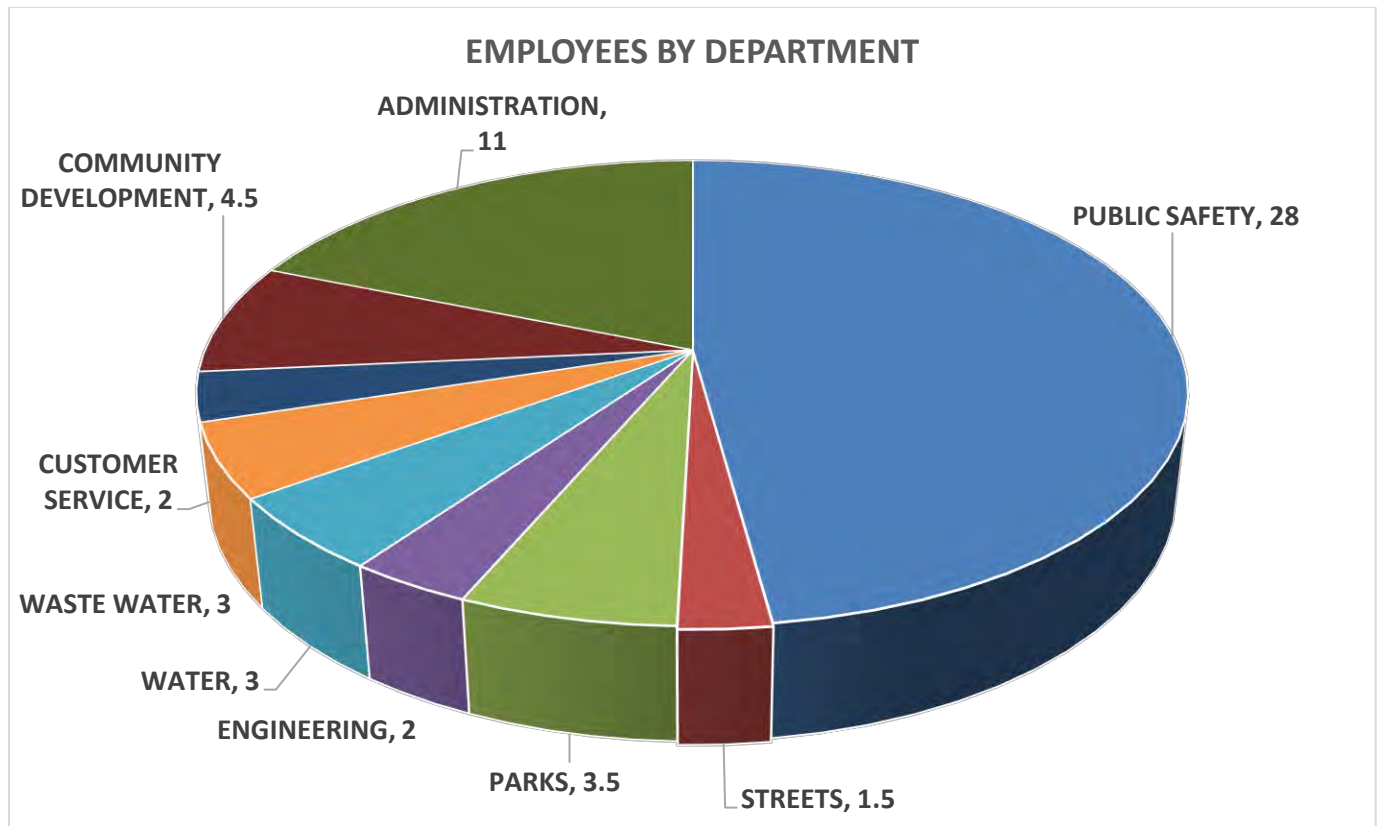
The proposed budget estimates that the General Fund unassigned fund balance will be approximately \$2,900,979 or 34.5% at the end of the 2021 fiscal year. Fund balance in excess of 30% may be used on one-time purchases.

The Utility Fund is projected to end the fiscal year with an unassigned fund balance of \$4,113,309 or 36.1% of budgeted expenses.

## Public Servants (Employees)

The total number of budgeted employees or FTEs (Full-Time equivalents) is 58.5. For a salary with benefits cost of \$6.39 million (includes funded, but vacant positions) in FY 2021. The following chart is a break-out by service area across the City:





The City will experience cost increases in personnel due to an increased cost of insurance premiums, TMRS, and pay increases. In 2021, employees will receive an average 4% pay increase dependent upon performance evaluations. Insurance costs are estimated to increase by 12%.

## Summary

This year's budget process presented some difficult decisions, and I want to thank the Mayor, City Council and staff for their hard work and dedication as they identified and implemented realistic solutions together.

Our organization is in a position to continue to address the current and future needs of a growing community where residents enjoy an exceptional quality of life and existing businesses thrive.

The City of Heath is an exceptional city with a bright future. We look forward to doing great things together in this fiscal year and beyond.

Respectfully submitted,

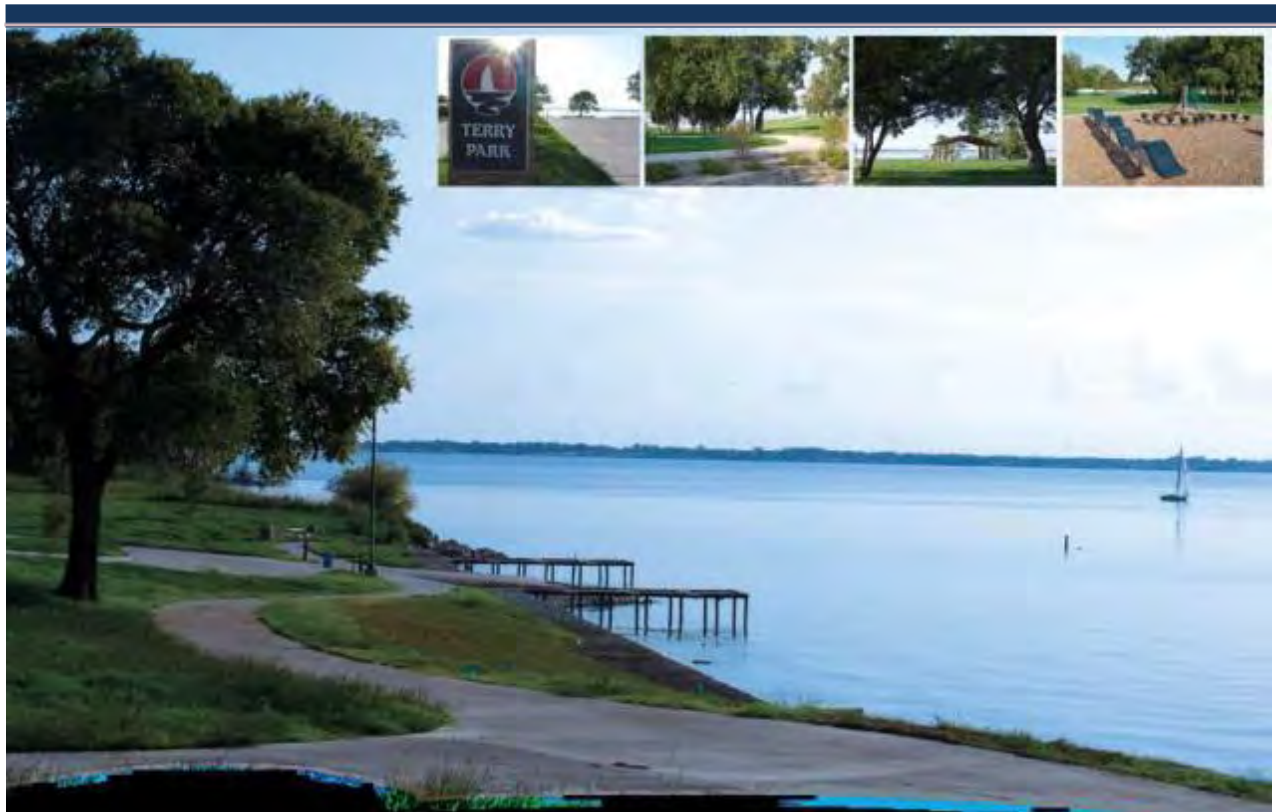
Aretha Adams, MPA  
City Manager





# CITY OF HEATH

## BUDGET MESSAGE FISCAL YEAR 2021





# CITY OF HEATH

## BUDGET CALENDAR

### DateAction/Event

May 13	Received Preliminary Estimated Taxable Values
May 27	Budget Workshop with Council
July 24	Receive Certified Tax Roll from Chief Appraiser
August 6	Budget Workshop with Council <i>(Additional workshops may be scheduled as needed.)</i>
August 6	City Manager Presents FY 2020-2021 Proposed Budget to City Council
August 7	City Manager Filed FY 2020-2021 Proposed Budget with City Secretary. Copies are available for public review. <i>(Local Government Code 102.005 filing must be 15 days before public hearing on the budget.)</i>
August 7	Publish Quarter-Page Notice of Public Hearing on Annual Budget Tax Rate in Newspaper at least 7 days before Public Hearing.
August 28	Publish Quarter-Page Notice of Public Hearing on Tax Rate in Newspaper at least 7 days before Public Hearing.
August 28	1 <sup>st</sup> Public Hearing on Tax Rate
September 11	Public Hearing on FY 2018-2019 Budget <i>(Council must announce the date, time and location of meeting at which it will vote on the tax rate.)</i>
September 8	Council Adopts FY 2020-2021 Tax Rate
September 9	Council Adopts FY 2020-2021 Budget
October 1	Begin New Fiscal Year



# **CITY OF HEATH**

## **GENERAL BUDGET PROCESS**

Budgetary control is maintained with the annual adoption by the City Council of an operating budget for each Fiscal Year from October 1 to September 30.

The budget is developed on a divisional level and adopted at a fund level. The Finance Department generates monthly reports that detail expenditures and revenues on a divisional and line item level. The reports provide monthly expenditures with year-to-date totals, with a comparison to budget giving a budget balance and unexpended percentage. To further aid in projections, the monthly report provides prior year comparison data of expenditures, revenue and budget balances. The monthly comparison allows the Finance Department to closely monitor balances and tracks revenue streams. By February, forecast models are communicated to each city department regarding the budget position.

The adoption process begins with the staff of each department submitting their revised expenditure estimates for the current year and their estimates for the upcoming year by March. An evaluation of the impact of capital expenditure decisions upon annual operations and the city's operating budget are considered. Reoccurring expenditures for capital improvements and equipment represent a consistent percentage of the City's annual operating budget and are financed on a "pay as you go" basis. Current and future capital equipment needs are highlighted with consideration for efficiency and public safety aiding in the discussion process.

In April, budget worksheets are presented and preliminary direction from the City Manager regarding appropriate budget guidelines and strategy is given to each department. This budget planning process helps each department focuses on requirements to continue its existing level of service, as well as evaluate the potential to expend service levels.

Budget proposals are due to the Finance Department by May for incorporation into a working budget document. A May management meeting is scheduled for the City Manager's Office, Finance staff and departments to jointly review all line items.

The Ad valorem tax projections are a major component of all City budget discussions. When the Certified Tax roll from the Rockwall County Appraisal District is released in late July, the final preparation for a proposed budget is submitted to the City Council.

July, August and September have scheduled City Council workshops to discuss the budget with city staff and hold two Public Hearings. The first Public Hearing is held in mid-August, the second Public Hearing occurs early September. By mid-September, the City Council has voted on the Tax Rate ordinance and the Budget ordinance.

The fiscal year begins October 1. By late December, the completed Budget Document is distributed and made available to the public via website or requested hard copy.



# **CITY OF HEATH**

## **FINANCIAL POLICIES AND PRACTICES**

### **PURPOSE**

The purpose of the City of Heath Financial Policies and Practices is to:

1. Demonstrate to the citizens of Heath, the investment community, and the bond rating agencies that the City is committed to a strong fiscal operation.
2. Provide guidelines for future policymakers and financial managers on common financial goals and strategies.
3. Fairly present and fully disclose the financial position of the City in conformity with Generally Accepted Accounting Principles (GAAP).
4. Demonstrate compliance with finance-related legal and contractual issues in accordance with the Texas Local Government Code and other legal mandates.

### **ANNUAL BUDGET**

1. The budget shall provide a complete financial plan for all City funds and activities and, except as required by law or City Charter, shall be in such a form as the City Manager deems desirable or the City Council may require.
2. A budget message explaining the budget both in fiscal terms and in terms of work programs shall be submitted with the budget. It shall outline the proposed financial policies of the City for the ensuing fiscal year, describe the important features of the budget, and indicate any major changes from the current year in financial policies, expenditures, and revenues with reason for such change. It shall also summarize the City's debt position and include such other material as the City Manager deems advisable.
3. The budget shall begin with a clear, general summary of its contents, shall show in detail all estimated income, indicating the proposed tax levy, and all proposed expenditures for the ensuing fiscal year.
4. Each Director will be responsible for the administration of his/her departmental budget.
5. The goal of the City is to balance the operating budget with current revenues. A balanced budget is a budget in which current revenues equal current expenditures.
6. The legal level of budgetary control is at the divisional level (division: a specific functional area within a City department). At any time during the fiscal year, the Finance Director may transfer up to \$5,000.00 of the unencumbered appropriated balance between classifications of expenditure within a division. Transfers exceeding \$5,000.00 must be approved by the City Manager. A transfer may not be made from the unencumbered appropriated balance in the Personnel Services classification of expenditure. Any revision that alters total expenditures of any division must be approved by the City Council.

### **AMENDMENT BY CITY COUNCIL BEFORE ADOPTION**

1. After Public Hearings, the City Council may adopt the budget with or without amendment. It may add/increase programs or amounts and may delete/decrease any programs or amounts, except expenditures required by law or for debt service or for estimated cash deficit, provided that no amendment to the budget shall increase the authorized expenditures to an amount greater than the total of estimated income plus funds available from prior years.



# CITY OF HEATH

## FINANCIAL POLICIES AND PRACTICES

### RESERVES AND FUND BALANCE

*Fund Balance is defined as the assets of a fund less liabilities, as determined at the end of each fiscal year.*

1. The City will establish reserves for replacement of facilities and equipment.
2. The City will avoid utilizing fund balances for operational expenditures.
3. The City will strive to maintain fund balance as a percent of operating expenses in the General Fund and General Debt Service Fund and net assets as a percent of operating expenses in the Water/Waste Water Utility Fund and the Sanitation Fund in accordance with the following table:

Fund	Target	Minimum	Maximum
General	25%	20%	30%
Water/Waste Water	25%	20%	30%
Sanitation	25%	20%	30%
General Debt Service		1/12 of next years Prin. & Int.	

In order to achieve the objective of this policy, the following guidelines shall be adhered to:

- A designated fund balance shall be maintained as of October 1 of each year equal to 25% of that year's budgeted expenditures for both the General and Utility Funds.
- As part of the annual budget process, the Finance Director will estimate and prepare a projection of the year-end designated fund balances. Such projection will include an analysis of trends in fund balance levels on a historical and future projection basis. The Finance Director shall present the findings to the City Council as part of the budget review process for the ensuing fiscal year.
- Any anticipated balance in excess of the designated General and Utility Fund Balances may be budgeted to reduce the ensuing year's property tax levy and/or utility rates or may be allocated by the City Council during the course of the fiscal year for special projects.
- The City Council may declare a fiscal emergency and withdraw any amount of the designated General and Utility Fund Balances for purposes of addressing the fiscal emergency. Any such action must also provide for necessary appropriations to restore the designated fund balance to the required balance within a three-year period.

### LONG-TERM FINANCIAL PLAN

1. The City will establish and maintain a long-term plan that considers future projects, new revenues, anticipated expenditures, and the City's goals.
2. The annual budget shall be prepared in conjunction with the long-term financial plan's goals and objectives.
3. The City will update replacement and maintenance plans annually and incorporate them into the long-term plan.



# **CITY OF HEATH**

## **FINANCIAL POLICIES AND PRACTICES**

### **FINANCIAL REPORTING**

1. The Finance Director shall submit to the City Council at its second formal meeting each month the financial condition of the City by budget items, budget estimates versus actuals for the preceding month and for the fiscal year to date.
2. The Finance Director shall submit to the City Manager, Mayor, and City Council a quarterly investment report. The investment report will include summarized investment strategies employed in the most recent quarter description of the portfolio in terms of investment securities, maturities, and investment rate of return for the quarter.
3. A Comprehensive Annual Financial Report (CAFR) shall be prepared at the end of each fiscal year. The report shall be prepared in accordance with Generally Accepted Accounting Principles (GAAP) and shall include an opinion from an independent certified public accountant designated by the City Council. The CAFR shall be made available for public inspection and shall become part of the records of the City. The results of the audit will be presented to the City Council no later than March 31 of the following year.
4. The City will strive to receive and retain the Certificate of Achievement for Excellence in Financial Reporting for its CAFR and the Distinguished Budget Presentation for its annual budget document which are awarded annually by the Government Finance Officers Association of the United States and Canada (GFOA).
5. Every five years, the City will issue requests for proposal to choose an auditor.

### **BASIS OF ACCOUNTING**

1. The City will account for City finances in accordance with Generally Accepted Accounting Principles established by the Governmental Accounting Standards Board.
2. The City uses the modified accrual basis of accounting for the City's general government activities:
  - Revenues under the modified accrual basis are recognized when they are measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period.
  - Expenditures are recognized when the related fund liability is incurred, if measurable, except for un-matured interest on general long-term debt and certain similar accrued obligations, which are recorded when due.
3. The City uses the accrual basis of accounting for the City's enterprise activities:
  - Revenues and expenses are recognized when they occur regardless of the timing of related cash flows.
4. The City will implement and maintain encumbrance accounting whereby purchase orders are utilized to reserve a portion of the annual budgeted appropriations for future payment when due.



**CITY OF HEATH**  
**FINANCIAL POLICIES AND PRACTICES**

**OPERATING POLICY**

1. Assets will be safeguarded by properly classifying, recording and tagging each asset. An inventory of assets will be maintained and include the description, cost, date of acquisition, department, location and asset identification number. Periodic inventory inspections of assets shall be conducted. Assets will be capitalized when they meet the dollar minimum of \$10,000 and have a useful life of more than one year. For constructed assets the criteria apply to the completed projects.
2. The City Manager is authorized to write off bad debt accounts which have been delinquent for more than 120 days. These accounts will be aggressively pursued for collection by any lawful and available means.
3. Rates for water, sewer and sanitation enterprise activities shall be maintained at levels sufficient to ensure that annual revenues will be available to pay all direct and indirect costs of the enterprise activities, including costs of operations, capital improvements, maintenance, and principal and interest requirements on outstanding debt.
4. In accordance with State law, all uncontested invoices will be paid within 30 days of proper receipt.
5. The City will use due caution in analyzing material incentives that are used to encourage development. A cost/benefit analysis will be performed as part of the evaluation. The City will periodically review the tax abatement policy and perform routine audits on companies receiving tax abatements.

**REVENUES**

1. The revenue projections will be made conservatively in order that actual revenues should beat or exceed the budgeted revenues for the year.
2. The City will aggressively pursue collection to assure that collectible funds due the City are received in a timely manner.
3. The City will apply for Federal and State grants that meet City objectives and are cost beneficial. Departments will oversee daily operations of grant programs, monitor performance and compliance, and keep the Finance division informed of grant-related plans and activities. Grant funding must be authorized by City Council.
4. The City will investigate potential new revenue sources, including the capture of user fees.
5. The City will strive to obtain franchise agreements that incorporate a franchise or rental fee with all public utilities. The fee structure will be similar to other cities in the area and allowed by the Public Utility Commission.
6. Interest earned from investments will be distributed among the funds in accordance with the equity balance of the fund from which the money was provided to be invested.
7. Impact fees will be recorded as revenue at the time of assessment.





# CITY OF HEATH

## FINANCIAL POLICIES AND PRACTICES

### INVESTMENT POLICY

Investments made by the City will be made in compliance with the City of Heath Investment Policy which has been formally adopted by the City Council. It is the policy of the City to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all State of Texas statutes and City ordinances. The primary objectives, in priority order, of the City's investment activities shall be:

1. **Safety:** Safety of principal is the foremost objective of the investment program. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective the City will diversify its investments by investing funds among a variety of securities offering independent returns and financial institutions.
2. **Liquidity:** The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.
3. **Public Trust:** All participants in the City's investment process shall seek to act responsibly as custodians of the public trust. Investment officers shall avoid any transaction that might impair public confidence in the City's ability to govern effectively.
4. **Yield:** The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and cash flow needs. The City's portfolio shall be designed with the objective of regularly meeting or exceeding the average rate of return on U.S. Treasury Bills at a maturity level comparable to the City's weighted average maturity in days. Return on investment is of secondary importance compared to the safety and liquidity objectives described above.

### DEBT ISSUANCE POLICY

1. **General Obligation Bonds:** The City shall have the power to borrow money on the credit of the City and to issue general obligation bonds for permanent public improvements or for any other public purpose not prohibited by the constitution and laws of the State of Texas, and to issue refunding bonds to refund outstanding bonds of the City previously issued. All such bonds shall be issued in conformity with the laws of the State of Texas.
2. **Revenue Bonds:** The City shall have the power to borrow money for the purpose of constructing, purchasing, improving, extending, or repairing public utilities, recreational facilities or any other self-liquidating function not prohibited by the State of Texas, and to issue revenue bonds to evidence the obligations created thereby. Such bonds shall be a charge upon and payable from properties, or interest therein pledged, or the income therefrom, or both. The holders of the revenue bonds shall never have the right to demand payment thereof out of monies raised or to be raised by taxation. All such bonds shall be issued in conformity with the laws of the State of Texas.
3. **Bonds Incontestable:** All bonds of the City having been issued and sold and having been delivered to the purchaser thereof shall thereafter be incontestable and all bonds issued to refund in exchange for outstanding bonds previously issued shall and after said exchange, be incontestable.
4. **Use of Bond Funds:** Any and all bond funds approved by a vote of the citizens of Heath will be expended only for the purposes stated in the bond issue.
5. **Certificates of Obligation:** All certificates of obligation issued by the City shall be approved by ordinance and issued in accordance with the laws of the State of Texas:

Fund	Target	Minimum	Maximum
General	25%	20%	30%
Water/Waste Water	25%	20%	30%
Sanitation	25%	20%	30%
General Debt Service		1/12 of next years Prin. & Int.	



**CITY OF HEATH**  
**RESOLUTION NO. 110719B**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS ADOPTING THE FUND BALANCE POLICY; PROVIDING AN EFFECTIVE DATE.**

**Whereas**, the City Council has reviewed the fund balance policy,

**NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:**

**Section 1.** That the Fund Balance Policy as attached hereto as Exhibit "A" is hereby approved and adopted to govern the fund balance practices of the City.

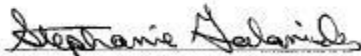
**Section 2.** That this Resolution shall take effect from and upon its adoption and it is so resolved.

**PASSED AND ADOPTED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS**, on this 19<sup>th</sup> day of July 2011.



  
\_\_\_\_\_  
John Ratcliffe, Mayor

ATTEST:

  
\_\_\_\_\_  
Stephanie Galanides, City Secretary

# CITY OF HEATH

## FUND BALANCE POLICY

### *Rwtr qig''*

The purpose of this policy is to establish a key element of the financial stability of the City by setting guidelines for fund balance. Unassigned fund balance is an important measure of economic stability. It is essential that the City maintain adequate levels of unassigned fund balance to mitigate financial risk that can occur from unforeseen revenue fluctuations, unanticipated expenditures and similar circumstances. The fund balance also provides cash flow liquidity for the City's general operations.

In order to comply with the Governmental Accounting Standard Board's (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, the fund balance section of the balance sheets of the governmental funds has been modified. This change has been made in order for the City's new fund balance components to focus on "the extent to which the government is bound to honor constraints on the specific purposes for which amounts in the fund can be spent" (GASB Statement No. 54, paragraph 54). Previously, the fund balance section focused on whether these resources were available for appropriation. It also distinguished components of the new fund balance include the following line items: a.) non-spendable fund balance; b.) restricted fund balance; c.) committed fund balance; d.) assigned fund balance, and e.) unassigned fund balance. The implementation of these new components is intended to decrease confusion and help serve the needs of the financial statement users.

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#### **Non-spendable fund balance – (inherently not spendable)**

Includes amounts that are not in a spendable form or are required to be maintained intact. Examples include inventory and permanent funds.

#### **Restricted fund balance – (externally enforceable limitations on use)**

Includes amounts that can be spent only for the specific purposes stipulated by external resource providers either constitutionally or through enabling legislation. Examples include grants and child safety fees.

#### **Committed fund balance – (self-imposed limitation set in place prior to the end of each fiscal year)**

Includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

#### **Assigned fund balance – (limitation resulting from management's intended use)**

Comprises amounts *intended* to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.

#### **Unassigned fund balance – (residual net resources)**

This is the excess of total fund balance over non-spendable, restricted, committed, and assigned fund balance. Unassigned amounts are technically available for any purpose.



# CITY OF HEATH

## FUND BALANCE POLICY

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The City Council is the City's highest level of decision-making authority and the formal action is required to be taken to establish, modify, or rescind a fund balance commitment is a resolution approved by the Council at the City's Council meeting. The resolution must either be approved or rescinded, as applicable, prior to the last day of the fiscal year for which the commitment is made. The amount subject to the constraint may be determined in the subsequent period.

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The City Council has authorized the City Manager as the official authorized to assign fund balance to a specific purpose as approved by this fund balance policy.

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It is the goal of the City to achieve and maintain a minimum unassigned fund balance in the general fund equal to 25% of expenditures. If the unassigned fund balance falls below the goal or has a deficiency, then staff will develop a plan for City Council that addresses the shortfall.

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When multiple categories of fund balance are available for expenditure (for example, a construction project is being funded partly by a grant, funds set aside by the City Council, and unassigned fund balance), the City will start with the most restricted category and spend those funds first before moving down to the next category with available funds. Spendable fund categories in order of most restricted to least restricted are Restricted, Committed, Assigned, and Unassigned.



## CITY OF HEATH

### LONG-TERM FINANCIAL PLAN

In accordance with the City's financial policies, the 2020-2021 budget was developed in context of a long-term financial plan. One of the most powerful aspects of multi-year budgeting and projection is the ability to plan for the future.

#### *How can we ensure the future?*

The following fiscal strategies position the City to address how quality services and programs can be sustained in future years.

- ☐ **Cost-Effective Technologies**  
Increase productivity, enhance customer service and/or reduce the cost of service.
- ☐ **Infrastructure Assets**  
Ensure that we are good stewards of the City's infrastructure assets.
- ☐ **Maintain core services**  
Evaluate the appropriate level to maintain core services.
- ☐ **Policy Decisions**  
Pay close attention to the financial impact of policy decisions made throughout the year.
- ☐ **Multi-year effects**  
Think strategically by emphasizing the multi-year effects of key decisions.

#### *How can we ensure the future?*

Forecasting as used in this report refers to the estimating of the future values of revenues and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels and programs over the forecast period, along with an understanding of how the total financial program will be affected by the demographic and economic factors driving these forecasts. The value of forecasts in estimating whether, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the resource requirements of ongoing, planned, or mandated programs. Forecast models have the added value of providing a planning tool for capital projects and/or whether bonded indebtedness will be required for capital funding. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue and service options for the Council to address.

Our forecasting methodology reflects a combination of internal trend analysis and external professional forecasts covering such items as economic and interest rate outlook. Specifically, for the revenue forecasts, we begin with models that include prior year actual collections and project the balance of the current fiscal year based on prior year patterns. In order to eliminate the effects of an unusually high or low collection in previous years, a moving average growth rate is used.

#### *Revenues*

Efforts to identify and utilize as many revenue-related variables as possible in the forecast help to minimize the risks of overstating or underestimating revenues. For example, revenue such as the City sales tax will reflect forecasts related to taxable sales growth, whereas revenue from building permits and plan review will be tied to the expected trends in development and redevelopment. Since external forecasts are not available for the City of Heath in the areas of demographics, sales tax or development patterns, the long-term projections are applied to revenue categories.



# CITY OF HEATH

## LONG-TERM FINANCIAL PLAN

### *Expenditures*

Trend extrapolation and moving average growth rate was again utilized as the basis for the percentage increase in projected years. No program expansions or new programs are assumed in the forecast projections.

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Our approach to forecasting, in general, is to apply a conservative philosophy that will produce our long-term goal of not overstating revenues or understating expenditures. We recognize that economic forecasting is not an exact science and at times relies upon the best professional judgement of the forecaster. To reduce the risks of miscalculating revenues or expenditures, we attempt to identify as many factors as possible that may contribute to changes in revenues and expenditures.

The plan presents the General Fund over nine years: three previous fiscal years, the "base" budget for FY 2021 and five projected years. The projections made for the fiscal years 2021-2025 use the following assumptions:

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#### **Property Tax Revenue**

Prior year average growth for FY 2016-2020 was 6.4% annually on average; FY 2019-2023 increases are projected at 4% annual growth. This considers future development.

#### **Administrative Revenue**

Sales Tax, Franchise Agreements and Tower leases are the top three contributors in this category. Prior year averages for FY 2016-FY 2020 were 4.4%. An increase of 1.5% for the overall category was applied for the future projections.

#### **Permits & Fees**

Building permits are the largest contributor in this category. Building permits, as explained previously fluctuates with the economic trends of development. Peak growth occurred in FY 2018 with \$670,628 revenue: \$502,000.00 in sizeable payments. An increase in development is anticipated to continue through FY 2020 but projected conservatively until finalization of a developer's agreement aids timing.

#### **Park Department**

Park User Fees are now taken care of through the YMCA.

#### **Other Sources of Funds**

Administration transfers from HEDC, HMBC, Utility Fund and Solid Waste Fund plus capital leases are included in this category.

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#### **Payroll/Personnel Benefits**

A 4.0% increase of payroll was projected annually with a 12%.0 increase in benefits yielding an 8% average for payroll and personnel benefits combined.

#### **Transfer to Other Funds**

Heart of Heath proceeds are projected to increase by 10% in the future.

### *Vcz'Tcig'''*

FY 2021 tax rate was reduced to \$0.376569; this is lower than last year's tax rate by \$0.002756.

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Four additional full-time positions are included in FY 2021 budget and part time to full-time position was also added. The remaining years have one additional full-time position for General Fund staffing.





**CITY OF HEATH**  
**STATUTORY REQUIREMENTS**  
**TRUTH-IN-TAXATION**

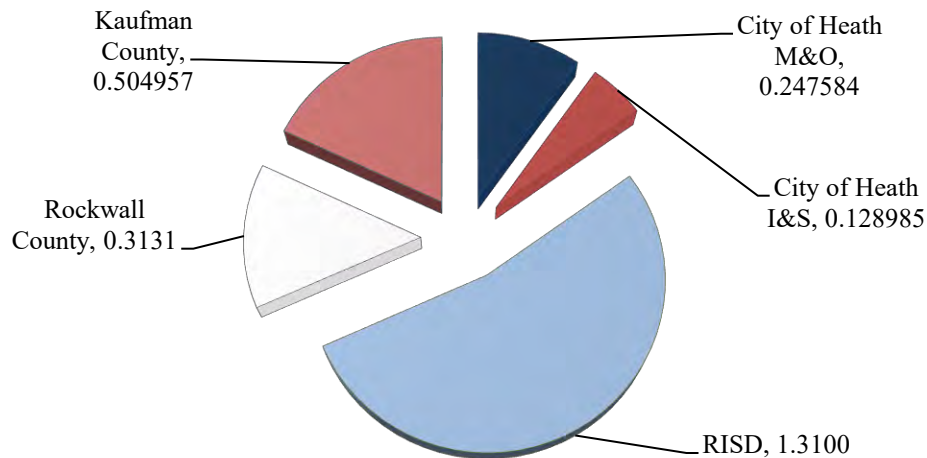
The Texas Constitution and Property tax code establish guidelines for taxing units to follow when adopting tax rates. This guide to tax rate setting is also known as “truth-in-taxation.” The truth-in-taxation laws have two purposes: (1) to make taxpayers aware of tax rate proposals and (2) to allow taxpayers, in certain cases, to roll back or limit a tax increase.

Beginning in early August, the City takes the first step toward adopting a tax rate by calculating and publishing the *effective* and *rollback* tax rates.

**No New Revenue tax rate:** The *no new revenue tax rate* is a calculated rate that would produce the same total taxes as last year when properties taxed in both years were compared. If property values rise, the effective tax rate will go down and vice versa. The objective of the no new revenue tax rate is to generate equal tax revenues using taxable valuations from different years.

**Voter Approved tax rate:** The *voter approved tax rate* is a calculated maximum rate allowed by law without voter approval. The voter approved rate provides the City the same amount of tax revenue as the previous year for day-to-day operations, plus an extra 8 percent increase for those operations plus sufficient funds to pay debts in the coming year. If an adopted rate is higher than the voter approved rate, voters can circulate a petition calling for an election to limit the size of the tax increase.

**Distribution of Total Tax Rate \$**





# CITY OF HEATH PROFILE



# CITY OF HEATH

## HISTORY



In 1840, the Texas Congress ordered a central government road to be built from Austin to the mouth of the Kiamichi Creek at its intersection with the Red River. This road crossed the East fork of the Trinity River in the Black Hills.

The Black Hills was named for the rich, black soil. The black soil provided abundant crops for settlers, immigrants and wild game and home to wild turkeys, deer, geese, ducks and buffalo. The Black Hills also provided plentiful timberland and water. Willow trees were so abundant around the natural water sources that location became known as Willow Springs.

Darr Estates was the stomping ground for free roaming buffalo. Each day at sundown, buffalo would migrate through what is now Darr Estates. Children were summoned inside to the safety of their homes by a ringing bell when the buffalo were on the move.

The late 1800's was a period of steady growth for the Black Hills. Rockwall County assumed the operation of Barnes Bridge (bridge which crossed the East fork of the Trinity at the Black Hills allowing transportation into Dallas County.) Businesses located in town. Two schools were established; one in the north on the Pinion farm; one south near the Baptist Church. The two schools were created not from merely growth but due to a quarrel between individuals in the north and south area.

During the 1870's to 1880's, Texas was evolving from an independent territory to a state. Counties were divided and re-divided. The Black Hills was originally zoned in Henderson County, then Nacogdoches County, next Kaufman County. In 1873, a petition was granted situating the Black Hills within the boundaries of the smallest county in Texas. In 1880, the first post office was established for the farming community, by then, commonly referred to as Heath.

In 1902, Heath Independent School District was formed. A new school was constructed on the site of the current Heath City Hall complex.

In 1916, the town of Heath was devastated by fire; the first of three fires that destroyed businesses and slowed the steady growth earlier experienced. The growth was further impacted by the change in livelihood. The once booming farm town no longer provided revenue sufficient to support a family with a small farm; only large farms were profitable. After the 1920's, a decline in population was realized when work began to be sought in the bigger surrounding cities such as Dallas.

In 1949, the town population was 200. Heath school made the decision to close and merged with Rockwall Independent School District.

The town of Heath was incorporated on October 12, 1959. In 1969, Lake Ray Hubbard became a reality and the City of Heath realized first revenue. One hundred dollars (100) was generated by a franchise with Texas Power and Light. By 1970, population had grown to 520 stemming from home construction. Newcomers were (and still are) attracted to the openness of rural living and proximity to Lake Ray Hubbard. Population estimates have blossomed to 7,400.

*Heath: A place to call home for a lifetime.*



# CITY OF HEATH

## TIMELINE EVENTS

**1880** First post office established

**1902** Heath Independent School District formed

**1916** First of three fires that devastated the City destroying businesses and slowing growth

**1949** Population 200, Heath ISD merged with Rockwall ISD

**1959** The City of Heath was incorporated

**1969** Lake Ray Hubbard becomes a reality

**1970** Census 449 residents, Terry Park grand opening

**1980** Census 1,459 residents

**1982** Heath Community Center Board generously donated the land for the Heath City Hall

**1983** Heath City Hall constructed

**1990** Census 2,108 residents

**1994** Heart of Heath 5K Run/Walk begun by a group of dedicated volunteers

**1995** Amy Parks-Heath Elementary School opened

**1998** Heath Economic Development Corporation and Heath Municipal Benefits Corporation established

**2000** Census 4,149 residents

**2002** City of Heath City Charter adopted September 14 changing the type of government classification from “Type A-General Law” to “Home-Rule”

**2009** Terry Park reopened September 25 following an 8 month renovation

**2010** Census 6,921 residents

**2011** Scenic City Award

**2012** Heath was listed 11<sup>th</sup> out of 63 suburbs surveyed in *D Magazine's* Annual ranking of Dallas' Best Suburbs

**2014** S & P upgraded Heath's rating from AA to AA+

**2015** CVS opened

**2016** Scenic City Award

**2017** Heath is ranked the 5<sup>th</sup> Safest City in Texas by the National Council for Home Safety and Security

### Did you know?

When the weather turns stormy, there are numerous sources of information for keeping up-to-the-minute on conditions and advisories.

1. NOAA Weather radio with an Alert Function – It is recommended that you have both a battery-powered commercial radio and a NOAA weather radio with an alert function. The tone-alert feature automatically alerts you when a watch or warning is issued in your area.
2. Local Broadcasts – Television and radio broadcasts are a good source for news and information from local authorities. The battery-powered radios will keep you connected if there is a power outage.
3. Nixle.com – The Rockwall County Office of Emergency Management offers the free Nixle notification system, which sends emergency alert emails and/or text messages to your computer, mobile phone or smart phone devices (message and data rates may apply.)
4. Smart Phone Apps – There are free weather apps such as AccuWeather, WeatherBug, Weather Channel and WeatherEye. Most provide severe weather alerts, location-based forecasts and radars.

If you have any questions, contact the Heath DPS at 972-961-4900. Additional useful information including a list of items to include in a family emergency kit can be found at [www.ready.gov](http://www.ready.gov).





# CITY OF HEATH

## COMMUNITY PROFILE



...a premier residential community located along the shores of Lake Ray Hubbard in Rockwall and Kaufman Counties.

The City of Heath is committed to preserving a special way of life where rolling hills and the sparkling lake provide a serene backdrop for beautiful neighborhoods and distinctive homes.

While this pastoral setting offers a sense of being removed from the bustle of city life, residents enjoy spectacular views of the Dallas skyline and easy access to the business, cultural and entertainment amenities of the Metroplex.

Heath's growing trail system and two municipal parks, including one along the lake, contribute to an enjoyable lifestyle. First-class recreational opportunities are also offered by Rush Creek Yacht Club, home to Olympic Gold Medalist sailors, and the award-winning Buffalo Creek Golf and Country Club.

Exemplary schools include the state-of-the-art Rockwall-Heath High School. The City welcomes the advent of low-impact businesses to provide goods, services, and entertainment to its growing population.



## CITY OF HEATH

### HOMETOWN EVENTS

**The City of Heath hosts 3 annual events that celebrate history, heritage and spirit of the community.**

The fun begins bright and early every 4<sup>th</sup> of July at the City of Heath's Annual Independence Day Parade. Staging for the parade is at 8 a.m., and the parade begins at 9 a.m. at Amy Parks-Heath Elementary School at 330 Laurence Drive.



#### Annual Independence Day Parade, July

Any individual, family, neighborhood, business or organization is welcome to participate in the City of Heath parade. A Best Decorated Award is presented in several categories including: Float; Bicycle; Wagon/Stroller; Golf Cart; Off-Road Vehicle; and Antique Car. There are also awards for Best Costume; Most Patriotic Pet; and the Mayor's Award.

#### Heart of Heath 5K Family Fun Run/Walk, April



Established in 1994 by a group of dedicated volunteers, the Heart of Heath 5K Family Fun Run/Walk was presented eight consecutive years with proceeds going towards the construction of Towne Center Park, located behind Heath City Hall. After a four-year hiatus, the City of Heath Special Events Board picked up the race baton in 2007 to continue the success story of the Heart of Heath. Proceeds from the event benefit the Heath Trail System.

Come welcome the holiday season with your friends and neighbors at Heath Holiday in the Park, presented by the Specials Events Board the first Friday in December at 7 p.m. at the Towne Center Park Pavilion located behind City Hall.



The cherished community tradition will feature all the season's favorites including the Tree Lighting, Santa Claus and performances by choirs from Amy Parks-Heath and Dorothy Smith Pullen Elementary Schools. After strolling along the beautiful lighted vignettes in the park, warm up inside the Community Room with free cocoa, wassail and cookies.

Be sure to bring your camera to capture your children enjoying their visit with Santa and a ride on the charming miniature train.





# CITY OF HEATH

## PARKS AND TRAILS

Heath residents can enjoy fun and recreation right in their hometown as the community's parks and trails system continues to expand with opportunities to relax, play and exercise.

### RECREATION FACILITIES

**Towne Center Park** – located behind City Hall at 200 Laurence Drive



Towne Center Park is circled by a paved trail that continues into the Highlands of Heath neighborhood. The park also offers soccer, football and baseball/softball fields, volleyball and horseshoe pits, a playground, restroom facilities and a beautiful stone pavilion with picnic tables.

The fields and the pavilion, which are available for private rental, are the site for many community events including the Annual Heath Holiday in the Park, National Night Out, and Heart of Heath 5K Run/Walk and icy cold popsicles for all following the Heath Independence Day Parade.

[Towne Center Park Field Reservations & Fees](#)

**Terry Park** – located at the end of Terry Lane



The park features a state-of-the-art two-lane boat ramp with two courtesy docks, walking trails, landscaping, lighting features, a restroom facility, covered pavilion, paved parking and erosion control.

The project was made possible through a grant from the Texas Park and Wildlife Commission, City funds, and a gift from the developers of the Peninsula and Le Château.



# CITY OF HEATH

## PARKS AND TRAILS

### TRAIL LOCATIONS

Towne Center Park (see below)



### TRAIL LOCATIONS

Terry Park Trail (see below)





# CITY OF HEATH

## PARKS AND TRAILS

### TRAIL LOCATIONS

Stoneleigh Trail (see below)



### TRAIL LOCATIONS

Cain/Pullen Trail (see below)



# CITY OF HEATH

## PARKS AND TRAILS

### TRAIL LOCATIONS

Chris Cuny Trail (see below)



### TRAIL LOCATIONS

Highlands of Heath Trail (see below)





# CITY OF HEATH

## PARKS AND TRAILS

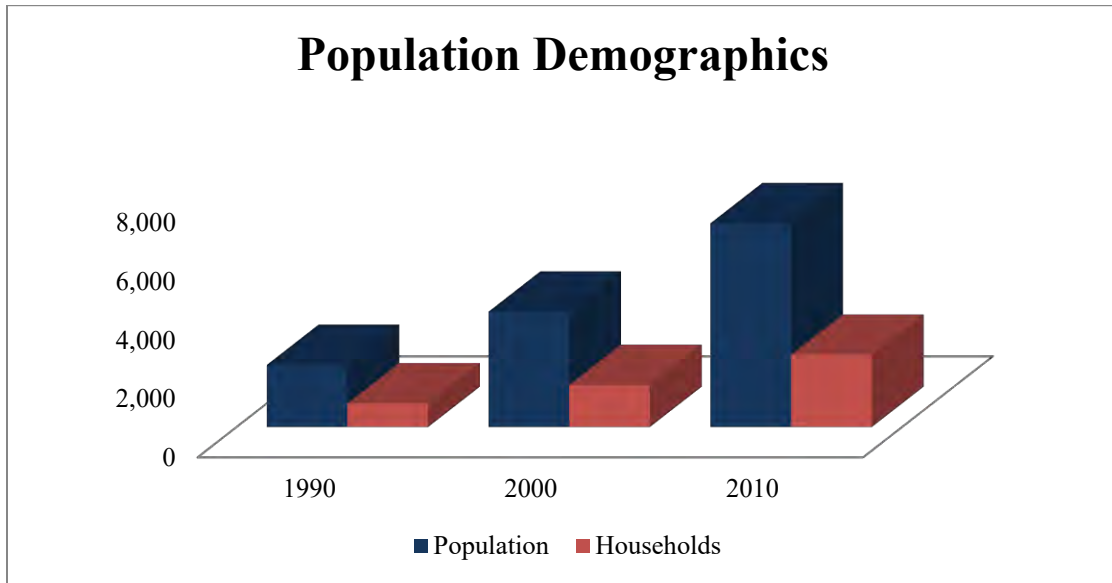
### TRAIL LOCATIONS

FM 740 Phase 1 Trail (see below)

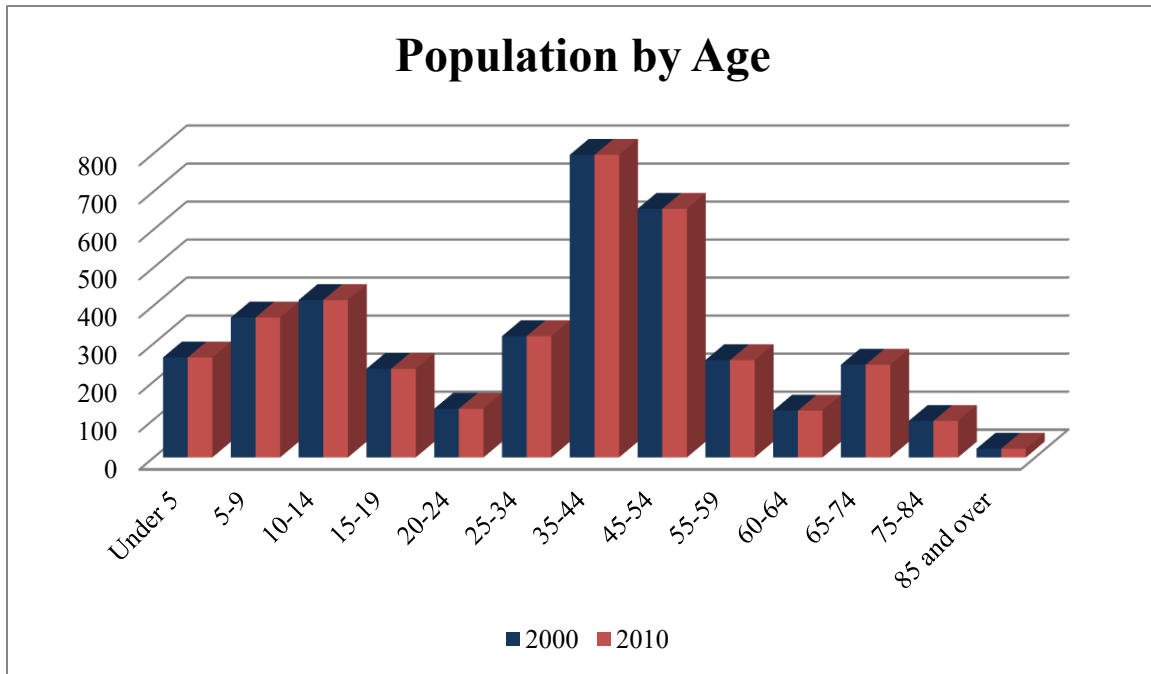


# CITY OF HEATH

## CENSUS DEMOGRAPHICS



The population in the City in 2000 was 3,917 and changed to 6,921 in 2010, representing a change of 77%. The numbers of households in Heath in 2000 was 1,424 and in 2010 was 2,451 representing a 72% increase.



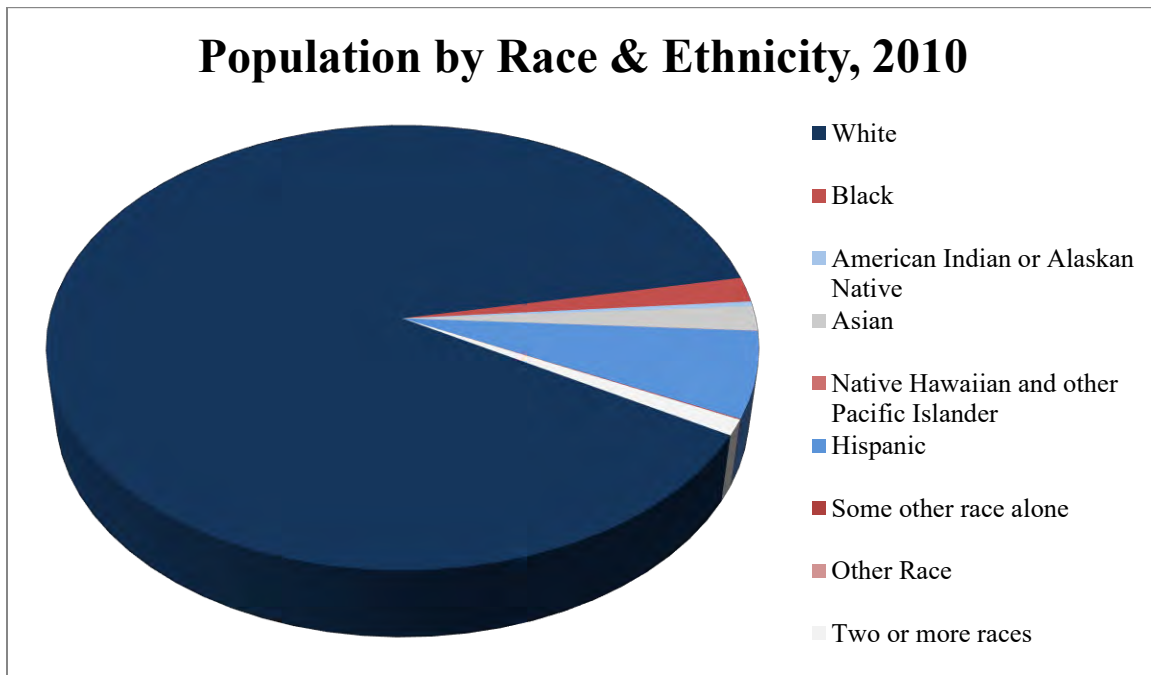
In 2000, males represented 50.3% of the population and in 2010, 47.38%. In 2000, females represented 49.7% of the population and in 2010, 52.62%. In 2010, the most prominent age group is 35-44 years. The group least represented in this population is 85 years old and over.



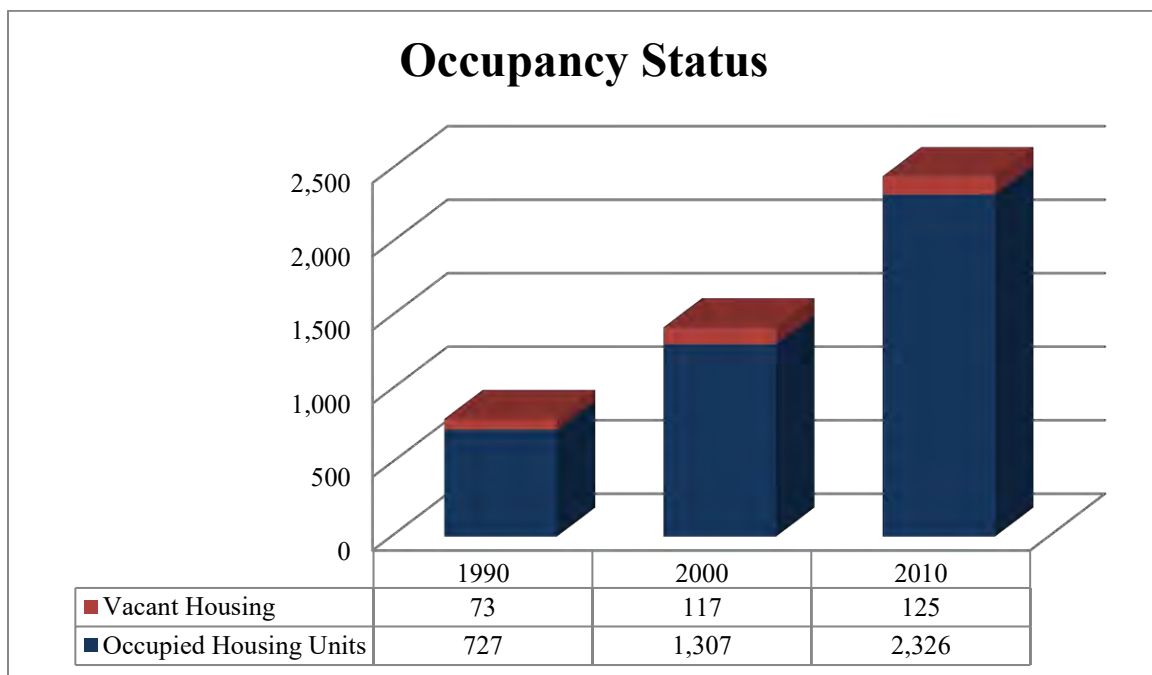


# CITY OF HEATH

## CENSUS DEMOGRAPHICS



In 2010, the predominant race/ethnicity category in Heath was White. The race/ethnicity category least represented was native Hawaiian and other Pacific Islander.

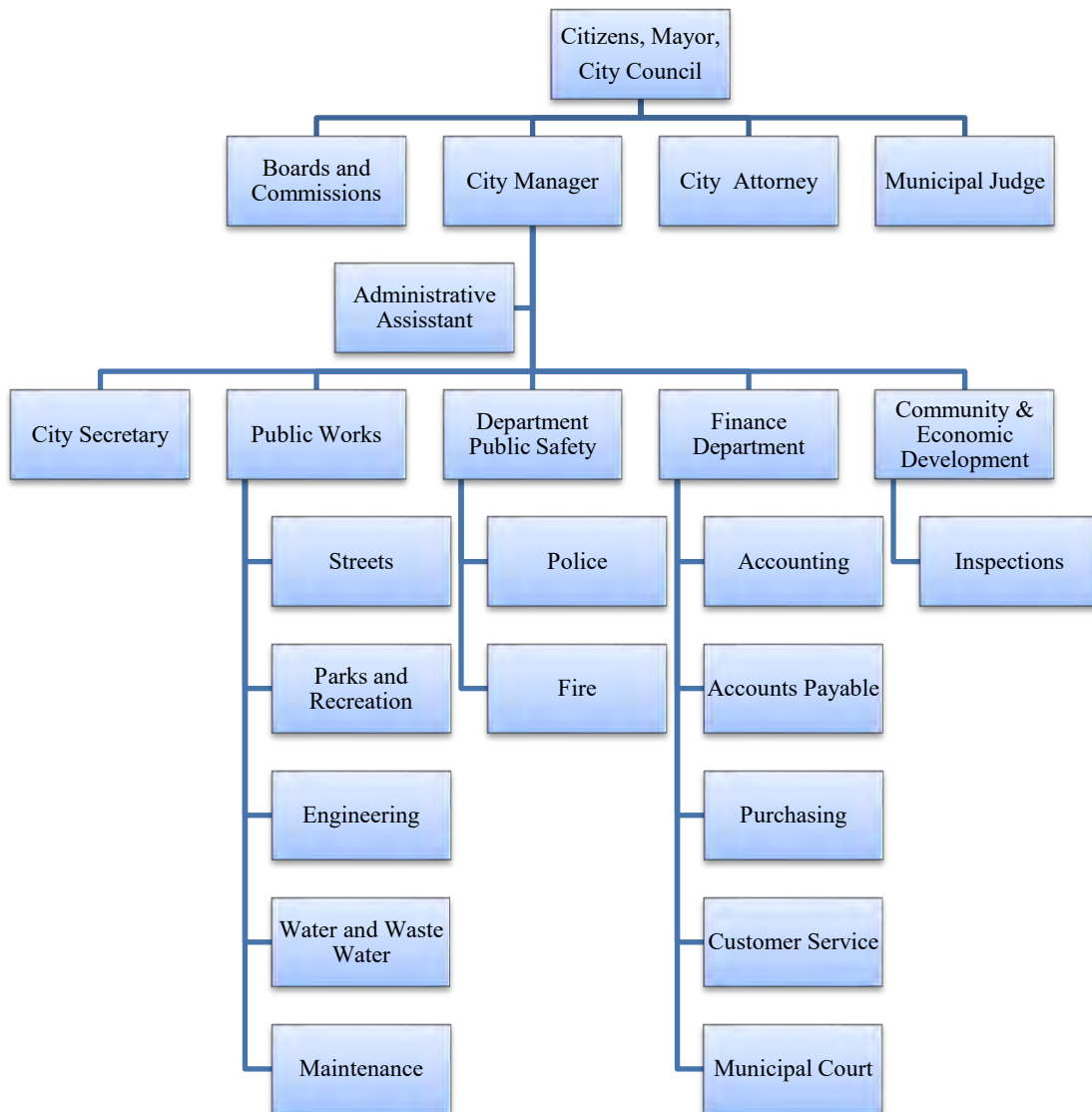


In 2010, the City had 2,326 occupied homes and 125 homes vacant (5%); representing a 5% decrease in vacant housing from 1990 (10%).





# CITY OF HEATH



## CITY OF HEATH

### DESCRIPTION AND FUND STRUCTURE

The financial structure of the budget is organized by funds. A fund is generally defined as a fiscal and accounting entity which has its own self-balancing set of accounts for recording cash and other financial resources, as well as any liabilities or residual equities or balances. Normally, funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

The two types of funds utilized are Governmental and Proprietary. Governmental funds are used for most governmental activities, while Proprietary funds are based on the premise that the city service should be conducted as a business with user fees covering expenses. Governmental funds include: General Fund, Capital Improvements Fund, Debt Service Fund, and Special Revenue Funds. Proprietary funds include: Water and Sewer Fund and Solid Waste Enterprise Fund.

To maintain clarity and consistency in all reporting, the basis of budgeting and the basis of accounting used for the financial reporting are the same. The basis of budgeting for the Governmental Funds is prepared using the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, revenues are considered to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Budgetary control is maintained at the division level in each departmental budget.

Property taxes and interest associated with the current fiscal period are all considered to be susceptible to accrual and also have been recognized as revenues of the current fiscal period. Sales taxes collected and held by the State and merchants at year end on behalf of the City are also recognized as revenue. Franchise taxes, fines and permits, and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

#### **Governmental Type Funds**

**General Fund** - the primary operating fund for the City. Financial resources include: property, sales and other taxes, franchise fees, fines, licenses and fees for services. Operating expenditures provide support for traditional tax-supported municipal services such as Public Safety, Parks and Recreation, Administration and Public Works operations.

**Capital Improvements Fund** - accounts for the acquisition of capital assets or the construction of major capital projects (such as streets and sidewalks) not being financed by proprietary funds. Financial resources include: proceeds from the sale of obligation bonds, certificates of obligation, TXDOT funds, impact fees and operating fund transfers.

**Debt Service Fund** - accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds. Financial resources generated by a tax levy based on property values; used to pay debts incurred through the sale of obligation bonds, certificates of obligation, notes payable and other debt instruments. The bonds finance long-term capital improvements to streets, parks, buildings and other infrastructure projects.

**Special Revenue Funds** - specific revenue sources that are legally restricted to expenditures for specified purposes (not including expendable trusts or major capital projects). Funds under this category include: Public Safety Fund, Street Escrow Fund, Take Line Lease Administration, HEDC 4A Sales Tax Revenue Fund and HMBC 4B Sales Tax Revenue Fund.



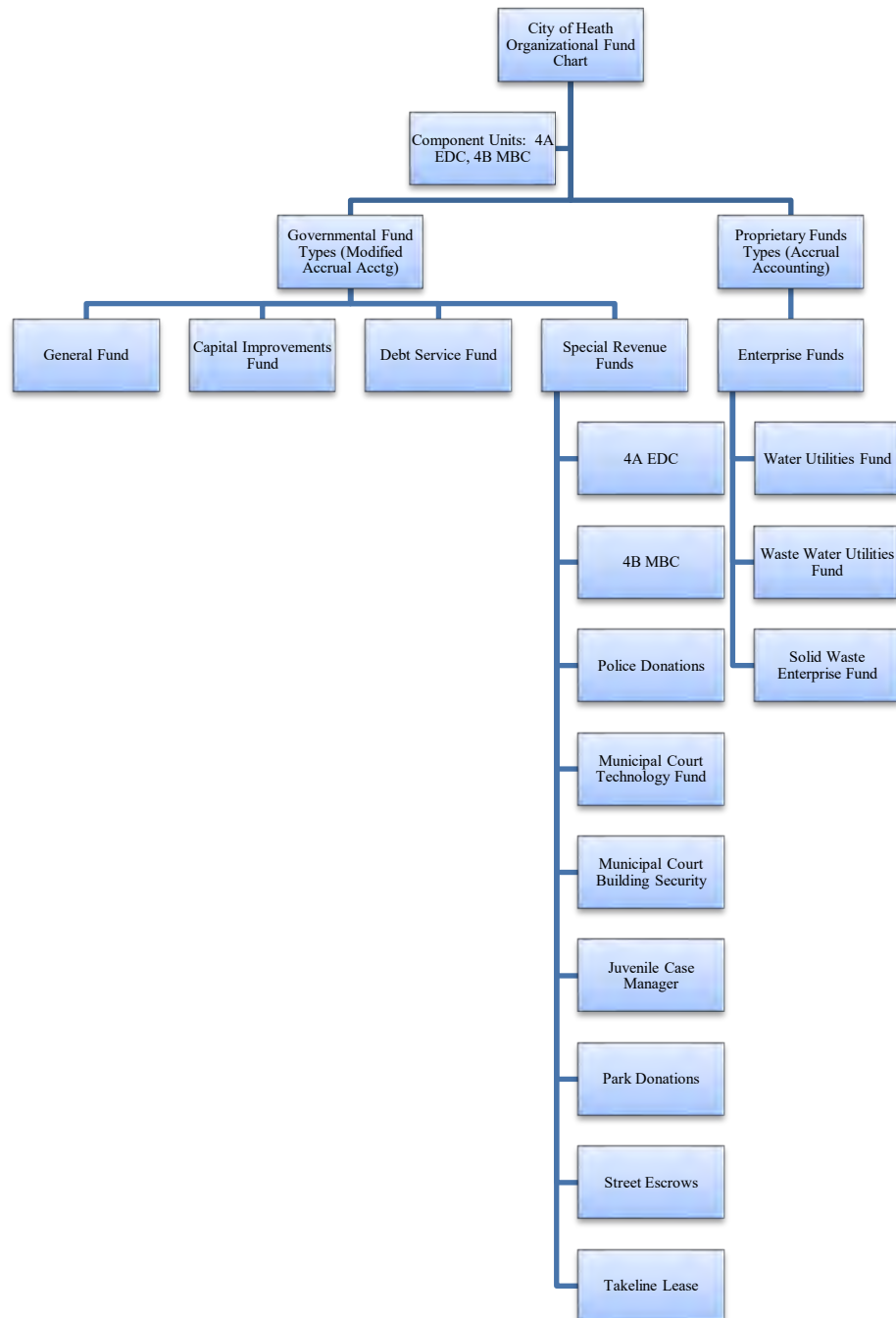
# CITY OF HEATH

## DESCRIPTION OF FUND STRUCTURE

### Proprietary Fund

**Enterprise Funds** - account for operations that are financed and operated in a manner similar to private business; the intent of the City is to provide goods or services to the general public on a continual basis that will be self-supporting through the user charges. Two enterprise funds are maintained: **Water and Sewer Fund** - operates the water distribution system and the waste water treatment plants, waste water pumping stations, and collection systems; and **Solid Waste Enterprise Fund** - accounts for operations of the sanitation function of the City.

All proprietary funds are accounted for using the accrual basis of accounting. Under this method, revenues are recognized when they are earned, and expenses are recognized when they are incurred.





# CITY OF HEATH

## STRATEGIC PLANNING



# CITY OF HEATH

## STRATEGIC PLANNING – IDEAL TIMELINE

### **DateAction/Event**

---

January	City Council Review of Comprehensive Annual Financial Report.
February	City Council Retreat Work Session <ul style="list-style-type: none"><li>▪ Review of the City's Financial Condition</li><li>▪ City Council goal setting</li></ul> Forecast models communicated to each department.
March	Each department submits revised current year expenditures and estimates for the upcoming year. Capital improvement program impacts, and capital equipment needs are evaluated.
March-May	Mid-year determination of revenue assumptions and projections for current budget.
April	Budget worksheets are presented. Preliminary direction from the City Manager regarding appropriate budget guidelines and strategy is given to each department.
April-June	Determination of revenue assumptions and forecast revenue for next fiscal year.
Mid May	Submissions of Departmental Budget proposals are due. Preliminary Taxable values received from Rockwall County Appraisal District.
June	Budget Workshops. City Council and Management.
July	Certified Tax Roll received from Rockwall County Appraisal District.
August	Budget Briefing(s)
September	Budget Public Hearing City Council Approval of the Budget
October	Fiscal Year begins Begin Tracking Performance Measures



## CITY OF HEATH

### STRATEGIC INITIATIVE

The City of Heath has been and is committed to its vision of being "A lakeside community of premiere neighborhoods with open green spaces, parks and trails, cultural amenities, an exemplary educational system, and distinctive economic development in order to provide the highest level of public services - a place to call home for a lifetime." In 2018, the City's comprehensive plan was updated and intended as a long-range planning tool to be used by City staff, decision-makers and citizens to guide the growth and physical development of the community for 10 years, 20 years or even a longer period of time. The comprehensive planning strategies and initiatives were the shared vision of the Comprehensive Plan Advisory Committee (CPAC), city leaders and the public. Citizens were invited to provide input via a Community Workshop, where they participated in a Visual Character Survey (VCS), questionnaire, and group brainstorming exercise.

**Strategic Planning Process** - Strategic planning gives elected officials and management professionals the tools to respond to rapid changes in technology, markets and customer expectations.

The City's continuing effort has resulted in a comprehensive strategic planning process that is designed to achieve two broad purposes: (1) to develop an organizational climate that responds proactively, rather than reactively, (2) to align the City's resources with the most important challenges facing Heath.

Through this process, the City:

- (1) Identified vital strategic priorities that will enable the City to move forward in accomplishing its mission statement;
- (2) Determined how it will respond addressing these strategic priorities, the methods it will use in meeting priorities, and the "benchmarks" it will use to measure results;
- (3) Aligned the City's personnel, fiscal and capital resources to address the most critical issues facing the community; and
- (4) Seek to maintain the public's confidence and trust and their City leaders are working with them on the issues that they believe are key to improving the quality of their lives.

The strategic planning process resulted in a long-term, broad overview describing the City's strategic initiatives.





## **CITY OF HEATH**

### **STRATEGIC INITIATIVE**

To determine how the individual department's efforts, contribute to the City's strategic priorities, three distinct perspectives are spotlighted: Customer, Financial and Knowledge and Growth.

#### **Customer Perspective**

The City's efforts in addressing the customer perspective will be focused in the four strategic initiatives:

- (1) Provide valuable public services and amenities;
- (2) Enhance community aesthetics and promote positive environmental image;
- (3) Facilitate greater interaction among residents in the community and within neighborhoods;
- (4) Ensure public safety.

#### **Financial Perspective**

The City's efforts in addressing the financial perspective will be focused in two strategic initiatives:

- (1) Ensure financial stability;
- (2) Plan, expand, upgrade and maintain infrastructure.

#### **Knowledge and Growth**

- (1) Retain a high-quality workforce;
- (2) Ensure effective communication exchange.

Each of the initiatives is represented with performance measures. Each measurement was determined based on benchmarking of similar organizations, the City's historical data and the City's desired outcome. The measurements will represent the effectiveness of accomplishing the respective initiative.



## CITY OF HEATH

### STRATEGIC PLAN

#### CUSTOMER PERSPECTIVE – QUALITY OF LIFE

##### Performance Measures

*Committed to prudent, low density residential growth conducive for recreational, cultural and social opportunities; supporting neighborhood and community events while enjoying a lower tax rate and crime rate.*

##### Goal

Incorporate retail development with unique layout amenities to compliment residential characteristics for green space.

##### Objective

3-5 years Review comprehensive plan specifying implementation strategy, land use strategy, transportation strategy and retail development stipulations.

##### Performance Measures:

	FY 2017	FY 2018	FY 2019	FY 2020
Average Home Value	\$482,700	\$453,212	\$409,326	\$429,455
Certified Tax Assessed Value Total	\$1541,684,490	\$1,702,309,727	\$1,873,912,802	\$1,966,236,754
Park Acreage Maintained	94	94	94	100
Number of Offenses	408	693	507	399
Tax Rate	0.417311	0.417311	0.389105	0.376569



# CITY OF HEATH

## STRATEGIC PLAN

### CUSTOMER AND FINANCIAL PERSPECTIVE – COMMUNITY DEVELOPMENT

#### Performance Measures

*Encourage upscale commercial, retail and professional development that embraces a well-designed neighborhood encompassing green space and lower density.*

#### Goal

Detail clarification of the development process while continuing to raise development standards; maintain a low density, rural character; maximize commercial and retail zoning opportunities; allow for housing types other than single-family on a limited basis.

#### Objective

1-5 years Monitor and forecast demographic changes including social and socio-economic evolutions.

1-5 years Evaluate housing type restrictions.

3-5 years Review comprehensive plan specifying implementation strategy, land use strategy, transportation strategy and retail development stipulations.

#### Performance Measures:

	FY 2017	FY 2018	FY 2019	FY 2020
Developer Impact Fees	\$859,988	\$1,346,243	\$1,685,379	\$934,560
Rockwall County Property Count	4,033	4,207	4,388	4,454



# CITY OF HEATH

## STRATEGIC PLAN

### KNOWLEDGE AND GROWTH

#### Performance Measures

*Manage resources to recruit and retain staff who adhere to the desired highest standards of professionalism, expertise, and customer service; continually striving to proficiently deliver services to the citizenry.*

#### Goal

Demonstrate commitment to employee growth and development; set and communicate expectations for workload; reward outstanding involvement and achievement; provide market competitive compensation.

#### Objective

- 1-5 years Continually provide training to enhance professional development.
- 1-5 years Utilize performance evaluations to promote communication, expectations and outstanding achievement.
- 1-5 years Recognize employees who exemplify the City's vision and values.
- 1-5 years Annual pay adjustments in line with general economic trends.
- 3-5 years Review market compensation survey.

#### Performance Measures:

	FY 2017	FY 2018	FY 2019	FY 2020
Turnover Rate	4%	9%	23%	19%
% Average Workers' Compensation claims per employee	5%	9%	4%	5%



# CITY OF HEATH

## STRATEGIC PLAN

### FINANCIAL PERSPECTIVE – INFRASTRUCTURE

#### Performance Measures

*Allocate resources appropriately and efficiently maintain existing infrastructure while analyzing new development to enhance exceptional reputation.*

#### Goal

Continue to maintain high aesthetic standards implemented through the organization of the Capital Improvement Program (CIP) to the upscale image throughout the community; construct municipal facilities to effectively accommodate needs and services; coordinate the placement of underground utility lines.

#### Objective

- 1-5 years Update CIP annually.
- 1-5 years Monitor roadway integrity for continual improvement using Pavement Condition Index (PCI).
- 1-5 years Re-evaluate Storm Water Management Program.
- 5-10 years Design and construct a new municipal complex.

#### Performance Measures:

	FY 2017	FY 2018	FY 2019	FY 2020
Average system water pressure	59	59	59	59
Total Facility Square Feet	21,635	21,635	21,635	21,635
Sewer in-flow/infiltration (miles 1/1 inspection/correction)	0	0	0	0



# CITY OF HEATH

## STRATEGIC PLAN

### FINANCIAL PERSPECTIVE

#### Performance Measures

*Allocate resources to responsibly manage public funds and debt in accordance with the Public Funds Investment Act; maintain and improve cooperative efforts of outside entities to provide timely, accurate reporting.*

#### Goal

Utilize technology to process financial statements and reporting efficiently; examine and implement best practices to respond to annual audit recommendations; protect and enhance the City's credit rating; ensure that key policy decisions are not prohibited by financial challenges or emergencies.

#### Objective

- 1-5 years Maximize use and capabilities of the centralized financial management system.
- 1-5 years Review financial policies and adjust as appropriate.
- 1-5 years Monitor and improve key credit criteria.
- 1-5 years Maintain key operating reserves.

#### Performance Measures:

	FY 2017	FY 2018	FY 2019	FY 2020
<b>Bond Rating (General Obligation and Certificates of Obligation):</b>				
<b>Moody's Investors Service</b>	A2	A2	A2	A2
<b>Fitch</b>	AA	AA	AA	AA
<b>Standard and Poor's</b>	AA+	AA+	AA+	AA+
<b># of Audit Findings</b>	1	2	3	N/A
<b>Fund Balance % - Governmental Funds</b>	39%	41%	45%	57%



# CITY OF HEATH

## STRATEGIC PLAN

### CUSTOMER PERSPECTIVE – PUBLIC SAFETY

#### Performance Measures

*Supply highly trained personnel with the appropriate resources to continually improve safety, efficiency and security throughout the community.*

#### Goal

Continue to implement education opportunities that involve the public with all facets of public safety; maintain a high quality emergency response system: continually foster a safe neighborhood felt by all in the community.

#### Objective

- 1-5 years Increase city outreach through safety fairs; school resource officers; citizen publications and media relations.
- 1-5 years Formation and utilization of a citizen volunteer support for public safety incidents.
- 1-5 years Receive lower insurance rating.
- 1-5 years Ensure priority calls response time remains low.
- 1-5 years Replace aging fire apparatus on an ongoing rotation.
- 1-5 years Exceed training minimum per discipline average per year.
- 1-5 years Maintain quality of life with low crime incident rate through minimum staffing requirements of NFPA and TCFP.

#### Performance Measures:

	FY 2017	FY 2018	FY 2019	FY 2020**
<b>*Crime Rate per 100,000</b>	72.7	46.0	67.8	6.81
<b>Insurance Rating</b>	2	2	2	2
<b>Training per discipline average per year</b>	20	20	20	20
<b>Average Response Time per call dispatched call (minutes)</b>	5.04	5.04	5.04	5.04

\*Numbers are for Rockwall County

\*\*Numbers are for Heath Annual Crimes





# CITY OF HEATH

## STRATEGIC PLAN

### FINANCIAL PERSPECTIVE – TRANSPORTATION

#### Performance Measures

*Support local and regional planning, development, and maintenance of a comprehensive transportation network.*

#### Goal

Continually monitor and modify the transportation route to provide citizens with the optimum type, mode and expediency of travel; examine and utilize multimodal forms of transportation in appropriate areas of development while ensuring high quality landscaping and illumination in conjunction with all modes.

#### Objective

- 1-5 years Update transportation study.
- 1-5 years Develop a system to monitor traffic movement and survey user satisfaction.
- 1-5 years Review trail system plan to connect major areas.
- 1-5 years Review master Plan addressing sidewalk, landscape and illumination requirements for all transportation corridors.
- 1-5 years Continue to encourage TXDOT extension of Highway FM 740 (Phase II); and FM 549.

#### Performance Measures:

	FY 2017	FY 2018	FY 2019	FY 2020
<b>Average Pavement Condition Index (Estimated Standard of Corrections 5.5)</b>	5.0	5.0	5.0	5.0
<b>Lane Mile maintained per PMS (Pavement Management System) based on one-mile pavement 10 ft. width</b>	235	235	235	235
<b>Lane Miles Rehabilitated</b>	0	0	0	0



# CITY OF HEATH

## STRATEGIC PLAN

### CUSTOMER PERSPECTIVE – DELIVERY OF SERVICES

#### Performance Measures

*Continually evaluate efficiency methods and standards for delivering high quality services and allocating City resources to meet the current and future community needs.*

#### Goal

Maintain or enhance City staffing levels to effectively and efficiently provide necessary core services; utilize best practices and methods to identify core services; utilize customer centered technology; develop and maintain public engagement in development and delivery of programs and services.

#### Objective

- 1-5 years Define core City services to be provided.
- 1-5 years Analyze processes to include technology to increase efficiency for customers and employees (i.e. e-mail monthly billing statements, real-time updates, etc.).
- 1-5 years Establish city-wide customer survey.
- 1-5 years Utilize customer feedback system.

#### Performance Measures:

	FY 2017	FY 2018	FY 2019	FY 2020
Number of Employees	52	53	56	59
Number of Water Customers	2,471	3,490	3,564	3,720
Payments Processed online	6,159	7,550	9,259	10,229
Payments processed in-house	21,522	21,382	20,957	19,560
Number of Re-reads requested	61	93	238	323
Number of Electronic Re-reads requested	N/A	N/A	N/A	N/A



# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES SUMMARY

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Provide Valuable Public Services and Amenities	# of scheduled community participation events	4	4	4	4
		Customer satisfaction survey (# participation)	0	0	0	0
		Participation with City of Rockwall Household Hazardous Waste Collection	15	17	17	17
		Participation with American Red Cross Blood Drive (years)	8	8	8	8
		# of online payments for services	6,159	7,550	9,259	10,229
	Enhance Community Aesthetics and Promote Positive Environmental Image	\$ value of grants awarded to the City	\$ -	\$ -	\$ -	\$ -
		# of pedestrian and bicycle trails (feet)	10,358	10,358	10,358	10,358
		Scenic City Certification Program	-	-	-	-
	Facilitate Greater Interaction among Residents in Community and within Neighborhoods	# of citizens/military personnel recognized during City Council Meetings	24	20	20	
		# of participants in Heart of Heath 5K	411	410	1,000	Cancelled*
		# of participants July 4th parade	800	1,200	2,000	5,000*
		# of participants Holiday in the Park	800	1,050	1,500	*
	Ensure Public Safety	# of physical arrests	45	46	46	20
		# of burglary incidents	10	6	8	3
		# of robbery incidents	2	1	1	0
		# of volunteers	0	0	0	0
		# of emergency responses	257	469	434	439
		# of fires extinguished	16	2	2	3
Financial	Ensure Financial Stability	Population	8,998	9,162	9,831	10,623
		Expenditures per capita	\$ 711.30	\$ 710.94	\$ 662.56	\$ 638.86
		Revenues per capita	\$ 715.83	\$ 727.52	\$ 678.01	\$ 705.93
		Unreserved general fund balance/total expenditures	39%	41%	42%	57%
	Plan, Expand, Upgrade and Maintain Infrastructure	\$ budgeted for 5-year Capital Improvement Plan	\$ 46,058,460	\$ 42,517,550	\$ 36,518,719	\$ 27,669,750
		Roadway Impact Fee Study (year)	2011	2011	2011	2020
		Traffic Volume Study (year)	2012	2012	2012	2020
		% of budgeted CIP projects completed	10%	6%	11%	5%
Knowledge/Growth	Retain a High-Quality Workforce	Average # of training hours per employee	20	20	20	20
		Retention Rate	91%	91%	81%	82%
		Average years of service	7.500	7.125	4.930	5.929
	Ensure effective communication exchange	# of press releases to official newspaper	34	20	24	34
		# of unique visitors to City website	43,529	42,823	46,736	63,000
		# of Newsletters mailed to City Council, Staff and citizens	12	12	12	12
		Meetings with local entities	120	120	120	
		# of new documents posted on City Website	227	171	409	183
		# of City-related Twitter posts	68	53	50	35
		# of City-related Facebook posts	300	225	260	426
		# of City-related updates posted on City Website	97	69	128	140
		# of Current Twitter followers	1,040	1,188	1,229	1,344
		# of Current Facebook followers	3,600	4,089	4,463	6,592

\* Heart of Heath was cancelled due to the Coronavirus pandemic. July 4th was re-imagined without the annual parade and painted the town red, white and blue. On July 4th, the City served 5,000 free popsicles from 5 different ice cream trucks that toched every Heath neighborhood from 10 a.m. to 4 p.m. There was a patriotic home decorating contest with 30 entries; and awarded 10 homeowners. There were online sales for a 2020 Patriotic Hometown Heath hUSA t-shirt, there were July 4th greeting cards hand delivered to event sponsors to every home in Heath. City Hall and the surrounding park are along with FM 740 was lined with over 3,000 flags. Holiday in the Prks there were thousands of lights and horse-drawn carriage ride to the park for socially distanced "joy".



# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES

### CITY MANAGER

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Provide Valuable Public Services and Amenities	# of scheduled community participation events	5	6	3	3
		Participation with City of Rockwall Household Hazardous Waste Collection (years)	16	17	17	17
		Participation with American Red Cross Blood Drive (years)	8	8	8	8
	Enhance Community Aesthetics and Promote Positive Environmental Image	Scenic City Certification Program	-	-	-	-
	Facilitate Greater Interaction among Residents in Community	# of participants in Heart of Heath 5K	411	410	1,000	Cancelled*
		# of participants July 4th parade	800	1,200	2,000	5,000*
		# of participants Holiday in the Park	800	1,050	1,500	*
Financial	Ensure Financial Stability	Monthly Financial Reports to Council	12	12	12	12
Knowledge/Growth	Retain a High-Quality Workforce	Average # of training hours per employee	30	30	20	25
		Retention Rate	50%	100%	50%	100%
		Average years of service	5	6	4	5
	Ensure effective communication exchange	# of Newsletters to Council, Staff and citizens	12	12	12	12
		# of City Manager-related press releases to official newspaper	12	4		24
		# of City Manager-related updates posted in City Newsletter	17	33	49	27
		# of City Manager-related Twitter posts	2	16	10	15
		# of City Manager-related Facebook posts	35	45	51	220
		# of City Manager-related updates posted on City Website	21	37	30	29
		# of nationally recognized awards applied for	1	1	1	1
		# of nationally publicized stories	0	0	0	0
		Meetings with local entities	120	120	120	



# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES

### CITY SECRETARY

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Provide Valuable Public Services and Amenities	# of Agenda/Meeting packets prepared	64	66	56	65
		# of Ordinances prepared	24	18	24	16
		# of Proclamations prepared	12	10	8	20
		# of Resolutions prepared	41	43	36	29
		# of Public Information Requests	375	320	295	390
	Facilitate Greater Interaction among Residents in Community	# of Elections administered	1	2	2	1
		# of citizens recognized during City Council Meetings	24	20	18	12
		# of military personnel recognized during City Council Meetings	2	3	2	3
Knowledge/Growth	Retain a High-Quality Workforce	Average # of training hours per employee	50	48	25	55
		Retention Rate	100%	100%	100%	100%
		Average years of service	5	6	7	8
	Ensure effective communication exchange	# of City Council agendas posted on City website	27	31	39	32
		# of City Council minutes posted on City website	30	30	34	30
		# of Boards/Commission agenda posted on City website	32	35	32	29
		# of City Secretary-related Twitter posts	36	6	4	3
		# of City Secretary-related updates posted on City Website	30	144	150	7
		# of City Secretary-related Facebook posts			78	0

\* Heart of Heath was cancelled due to the Coronavirus pandemic. July 4th was re-imagined without the annual parade and painted the town red, white and blue. On July 4th, the City served 5,000 free popsicles from 5 different ice cream trucks that toched every Heath neighborhood from 10 a.m. to 4 p.m. There was a patriotic home decorating contest with 30 entries; and awarded 10 homeowners. There were online sales for a 2020 Patriotic Hometown Heath hUSA t-shirt, there were July 4th greeting cards hand delivered to event sponsors to every home in Heath. City Hall and the surrounding park are along with FM 740 was lined with over 3,000 flags. Holiday in the Prks there were thousands of lights and horse-drawn carriage risge to the park for socially distanced "joy".



# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES

### FINANCE

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Provide Valuable Public Services and Amenities	# of GFOA Budget Awards	7	8	9	10
		# of GFOA CAFR Awards	8	9	10	11
Financial	Ensure Financial Stability	# of bank reconciliations completed by the 10th of the month	10	9	9	8
		# of Financials closed by the 10th of the month	9	9	9	8
		# of Audit Findings	1			
		# of AJEs proposed by the auditors	10			
Knowledge/Growth	Retain a High-Quality Workforce	Average # of training hours per employee	16	16	16	16
		Retention Rate	100%	80%	80%	80%
		Average years of service	9	10	9	10
	Ensure effective communication exchange					
		# of Finance-related updates posted on City Website	14	16	18	7
		# of Investment Policy Certifications (years)	10	10	11	11
		# of CAFR's available online	11	12	4	5
		# of Budgets available online	12	13	5	6





# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES

### MUNICIPAL COURT

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Provide Valuable Public Services and Amenities	# of years municipal court cash collections available online	10	11	12	13
	Provide fair, friendly and quality public service	# of citations	408	693	507	399
		# of jury trials	1	2	0	0
		# of warrants issued	0	0	0	0
		# of warrants released	24	14	6	9
Financial	Ensure Financial Stability	Monthly Department Reports to Council	12	12	12	12
Knowledge/Growth	Retain a High-Quality Workforce	Average # of training hours per employee	-	-	-	-
		Retention Rate	100%	100%	100%	100%
		Average years of service	9	10	11	12
	Ensure effective communication exchange					
		# of Municipal Court -related updates posted on City Website	6	4	5	12
		% of average initial appearances	65%	73%	66%	64%



# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES

### STREETS

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Enhance Community Aesthetics and Promote Positive Environmental Image	# Street resurfacing (square feet)	1,800	28,845		19,683
		# potholes repaired	150	100		75
		Street Overlays (Square Feet)	N/A	N/A	N/A	0
	Ensure Financial Stability	% of Citizen Survey support for bond issuance or addtl taxes for road improvmts	-	-	-	-
Financial	Plan, Expand, Upgrade and Maintain Infrastructure	# of streets (miles) per year	187	18.3		
		Year of latest Traffic Volume Study	2012	2012	2018	2018
		\$ spent on 5 year Capital Improvement Plan	\$ 4,644,761	\$ 1,587,894	\$ 1,552,980	\$ 972,893
		% of budgeted CIP projects completed	19%	9%		
		% of Citizen Survey support for improvement or expansion of White Road	-	-	-	-
		% of Citizen Survey support for improvement or expansion of Hubbard Drive	-	-	-	-
		% of Citizen Survey support for improvement or expansion of Terry Lane	-	-	-	-
	Retain a High-Quality Workforce	Average # of training hours per employee	-	-	-	1
		Retention Rate	100%	0%	0%	0%
		Average years of service	11	>1	>1	>1
Knowledge/Growth	Ensure effective communication exchange	% of customer service survey pertaining to streets	-	-	-	-
		# of Streets-related press releases to official newspaper	2	2	1	1
		# of Street-related updates posted in City newsletter	12	11	7	4
		# of Streets-related Twitter posts	11	7	10	5
		# of Streets-related Facebook posts	26	15	24	30
		# of Street-related updates posted on City Website	10	9	18	8



# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES

### PARKS

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Provide Valuable Public Services and Amenities	# of Citizen Survey participants	-	-	-	-
		# of Playgrounds	2	2	2	3
		# of baseball/softball fields	1	1	1	1
		# of soccer/football fields	2	2	2	5
		# of community centers	1	1	1	1
		# of park acreage maintained	94	94	94	94
	Enhance Community Aesthetics and Promote Positive Environmental Image	# of right-of-way mowing (miles)	200	200	200	180
		# of hike and bike trail feet in Towne Center Park	8,458	8,458	8,458	8,858
		# of hike and bike trail feet in Terry Park	1,900	1,900	1,900	1,900
		% of Citizen Survey support that adequate space has been dedicated to park & recreation	0%	0%	0%	0%
	Facilitate Greater Interaction among Residents in Community	# of Community Center facility rentals	17	21	25	12
		# of Park facility rentals	438	275	*	*
Financial	Ensure Financial Stability	% of Citizen Survey support for bond issuance or addtln taxes for trails	-	-	-	-
		% of budgeted CIP projects completed	100%	36%		
		\$ of grants received	-	-	-	-
	Plan, Expand, Upgrade and Maintain Infrastructure	\$ spent for 5-year Capital Improvement Plan	\$ 649,562	\$ 15,824	\$ 245,112	\$ 60,996
		Average # of training hours per employee	-	-	-	1
		Retention Rate	100%	100%	100%	100%
		Average years of service	8	9	10	11
Knowledge/Growth	Retain a High-Quality Workforce	% of customer service survey pertaining to parks	-	-	-	-
		# of Park-related updates posted in City Newsletter	15	24	10	22
		# of Park-related press releases to official newspaper	10	6	23	2
		# of Park-related Twitter posts	2	9	6	3
	Ensure effective communication exchange	# of Park-related Facebook posts	33	30	61	75
		# of Park-related updates posted on City Website	11	24	20	21

\* = Now scheduled through the YMCA



# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES

### ENGINEERING AND INSPECTIONS

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Provide Valuable Public Services and Amenities					
		MyGov: Report A Concern	N/A	N/A	N/A	N/A
		# of Building Permits issued - New Houses	131	142	102	99
		# of Building Permits Issued - Other	1,208	1,180	1,025	994
		# of Building Inspections conducted	6,944	6,894	6,520	6,023
	Enhance Community Aesthetics and Promote Positive Environmental Image					
		Code Violations/Inspections	2,115	1,515	844	1,031
	Facilitate Greater Interaction among Residents in Community					
Financial	Ensure Financial Stability	\$ damage of Public Works' property and equipment	\$ -	\$ -	\$ -	\$ -
	Plan, Expand, Upgrade and Maintain Infrastructure					
		# of Permit/Requiring Plan Review	811	990	768	800
Knowledge/Growth	Retain a High-Quality Workforce	# of worker's compensation claims	0	0	0	0
		Average # of training hours per employee	16	16	24	30
		Retention Rate	88%	50%	100%	100%
		Average years of service	3	4	3	2
	Ensure effective communication exchange	# of Engineering-related press releases to official newspaper	5	0	1	1
		# of Engineering-related updates posted in City Newsletter	5	7	6	11
		# of Engineering-related Twitter posts	3	3	12	6
		# of Engineering-related Facebook posts	13	10	11	20
		# of Engineering-related updates posted on City Website	4	10	6	12

N/A = Not Available

# CITY OF HEATH

## STRATEGIC INITIATIVE PERFORMANCE MEASURES

### DEPARTMENT OF PUBLIC SAFETY

	Strategic Initiatives	Measures	FY 2017	FY 2018	FY 2019	FY 2020
Customer	Ensure Public Safety	# of officers per shift	5	5	6**	6
		Emergency/Non-emergency average response time (in minutes)	5.04	5.04	5.04	5.04
		# of Vacation Watch requests	2	12	13	12
		# of Physical Arrests	45	46	92	20
		# of Burglary incidents	10	6	8	3
		# of Robbery incidents	2	1	1	0
		# of Theft incidents	30	34	29	26
		# of Traffic Violations	293	632	813	319
		# of Residential False Alarms	363	330	232	121
		# of Commercial False Alarms	128	126	108	54
	Fire Protection	# of Emergency Responses	257	469	434	439
		# of Fires Extinguished	16	2	4	3
		# of Inspections	179	242	301	338
		# of Residential/Commercial False Fire Alarms	41	42	42	38
Financial	Ensure Financial Stability	Monthly Departmental Reports to Council	12	12	12	12
		\$ of grants received	-	-	-	-
		# of worker's compensation claims	3	1		3
		\$ damage of DPS property and equipment	-	-	-	-
	Retain a High-Quality Workforce	Average # of training hours per employee	60	60	60	60
		Retention Rate	91%	92%	87%	92%
		Average years of service	6	8	8	6
		# of Volunteers	0	0	0	0
Knowledge/Growth	Ensure effective communication exchange	# of graduates from Citizen's Academy	0	0	0	0
		# of DPS-related press releases to official newspaper	6	2	2	6
		# of DPS-related Twitter posts	2	10	10	3
		# of DPS-related Facebook posts	23	20+their own page	29+their own page	81+their own page
		# of DPS-related updates posted on City Website	10	23	23	6
		# of DPS-related updates posted in City Newsletter	5	25	12	17

\*\* Includes 2 P/T employees, 2 Recruits





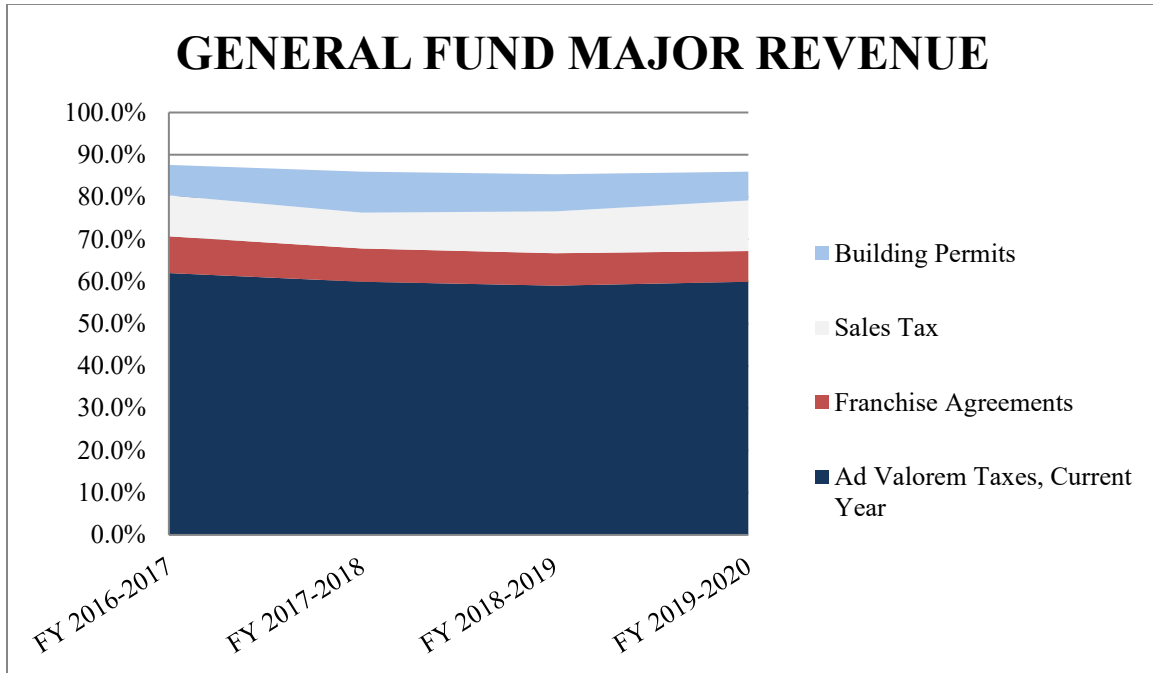
# CITY OF HEATH

## GENERAL FUND

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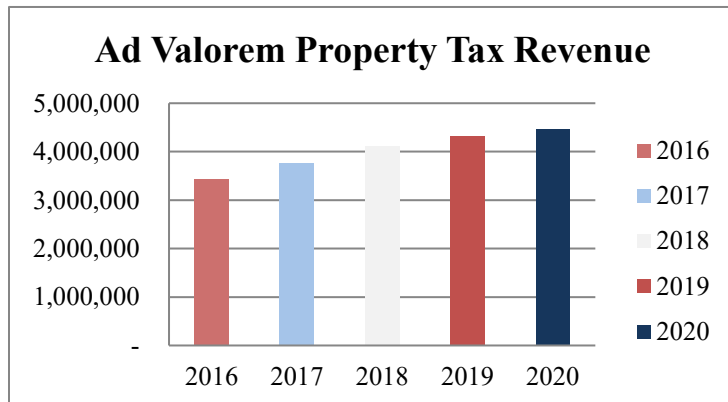
The General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenue.





#### Ad Valorem Property Taxes, Current Year (59.9%)

The Rockwall County Appraisal District (RCAD) and Kaufman County Appraisal District (KCAD) establish the value of each property within the City of Heath.

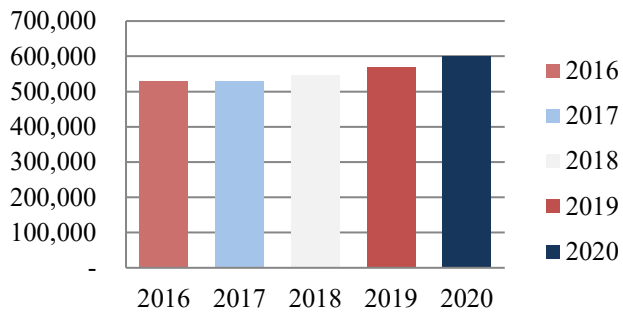


Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
<b>Formula:</b> $(A/100) * B * C$ <b>Where:</b> A = Assessed Ad Valorem Value B = Mileage Rate C = Collection Rate	1. Administered by RCAD	A. \$1,873,912,802 B. .247584 cents C. 98.5% collection	\$4,466,500	\$4,678,500





## Franchise Agreements



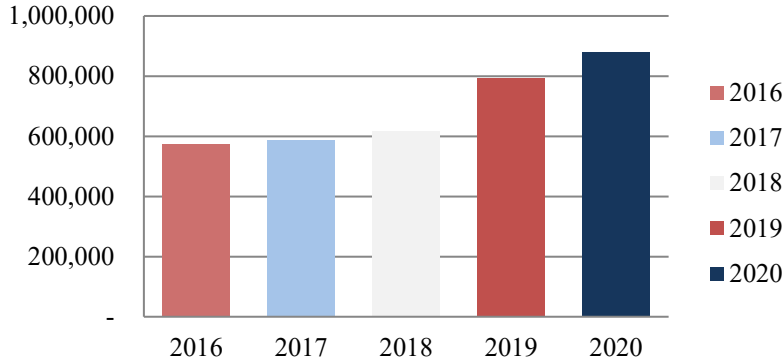
### Franchise Agreements (7.3%)

The franchise tax is a privilege tax imposed on corporations, partnerships, professional organizations, banks and other entities either organized in Texas or doing business in Texas. The franchise tax rates range from 0.5% to 5.0% depending on the entity and qualifications. The percentage of City of Heath revenue is provided by the following:

Energy – 66%,  
Telecommunications – 29%, and  
Sanitation – 5%.

Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
<b>Formula:</b> $(A * 1.B)$ <b>Where:</b> A = April Franchise Revenue B = Avg. % collected (April)	1. Administered by Texas Comptroller's Office	A. \$398,882 B. 72.5%	\$600,000	\$550,000

## Sales Tax



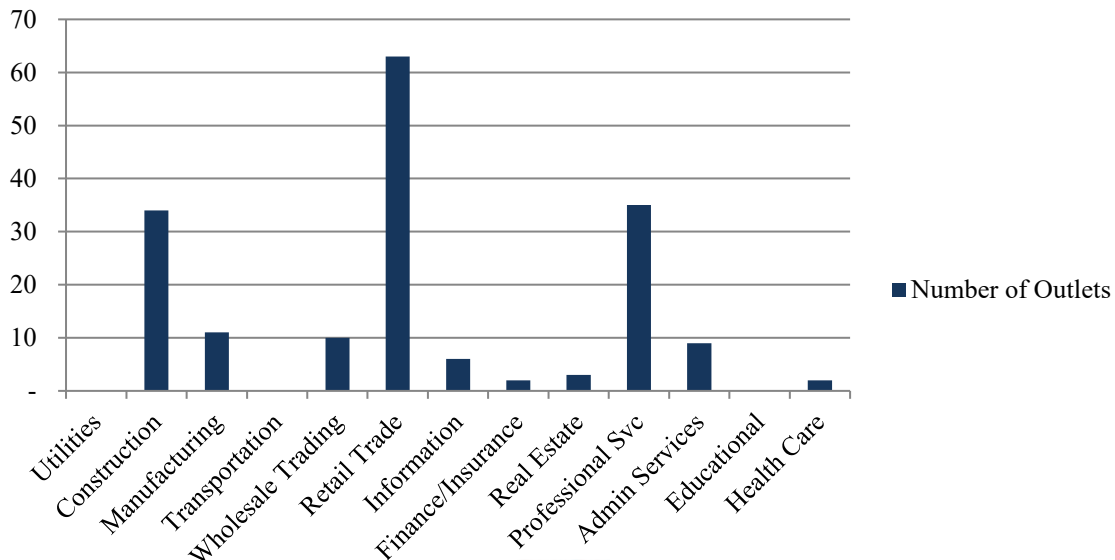
### Sales Tax (12%)

State Sales and Use Tax is imposed on all retail sales, leases and rental of most goods as well as taxable services. The combined total of state and local taxes is 8.25%:

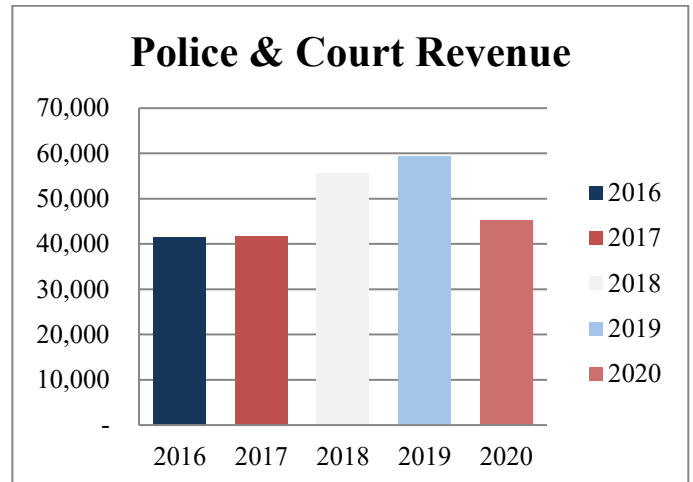
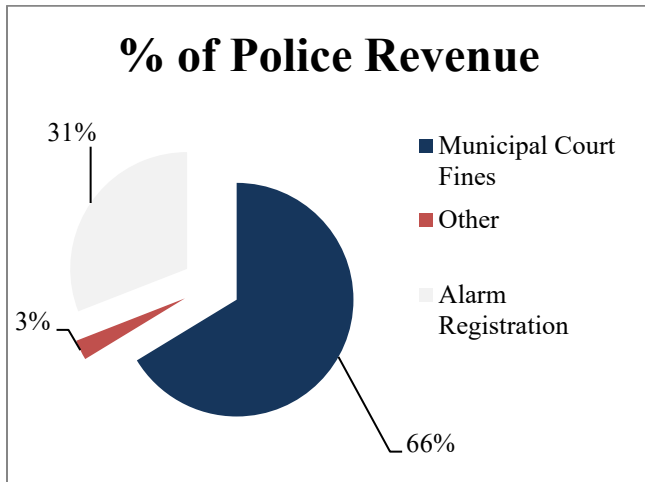
City – 1.0%,  
HEDC 4A – 0.5%,  
HMBC 4B – 0.5% and  
State – 6.25%.

Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
<b>Formula:</b> (A/B)  <b>Where:</b> A = April Sales Tax Revenue  B = Avg. 5 year collected (April)	1. Administered by Texas Comptroller's Office	A. \$525,097.25 B. 62%	\$880,000	\$900,000

## Sales Tax Outlets by Category (1st Qtr. 2020)

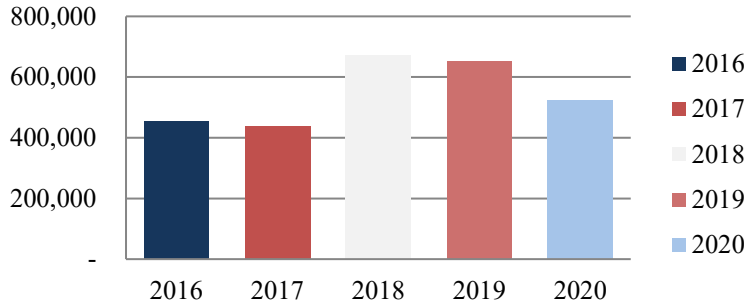


**Police & Court Revenue (1%)** Municipal Court Fines and Alarm registration are the largest contributors of police & court revenue.



Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
<b>Formula:</b> (B*35)  <b>Where:</b> A = Municipal Court Fines  B = Alarm Registration *\$35	Beginning in FY 2013 RISD Salary reimbursements are shown as a reduction in DPS Salaries and Benefits.	A. \$51,000 B. 660 registrations	\$55,511 \$21,525	\$50,000 \$23,000

## Building Permits

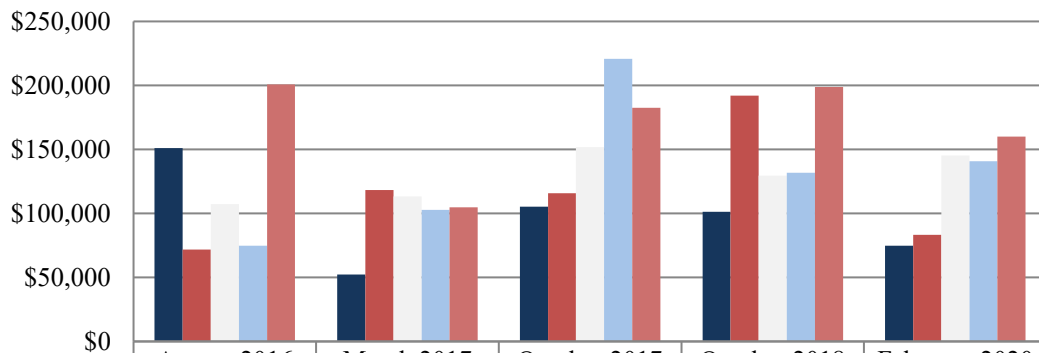


### Building Permits (7%)

New construction and restoration of commercial and residential sites require inspections that satisfy City and State codes. Building Permit Fees are collected to defray the costs associated with the inspection process.

Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
<b>Formula:</b> (A/B)  <b>Where:</b> A = April Building Permit Revenue B = Avg. 5 year % collected (April)	1. Peak months past 5 years: March, June, July, August & October.	A. \$261,375.09 B. 65%	\$523,000	\$550,000

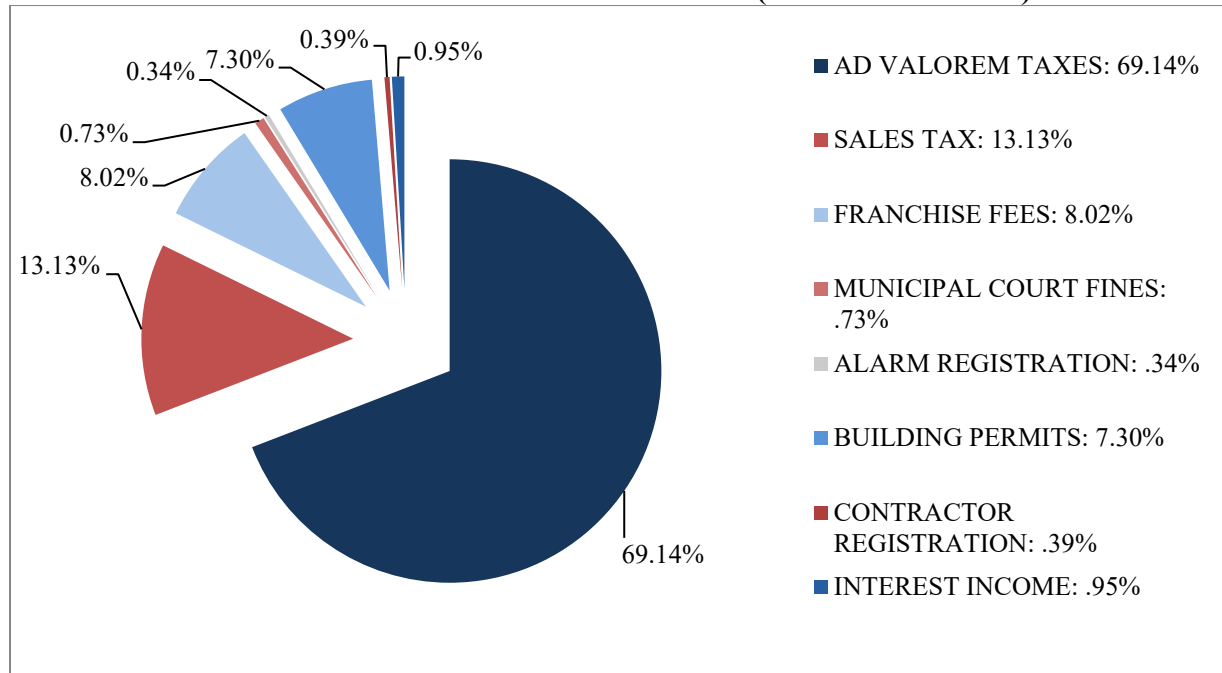
## Building Permits Peak Month



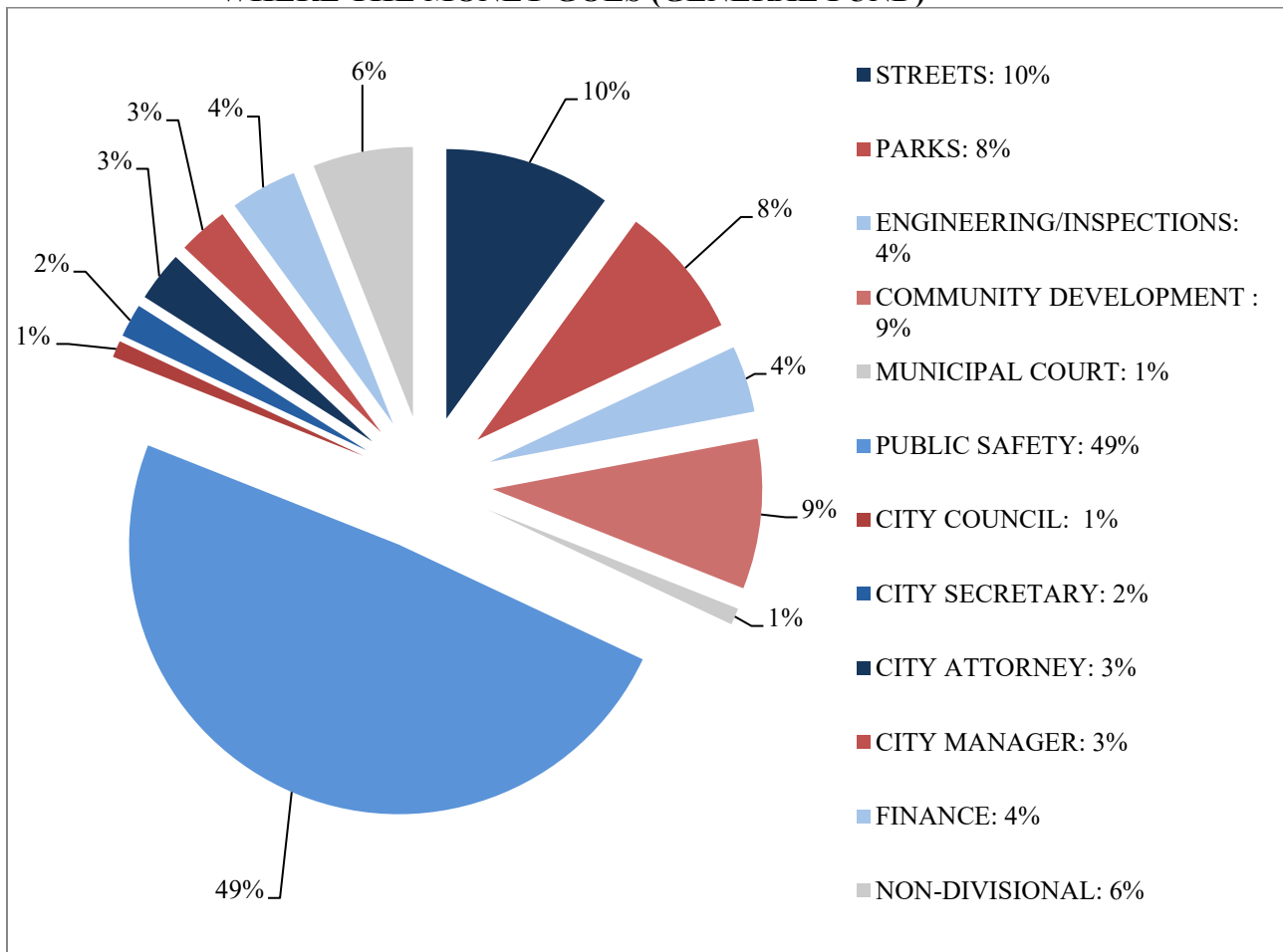
	August 2016	March 2017	October 2017	October 2018	February 2020
■ Peak Month	\$151,132	\$52,313	\$105,351	\$101,270	\$74,670
■ Oct. - Dec.	\$71,670	\$118,187	\$115,680	\$192,046	\$83,296
■ Jan. - Mar.	\$107,378	\$113,282	\$151,743	\$129,581	\$145,180
■ Apr. - June	\$74,886	\$102,711	\$220,778	\$131,690	\$140,814
■ July - Sept.	\$200,756	\$104,737	\$182,427	\$198,903	\$159,937



**WHERE THE MONEY COMES FROM (GENERAL FUND)**



**WHERE THE MONEY GOES (GENERAL FUND)**



**PRIMARY FUNDING SOURCES FOR GENERAL FUND DEPARTMENTS**



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

Budget Summary					All Funds
	<i>Rtqlgevgf'Dgi kppkpi</i> <i>Hwpf'Dcwppeg</i> <i>Hlpcpelpi 'Uqwt egu</i> <i>32B4242</i>	<i>Rtqr qugf</i> <i>Tgxgpwg'()</i> <i>Hlpcpelpi 'Uqwt egu</i> <i>4242/4243</i>	<i>Rtqr qugf</i> <i>Gzrgpfkwgtu'()</i> <i>Hlpcpelpi 'Wigu</i> <i>4242/4243</i>	<i>Dwfi gvgf'Gpflpi</i> <i>Hwpf'Dcwppeg</i> <i>; 524243</i>	<i>Hwpf'Dcwppeg'</i> <i>Xctkpeg'dl'</i>
<b>Uwo o ct{'qhl'nlHwpfu</b>					
<b>I qxgtpo gpwnQrgtcwpi 'Hwpfu</b>					
General Fund	4,064,079	7,655,800	8,398,900	3,320,979	-18%
Debt Service Fund	396,178	2,555,800	2,605,400	346,578	-13%
<b>VqwnI qxgtpo gpwnHwpfu</b>	<b>6.682.479</b>	<b>32.433.822</b>	<b>33.226.522</b>	<b>5.889.779</b>	
<b>Gpvgtrtkg'Hwpfu</b>					
Water Utilities Fund	6,033,508	10,051,600	11,401,700	4,683,409	-22%
Solid Waste Fund	149,156	909,000	920,100	138,056	-7%
<b>VqwnGpvgtrtkg'Hwpfu</b>	<b>8.3: 4.886</b>	<b>32.; 82.822</b>	<b>34.543.: 22</b>	<b>6.: 43.687</b>	
<b>VqwnQrgtcwpi 'Hwpfu</b>	<b>32.864.; 43</b>	<b>43.394.422</b>	<b>45.548.322</b>	<b>46.: ; 244</b>	
<b>UrgeknlTgxgpwg</b>					
Inclusive Park Fund	88,000	50,500	90,500	48,000	-45%
Farmer's Market Fund	161	-	-	161	0%
P.A.T.H. Fund	29,200	20,100	10,500	38,800	33%
Drainage Fund	60,280	100	60,000	380	-99%
General Equip. Replacement Fund	382,350	305,800	398,000	290,150	-24%
Utility Equip. Replacement Fund	-	116,200	115,400	800	N/A
Fire Station Building Fund	304,400	301,200	25,000	580,600	91%
<b>VqwnUrgeknlTgxgpwg'Hwpf</b>	<b>86.5; 3</b>	<b>9; 5.; 22</b>	<b>8.; .622</b>	<b>7.: ; 3</b>	
<b>Ego rqpgrpvWpku</b>					
HEDC	1,963,654	492,300	434,700	2,021,254	3%
HMBC	2,317,973	495,300	449,900	2,363,373	2%
<b>VqwnEgo rqpgrpvWpku</b>	<b>6.4: 3.849</b>	<b>9.822</b>	<b>6.822</b>	<b>6.5: 6.849</b>	
<b>Vqwnqhl'nlHwpfu</b>	<b>37.9: .; 5;</b>	<b>44.; 75.922</b>	<b>46.; 32.322</b>	<b>35.: 54.762</b>	

**Hwpf'Dcwppeg' 'Xctkpeg'ltgcwt'lj cp'32' 'Gzrncwqp**

**General Fund** - One time expenditures are \$771,800, these also includes transfers made to other funds; i.e. Fire Station Fund, General Equipment Replacement Fund, and Street Repairs & Maintenance. These funds were created for the purpose of funding future City needs instead of issuing debt for the future needs.

**Debt Service** - Debt Service payments increased over Fiscal Year 2020-2021.

**Water Utilities Fund** - One time expenditures are \$994,200, these also include transfers made to other funds; i.e. Equipment Replacement Fund, water meters, replacement pumps for lift stations. This was set up to fund future City needs instead of issuing debt for future needs.

**Inclusive Park Fund** - There is an expected decrease in external contributions for Fiscal Year 2020-2021.

**P.A.T.H. Fund** - There is an expected reduction in expenses for Fiscal Year 2020-2021, while external contributions remain steady.

**Drainage Fund** - The transfer from the General Fund was not included in the budget for Fiscal Year 2020-2021 and Citizen Participation is not expected to take place.

**General Equip. Replacement Fund** - The use of one time expenditures for City needs has been budgeted to be expenses in Fiscal Year 2020-2021.

**Fire Stations Building Fund** - Expenditures for Professional Fees/Consultants has been budgeted to increase during Fiscal Year 2020-2021. The transfer from the General Fund increased in the Fiscal Year 2020-2021 budget.





**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

Gegewing'Uwo o ct'														All Funds
	I ggcet' Hap'	Egde'Ugsk' Hap'	6'CGFE' Hap'	6'DODE' Hap'	Wab' Hap'	Uq' Y' cug' Hap'	Iyewsk' Rctm' Hap'	Icto g'u' O' cing' Hap'	R'CW' Hap'	F'ic'p'ci' g' Hap'	I'Bg' U'ckup' Hap'	I ggcet' G'v'w' o' g'p' T'gr'w' o' g'p' Hap'	Wab' G'v'w' o' g'p' T'gr'w' o' g'p' Hap'	Ego d'p'g' V'q'cn'
<b>2021 Budget</b>														
<b>Beginning Resources</b>	<b>4,064,079</b>	<b>396,178</b>	<b>1,963,654</b>	<b>2,317,973</b>	<b>6,033,508</b>	<b>149,156</b>	<b>88,000</b>	<b>161</b>	<b>29,200</b>	<b>60,280</b>	<b>304,400</b>	<b>382,350</b>	<b>-</b>	<b>15,788,939</b>
<i>Tg'g'p'g'u</i>														
Property Tax	4,738,600	2,532,500	-	-	-	-	-	-	-	-	-	-	-	7,271,100
Sales and Mixed Beverage Tax	924,000	-	450,000	450,000	-	-	-	-	-	-	-	-	-	1,824,000
Franchise Agreements	550,000	-	-	-	-	-	-	-	-	-	-	-	-	550,000
Interest Income	65,400	3,000	18,000	21,000	72,000	1,000	500	-	100	100	1,200	1,000	-	183,300
Administrative Revenue	124,800	-	-	-	35,200	-	-	-	-	-	-	-	-	160,000
Permits, Fees & Other	812,700	-	-	-	1,241,500	-	-	-	-	-	-	-	-	2,054,200
PID Revenue	-	20,300	-	-	13,300	-	-	-	-	-	-	-	-	33,600
Charges for Services	-	-	-	-	8,046,900	908,000	-	-	-	-	-	-	-	8,954,900
Inter-Local/Inter-Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Police & Court Revenue	25,100	-	-	-	-	-	-	-	-	-	-	-	-	25,100
Fines and Forfeitures	50,000	-	-	-	-	-	-	-	-	-	-	-	-	50,000
Fire Department Revenue	27,200	-	-	-	-	-	-	-	-	-	-	-	-	27,200
Park Department Revenue	29,000	-	-	-	-	-	-	-	-	-	-	-	-	29,000
All Other	2,000	-	-	-	-	-	-	-	-	-	-	-	-	2,000
SouthRidge Payback	-	-	24,300	24,300	-	-	-	-	-	-	-	-	-	-
External Contributions	-	-	-	-	642,700	-	50,000	-	20,000	-	-	-	-	-
<i>V'q'w' T'g'g'p'g'u</i>	<b>7,348,800</b>	<b>2,555,800</b>	<b>492,300</b>	<b>495,300</b>	<b>10,051,600</b>	<b>909,000</b>	<b>50,500</b>	<b>-</b>	<b>20,100</b>	<b>100</b>	<b>1,200</b>	<b>1,000</b>	<b>-</b>	<b>21,164,400</b>
Transfer from Other Funds	307,000	-	-	-	-	-	-	-	-	-	300,000	304,800	116,200	1,028,000
<i>V'q'w' E'w'g'p' T'g'g'p'g'u</i>	<b>7,655,800</b>	<b>2,555,800</b>	<b>492,300</b>	<b>495,300</b>	<b>10,051,600</b>	<b>909,000</b>	<b>50,500</b>	<b>-</b>	<b>20,100</b>	<b>100</b>	<b>301,200</b>	<b>305,800</b>	<b>116,200</b>	<b>22,953,700</b>
<i>E'w'g'p'g'u G'v'w' o' g'p' Hap'</i>														
Personnel Services	5,015,800	-	58,300	58,300	1,373,900	-	-	-	-	-	-	-	-	6,506,300
Supplies & Services	422,900	-	11,700	10,700	571,500	-	-	-	-	-	-	-	-	1,016,800
Telecommunications	42,800	-	600	-	16,400	-	-	-	-	-	-	-	-	59,800
Operational	1,079,400	9,400	73,300	73,300	4,782,700	840,100	80,500	-	-	-	25,000	-	-	6,963,700
Inter-Local/Inter-Agency	336,000	-	-	-	-	-	-	-	-	-	-	-	-	336,000
Materials & Equipment	661,000	-	-	-	227,500	-	-	-	-	-	-	-	-	888,500
Capital Outlay	69,200	-	150,500	150,500	21,500	-	10,000	-	10,500	60,000	-	398,000	115,400	985,600
Debt Service	-	2,596,000	22,300	39,100	3,183,000	-	-	-	-	-	-	-	-	5,804,400
Contingency	420,000	-	200,000	200,000	570,100	-	-	-	-	-	-	-	-	1,390,100
<i>V'q'w' G'v'w' o' g'p' Hap'</i>	<b>8,047,100</b>	<b>2,605,400</b>	<b>516,700</b>	<b>531,900</b>	<b>10,746,600</b>	<b>840,100</b>	<b>90,500</b>	<b>-</b>	<b>10,500</b>	<b>60,000</b>	<b>25,000</b>	<b>398,000</b>	<b>115,400</b>	<b>23,987,200</b>
Transfer to Other Funds	-	-	118,000	118,000	231,000	80,000	-	-	-	-	-	-	-	547,000
One-Time Expenditures	771,800	-	-	-	994,200	-	-	-	-	-	-	-	-	1,766,000
Designated for Debt Service/take-or-Pay	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>G'F'F'P' I' W'P'F' D'CN'CE'G</i>	<b>3,320,979</b>	<b>346,578</b>	<b>2,021,254</b>	<b>2,363,373</b>	<b>4,683,409</b>	<b>138,056</b>	<b>48,000</b>	<b>161</b>	<b>38,800</b>	<b>380</b>	<b>580,600</b>	<b>290,150</b>	<b>800</b>	<b>13,832,540</b>
<i>I'p'et'g' U'g'P'F' g'v'g'g'g'g' Hap' T'c'w'p'g'</i>	<b>1,309,284</b>	<b>130,245</b>	<b>2,021,254</b>	<b>2,363,373</b>	<b>1,996,759</b>	<b>138,056</b>	<b>48,000</b>	<b>161</b>	<b>38,800</b>	<b>380</b>	<b>580,600</b>	<b>290,150</b>	<b>800</b>	<b>8,917,782</b>
<b>2020 Actual</b>														
<b>Beginning Resources</b>	<b>3,675,879</b>	<b>374,478</b>	<b>1,966,554</b>	<b>2,033,333</b>	<b>4,894,649</b>	<b>152,303</b>	<b>10,900</b>	<b>22,800</b>	<b>10,900</b>	<b>40,000</b>	<b>169,100</b>	<b>331,800</b>	<b>-</b>	<b>13,682,696</b>
<i>Tg'g'p'g'u</i>														
Property Tax	4,520,600	2,465,300	-	-	-	-	-	-	-	-	-	-	-	6,985,900
Sales and Mixed Beverage Tax	919,000	-	450,000	450,000	-	-	-	-	-	-	-	-	-	1,819,000
Franchise Agreements	550,000	-	-	-	-	-	-	-	-	-	-	-	-	550,000
Interest Income	65,400	5,500	18,000	22,000	68,000	2,100	600	68	100	280	1,000	1,500	-	184,548
Administrative Revenue	123,600	-	-	-	17,600	-	-	-	-	-	-	-	-	141,200
Permits, Fees & Other	879,300	-	-	-	1,107,600	-	-	-	-	-	-	-	-	1,986,900
PID Revenue	-	36,100	-	-	15,100	-	-	-	-	-	-	-	-	51,200
Charges for Services	-	-	-	-	8,053,500	881,400	-	-	-	-	-	-	-	8,934,900
Inter-Local/Inter-Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Police & Court Revenue	22,500	-	-	-	-	-	-	-	-	-	-	-	-	22,500
Fines and Forfeitures	51,000	-	-	-	-	-	-	-	-	-	-	-	-	51,000
Fire Department Revenue	27,200	-	-	-	-	-	-	-	-	-	-	-	-	27,200
Park Department Revenue	30,800	-	-	-	-	-	-	-	-	-	-	-	-	30,800
All Other	2,700	-	-	631,015	-	-	-	2,300	-	20,000	-	-	-	656,015
SouthRidge Payback	-	-	12,000	12,100	-	-	-	-	-	-	-	-	-	-
External Contributions	-	-	-	-	735,400	-	84,200	-	21,700	-	-	-	-	-
<i>V'q'w' T'g'g'p'g'u</i>	<b>7,192,100</b>	<b>2,506,900</b>	<b>480,000</b>	<b>1,115,115</b>	<b>9,997,200</b>	<b>883,500</b>	<b>84,800</b>	<b>25,168</b>	<b>21,800</b>	<b>20,280</b>	<b>1,000</b>	<b>1,500</b>	<b>-</b>	<b>21,441,163</b>
Transfer from Other Funds	307,000	-	-	-	-	-	-	-	-	-	134,300	150,000	-	591,300
<i>V'q'w' E'w'g'p' T'g'g'p'g'u</i>	<b>7,499,100</b>	<b>2,506,900</b>	<b>480,000</b>	<b>1,115,115</b>	<b>9,997,200</b>	<b>883,500</b>	<b>84,800</b>	<b>25,168</b>	<b>21,800</b>	<b>20,280</b>	<b>135,300</b>	<b>151,500</b>	<b>-</b>	<b>22,920,663</b>
<i>E'w'g'p'g'u G'v'w' o' g'p' Hap'</i>														
Personnel Services	4,684,800	-	-	-	1,180,100	-	-	334	-	-	-	-	-	5,865,234
Supplies & Services	385,100	-	5,600	6,600	496,100	-	-	-	-	-	-	-	-	893,400
Telecommunications	41,800	-	600	-	15,200	-	-	-	-	-	-	-	-	57,600
Operational	881,000	5,500	53,500	43,500	3,767,441	806,647	2,500	24,673	3,500	-	-	-	-	5,588,261
Inter-Local/Inter-Agency	289,200	-	-	-	-	-	-	-	-	-	-	-	-	289,200
Materials & Equipment	459,500	-	-	-	170,200	-	-	-	-	-	-	-	-	629,700
Capital Outlay	45,200	-	116,800	490,700	16,100	-	5,200	-	-	40,000	-	100,950	-	814,950
Debt Service	-	2,479,700	22,900	40,075	2,982,200	-	-	-	-	-	-	-	-	5,524,875
Contingency	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>V'q'w' G'v'w' o' g'p' Hap'</i>	<b>6,786,600</b>	<b>2,485,200</b>	<b>199,400</b>	<b>580,875</b>	<b>8,627,241</b>	<b>806,647</b>	<b>7,700</b>	<b>25,007</b>	<b>3,500</b>	<b>40,000</b>	<b>-</b>	<b>100,950</b>	<b>-</b>	<b>19,663,220</b>
Transfer to Other Funds	-	-	283,500	249,600	231,000	80,000	-	-	-	-	-	-	-	844,100
One-Time Expenditures	324,300	-	-	-	-	-	-	-	-	-	-	-	-	324,300
<i>G'F'F'P' I' W'P'F' D'CN'CE'G</i>	<b>4,064,079</b>	<b>396,178</b>	<b>1,963,654</b>	<b>2,317,973</b>	<b>6,033,508</b>	<b>149,156</b>	<b>88,000</b>	<b>161</b>	<b>29,200</b>	<b>20,280</b>	<b>304,400</b>	<b>382,350</b>	<b>-</b>	<b>15,788,939</b>
<i>V'CT' I' G'V'W'P'F' D'CN'CE'G</i>	<b>1,696,650</b>	<b>206,642</b>	<b>-</b>	<b>-</b>	<b>2,156,835</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>I'p'et'g' U'g'P'F' g'v'g'g'g'g' Hap' T'c'w'p'g'</i>	<b>2,367,429</b>	<b>189,536</b>	<b>1,963,654</b>	<b>2,317,973</b>	<b>3,876,673</b>	<b>149,156</b>	<b>88,000</b>	<b>161</b>	<b>29,200</b>	<b>20,280</b>	<b>304,400</b>	<b>382,350</b>	<b>-</b>	<b>11,688,812</b>
<b>2020 Amended Budget</b>														
<b>Beginning Resources</b>	<b>3,675,879</b>	<b>374,478</b>	<b>1,966,554</b>	<b>2,033,333</b>	<b>4,894,649</b>	<b>152,303</b>	<b>10,900</b>	<b>22,800</b>	<b>10,900</b>	<b>40,000</b>	<b>169,100</b>	<b>331,800</b>	<b>-</b>	<b>13,682,696</b>
<i>Tg'g'p'g'u</i>														
Property Tax	4,515,600	2,465,300	-	-	-	-	-	-	-	-	-	-	-	6,980,900
Sales and Mixed Beverage Tax	733,500	-	363,000	363,000	-	-	-	-	-	-	-	-	-	1,459,500
Franchise Agreements	525,000	-	-	-	-	-	-	-	-	-	-	-	-	525,000
Interest Income	100,000	3,100	35,000	35,000	100,000	3,100	100	100	-	1,600	6,000	9,000	-	293,000
Administrative Revenue	105,600	-	-	-	1,000	-	-	-	-	-	-	-	-	106,600
Permits, Fees & Other	710,700	-	-	-	1,228,500	-	-	-	-	-	-	-	-	1,939,200
PID Revenue	-	20,700	-	-	13,300	-	-	-	-	-	-	-	-	34,000
Charges for Services	-	-	-	-	7,045,800	858,500	-	-	-	-	-	-	-	7,904,300
Inter-Local/Inter-Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Police & Court Revenue	25,000	-	-	-	-	-	-	-	-	-	-	-	-	25,000
Fines and Forfeitures	58,000	-	-	-	-	-	-	-	-	-	-	-	-	58,000
Fire Department Revenue	17,250	-	-	-	-	-	-	-	-	-	-	-	-	17,250
Park Department Revenue	38,500	-	-	-	-	-	-	-	-	-	-	-	-	38,500
All Other	1,500	-	-	-	-	-	-	2,300	-	-	-	-	-	3,800
SouthRidge Payback	-</													

**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

G'g'w'g'g'U'w' o c'tf	All Funds													
	I g'g'g'c'a'f' h'op'f	E'g'd'o'U'g's'g' h'op'f	6'C'G'F'E' h'op'f	6'D'O'D'E' h'op'f	W'ab'b'f' h'op'f	U'q'u'd'f'Y'c'u'g' h'op'f	h'p'w'g'f'f'c't'nt'f' h'op'f	h'c't'o'g'u'f'f'c't'nt'g'f' h'op'f	R'C'W'f'f' h'op'f	F'c't'p'c'i'g' h'op'f	h'g'f'f'c'p'f'f' h'op'f	I'g'p'g'c'a'f' G'w'f'o'g'p'f'f' h'op'f	W'ab'b'f'f' G'w'f'o'g'p'f'f' h'op'f	E'q'o'd'p'f'f'q'u'e'n
Administrative Revenue	115,631	-	-	-	17,494	-	-	-	-	-	-	-	-	133,125
Permits, Fees & Other	893,799	-	-	-	962,618	-	-	-	-	-	-	-	-	1,856,417
PID Revenue	-	12,878	-	-	-	-	-	-	-	-	-	-	-	12,878
Charges for Services	-	-	-	-	6,922,178	787,683	-	-	-	-	-	-	-	7,709,861
Inter-Local/Inter-Agency	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Police & Court Revenue	25,090	-	-	-	-	-	-	-	-	-	-	-	-	25,090
Fines and Forfeitures	59,234	-	-	-	-	-	-	-	-	-	-	-	-	59,234
Fire Department Revenue	17,250	-	-	-	-	-	-	-	-	-	-	-	-	17,250
Park Department Revenue	29,519	-	-	-	-	-	-	-	-	-	-	-	-	29,519
All Other	4,250	-	-	2,400	-	-	-	392	-	-	-	-	-	7,042
SouthRidge Payback	-	-	-	-	-	-	-	-	-	-	-	-	-	19,031,192
External Contributions	-	-	-	-	1,174,463	-	-	40,000	-	-	-	-	-	1,214,463
V'q'u'e'n'f'g'g'g'g'g'	7,036,586	2,325,752	439,987	442,432	9,171,194	789,201	-	40,503	-	-	-	-	-	20,245,655
Transfer from Other Funds	374,424	-	-	-	-	-	-	-	-	40,000	169,100	331,800	-	-
One-Time Expenditures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
V'q'u'e'n'f'g'g'g'g'g'	7,411,010	2,325,752	439,987	442,432	9,171,194	789,201	-	40,503	-	40,000	169,100	331,800	-	-
E's't'g'p'f'G'g'p'f'f'nt'g'u														-
Personnel Services	4,184,005	-	-	-	1,186,904	-	-	289	-	-	-	-	-	5,371,198
Supplies & Services	344,812	-	5,949	5,447	461,374	-	-	-	-	-	-	-	-	817,582
Telecommunications	42,796	-	602	-	15,722	-	-	-	-	-	-	-	-	59,120
Operational	1,047,019	(23,301)	30,064	28,171	3,522,543	701,483	-	8,969	-	-	-	-	-	5,314,948
Inter-Local/Inter-Agency	286,184	-	-	-	-	-	-	-	-	-	-	-	-	286,184
Materials & Equipment	423,435	-	-	-	174,269	-	-	-	-	-	-	-	-	597,704
Capital Outlay	135,132	-	256,359	201,739	43,549	-	-	8,445	-	-	-	-	-	645,224
Debt Service	-	2,238,438	23,347	35,820	3,099,174	-	-	-	-	-	-	-	-	5,396,779
Contingency	-	-	-	-	-	-	-	-	-	-	-	-	-	-
V'q'u'e'n'f'g'g'p'f'f'nt'g'u	6,463,383	2,215,137	316,321	271,177	8,503,535	701,483	-	17,703	-	-	-	-	-	-
Transfer to Other Funds	-	-	17,212	17,212	300,000	60,000	-	-	-	-	-	-	-	394,424
One-Time Expenditures	540,900	-	-	-	-	-	-	-	-	-	-	-	-	-
Designated for Debt Service/take-or-Pay	-	-	-	-	-	-	-	-	-	-	-	-	-	-



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**GENERAL FUND MAJOR REVENUE**

	<i>FY 2016-2017</i>	<i>FY 2016-2017</i>	<i>FY 2017-2018</i>	<i>Projected Budget FY 2018-2019</i>	<i>Adopted Budget FY 2019 2020</i>
<b>Revenues</b>					
Ad Valorem Taxes, Current Year	3,766,246	3,766,246	4,144,944	4,325,100	4,490,600
Ad Valorem Taxes, Prior Year	22,619	22,619	35,713	87,400	25,000
Alarm Registration	22,560	22,560	23,000	23,000	23,000
Building Permits	438,918	438,918	670,628	550,000	550,000
Contractor Registration Fee	21,525	21,525	29,525	27,000	25,000
Franchise Agreements	526,809	526,809	545,519	550,000	525,000
Interest Earned	30,125	30,125	72,642	100,000	100,000
Municipal Court Fines	41,754	41,754	55,511	58,000	58,000
Sales Tax	587,609	587,609	587,183	650,000	726,000
<b>Total Revenue</b>	<b>5,458,165</b>	<b>5,458,165</b>	<b>6,164,665</b>	<b>6,370,500</b>	<b>6,522,600</b>
 <b>TOTAL GENERAL FUND REVENUE</b>	 <b>6,071,562</b>	 <b>6,071,562</b>	 <b>6,919,844</b>	 <b>7,104,800</b>	 <b>7,131,700</b>
<b>Percent of Revenue</b>					
Ad Valorem Taxes, Current Year	62.0%	62.0%	59.9%	60.9%	63.0%
Ad Valorem Taxes, Prior Year	0.4%	0.4%	0.5%	1.2%	0.4%
Alarm Registration	0.4%	0.4%	0.3%	0.3%	0.3%
Building Permits	7.2%	7.2%	9.7%	7.7%	7.7%
Contractor Registration Fee	0.4%	0.4%	0.4%	0.4%	0.4%
Franchise Agreements	8.7%	8.7%	7.9%	7.7%	7.4%
Interest Earned	0.5%	0.5%	1.0%	1.4%	1.4%
Municipal Court Fines	0.7%	0.7%	0.8%	0.8%	0.8%
Sales Tax	9.7%	9.7%	8.5%	9.1%	10.2%



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**GENERAL FUND MAJOR EXPENDITURES**

	<i>H[ '4238/4239</i>	<i>H[ '4239/423:</i>	<i>H[ '423:/423;</i>	<i>Rtqlgevgf 'Cewenu H[ '423:/4242</i>	<i>Cfqrvggf 'Dwfi gv H[ '4242/4243</i>
<i>Gzr gpf lw t gu</i>					
Personnel Services	3,484,992	3,999,915	4,184,005	4,684,800	5,015,800
Supplies & Services	414,212	424,998	387,608	426,900	465,700
Operational	1,228,528	1,290,565	1,333,203	1,170,200	1,415,400
Materials & Equipment	422,976	412,377	423,435	459,500	661,000
Capital Outlay	183,524	51,252	135,132	45,200	69,200
One-Time/Discretionary	-	-	540,900	324,300	771,800
<i>Vqwn O c lqt 'Gzr gpf lw t gu</i>	<i>7.956.454</i>	<i>8.39;.329</i>	<i>9.226.4: 5</i>	<i>9.332.: ;</i>	<i>1.5:.; 22</i>
<i>Rgt egpv'hl'Gzr gpf lw t gu</i>					
Personnel Services	60.8%	64.7%	59.7%	65.9%	59.7%
Supplies & Services	7.2%	6.9%	5.5%	6.0%	5.5%
Operational	21.4%	20.9%	19.0%	16.5%	16.9%
Materials & Equipment	7.4%	6.7%	6.0%	6.5%	7.9%
Capital Outlay	3.2%	0.8%	1.9%	0.6%	0.8%
One-Time/Discretionary	0.0%	0.0%	7.7%	4.6%	9.2%



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**General Fund Sources and Uses**

	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
	<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>

**Sources and Uses**

**Sources of Funds**

<i>Beginning Resources</i>	<b>3,269,153</b>	<b>3,675,879</b>	<b>3,675,879</b>	<b>3,675,879</b>	<b>4,064,079</b>
<i>Current Revenues</i>					
Property Tax Revenue	4,466,074	4,515,600	4,515,600	4,520,600	4,738,600
Administrative Revenue	1,545,620	1,465,600	1,465,600	1,660,700	1,666,200
Permit & Fee Revenue	893,799	710,700	710,700	879,300	812,700
Police & Court Revenue	84,324	83,050	83,050	73,500	75,100
Fire Department Revenue	17,250	17,250	17,250	27,200	27,200
Park Department Revenue	29,519	32,500	38,500	30,800	29,000
Other Sources	374,424	307,000	307,000	307,000	307,000
<b>Total - Current Revenue</b>	<b>7,411,010</b>	<b>7,131,700</b>	<b>7,137,700</b>	<b>7,499,100</b>	<b>7,655,800</b>
<b>Total Sources of Funds</b>	<b>10,680,163</b>	<b>10,807,579</b>	<b>10,813,579</b>	<b>11,174,979</b>	<b>11,719,879</b>

**Uses of Funds**

*Current Expenditures*

2 Streets Division	545,823	710,400	710,400	579,400	796,400
4 Parks Division	550,037	584,800	599,100	540,000	593,300
6 Engineering & Inspections Div.	181,227	256,200	256,200	226,900	314,100
7 Community Development	553,604	684,500	684,500	602,000	701,000
8 Municipal Court Division	47,748	58,100	58,100	50,500	59,400
9 Public Safety Division	3,128,877	3,560,850	3,560,850	3,545,500	3,725,200
40 City Council Division	42,075	56,600	56,600	40,900	51,300
43 City Secretary Division	175,587	186,500	186,500	152,100	193,300
46 City Attorney Division	240,752	200,100	200,100	150,100	200,100
52 City Manager Division	323,320	220,200	220,200	204,200	232,000
55 Finance Division	276,661	289,700	289,700	273,500	293,600
60 Non-Divisional	397,673	427,000	433,000	421,500	467,400
<b>Total Current Expenditures</b>	<b>6,463,384</b>	<b>7,234,950</b>	<b>7,255,250</b>	<b>6,786,600</b>	<b>7,627,100</b>

*One-Time Expenditures*

502-430 Traffic Calming Infrastructure	0	27,000	27,000	0	27,000
502-430 Street Repairs and Maintenance	0	0	0	0	100,000
508-804 Transfer to Drainage Fund	40,000	40,000	40,000	40,000	0
807-502 Computer Rquipment	0	31,500	31,500	0	0
509-333 Citizens on Patrol	0	0	0	0	2,000
509-342 Fire Station Needs Assessment	0	25,000	25,000	0	0
509-805 Transfer to Fire Station Bldg Fund	169,100	134,300	134,300	134,300	300,000
543-342 Records Management Software 50%	0	0	0	0	25,000
560-502 Server Upgrades/Wiring 50%	0	0	0	0	13,000
560-803 Transfer to Equipment Replacement Fund	331,800	150,000	150,000	150,000	304,800



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**General Fund Sources and Uses**

	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
	<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<i>One-Time Expenditures</i>	540,900	407,800	407,800	324,300	771,800
<i>Ending Resources</i>	3,675,879	3,164,829	3,150,529	4,064,079	3,320,979
<i>Assigned - Covid Contingency</i>	0	0	0	0	420,000
<i>Unassigned</i>	3,675,879	3,164,829	3,150,529	4,064,079	2,900,979
<i>Surplus/(Deficit)</i>	406,726	(511,050)	(525,350)	388,200	(743,100)
<i>Impact on Unassigned Fund Balance</i>	406,726	(511,050)	(525,350)	388,200	(743,100)





**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Revenue**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund Revenue Detail</i></b>						
4001	Ad Valorem Taxes	4,333,422	4,466,500	4,466,500	4,466,500	4,678,500
4002	Penalty & Interest	39,281	24,000	24,000	24,000	30,000
4003	Tax Certificate Fees	233	100	100	100	100
4004	Ad Valorem Delinquent Taxes	93,138	25,000	25,000	30,000	30,000
	<b><i>Total - Property Tax Revenue</i></b>	<b><i>4,466,074</i></b>	<b><i>4,515,600</i></b>	<b><i>4,515,600</i></b>	<b><i>4,520,600</i></b>	<b><i>4,738,600</i></b>
4101	Sales Tax	737,391	726,000	726,000	900,000	900,000
4102	Mix Drink Tax	5,065	7,500	7,500	19,000	24,000
4103	Franchise Agreements	568,876	525,000	525,000	550,000	550,000
4104	Civic Center Rentals	4,250	1,500	1,500	2,700	2,000
4106	Interest Earned	114,407	100,000	100,000	65,400	65,400
4107	Other Revenue	2,137	5,000	5,000	5,000	5,000
4108	Franchise Fees - PEG	16,233	18,500	18,500	18,500	18,000
4110	Tower Lease	77,916	65,000	65,000	74,700	74,700
4114	Transaction Fee	63	0	0	8,300	10,000
4121	Takeline Lease	19,192	17,000	17,000	17,000	17,000
4140	Beer & Wine Off-Premise Permit	90	100	100	100	100
	<b><i>Total - Administrative Revenue</i></b>	<b><i>1,545,620</i></b>	<b><i>1,465,600</i></b>	<b><i>1,465,600</i></b>	<b><i>1,660,700</i></b>	<b><i>1,666,200</i></b>
4200	Code Enforcement Interest	0	0	0	0	0
4201	Building Permits	652,219	550,000	550,000	510,000	500,000
4202	Inspection Fees	1,300	1,000	1,000	2,000	1,000
4203	Code Enforcement Admin Fee	0	1,000	1,000	0	1,000
4204	OSSF Permit Fees	3,500	4,500	4,500	4,500	4,500
4207	Rezoning Application Fees	0	1,000	1,000	0	1,000
4208	Conditional Use Permits	0	2,000	2,000	0	2,000
4209	Contractor Registration Fee	34,150	25,000	25,000	27,000	27,000
4210	Plat Fees	22,063	10,000	10,000	12,000	10,000
4211	Zoning Application Fees	1,140	1,000	1,000	0	1,000
4212	Other Land Use Permit Fees	0	0	0	0	0
4213	New Development	153,674	100,000	100,000	301,600	250,000
4217	Board of Adjustment Appeal	0	200	200	0	200
4218	Other Permit Fees	25,753	15,000	15,000	22,200	15,000
	<b><i>Total - Permits &amp; Fee Revenue</i></b>	<b><i>893,799</i></b>	<b><i>710,700</i></b>	<b><i>710,700</i></b>	<b><i>879,300</i></b>	<b><i>812,700</i></b>
4300	Judicial Support Fee	251	100	100	100	100
4301	Municipal Court Fines	59,234	58,000	58,000	51,000	50,000
4303	Animal Impound Fees	0	0	0	0	0
4304	Animal Registration Fees	855	1,000	1,000	1,000	1,000
4306	Police Report Fees	361	200	200	200	200



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

<b>Revenue</b>		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund Revenue Detail</i></b>						
4307	Time Payment Fee Revenue	133	100	100	200	100
4311	Judicial Sys. Efficiency	33	50	50	0	100
4315	TLFTA Fees	112	100	100	100	100
4340	Alarm Registration Fee	22,970	23,000	23,000	20,600	23,000
4341	False Alarm Fees	375	500	500	300	500
	<b><i>Total - Police &amp; Court Revenue</i></b>	<b><i>84,324</i></b>	<b><i>83,050</i></b>	<b><i>83,050</i></b>	<b><i>73,500</i></b>	<b><i>75,100</i></b>
4401	Rockwall County Fire Runs	17,250	17,250	17,250	27,200	27,200
	<b><i>Total - Fire Department Revenue</i></b>	<b><i>17,250</i></b>	<b><i>17,250</i></b>	<b><i>17,250</i></b>	<b><i>27,200</i></b>	<b><i>27,200</i></b>
4851	Transfer from Utility Fund	300,000	231,000	231,000	231,000	231,000
4852	Transfer from Solid Waste Fund	40,000	40,000	40,000	40,000	40,000
4853	Transfer from HMBC	17,212	18,000	18,000	18,000	18,000
4854	Transfer from HEDC	17,212	18,000	18,000	18,000	18,000
4863	Street Impact Fees	0	0	0	0	0
	<b><i>Total - Other Sources</i></b>	<b><i>374,424</i></b>	<b><i>307,000</i></b>	<b><i>307,000</i></b>	<b><i>307,000</i></b>	<b><i>307,000</i></b>
4901	Park Donations	0	0	0	0	0
4920	Special Event Revenue	24,621	24,000	30,000	30,000	24,000
4930	Park User Fees	4,898	8,500	8,500	800	5,000
	<b><i>Total - Park Department Revenue</i></b>	<b><i>29,519</i></b>	<b><i>32,500</i></b>	<b><i>38,500</i></b>	<b><i>30,800</i></b>	<b><i>29,000</i></b>
	<b><i>Total - General Fund Revenue</i></b>	<b><i>7,411,010</i></b>	<b><i>7,131,700</i></b>	<b><i>7,137,700</i></b>	<b><i>7,499,100</i></b>	<b><i>7,655,800</i></b>



**UNTGGVUFGRCTVO GPV"**

**I gpgt cñHwpf"**

### **Purpose and Description**

The Streets Department, under the supervision of the Director of Public Works and the Operations Manager, is responsible for maintenance of the City's 176 miles of paved streets, sidewalks, bridges, street name and traffic signs.

### **Strategies and Goals**

Continue to identify and prioritize roadway maintenance while increasing the storm water drainage system to prevent streets and structures from flooding.

Work with all agencies for planning and funding of the future roadway improvements with the Texas Department of Transportation, the North Central Texas Council of Governments and others.

### **Accomplishments**

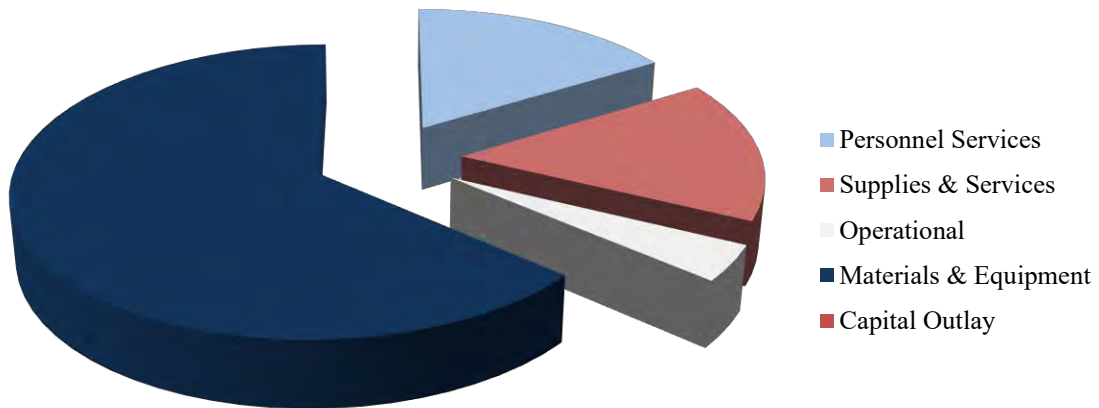
\$292,000.00+ spent in road rehabilitation

### **Street Expenditure Summary**

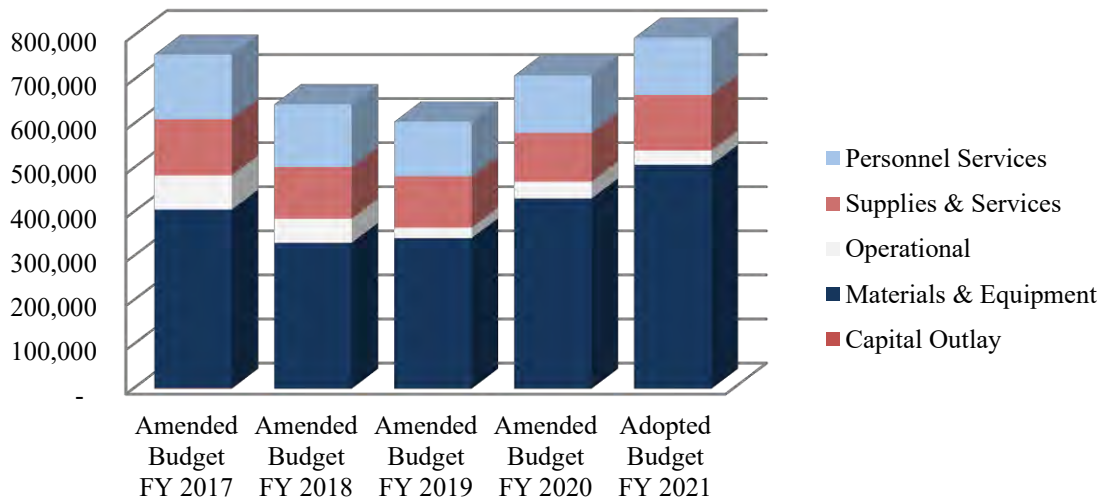
	<b>Amended Budget FY 2017</b>	<b>Amended Budget FY 2018</b>	<b>Amended Budget FY 2019</b>	<b>Amended Budget FY 2020</b>	<b>Adopted Budget FY 2021</b>	<b>% Increase/Decrease</b>
<b>Personnel Services</b>	\$146,300	\$142,200	\$123,900	\$130,100	\$129,700	-0%
<b>Supplies &amp; Services</b>	\$127,900	\$117,100	\$116,800	\$110,800	\$126,200	12%
<b>Operational Materials &amp; Equipment</b>	\$77,500	\$54,800	\$23,500	\$38,000	\$32,000	-19%
<b>Capital Outlay</b>	\$404,600	\$331,000	\$341,500	\$431,500	\$508,000	15%
	\$1,600	\$-	\$-	\$-	\$-	0%



## Adopted Budget FY 2021



## FY 2017 - FY 2021

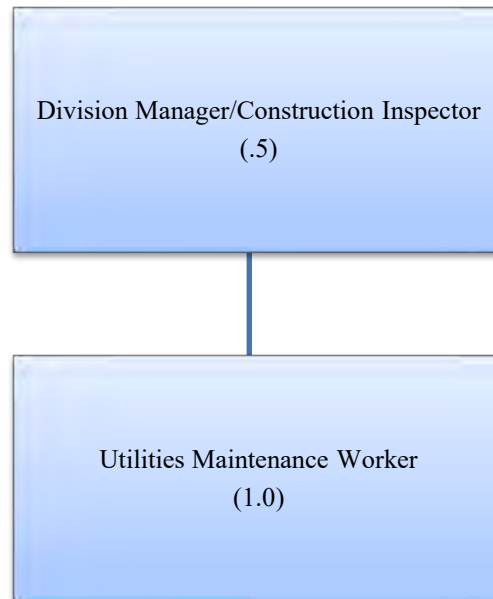


**UNTGGVUFGRCTVO GPV"**

**I gpgtclHwpf"**

**Full Time Equivalent (FTE) Personnel Schedule**

	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>	<b>FY 20-21</b>
<b>Full Time</b>	2.15	1.5	1.5	1.5	1.5
<b>Continuous Part Time</b>	-	-	-	-	-
<b>Seasonal</b>	-	-	-	-	-
<b>Vqwn'</b>	2.15	1.5	1.5	1.5	1.5



**Contact Streets**

200 Laurence Drive  
Heath, TX 75032

Ph: (972)771-6228  
Fax: (469)273-4015

Hours:  
8:00 am – 5:00 pm Monday – Friday



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Streets Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Streets Division</i></b>						
502-101	Salaries	48,410	82,400	82,400	57,800	83,100
502-102	Health Insurance	10,041	14,100	14,100	6,600	12,400
502-103	Workers' Comp Insurance	2,405	2,700	2,700	2,700	2,800
502-104	Overtime	215	11,000	11,000	11,000	11,000
502-105	FICA	3,890	7,300	7,300	5,200	7,300
502-106	Retirement (TMRS)	5,729	11,000	11,000	7,000	11,500
502-107	Unemployment	318	1,000	1,000	200	1,000
502-110	Certification Compensation	0	600	600	600	600
	<b><i>Total - Personnel Services</i></b>	<b><i>71,008</i></b>	<b><i>130,100</i></b>	<b><i>130,100</i></b>	<b><i>91,100</i></b>	<b><i>129,700</i></b>
502-201	Electric Service	116,579	98,000	98,000	110,000	115,000
502-204	Telecommunications	1,018	1,500	1,500	1,400	1,500
502-220	Office Supplies	247	200	200	200	200
502-221	Postage & Freight	11	200	200	200	200
502-222	Printing & Photo	83	500	500	200	500
502-230	Dues/Subscriptions/Publication	0	300	300	100	500
502-231	Conferences & Training	350	1,000	1,000	200	1,000
502-232	Travel, Meals & Lodging	0	500	500	200	500
502-233	Medical Services	195	100	100	100	300
502-234	Uniforms	3,066	3,500	3,500	3,000	3,500
502-240	Subcontractor Repairs	0	5,000	5,000	3,000	3,000
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>121,549</i></b>	<b><i>110,800</i></b>	<b><i>110,800</i></b>	<b><i>118,600</i></b>	<b><i>126,200</i></b>
502-311	Legal Publications/Advertising	872	800	800	800	800
502-342	Professional Fees/Consultants	18,095	20,000	20,000	20,000	15,000
502-344	Engineering	2,803	4,200	4,200	4,200	4,200
502-353	Lot Mowing (Code Enforcement)	0	0	0	0	0
502-361	Storm Water Management	400	5,000	5,000	2,000	4,500
502-370	Maintenance & Repair Parts	1,016	8,000	8,000	5,000	7,500
502-399	Miscellaneous Expense	0	0	0	0	0
	<b><i>Total - Operational Items</i></b>	<b><i>23,186</i></b>	<b><i>38,000</i></b>	<b><i>38,000</i></b>	<b><i>32,000</i></b>	<b><i>32,000</i></b>
502-415	Hand Tools	278	2,000	2,000	1,500	2,000
502-420	Drainage Repairs & Improvement	540	100,000	100,000	20,000	180,000
502-430	Street Repairs	318,323	300,000	300,000	300,000	300,000
502-431	Street Sign Repair & Maint	5,015	10,000	10,000	5,000	7,500
502-432	Sidewalk Maintenance	139	5,000	5,000	2,000	5,000
502-440	Equipment Repair & Maintenance	988	3,000	3,000	3,000	3,000
502-441	Auto Repair & Maintenance	2,038	3,000	3,000	2,000	3,000
502-442	Gas, Oil & Fuel	2,759	6,000	6,000	3,000	5,000





**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Streets Division**

	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
	<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Streets Division</i></b>					
502-443 Structure Repair & Maintenance	0	0	0	0	0
502-450 Machinery/Equipment Rental	0	2,500	2,500	1,200	2,500
<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>330,080</i></b>	<b><i>431,500</i></b>	<b><i>431,500</i></b>	<b><i>337,700</i></b>	<b><i>508,000</i></b>
502-501 Office Furniture/Fixtures/Equip	0	0	0	0	500
502-504 Equipment Replacement	0	0	0	0	0
502-532 Vehicles	0	0	0	0	0
<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>500</i></b>
<b><i>Total - Streets Division</i></b>	<b><i>545,823</i></b>	<b><i>710,400</i></b>	<b><i>710,400</i></b>	<b><i>579,400</i></b>	<b><i>796,400</i></b>



## PARKS DEPARTMENT

*I gpgt cnHwpf "*

### Purpose and Description

Provide skilled maintenance and management of 100 acres of maintained park area, 2 miles of hike/bike trails, 3 playgrounds, 5 soccer/football fields and one baseball/softball field. Within this department is also the maintenance of the city's right-of-way. These activities enhance and promote "quality of life" for the citizens of the community through an enhancing environment.

### Strategies and Goals

Develop a Park and Recreation Master Plan to be adopted by City council and used as a guiding tool for prioritizing and funding expanded recreational and leisure opportunities.

Continue to maintain high aesthetic standards and implement such standards through a well-planned Comprehensive Plan to create an inviting and hometown image throughout the community.

### Accomplishments

Adopted a City-wide Parks, Trails and Open Span Plan

Received funding for the planning of the City's largest park – Towne Center Park.

### Park Expenditure Summary

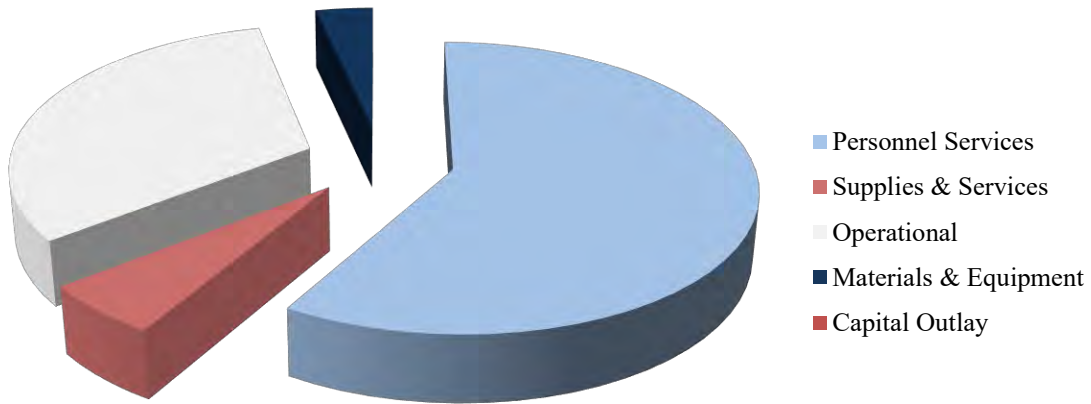
	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$119,900	\$363,100	\$366,300	\$330,000	\$363,100	9%
Supplies & Services	\$45,500	\$41,200	\$39,000	\$54,500	\$36,200	-51%
Operational	\$200,000	\$207,000	\$176,200	\$196,000	\$198,500	1%
Materials & Equipment	\$11,500	\$10,000	\$11,600	\$18,600	\$22,000	-15%
Capital Outlay	\$-	\$13,000	\$-	\$-	\$-	0%



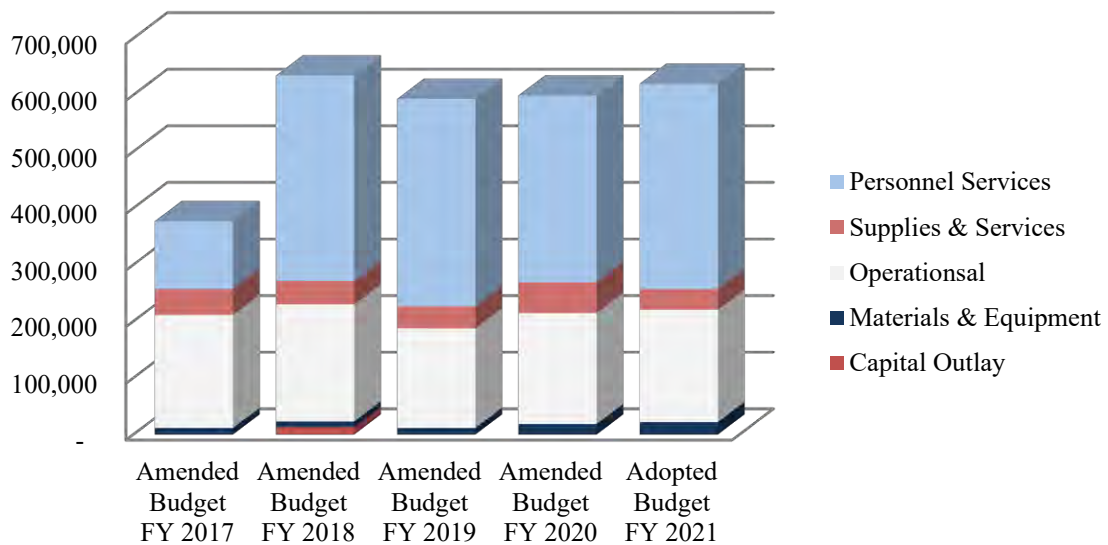
## PARKS DEPARTMENT

*I gpgt cnHwpf "*

### Adopted Budget FY 2021



### FY 2017 - FY 2021

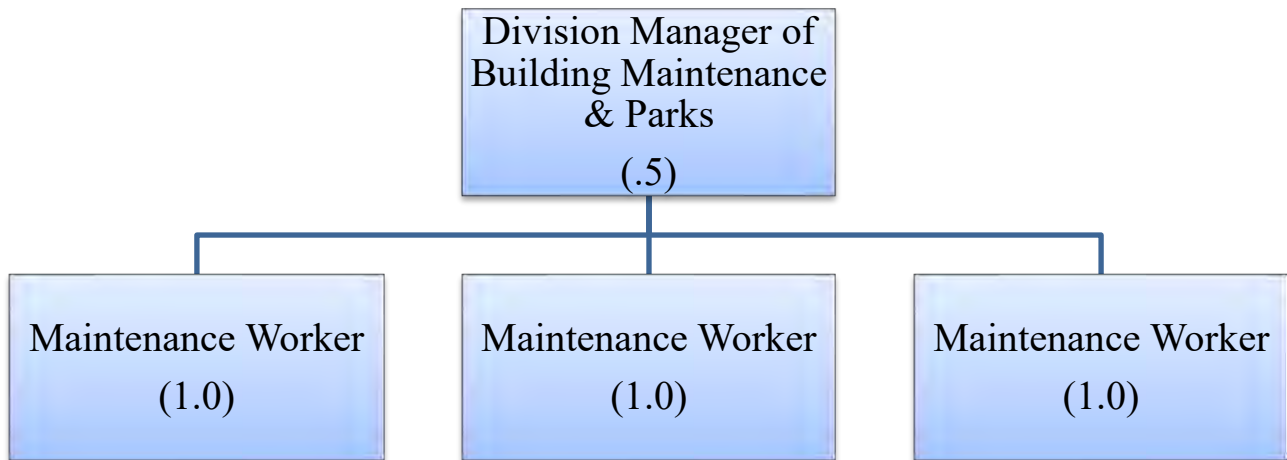


## PARKS DEPARTMENT

*I gpgt cnlHwpf''*

### Full Time Equivalent (FTE) Personnel Schedule

	FT 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Full Time	1.0	1.5	4.0	3.5	3.5
Continuous Part Time	-	-	-	-	-
Seasonal	-	-	-	-	-
Vqwn'	1.0	1.5	4.0	3.5	3.5



#### Contact Parks and Recreation

Parks and Recreation  
200 Laurence Drive  
Heath, TX 75032

Ph: (972) 771-6228  
Fax: (972) 961-4932

Hours:  
8:00 am – 5:00 pm Monday – Friday

[Community Room Reservation](#)  
[Parks and Field Reservation Application](#)  
[Park Pavilion Reservations](#)  
[Park Rules and Regulations](#)

#### Did you know?



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Parks Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Parks Division</i></b>						
504-101	Salaries	218,549	182,700	182,700	187,600	187,800
504-102	Health Insurance	58,189	59,400	59,400	56,500	60,600
504-103	Workers' Comp Insurance	9,185	6,400	6,400	6,400	7,300
504-104	Overtime	22,147	11,000	23,000	21,100	18,000
504-105	FICA	19,237	15,000	15,900	14,600	17,100
504-106	Retirement (TMRS)	27,865	22,700	24,100	25,200	26,800
504-107	Unemployment	0	1,900	1,900	600	1,900
504-109	Temporary Help	6,615	16,000	16,000	16,000	16,000
504-110	Incentive Pay	0	600	600	600	600
	<b><i>Total - Personnel Services</i></b>	<b><i>361,787</i></b>	<b><i>315,700</i></b>	<b><i>330,000</i></b>	<b><i>328,600</i></b>	<b><i>336,100</i></b>
504-201	Electric Service	1,344	18,300	18,300	12,000	13,000
504-203	Water Service	4,758	15,000	15,000	5,000	5,000
504-204	Telecommunications	3,693	6,500	6,500	4,000	4,000
504-220	Office Supplies	898	300	300	600	300
504-221	Postage & Freight	59	200	200	200	200
504-222	Printing & Photo	0	200	200	0	200
504-224	Janitorial Services & Supplies	840	1,000	1,000	800	1,000
504-230	Dues/Subscriptions/Publication	0	500	500	300	500
504-231	Conferences & Training	0	1,000	1,000	200	1,000
504-232	Travel, Meals & Lodging	0	500	500	400	500
504-233	Medical Services	190	200	200	800	500
504-234	Uniforms	3,830	4,800	4,800	4,000	4,800
504-240	Subcontractor Repairs	0	6,000	6,000	4,000	5,000
	Annual Maintenance	0	0	0	0	200
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>15,612</i></b>	<b><i>54,500</i></b>	<b><i>54,500</i></b>	<b><i>32,300</i></b>	<b><i>36,200</i></b>
504-311	Legal Publications/Advertising	0	0	0	0	0
504-330	Special Events	0	0	0	0	0
504-342	Professional Fees/Consultants	30,000	54,000	54,000	45,000	55,000
504-344	Engineering	800	2,500	2,500	1,000	2,500
504-350	Park Equipment Maintenance	2,280	4,500	4,500	3,000	6,000
504-355	Park Landscape Maintenance	113,124	120,000	120,000	100,000	120,000
504-370	Maintenance & Repair Parts	13,635	15,000	15,000	10,000	15,000
504-399	Miscellaneous Expense	0	0	0	0	0
	<b><i>Total - Operational Items</i></b>	<b><i>159,839</i></b>	<b><i>196,000</i></b>	<b><i>196,000</i></b>	<b><i>159,000</i></b>	<b><i>198,500</i></b>
504-415	Hand Tools	1,485	3,500	3,500	2,600	3,500



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Parks Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Parks Division</i></b>						
504-420	Drainage Repairs & Improvements	2,677	0	0	0	0
504-440	Equipment Repair & Maintenance	523	3,000	3,000	7,700	5,000
504-441	Auto Repair & Maintenance	683	1,600	1,600	1,600	3,000
504-442	Gas, Oil & Fuel	7,431	9,000	9,000	7,600	9,000
504-450	Machinery/Equipment Rental	0	1,500	1,500	600	1,500
	<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>12,799</i></b>	<b><i>18,600</i></b>	<b><i>18,600</i></b>	<b><i>20,100</i></b>	<b><i>22,000</i></b>
504-501	Office Furniture/Fixtures/Equip	0	0	0	0	500
504-532	Vehicles	0	0	0	0	0
	<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>500</i></b>
	<b><i>Total - Parks Division</i></b>	<b><i>550,037</i></b>	<b><i>584,800</i></b>	<b><i>599,100</i></b>	<b><i>540,000</i></b>	<b><i>593,300</i></b>



## ENGINEERING DEPARTMENT

*Engineering Department*

### Purpose & Description

Public Works is charged with the important mission of maintaining the streets, drainage systems and utilities – which can often be around-the-clock job to serve the comfort and safety of residents and businesses. While maintaining the existing infrastructure, these professionals are in a constant state of planning for future needs to assist City leaders in continuing to make Heath a premier residential community. Engineering and Inspection provide management, administrative, and engineering oversight and support for Water, Waste Water, Streets and Parks.

### Strategies & Goals

Continually evaluate the Master Thoroughfare Plan to provide citizens with the optimum type mode, and expediency of travel.

Continue to maintain high aesthetic standards and implement such standards through a well-planned Comprehensive Plan to create an inviting and hometown image throughout the community.

### Accomplishments

Inspected the construction of all new subdivisions, all new public infrastructures; i.e. water systems, sanitary sewer systems, streets, drainage facilities, etc.

Inspected the annual street repairs and sewer residential subdivisions.

### Engineering Expenditure Summary

	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$165,900	\$123,600	\$119,900	\$175,600	\$233,600	25%
Supplies & Services	\$8,900	\$10,400	\$10,400	\$10,800	\$10,700	0%
Operational	\$60,500	\$57,400	\$63,300	\$63,300	\$63,300	0%
Materials & Equipment	\$4,000	\$8,000	\$5,000	\$6,000	\$6,000	0%
Capital Outlay	\$1,500	\$700	\$500	\$500	\$500	0%

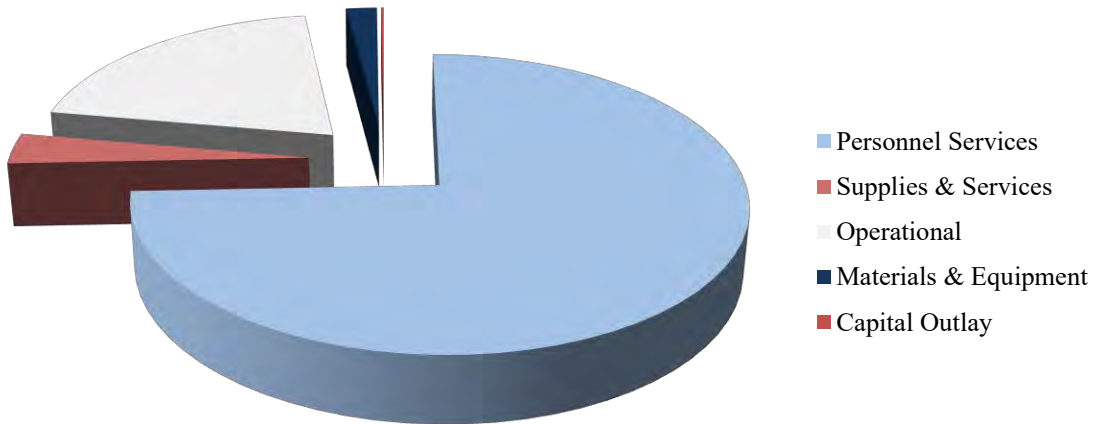




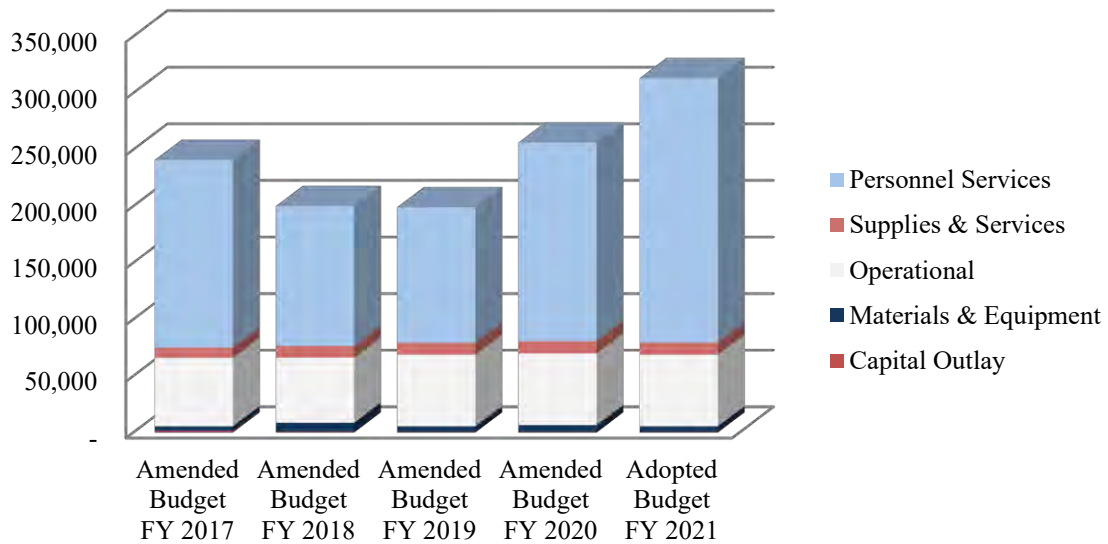
## ENGINEERING DEPARTMENT

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### Adopted Budget FY 2021



### FY 2017 - FY 2021

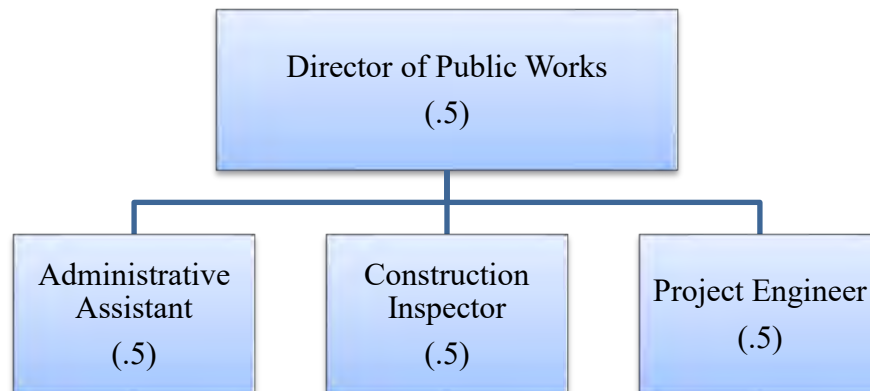


## ENGINEERING DEPARTMENT

*I gpgt cnHwpf "*

### Full Time Equivalent (FTE) Personnel Schedule

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Full Time	1.5	1.0	1.0	1.5	2.0
Continuous Part Time	-	-	-	-	-
Seasonal	-	-	-	-	-
Vqvcn'	1.5	1.0	1.0	1.5	2.0



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Engineering & Inspections Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Engineering &amp; Inspections Division</i></b>						
506-101	Salaries	84,617	135,400	135,400	135,300	176,800
506-102	Health Insurance	8,973	9,900	9,900	9,000	17,400
506-103	Workers' Comp Insurance	320	1,400	1,400	1,400	1,500
506-104	Overtime	18	1,500	1,500	900	1,500
506-105	FICA	6,890	10,500	10,500	10,400	13,700
506-106	Retirement (TMRS)	9,807	15,900	15,900	14,700	21,500
506-107	Unemployment	0	1,000	1,000	300	1,200
506-109	Temporary Help	0	0	0	0	0
	<b><i>Total - Personnel Services</i></b>	<b><i>110,625</i></b>	<b><i>175,600</i></b>	<b><i>175,600</i></b>	<b><i>172,000</i></b>	<b><i>233,600</i></b>
506-204	Telecommunications	1,898	2,100	2,100	2,100	2,100
506-220	Office Supplies	1,321	2,500	2,500	1,500	2,500
506-221	Postage & Freight	520	900	900	500	900
506-222	Printing & Photo	40	400	400	100	500
506-230	Dues/Subscriptions/Publications	0	1,400	1,400	1,000	1,200
506-231	Conferences & Training	0	1,500	1,500	100	1,500
506-232	Travel, Meals & Lodging	60	1,000	1,000	1,000	1,100
506-233	Medical Services	95	0	0	0	300
506-234	Uniforms	128	1,000	1,000	200	500
	Annual Maintenance	0	0	0	0	100
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>4,062</i></b>	<b><i>10,800</i></b>	<b><i>10,800</i></b>	<b><i>6,500</i></b>	<b><i>10,700</i></b>
506-311	Legal Publications/Advertising	0	0	0	0	0
506-342	Professional Fees/Consultants	8,312	4,000	4,000	2,500	4,000
506-343	Computer Maintenance Services	8,376	6,300	6,300	7,300	6,300
506-344	Engineering	46,039	50,000	50,000	33,000	50,000
506-349	Contract Inspections	0	0	0	0	0
506-353	Code Enforcement	0	0	0	0	0
506-359	Vector Control	0	0	0	0	0
506-369	Contract Drafting	93	3,000	3,000	1,000	3,000
506-399	Miscellaneous Expense	0	0	0	0	0
	<b><i>Total - Operational Items</i></b>	<b><i>62,820</i></b>	<b><i>63,300</i></b>	<b><i>63,300</i></b>	<b><i>43,800</i></b>	<b><i>63,300</i></b>
506-415	Hand Tools	0	500	500	500	500
506-440	Equipment Repair & Maintenance	10	500	500	0	500
506-441	Auto Repair & Maintenance	867	2,000	2,000	1,600	2,000
506-442	Gas, Oil & Fuel	2,843	3,000	3,000	2,500	3,000
506-443	Structure Repair & Maintenance	0	0	0	0	0
	<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>3,720</i></b>	<b><i>6,000</i></b>	<b><i>6,000</i></b>	<b><i>4,600</i></b>	<b><i>6,000</i></b>



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Engineering & Inspections Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Engineering &amp; Inspections Division</i></b>						
506-501	Office Furniture/Fixtures/Equip	0	500	500	0	500
506-502	Computer Equipment	0	0	0	0	0
506-532	Vehicles	0	0	0	0	0
	<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>0</i></b>	<b><i>500</i></b>
<b><i>Total - Engineering &amp; Inspections Division</i></b>		<b><i>181,227</i></b>	<b><i>256,200</i></b>	<b><i>256,200</i></b>	<b><i>226,900</i></b>	<b><i>314,100</i></b>



## COMMUNITY & ECONOMIC DEVELOPEMENT

*I gpgt cñHwpf''*

### Purpose & Description

The City's community development professionals are dedicated to balancing the priority of protecting the existing environment and infrastructure while analyzing new development. The Community Development Department is responsible for monitoring long-range needs for the City through updates to various plans and ordinance aiding in the implementation of ordinances and regulations and coordinating with other City departments and governmental agencies. The planning and zoning application process, building inspections program, and code enforcement, are conducted within the Community Development Department.

### Strategies & Goals

1. Continue to craft code and ordinances for the implementation of the goals and objectives contained in the adopted 2018 Comprehensive Plan.
  - a. Repurpose the Town Center Overlay District.
  - b. Create a council checklist for new developments.
  - c. Evaluate shortcomings in current grading plan approval procedures for new structures.
  - d. Revise 191 Engineering Standards and incorporate into City's subdivision regulations.
  - e. Create a "Night Sky" ordinance.
  - f. Residential office use for Home Occupations.
  - g. Amendment to alcohol ordinance Section 116.07. (Clarifying 300-foot separation requirement for on and off-premises consumption).
  - h. Create a City-wide Landscape Ordinance.
  - i. Dormant Project (Establishing Ordinance requirements defining when a development project is vested to current zoning requirements).
2. Develop and maintain strategic data resources to monitor level of conformance to the goals and objectives contained in the adopted 2018 Comprehensive Plan.
3. Update building codes from the 2015 International Codes to the 2018 version.
4. Either redefine Senior Planner position or seek out a Planning Director with experience working with rural communities.
5. Complete Automation through MyGov of Plats, Civil Plans, and Variances.
6. Complete Automation of OSSF tracking through MyGov, and complete mailing of remaining backflow notifications.
7. Continue to emphasize the importance of strong architectural standards for the City's built environment that sustains and promotes the City's image as a rural, residential community and to enhance property values.

### Accomplishments

1. Amended City's current Tree Preservation Ordinance establishing the City of Heath Tree Preservation Fund.
2. Implemented 30-day "Shot-Clock" Calendar and review process for plats.
3. Adoption of amendments to the Trails Plan Component of the Parks Master Plan.
4. HG&YC MMD Towne Hall Discussion.
5. Incorporated SF-3.0 Accessory Building Table into the (A) Agricultural District requirements.



## COMMUNITY & ECONOMIC DEVELOPEMENT

### *I gp gtc nHwpf "*

6. Amened Miscellaneous Residential Building Permit Fees per House Bill 852
7. Continue efforts to establish Backflow Program based on City Ordinance established in 2014.
8. Update MyGov in January 2021 and implement an Electronic Plan Review Module and a more comprehensive Citizen and Contractor Portal.
9. Initiated Masterplan for Towne Center Overlay District.
10. Amended Trails plan to guide the implementation of the P.A.T.H. program.
11. Application Processing:

Description	2018	2019	Trend
Preliminary Plats	6	3	-3
Final Plats	10	14	+4
Replats	2	2	0
Amending Plats	1	1	0
Zoning Applications	7	5	-2
Conditional Use Permits	4	5	+1
Specific Use Permits	4	3	-1
Site Plans	6	5	-1
Fence Variances	6	6	0
Board of Adjustment	0	1	+1
Take-Line Appeal Boards	1	0	-1
Facilities Agreements	5	2	-3
Zoning Code Amendments	4	6	+2
<b>TOTALS</b>	<b>56</b>	<b>53</b>	<b>-3</b>



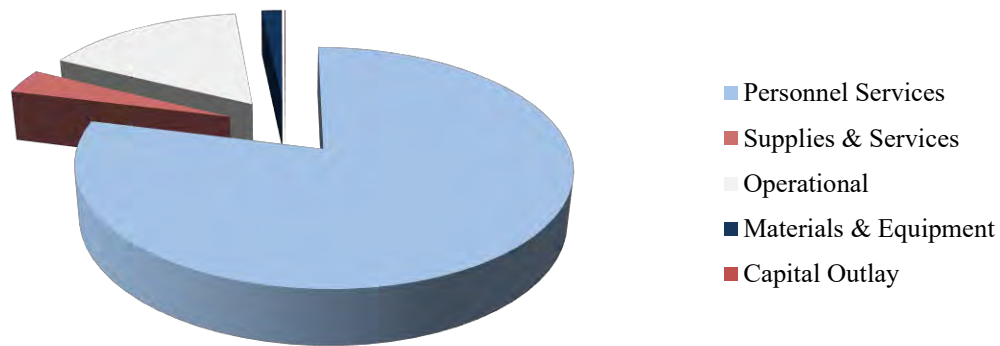
## COMMUNITY & ECONOMIC DEVELOPEMENT

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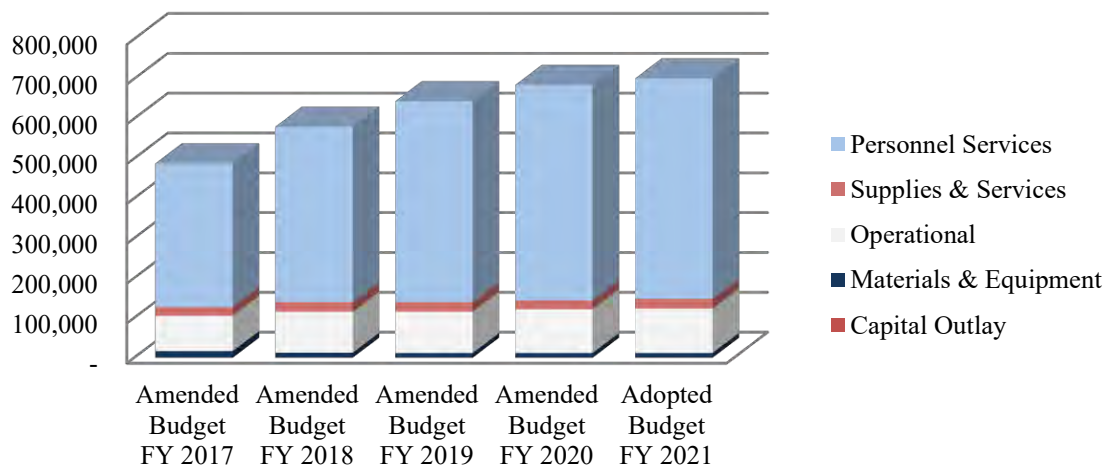
### Community & Economic Development Expenditure Summary

	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$360,500	\$440,100	\$504,100	\$540,900	\$553,300	8%
Supplies & Services	\$22,000	\$24,500	\$24,000	\$21,900	\$24,400	10%
Operational	\$88,500	\$102,600	\$103,700	\$109,900	\$111,500	1%
Materials & Equipment	\$16,000	\$12,000	\$11,300	\$11,300	\$11,300	0%
Capital Outlay	\$500	\$500	\$500	\$500	\$500	0%

### Adopted Budget FY 2021



### FY 2017 - FY 2021



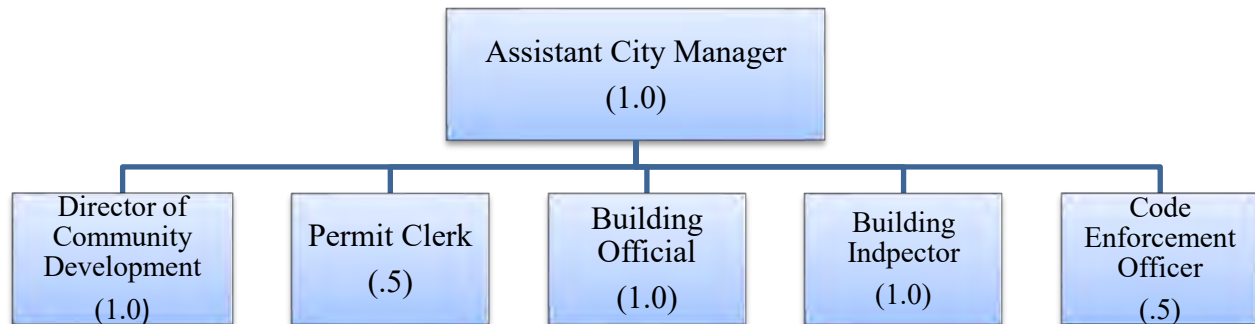


## COMMUNITY & ECONOMIC DEVELOPMENT

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### Full Time Equivalent (FTE) Personnel Schedule

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	3.5	4.0	4.0	4.5	4.5
<b>Continuous Part Time</b>	-	-	-	-	-
<b>Seasonal</b>	-	-	-	-	-
<b>Vqwrn'</b>	3.5	4.0	4.0	4.5	4.5



#### Contact Community & Economic Development Office

[Kevin Lasher](#), Director of Community & Economic Development

200 Laurence Drive  
Heath, TX 75032

Ph: (972) 961-3066 – Kevin Lasher  
Fax: (972) 961-4932

Hours:  
8:00 am – 5:00 pm Monday – Friday



#### Contact Code Enforcement

Ph: (972)961-4893  
Fax: (469)273-4015

Hours:  
8:00 am – 5:00 pm Monday – Friday



You may submit a complaint about a specific property by phone, e-mail, fax or in person at Heath City Hall located at 200 Laurence Drive.

#### Contact Building Inspections

Ph: (972) 61-4891 – Building Official  
Inspection Request Line:  
Fax: (469)273-4015(972) 961-4897

Hours: The Building Inspection Division is responsible  
8:00 am – 5:00 pm Monday – Friday for issuing permits and performing inspections  
for new additions and remodeling projects for



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Community Development**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Community Development Division</i></b>						
507-101	Salaries	317,619	391,500	391,500	376,100	412,100
507-102	Health Insurance	36,931	68,400	68,400	40,500	54,500
507-103	Workers' Comp Insurance	2,298	1,300	1,300	1,300	1,300
507-104	Overtime	255	1,000	1,000	300	1,000
507-105	FICA	25,426	30,500	30,500	23,900	32,200
507-106	Retirement (TMRS)	36,767	46,300	46,300	43,400	50,300
507-107	Unemployment	0	1,900	1,900	700	1,900
	<b><i>Total - Personnel Services</i></b>	<b><i>419,296</i></b>	<b><i>540,900</i></b>	<b><i>540,900</i></b>	<b><i>486,200</i></b>	<b><i>553,300</i></b>
507-204	Telecommunications	5,079	4,700	4,700	4,300	4,700
507-220	Office Supplies	1,880	2,500	2,500	2,500	2,500
507-221	Postage & Freight	1,907	1,000	1,000	1,400	1,000
507-222	Printing & Photo	36	500	500	100	500
507-230	Dues/Subscriptions/Publication	1,091	5,000	5,000	5,000	7,000
507-231	Conferences & Training	3,048	4,000	4,000	3,100	4,500
507-232	Travel, Meals & Lodging	905	3,000	3,000	700	3,000
507-234	Uniforms	512	1,200	1,200	500	1,200
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>14,458</i></b>	<b><i>21,900</i></b>	<b><i>21,900</i></b>	<b><i>17,600</i></b>	<b><i>24,400</i></b>
507-311	Legal Publications/Advertising	147	200	200	1,000	400
509-343	Computer Maintenance	19,137	25,700	25,700	18,600	25,700
507-344	Engineering	37,935	25,000	25,000	25,000	25,000
507-349	Contract Inspections	43,132	35,000	35,000	35,000	35,000
507-353	Code Enforcement	750	12,500	12,500	0	12,500
507-359	Vector Control	14,502	10,000	10,000	10,000	10,000
507-369	Contract Drafting	0	1,000	1,000	700	2,400
507-399	Miscellaneous Expense	81	500	500	500	500
	<b><i>Total - Operational Items</i></b>	<b><i>115,684</i></b>	<b><i>109,900</i></b>	<b><i>109,900</i></b>	<b><i>90,800</i></b>	<b><i>111,500</i></b>
507-415	Hand Tools	0	1,000	1,000	300	1,000
507-440	Equipment Repair & Maintenance	0	300	300	0	300
507-441	Auto Repair & Maintenance	1,788	4,000	4,000	3,000	4,000
507-442	Gas, Oil & Fuel	2,378	6,000	6,000	3,600	6,000
	<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>4,166</i></b>	<b><i>11,300</i></b>	<b><i>11,300</i></b>	<b><i>6,900</i></b>	<b><i>11,300</i></b>
507-501	Office Furniture/Fixtures/Equip	0	500	500	500	500
	<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>
	<b><i>Total - Community Development Division</i></b>	<b><i>553,604</i></b>	<b><i>684,500</i></b>	<b><i>684,500</i></b>	<b><i>602,000</i></b>	<b><i>701,000</i></b>



## MUNICIPAL COURT DEPARTMENT

*I gpgt c nHwpf "*

### Purpose & Description

The Municipal Court processes Class “C” fine only misdemeanor violations of state law and city ordinances, including traffic-related offenses, occurring within the corporate limits of the City. The Municipal Court ensures compliance with appropriate state and local statutes and collects fine and fees associated with complaints issued by citations and written citizen complaints. This department administers court functions, supporting the Municipal Judge and working with the Prosecutor as well as other state and local agencies involved in the municipal court system.

### Strategies & Goals

Continually improve municipal court policy and procedures for equality and efficiency.

Continually develop ways to educate and communicate with the public all facets of municipal court.

Continually foster an environment for the safety of defendants and court personnel.

### Court Appearances

Defendants are given a minimum of 25 days from the date of their offense to contact the court in person or in writing. Once a complaint is received by the court, the case is automatically placed on the next available docket and written notification is sent to the defendant at the address listed on the complaint.

All juveniles (10 to 16 years of age) must make a personal appearance before the court regardless of the Class “C” offense being charged. The parent or guardian of the juvenile will be summoned to appear and must be present with their child at all court proceedings. Minors (17 to 20 years of age) charged with any alcohol or tobacco related offense must make a personal appearance before the court.

### Municipal Court Expenditure Summary

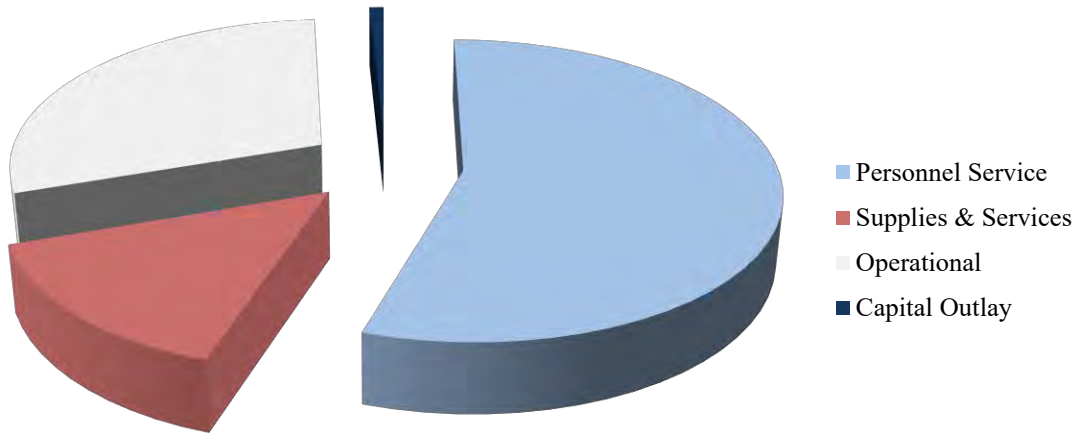
	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$29,300	\$30,400	\$31,500	\$32,200	\$32,700	2%
Supplies & Services	\$4,400	\$4,500	\$7,900	\$7,900	\$8,700	9%
Operational	\$31,300	\$30,300	\$17,900	\$17,500	\$17,500	0%
Capital Outlay	\$800	\$500	\$500	\$500	\$500	0%



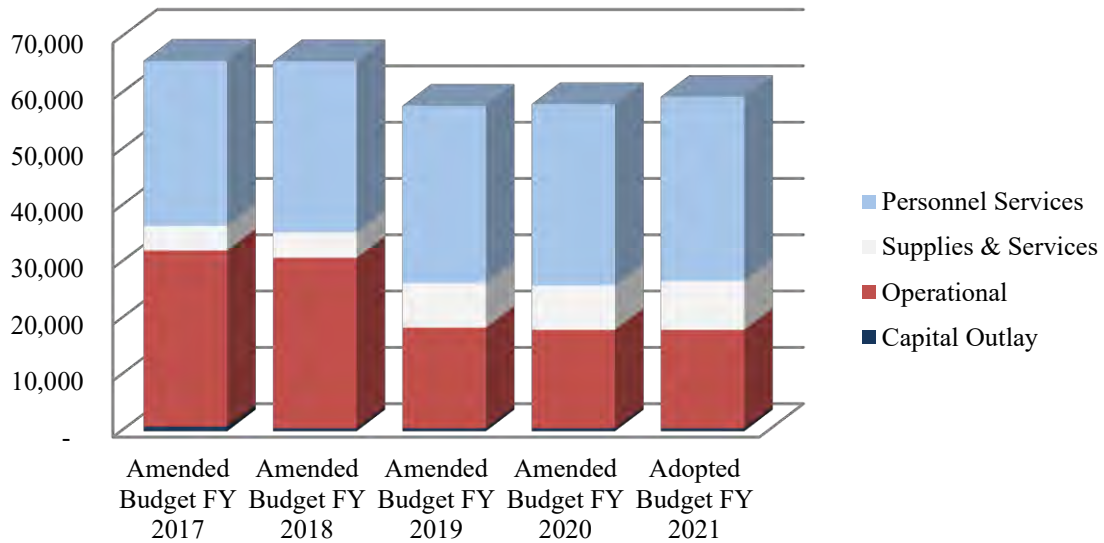
**MUNICIPAL COURT  
DEPARTMENT**

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**Adopted Budget FY 2021**



**FY 2017 - FY 2021**

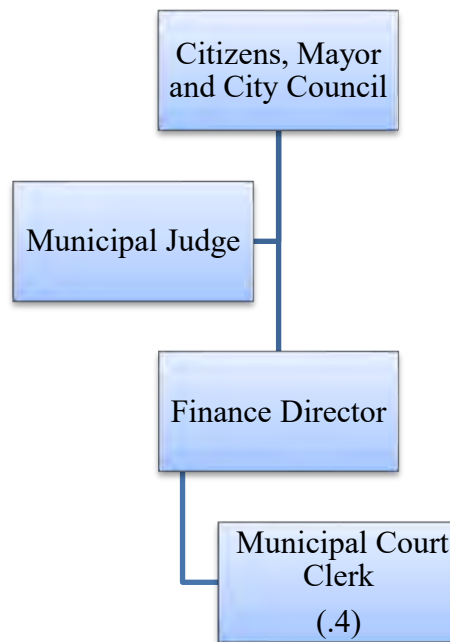


**MUNICIPAL COURT  
DEPARTMENT**

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**Full Time Equivalent (FTE) Personnel Schedule**

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	-	-	-	-	-
<b>Continuous Part Time</b>	0.4	0.4	0.4	0.4	0.4
<b>Seasonal</b>	-	-	-	-	-
<b>Vqwn'</b>	0.4	0.4	0.4	0.4	0.4



**Contact Municipal Court**

Municipal Court Clerk  
Municipal Court  
200 Laurence Drive  
Heath, TX 75032  
Ph: (972) 961-4877  
Fax: (972) 961-4932

Hours:  
8:00 am – 5:00 pm Tuesday &  
Thursday  
Closed Monday, Wednesday and  
Friday



**Did you know?**

You can [PAY COURT FEES ONLINE](#).



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Municipal Court**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Municipal Court Division</i></b>						
508-101	Salaries	24,992	26,200	26,200	24,400	26,600
508-102	Health Insurance	0	0	0	0	0
508-103	Workers' Comp Insurance	107	100	100	100	100
508-104	Overtime	0	300	300	0	300
508-105	FICA	1,981	2,200	2,200	1,900	2,100
508-106	Retirement (TMRS)	2,892	3,100	3,100	2,900	3,300
508-107	Unemployment	0	300	300	100	300
	<b><i>Total - Personnel Services</i></b>	<b><i>29,972</i></b>	<b><i>32,200</i></b>	<b><i>32,200</i></b>	<b><i>29,400</i></b>	<b><i>32,700</i></b>
508-204	Telecommunications	361	500	500	400	500
508-220	Office Supplies	982	800	800	900	800
508-221	Postage & Freight	157	600	600	600	600
508-222	Printing & Photo	355	500	500	500	500
508-230	Dues/Subscriptions/Publication	160	200	200	100	200
508-231	Conferences & Training	1,164	1,900	1,900	300	1,900
508-232	Travel, Meals, & Lodging	0	1,900	1,900	300	1,900
508-251	ETS Credit Card Charges	1,699	1,500	1,500	2,300	2,300
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>4,878</i></b>	<b><i>7,900</i></b>	<b><i>7,900</i></b>	<b><i>5,400</i></b>	<b><i>8,700</i></b>
508-334	Professional Services/ Judges	0	0	0	0	0
508-335	Jury Expenses	0	100	100	0	100
508-342	Professional Court Services	12,870	15,000	15,000	13,000	15,000
508-343	Computer Maintenance Services	0	2,200	2,200	2,200	2,200
508-399	Miscellaneous Expense	28	200	200	0	200
	<b><i>Total - Operational Items</i></b>	<b><i>12,898</i></b>	<b><i>17,500</i></b>	<b><i>17,500</i></b>	<b><i>15,200</i></b>	<b><i>17,500</i></b>
508-501	Office Furniture/Fixtures/Equipment	0	500	500	500	500
508-502	Computer Equipment	0	0	0	0	0
	<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>
	<b><i>Total - Municipal Court Division</i></b>	<b><i>47,748</i></b>	<b><i>58,100</i></b>	<b><i>58,100</i></b>	<b><i>50,500</i></b>	<b><i>59,400</i></b>



## **PUBLIC SAFETY DEPARTMENT**

*"Protecting the Community"*

### **Purpose & Description**

The Department of Public Safety is an integration of police, fire, and first responder emergency medical service. Each member is cross trained to rotate between the roles of Police Officer, Firefighter, and EMT during the course of their duty shift. In alliance with our community, the members of the Heath Department of Public Safety provide safety and protect the lives and property of the citizens of Heath through emergency response, education and prevention while promoting a high quality of life.

### **Strategies & Goals**

- I. Continue to develop ways to educate and communicate with the public with all facets of public safety.
  - A. Continue school based public safety programs
  - B. Pursue avenues to encourage citizen participation in Citizen programs
    1. Citizen Academy
    2. Community Emergency Response Team (C.E.R.T.)
  - C. Utilizing social media to better communicate and inform citizens of community crime trends and prevention techniques.
- II. Continually foster a community environment where citizens are safe and feel safe.
  - A. Provide neighborhood patrols
  - B. Establish a structure for interacting with neighborhood/community groups on a regular basis
  - C. Employ contemporary staffing models to sustain and maintain quality public safety services as future growth continues
  - D. Utilize state-of-the-art technology to expand public safety detection, prevention and processing for potential crimes
- III. Maintain a high quality emergency response system that utilizes best practices and involves citizen volunteers.
  - A. Coordination with established citizen volunteer groups such as C.E.R.T.
  - B. Collaborate with County Emergency Management to revise county wide Emergency Management Plan
  - C. Adoption of "Best Practices" policies
  - D. Assessing and hiring quality applicants who will be committed to the Heath Public Safety Model
  - E. Exceed "minimum standards" for in-service training requirements

### **Accomplishments**

Replacement of open public safety positions due to resignations, retirements and terminations

Each officer achieved the annual training requirements

- Reassessment of training duties to account for appropriate in-house training programs
- Continues to improve document in-house training programs

Implementation of the Standard Response Protocol to enhance student safety during high risk incidents

Worked with the Rockwall C.E.R.T. Team to include participation of the Heath DPS and Heath citizens

Worked with council liaison to develop a long-term staffing plan





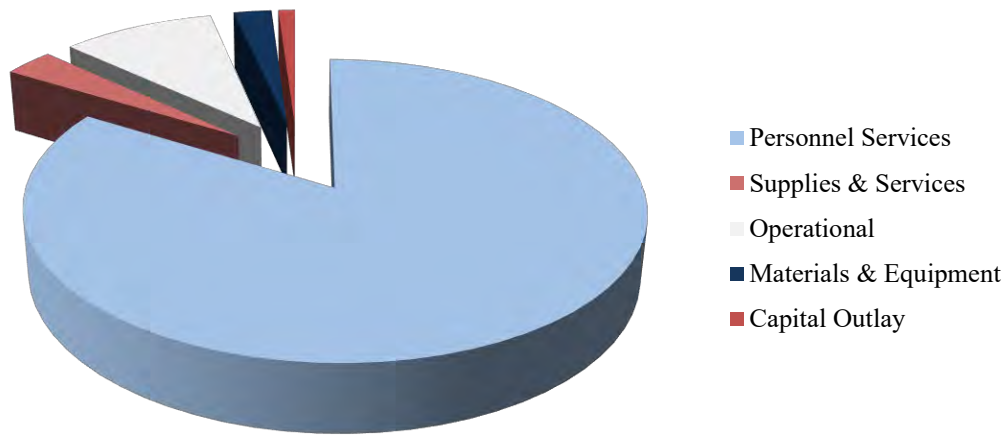
**PUBLIC SAFETY  
DEPARTMENT**

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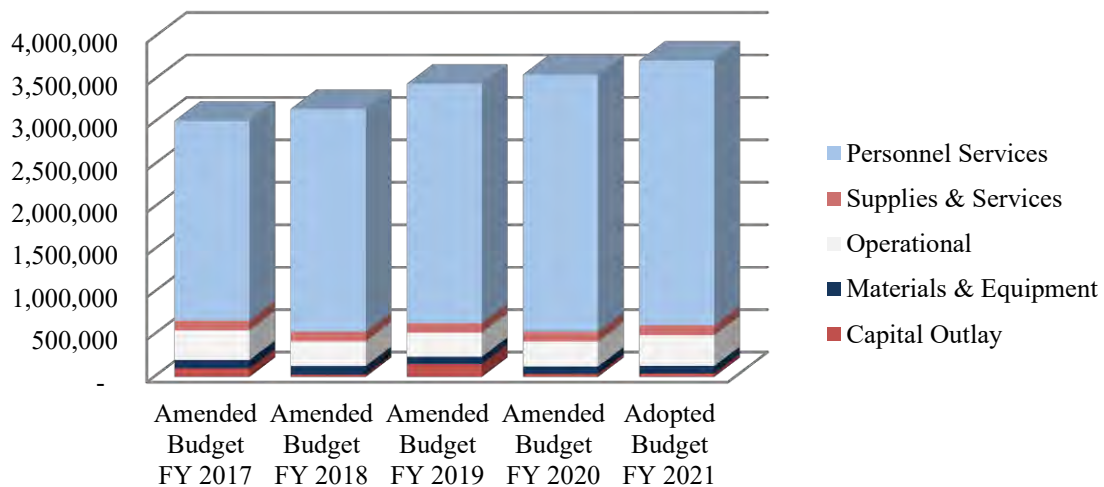
**Public Safety Expenditure Summary**

	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
<b>Personnel Services</b>	\$2,354,000	\$2,624,100	\$2,821,600	\$3,030,550	\$3,118,400	3%
<b>Supplies &amp; Services</b>	\$114,500	\$112,900	\$110,100	\$114,000	\$117,300	3%
<b>Operational</b>	\$349,500	\$289,800	\$283,600	\$294,800	\$361,000	18%
<b>Materials &amp; Equipment</b>	\$99,000	\$102,000	\$86,500	\$86,500	\$89,500	3%
<b>Capital Outlay</b>	\$99,000	\$26,000	\$150,000	\$35,000	\$39,000	10%

**Adopted Budget FY 2021**



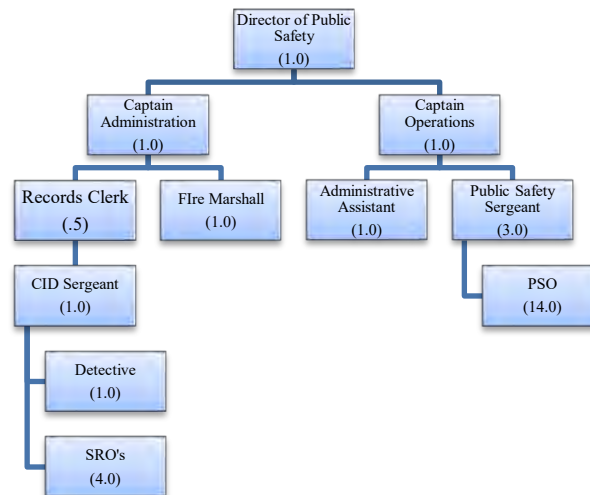
**FY 2017 - FY 2021**



# PUBLIC SAFETY DEPARTMENT

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	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	24.0	22.0	25.0	24.0	28
<b>Continuous Part Time</b>	2.0	2.0	2.0	2.0	1.0
<b>Seasonal</b>	-	-	-	-	-
<b>Vqwn'</b>	26.0	24.0	27.0	26.0	29



Contact Dept. of Public Safety  
[Terry Garrett](#), Director DPS  
 200 Laurence Drive  
 Heath, TX 75032

Police/Fire/Medical emergencies in  
 progress **9-1-1**

Non-Emergency reporting and dispatch  
**972-771-7724**

Requesting copies of reports and  
 records **972-961-4900**

[Vacation Watch Request](#)  
[Identity Theft Packet](#)  
[Alarm Permit Application](#)

## Did you know?

Every squad car and fire engine in the  
 Heath Department of Public Safety is  
 equipped with an Automatic External  
 Defibrillator (AED).



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Public Safety Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Public Safety Division</i></b>						
509-101	Salaries	1,889,632	2,240,150	2,240,150	2,256,300	2,364,200
509-199	Contra for SRO Officer Reimbursement	(316,711)	(349,300)	(349,300)	(349,300)	(349,300)
509-102	Health Insurance	380,765	481,300	481,300	385,300	411,200
509-103	Workers' Comp Insurance	43,103	49,000	49,000	49,000	51,700
509-104	Overtime	117,458	95,000	95,000	159,100	95,000
509-105	FICA	159,841	181,900	181,900	183,400	191,300
509-106	Retirement (TMRS)	235,194	276,900	276,900	292,500	301,100
509-107	Unemployment	0	13,500	13,500	4,400	13,500
509-110	Certification Compensation	29,877	42,100	42,100	41,200	39,700
509-111	VFD Incentive Compensation	0	0	0	0	0
	<b><i>Total - Personnel Services</i></b>	<b><i>2,539,159</i></b>	<b><i>3,030,550</i></b>	<b><i>3,030,550</i></b>	<b><i>3,021,900</i></b>	<b><i>3,118,400</i></b>
509-201	Electric Service	5,492	5,600	5,600	4,900	5,600
509-204	Telecommunications	18,479	18,300	18,300	18,500	18,500
509-210	Property & Liability Insurance	10,357	12,600	12,600	10,200	12,600
509-220	Office Supplies	3,852	3,000	3,000	3,800	3,000
509-221	Postage & Freight	71	300	300	300	300
509-222	Printing & Photo	966	700	700	400	700
509-224	Janitorial Services & Supplies	485	500	500	1,600	600
509-225	Crime Prevention	46	1,000	1,000	200	1,000
509-230	Dues/ Subscriptions/Publication	5,963	8,000	8,000	10,600	8,000
509-231	Conferences & Training	19,103	18,000	18,000	20,000	18,000
509-232	Travel, Meals, Lodging	561	7,000	7,000	3,600	5,000
509-233	Medical Supplies	2,505	5,000	5,000	9,000	6,000
509-234	Uniforms	22,325	18,000	18,000	26,000	20,000
509-235	Heavy Uniform Equipment	10,941	16,000	16,000	12,000	18,000
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>101,146</i></b>	<b><i>114,000</i></b>	<b><i>114,000</i></b>	<b><i>121,100</i></b>	<b><i>117,300</i></b>
509-330	Special Events	2,046	2,000	2,000	1,600	2,000
509-331	Crime Scene Expenses	158	2,000	2,000	1,800	2,000
509-332	Radio Maint & Operations (InterLocal)	39,055	23,800	23,800	39,300	44,800
509-341	Legal Services	0	0	0	0	4,000
509-342	Professional Fees/ Consultant	13,288	5,000	5,000	5,000	5,000
509-343	Computer Maintenance Service	452	3,000	3,000	3,000	3,000
509-346	Jail Services	759	1,000	1,000	1,000	1,000
509-347	Communications/ Dispatch (InterLocal)	128,213	130,400	130,400	130,400	167,000
509-348	Animal Control (InterLocal)	108,365	107,600	107,600	107,600	109,900
509-357	EMS Contract Fees (InterLocal)	0	0	0	0	0
509-360	Other Operational Supplies	2,739	4,000	4,000	2,600	4,000
509-364	Emergency Mgmt Services (InterLocal)	10,551	12,000	12,000	11,900	14,300



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Public Safety Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for Public Safety Division</i></b>						
509-399	Miscellaneous Expense	55	4,000	4,000	600	4,000
	<b><i>Total - Operational Items</i></b>	<b><i>305,681</i></b>	<b><i>294,800</i></b>	<b><i>294,800</i></b>	<b><i>304,800</i></b>	<b><i>361,000</i></b>
509-410	CERT	10	1,500	1,500	500	1,500
509-415	Hand Tools	4,998	10,000	10,000	2,000	8,000
509-440	Equipment Repair & Maintenance	5,701	10,000	10,000	7,000	10,000
509-441	Auto Repair & Maintenance	21,890	20,000	20,000	24,000	20,000
509-442	Gas, Oil & Fuel	27,630	30,000	30,000	23,000	30,000
509-443	Structure Repair & Maintenance	738	15,000	15,000	15,000	20,000
	<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>60,967</i></b>	<b><i>86,500</i></b>	<b><i>86,500</i></b>	<b><i>71,500</i></b>	<b><i>89,500</i></b>
509-501	Office Furniture/Fixtures/Equip	1,391	2,000	2,000	8,200	2,000
509-502	Computer Equipment	105	0	0	0	0
509-503	Mobile Equipment	2,252	12,000	12,000	8,000	12,000
509-504	Firefighting Equipment	37,320	16,000	16,000	10,000	15,000
509-511	Police Vehicle Accessory Equip	64,751	0	0	0	5,000
509-532	Vehicles	0	0	0	0	0
509-533	Firearms	16,105	5,000	5,000	0	5,000
	<b><i>Total - Capital Outlay</i></b>	<b><i>121,924</i></b>	<b><i>35,000</i></b>	<b><i>35,000</i></b>	<b><i>26,200</i></b>	<b><i>39,000</i></b>
	<b><i>Total - Public Safety Division</i></b>	<b><i>3,128,877</i></b>	<b><i>3,560,850</i></b>	<b><i>3,560,850</i></b>	<b><i>3,545,500</i></b>	<b><i>3,725,200</i></b>



## CITY COUNCIL DEPARTMENT

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### Purpose & Description

Provide leadership for the City of Heath, oversee management to ensure effective operation of the local government; make decisions regarding legislative financial and legal matters; establish policy; formulate programs; measure the effectiveness of the delivery of municipal services; evaluate and prepare for optimal residential and commercial development; preserve, maintain and improve the City's financial resources and capital assets.

### Strategies & Goals

Establish framework to encourage residential and commercial development conducive to recreational, cultural and social opportunities; support neighborhood and community events; provide a diversification of tax base consistent with the goals established in the 2018 Comprehensive Plan.

Guide planning decisions with a commitment to open spaces, trails, pathways, connectivity among residential developments, commercial establishments, parks, and public locations as desired by the Heath citizens.

Allocate resources to responsibly manage public funds and debt; provide for daily operations; provide for the general protection of the health, welfare and safety of Heath citizens.

Promote effective and timely delivery of high-quality services; allocate resources to meet the current and future needs of the community.

Provide highly qualified personnel properly trained and motivated to serve the residents of Heath.

Evaluate, prioritize and allocate funding for major Capital Improvement Projects.

### Accomplishments

City Council completed and adopted the 2018 Comprehensive Plan in April 2018

City Council created an Architectural Review Board

The City Council continues to work with developers, builders and citizen volunteers who are committed to guiding the City to its vision for high quality development

City Council adopted a balanced budget for FY 20-21 that reduced the tax rate for Heath citizens while funding the addition of two new Public Safety Officers

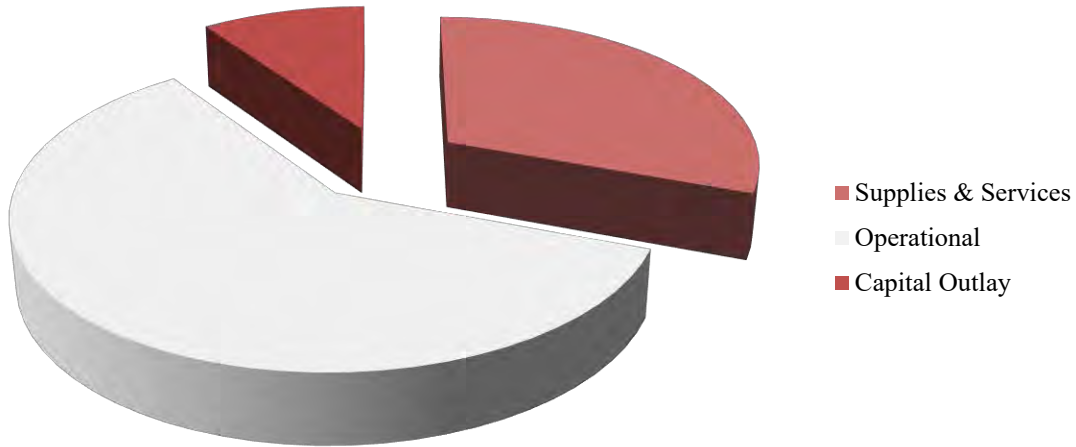
Continued to contribute to the City's hometown atmosphere by including its budget support for three signature events: Holiday in the Park; the Annual Independence Day Parade & Patriotic Celebration in the Park; and Fun & Fit in the Park

### City Council Expenditure Summary

	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
<b>Supplies &amp; Services</b>	\$17,300	\$25,400	\$20,000	\$19,700	\$15,700	-25%
<b>Operational</b>	\$32,500	\$32,500	\$31,100	\$31,900	\$30,600	-4%
<b>Capital Outlay</b>	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0%



## Adopted Budget FY 2021



### Contact City Council

You may contact the Mayor or any member of the City Council by calling or emailing the [City Secretary's Office](#) at 972 961-4876 or

To contact City Council Members, or Board and Commission Members please use our online [contact form](#).

[View Board and Committee Agendas](#)

[Volunteer Application](#) Volunteer for City Council appointed Boards and Commissions.



### Did you know?

The City was awarded the Scenic City Certification in FY 2014 and FY 2016.



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**City Council**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for City Council Division</i></b>						
540-204	Telecommunications	5,736	5,100	5,100	4,900	5,100
540-220	Office Supplies	819	2,000	2,000	400	2,000
540-221	Postage & Freight	52	100	100	100	100
540-222	Printing & Photo	583	1,000	1,000	400	1,000
540-230	Dues/Subscriptions/Publications	144	500	500	200	500
540-231	Conferences & Training	1,184	5,000	5,000	3,000	3,000
540-232	Travel, Meals, Lodging	6,867	6,000	6,000	3,000	4,000
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>15,385</i></b>	<b><i>19,700</i></b>	<b><i>19,700</i></b>	<b><i>12,000</i></b>	<b><i>15,700</i></b>
540-330	Programs	2,430	5,000	5,000	1,000	3,000
540-340	Audit Services	24,260	26,900	26,900	26,900	27,600
	<b><i>Total - Operational Items</i></b>	<b><i>26,690</i></b>	<b><i>31,900</i></b>	<b><i>31,900</i></b>	<b><i>27,900</i></b>	<b><i>30,600</i></b>
540-501	Office Furniture/Fixtures/Equip	0	2,000	2,000	500	2,000
540-502	Computer Equipment	0	3,000	3,000	500	3,000
	<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>5,000</i></b>	<b><i>5,000</i></b>	<b><i>1,000</i></b>	<b><i>5,000</i></b>
	<b><i>Total - City Council Division</i></b>	<b><i>42,075</i></b>	<b><i>56,600</i></b>	<b><i>56,600</i></b>	<b><i>40,900</i></b>	<b><i>51,300</i></b>





**CITY SECRETARY  
DEPARTMENT**

*I gpgt cnHwpf "*

### **Purpose & Description**

Facilitate, support and enhance official council business and communications between the council, staff, press and the citizens through preparation of the City Council agendas, meeting, and minutes; elections; open records requests and records management.

### **Strategies & Goals**

Public figure to maintain goodwill between the community and the City.

Provide support to the Mayor, City Council, and City Manager.

Proclamation preparation, open records request, and publication of legal records.

Prepare and post agendas in accordance with Texas Open Meetings Act, attend Council meetings and record minutes.

Serve as the Election Administrator for municipal elections.

Custodian of records, records management program and implement record retention policy.

### **Accomplishments**

Process on average 300 open records requests per year

Annual record destruction took place on November 2020 following guidelines from the Texas State Library & Archives Commission

Took adequate steps to protect essential government records by electronically filing all records and storing originals in weather resistant containers and locked in records closet

Complete the recertification of the Texas Municipal Clerk Certification Program by December 31, 2023.

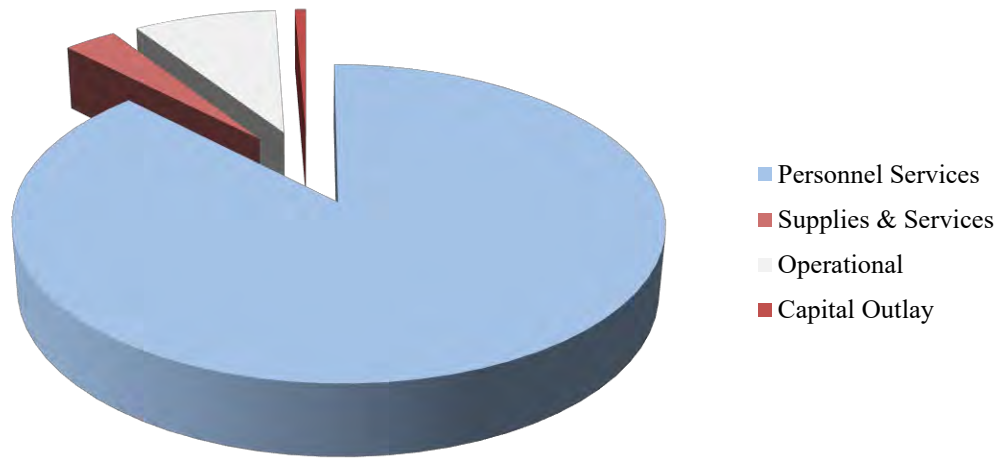
	<b>Amended Budget FY 2017</b>	<b>Amended Budget FY 2018</b>	<b>Amended Budget FY 2019</b>	<b>Amended Budget FY 2020</b>	<b>Adopted Budget FY 2021</b>	<b>% Increase/Decrease</b>
<b>Personnel Services</b>	\$124,700	\$134,800	\$133,100	\$140,700	\$133,300	6%
<b>Supplies &amp; Services</b>	\$7,800	\$7,800	\$6,800	\$6,800	\$4,800	-41%
<b>Operational</b>	\$38,000	\$38,000	\$47,800	\$38,000	\$13,000	-92%
<b>Capital Outlay</b>	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	0%



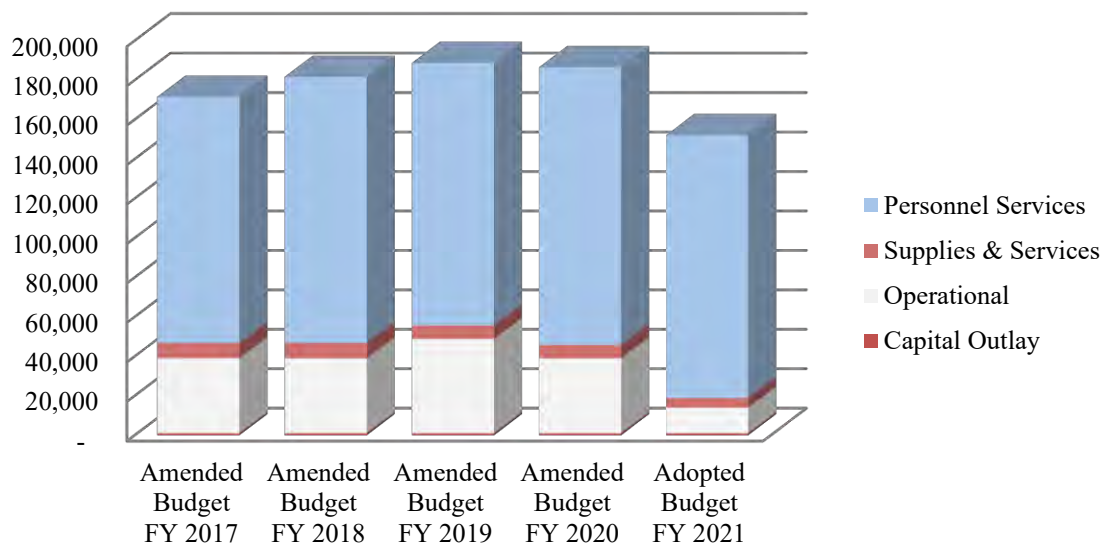
**CITY SECRETARY  
DEPARTMENT**

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## Adopted Budget FY 2021



## FY 2017 - FY 2021

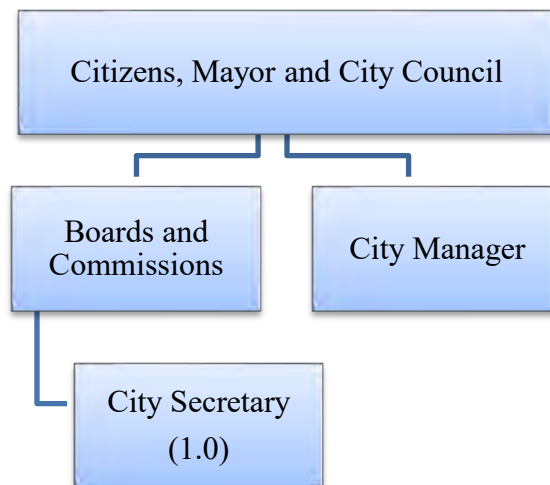


**CITY SECRETARY  
DEPARTMENT**

*I gpgt cñHwpf''*

**Full Time Equivalent (FTE) Personnel Schedule**

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	1.0	1.0	1.0	1.0	1.0
<b>Continuous Part Time</b>	-	-	-	-	-
<b>Seasonal</b>	-	-	-	-	-
<b>Vqvcñ'</b>	1.0	1.0	1.0	1.0	1.0



**Contact City Secretary's Office**

[Norma Duncan](#), City Secretary  
200 Laurence Drive  
Heath, TX 75032

Ph: (972) 961-4876  
Fax: (972) 961-4932

Hours:  
8:00 am – 5:00 pm Monday – Friday

[Public Information Procedures](#)

[View minutes and agendas from City Council and Board meetings.](#)

[City of Heath - Code of Ordinances](#)

**Did you know?**

The City Code of Ordinances became available online in FY 2008?



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**City Secretary**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for City Secretary Division</i></b>						
543-101	Salaries	96,576	102,100	102,100	99,200	104,400
543-102	Health Insurance	17,093	18,000	18,000	14,800	15,900
543-103	Workers Comp Insurance	320	300	300	300	300
543-105	FICA	7,508	7,900	7,900	7,200	8,100
543-106	Retirement (TMRS)	10,979	11,900	11,900	11,600	12,600
543-107	Unemployment	0	500	500	200	500
	<b><i>Total - Personnel Services</i></b>	<b><i>132,476</i></b>	<b><i>140,700</i></b>	<b><i>140,700</i></b>	<b><i>133,300</i></b>	<b><i>141,800</i></b>
543-204	Telecommunications	830	800	800	800	800
543-220	Office Supplies	1,355	1,000	1,000	400	1,000
543-221	Postage & Freight	105	500	500	300	500
543-222	Printing & Photo	82	400	400	200	400
543-230	Dues/ Subscriptions/Publications	752	600	600	1,100	800
543-231	Conferences & Training	1,405	1,500	1,500	500	1,500
543-232	Travel, Meals, Lodging	1,556	2,000	2,000	1,500	2,000
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>6,085</i></b>	<b><i>6,800</i></b>	<b><i>6,800</i></b>	<b><i>4,800</i></b>	<b><i>7,000</i></b>
543-310	Filing Fees	6,456	7,500	7,500	5,000	7,500
543-311	Legal Publications/Advertising	20,877	7,500	7,500	7,500	7,500
543-320	Elections	8,905	22,000	22,000	0	22,000
543-342	Professional Fees/ Consultants	486	1,000	1,000	500	1,000
543-343	Computer Maintenance Services	0	0	0	0	5,500
	<b><i>Total - Operational Items</i></b>	<b><i>36,724</i></b>	<b><i>38,000</i></b>	<b><i>38,000</i></b>	<b><i>13,000</i></b>	<b><i>43,500</i></b>
543-501	Office Furniture/Fixtures/Equipment	302	1,000	1,000	1,000	1,000
	<b><i>Total - Capital Outlay</i></b>	<b><i>302</i></b>	<b><i>1,000</i></b>	<b><i>1,000</i></b>	<b><i>1,000</i></b>	<b><i>1,000</i></b>
	<b><i>Total - City Secretary Division</i></b>	<b><i>175,587</i></b>	<b><i>186,500</i></b>	<b><i>186,500</i></b>	<b><i>152,100</i></b>	<b><i>193,300</i></b>



**CITY ATTORNEY  
DEPARTMENT**

*I gpgt cñHwpf''*

**Purpose & Description**

The City Attorney ensures that City functions and services are performed in a lawful manner and is responsible for all legal affairs of the City. Duties include provisions of legal advice to the City Council, City Manager, boards and commissions and City departments: preparation and/or review of contracts, resolutions, ordinances, and items presented to the City Council and real estate matters. The City of Heath contracts with an outside law firm for the City Attorney function.

**Strategies & Goals**

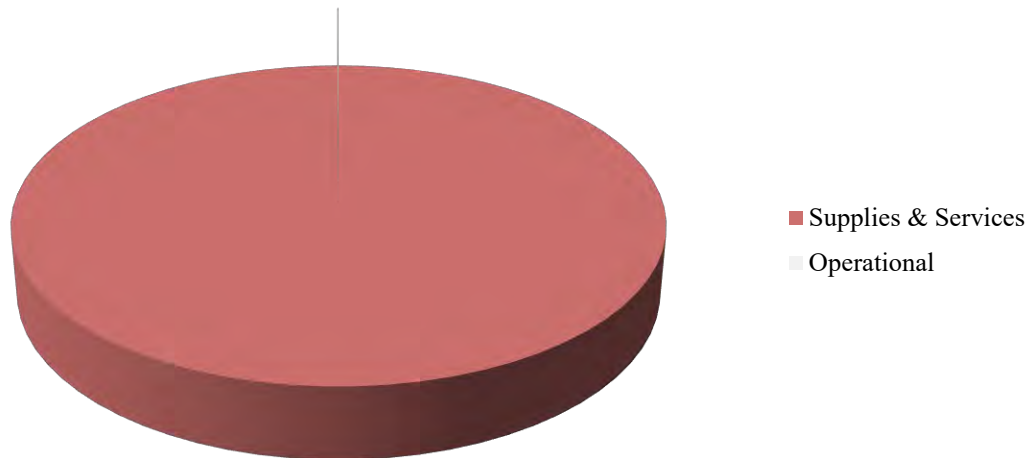
Provide legal advice to City Council, City Manager, Staff and boards and commissions.

Respond to Public Information requests in a timely manner.

**City Attorney Expenditure Summary**

	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Supplies & Services	\$230,000	\$230,000	\$180,000	\$200,000	\$200,000	0%
Operational	\$100	\$100	\$100	\$100	\$100	0%

**Adopted Budget FY 2021**



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

City Attorney						
		FY 18-19	FY 19-20	FY 19-20	FY 19-20	FY 20-21
			Adopted	Amended	Projected	Adopted
		Actuals	Budget	Budget	Actuals	Budget
General Fund expenditures authorized for City Attorney Division						
546-221	Postage & Freight	1	100	100	0	100
	Total - Supplies & Services	1	100	100	0	100
546-341	Legal Services	240,751	200,000	200,000	150,100	200,000
	Total - Operational Items	240,751	200,000	200,000	150,100	200,000
	Total - City Attorney Division	240,752	200,100	200,100	150,100	200,100



**CITY MANAGER  
DEPARTMENT**

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### **Purpose & Descriptions**

Responsible for the provisions of municipal services through leadership and direction, including: implementation of City Council vision and goals; direction of departments and administrative functions; provision of day-to-day leadership in policy development and implementation; management of quality assurance for efficient and equitable delivery of City services; initiation and development of short and long term special projects; oversight of the annual budget process; management of the City's inter-governmental relations and public information functions and the provision of executive-level direction and support for economic development projects.

### **Strategies & Goals**

Continue to foster a team culture of employee involvement and staff development; recruiting and retaining the highest-quality staff possible.

Provide executive-level support to elected and appointed Board and Commissions who serve our community, coordinating resource allocation to implement and communicate the City Council's identified goals and objectives.

Monitor and analyze demographic characteristics to plan accordingly for future growth and service level requirements.

Evaluate facility requirements to plan appropriately for development of capital improvements and municipal infrastructure.

### **Accomplishments**

Ensure a strong and sustainable financial condition for the City

Successfully planned and executed re-imagined community special events including: the Independence Day Parade and Holiday in the Park

Implemented a new hiring system to efficiently attract and hire high quality candidates, while maintaining compliance with reporting

Hired new Chief of Police

Welcomed several new businesses, including a grocery store and restaurants

### **City Manager Expenditure Summary**

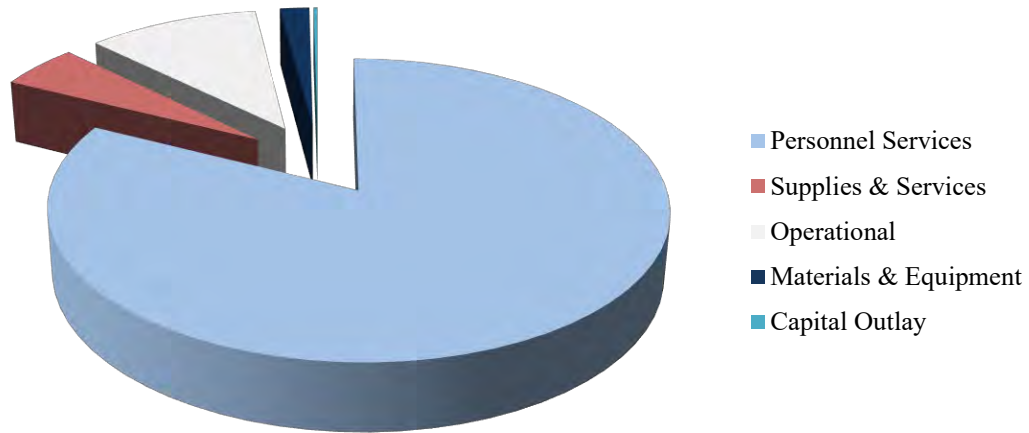
	<b>Amended Budget FY 2017</b>	<b>Amended Budget FY 2018</b>	<b>Amended Budget FY 2019</b>	<b>Amended Budget FY 2020</b>	<b>Adopted Budget FY 2021</b>	<b>% Increase/Decrease</b>
<b>Personnel Services</b>	\$157,800	\$174,300	\$249,700	\$163,400	\$168,200	3%
<b>Supplies &amp; Services</b>	\$18,500	\$24,300	\$14,700	\$17,700	\$10,100	-75%
<b>Operational</b>	\$2,000	\$2,000	\$87,000	\$34,400	\$21,700	-59%
<b>Materials &amp; Equipment</b>	\$-	\$-	\$-	\$4,200	\$3,700	-14%
<b>Capital Outlay</b>	\$500	\$500	\$-	\$500	\$500	0%



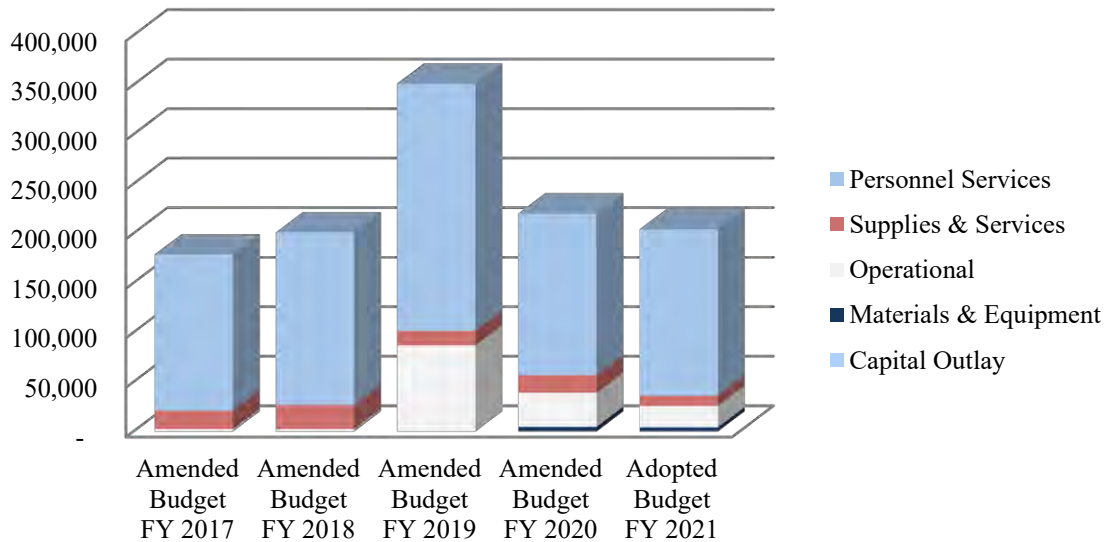
**CITY MANAGER  
DEPARTMENT**

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## Adopted Budget FY 2021



## FY 2017 - FY 2021



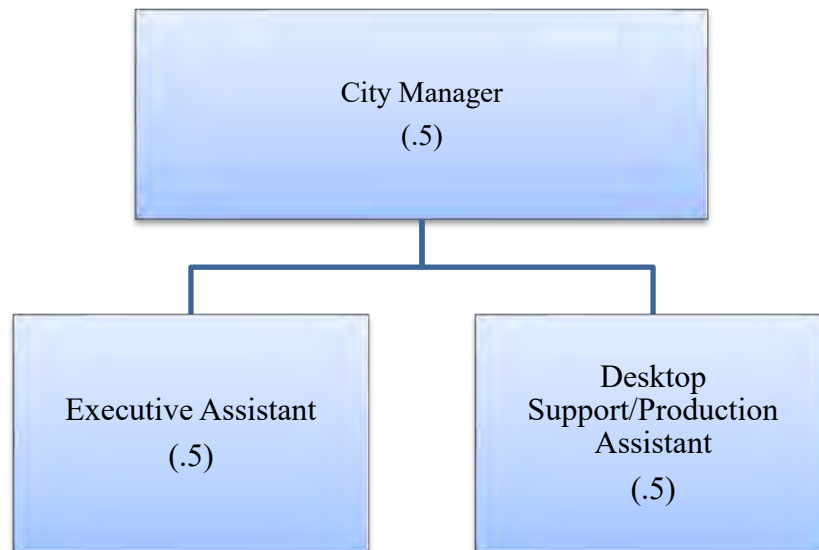


**CITY MANAGER  
DEPARTMENT**

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**Full Time Equivalent (FTE) Personnel Schedule**

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	1.0	1.0	1.0	1.0	1.5
<b>Continuous Part Time</b>	-	-	0.5	0.5	-
<b>Seasonal</b>	-	-	-	-	-
<b>Vqxcn'</b>	1.0	1.0	1.5	1.5	1.5



**Contact City Manager's Office**

[Ed Thatcher](#), City Manager  
[Brandie Smallwood](#), Executive Assistant

Ph: (972) 961-4884

Hours:  
 8:00 am – 5:00 pm Monday – Friday

While we have procedures to follow that protect the integrity of the community, we never want to lose touch with the human side of business so we can remain open and accessible to the people we work with and serve. Your comments, suggestions, and insight are always welcome.

- Ed Thatcher, City Manager



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**City Manager**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actuals</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>General Fund expenditures authorized for City Manager Division</i></b>						
552-101	Salaries	188,288	130,500	130,500	137,200	145,200
552-102	Health Insurance	7,794	5,800	5,800	4,500	13,100
552-103	Workers' Comp Insurance	427	400	400	400	400
552-104	Overtime	590	2,000	2,000	1,300	2,000
552-105	FICA	13,782	10,300	10,300	10,900	11,400
552-106	Retirement (TMRS)	21,808	13,900	13,900	13,600	17,800
552-107	Unemployment	0	500	500	300	500
	<b><i>Total - Personnel Services</i></b>	<b><i>232,689</i></b>	<b><i>163,400</i></b>	<b><i>163,400</i></b>	<b><i>168,200</i></b>	<b><i>190,400</i></b>
552-204	Telecommunications	1,896	1,600	1,600	1,600	1,600
552-220	Office Supplies	1,304	1,500	1,500	1,000	1,500
552-221	Postage & Freight	216	500	500	300	500
552-222	Printing & Photo	117	600	600	200	600
552-230	Dues/ Subscriptions/ Publications	1,401	5,000	5,000	3,000	3,000
552-231	Conferences & Training	1,970	3,500	3,500	2,000	3,500
552-232	Travel, Meals & Lodging	1,730	5,000	5,000	2,000	5,000
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>8,634</i></b>	<b><i>17,700</i></b>	<b><i>17,700</i></b>	<b><i>10,100</i></b>	<b><i>15,700</i></b>
552-311	Legal Publications/ Advertising	0	100	100	0	100
552-342	Professional Fees/ Consultants	81,470	33,900	33,900	21,700	20,000
552-360	Other Operational Supplies	0	300	300	0	300
552-399	Miscellaneous Expense	132	100	100	0	100
	<b><i>Total - Operational Items</i></b>	<b><i>81,602</i></b>	<b><i>34,400</i></b>	<b><i>34,400</i></b>	<b><i>21,700</i></b>	<b><i>20,500</i></b>
552-441	Auto Repair & Maintenance	0	1,000	1,000	500	1,000
552-442	Gas, Oil & Fuel	0	3,200	3,200	3,200	3,200
	<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>0</i></b>	<b><i>4,200</i></b>	<b><i>4,200</i></b>	<b><i>3,700</i></b>	<b><i>4,200</i></b>
552-501	Office Furniture/ Fixtures/ Equipment	395	500	500	500	1,200
	<b><i>Total - Capital Outlay</i></b>	<b><i>395</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>1,200</i></b>
	<b><i>Total - City Manager Division</i></b>	<b><i>323,320</i></b>	<b><i>220,200</i></b>	<b><i>220,200</i></b>	<b><i>204,200</i></b>	<b><i>232,000</i></b>



## FINANCE DEPARTMENT

*I gpgt c nHwpf''*

### Purpose & Description

Responsible for the accurate maintenance of all fiscal and budget records pertaining to the operations of the City. Areas of responsibility include general accounting, treasury functions, the annual audit, the preparation of the Comprehensive Annual Financial Report (CAFR), preparation of monthly financial report for management payment of all City obligations, payroll processing, budget preparation and preparation of the Annual Budget document.

### Strategies & Goals

Examine and implement measures to respond to annual audit recommendations.

Protect the City's policy making ability by ensuring that important policy decisions are not controlled by financial challenges or emergencies.

Assist sound management of the City by providing accurate and timely information on financial condition.

Protect and enhance the City's credit rating and prevent default on any municipal debts.

Endure the legal use of all City funds through a good system of financial security and internal control.

Ensure compliance with regulatory agencies, grant and bond covenants, and generally accepted accounting standards.

### Accomplishments

GTOT Investment Policy Certification Program Certificate of Distinction since 2005 (*Note: Scanned certificate included in the Budget Message Selection*)

Continued compliance with all Financial Policies and Fund Balance Policy

GFOA Budget Award recipient - 8 years

Certificate of Achievement for Financial Reporting Award recipient – 9 years

### Finance Expenditure Summary

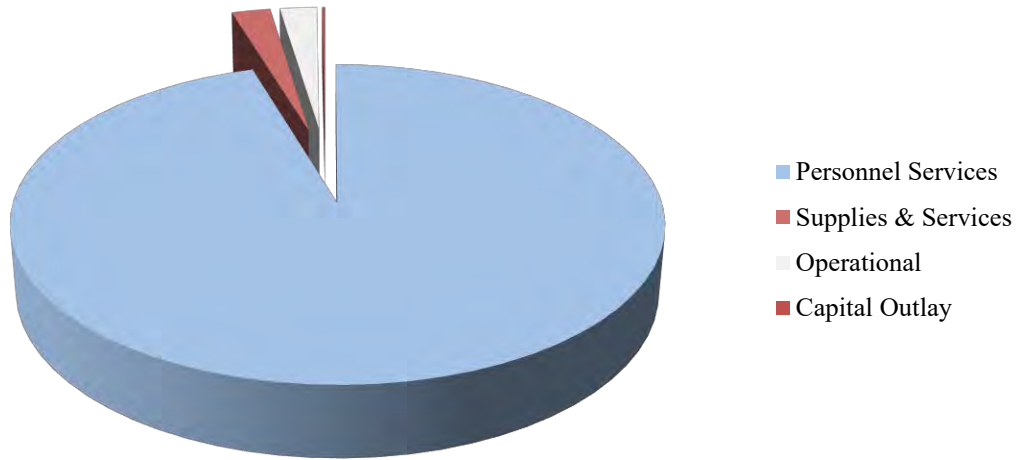
	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$267,300	\$278,500	\$273,100	\$277,100	\$279,800	1%
Supplies & Services	\$8,700	\$13,100	\$5,800	\$5,600	\$6,800	18%
Operational	\$500	\$500	\$5,500	\$6,500	\$6,500	0%
Capital Outlay	\$1,000	\$1,000	\$500	\$500	\$500	0%



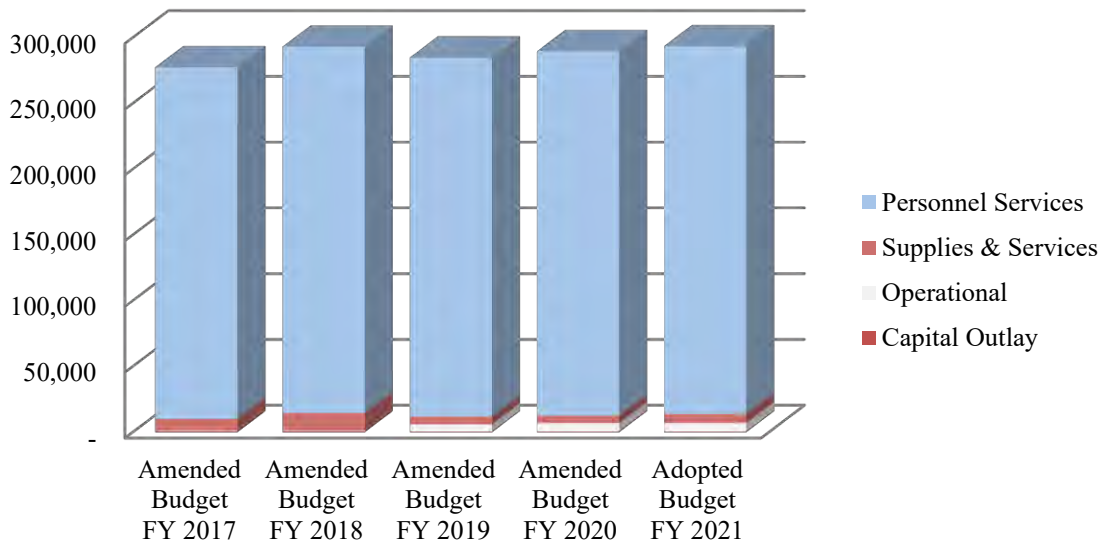
## FINANCE DEPARTMENT

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### Adopted Budget FY 2021



### FY 2017 - FY 2021

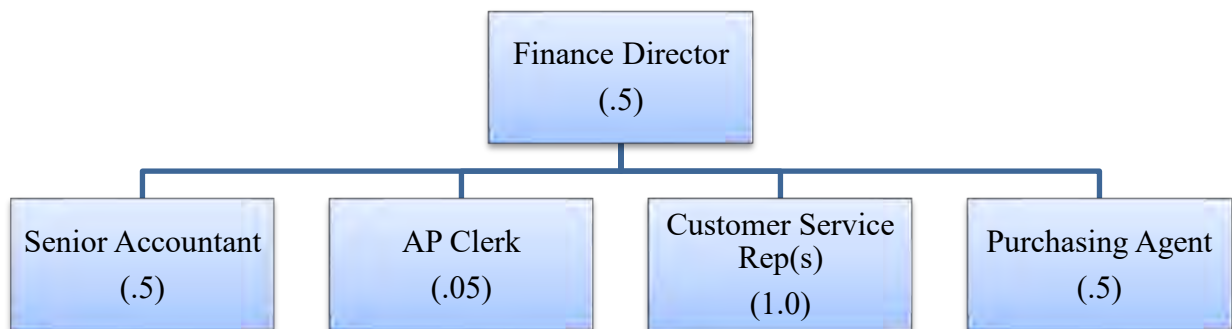


## FINANCE DEPARTMENT

*I gpgt cnlHwpf''*

### Full Time Equivalent (FTE) Personnel Schedule

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Full Time	2.5	2.5	2.5	2.5	2.5
Continuous Part Time	0.05	0.05	0.05	0.05	0..1
Seasonal	-	-	-	-	-
Vqvcn'	2.6	2.6	2.6	2.6	2.6



#### Contact Finance

[Laurie Mays](#), Finance Director

Ph: (972) 771-6228

Fax: (972) 961-4935

#### Hours:

8:00 am – 5:00 pm Monday – Friday

#### Budget Information

Please contact the City of Heath Finance Department at 972-771-6228 for a copy of the current adopted budget or view online at [www.heathtx.com/](http://www.heathtx.com/) under Department tab.



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

<b>Finance</b>		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Actuals</i>	<i>Adopted Budget</i>	<i>Amended Budget</i>	<i>Projected Actuals</i>	<i>Adopted Budget</i>
<b><i>General Fund expenditures authorized for Finance Division</i></b>						
555-101	Salaries	196,018	200,700	200,700	193,600	208,700
555-102	Health Insurance	31,131	35,000	35,000	22,000	27,300
555-103	Workers' Comp Insurance	533	500	500	500	600
555-104	Overtime	844	500	500	200	500
555-105	FICA	15,644	15,500	15,500	14,700	16,100
555-106	Retirement (TMRS)	22,339	23,500	23,500	22,700	25,200
555-107	Unemployment	0	1,400	1,400	400	1,400
	<b><i>Total - Personnel Services</i></b>	<b><i>266,509</i></b>	<b><i>277,100</i></b>	<b><i>277,100</i></b>	<b><i>254,100</i></b>	<b><i>279,800</i></b>
555-204	Telecommunications	558	600	600	600	800
555-220	Office Supplies	2,565	1,500	1,500	2,300	2,500
555-221	Postage & Freight	1,025	1,500	1,500	1,300	1,500
555-222	Printing & Photo	0	0	0	0	0
555-230	Dues/ Subscriptions/ Publications	1,147	1,000	1,000	1,900	1,000
555-231	Conferences & Training	565	500	500	400	500
555-232	Travel, Meals & Lodging	128	500	500	100	500
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>5,988</i></b>	<b><i>5,600</i></b>	<b><i>5,600</i></b>	<b><i>6,600</i></b>	<b><i>6,800</i></b>
555-311	Legal Publications/Advertising	4,164	6,000	6,000	6,000	6,000
555-342	Professional Fees/Consultants	0	0	0	6,100	0
555-399	Miscellaneous Expense	0	500	500	200	500
	<b><i>Total - Operational Items</i></b>	<b><i>4,164</i></b>	<b><i>6,500</i></b>	<b><i>6,500</i></b>	<b><i>12,300</i></b>	<b><i>6,500</i></b>
555-501	Office Furniture/ Fixtures/ Equip	0	500	500	500	500
	<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>
	<b><i>Total - Finance Division</i></b>	<b><i>276,661</i></b>	<b><i>289,700</i></b>	<b><i>289,700</i></b>	<b><i>273,500</i></b>	<b><i>293,600</i></b>



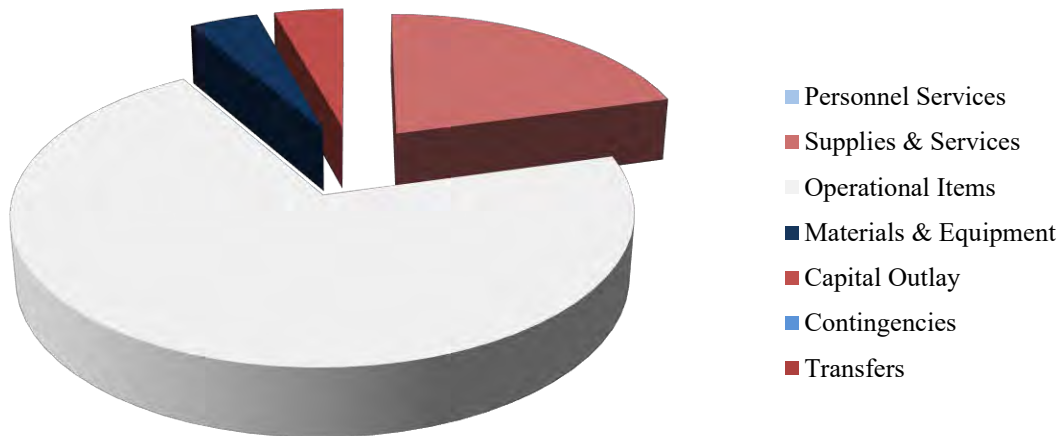
**NON-DIVISIONAL  
DEPARTMENT**

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**Non-Divisional Expenditure Summary**

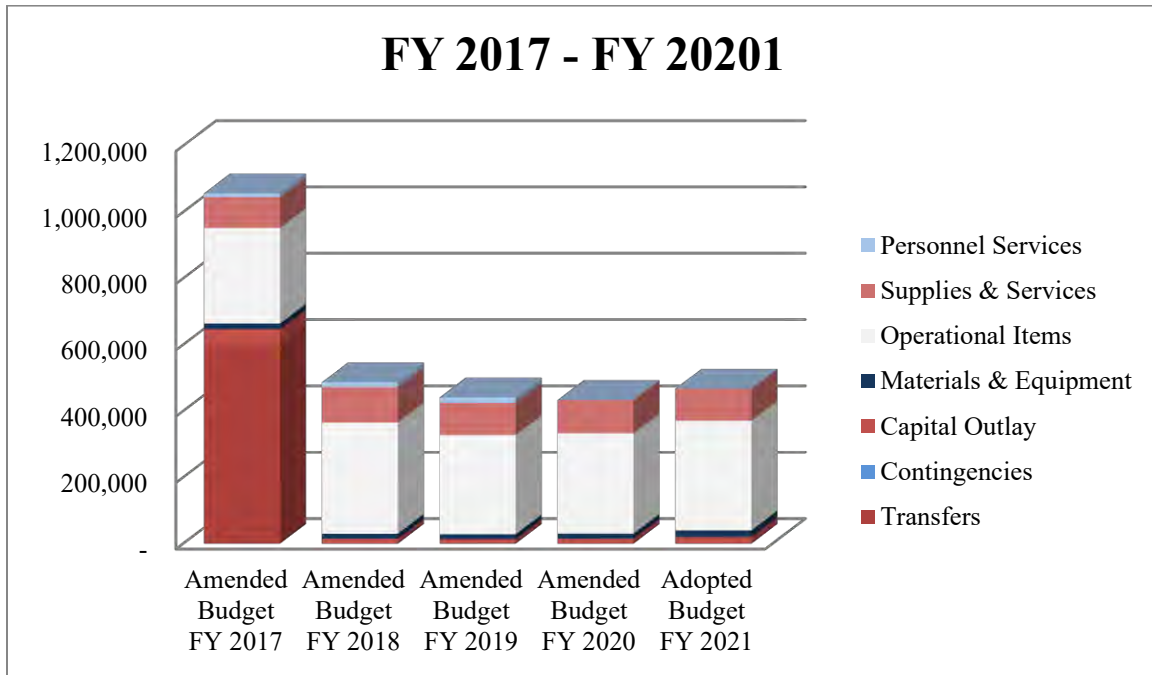
	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$11,300	\$14,300	\$16,500	\$-	\$-	0%
Supplies & Services	\$92,800	\$106,900	\$96,900	\$100,000	\$96,900	-3%
Operational Items	\$288,400	\$335,500	\$299,500	\$303,000	\$330,500	8%
Materials & Equipment	\$16,900	\$14,900	\$14,900	\$15,000	\$20,000	25%
Capital Outlay	\$47,000	\$15,000	\$13,345	\$15,000	\$20,000	25%
Contingencies	\$-	\$-	\$-	\$-	\$-	0%
Transfers	\$600,000	\$-	\$-	\$-	\$-	0%

**Adopted Budget FY 2021**



**NON-DIVISIONAL  
DEPARTMENT**

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**Full Time Equivalent (FTE) Personnel Schedule**

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Full Time	-	-	-	-	-
Continuous Part Time	-	-	-	-	-
Seasonal	0.5	0.5	0.5	-	-
Vqwn'	0.5	0.5	0.5	-	-





**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

<b>Non-Divisional</b>		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Actuals</i>	<i>Adopted Budget</i>	<i>Amended Budget</i>	<i>Projected Actuals</i>	<i>Adopted Budget</i>
<b><i>General Fund expenditures authorized for Non-Divisional Division</i></b>						
560-103	Workers Comp	107	0	0	0	0
560-105	FICA	1,474	0	0	0	0
560-109	Temporary Help	18,904	0	0	0	0
	<b><i>Total - Personnel Services</i></b>	<b><i>20,484</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>
560-201	Electric Service	15,693	21,000	21,000	10,500	12,000
560-202	Gas Service	1,022	1,500	1,500	1,300	1,500
560-203	Water Service	521	700	700	600	700
560-204	Telecommunications	3,248	3,200	3,200	3,200	3,200
560-210	Property & Liability Insurance	23,429	25,000	25,000	24,000	25,000
560-220	Office Supplies	0	300	300	200	300
560-223	Community Center	1,822	2,500	2,500	1,400	2,500
560-224	Janitorial Service & Supplies	20,190	19,000	19,000	22,800	23,000
560-230	Dues/Subscriptions/Publication	7,108	5,800	5,800	4,000	3,700
560-250	Bank Charges	1,220	2,000	2,000	1,500	2,000
560-251	Credit Card Charges	12,512	13,000	13,000	16,400	17,000
560-260	Staff Development	3,045	6,000	6,000	6,000	6,000
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>89,810</i></b>	<b><i>100,000</i></b>	<b><i>100,000</i></b>	<b><i>91,900</i></b>	<b><i>96,900</i></b>
560-312	Newsletter	6,071	8,900	8,900	7,300	8,900
560-330	Special Events	44,635	45,000	51,000	51,000	45,000
560-336	Risk Management Consulting	3,600	3,600	3,600	3,600	3,600
560-337	Human Resources	0	1,000	1,000	2,000	1,000
560-338	Public Relations	39,000	39,000	39,000	39,000	40,200
560-339	Takeline Administration	0	2,500	2,500	0	2,500
560-342	Professional Fees	3,092	16,200	16,200	8,500	8,500
560-343	Computer Maintenance Services	93,810	109,100	109,100	100,100	119,000
560-345	RCAD Allocation	60,224	60,200	60,200	76,900	90,300
560-360	Other Operational Supplies	2,732	1,500	1,500	1,200	1,500
560-370	Maintenance & Repair Parts	0	0	0	0	0
560-398	Cash Long or Short	0	0	0	0	0
560-399	Community Grants	10,000	10,000	10,000	10,000	10,000
	<b><i>Total - Operational Items</i></b>	<b><i>263,164</i></b>	<b><i>297,000</i></b>	<b><i>303,000</i></b>	<b><i>299,600</i></b>	<b><i>330,500</i></b>
560-440	Equipment Repair & Maintenance	0	0	0	0	0
560-441	Auto Repair & Maintenance	44	0	0	0	0
560-442	Gas, Oil & Fuel	431	0	0	0	0
560-443	Structure Repair & Maintenance	11,228	15,000	15,000	15,000	20,000
	<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>11,703</i></b>	<b><i>15,000</i></b>	<b><i>15,000</i></b>	<b><i>15,000</i></b>	<b><i>20,000</i></b>
560-501	Office Furniture/Fixtures/Equip	0	0	0	0	0
560-502	Computer Equipment	12,511	15,000	15,000	15,000	20,000
560-519	City Hall Improvements	0	0	0	0	0



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

<b>Non-Divisional</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
		<i>Actuals</i>	<i>Adopted Budget</i>	<i>Amended Budget</i>	<i>0 0.00</i>	<i>- Budget</i>
<b>Total - Capital Outlay</b>		<b>12,511</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>20,000</b>
560-802	Transfer to CIP	0	0	0	0	0
560-840	Transfer to Debt Service	0	0	0	0	0
<b>Total - Transfers</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total - General Fund Non-Divisional</b>		<b>397,673</b>	<b>427,000</b>	<b>433,000</b>	<b>421,500</b>	<b>467,400</b>





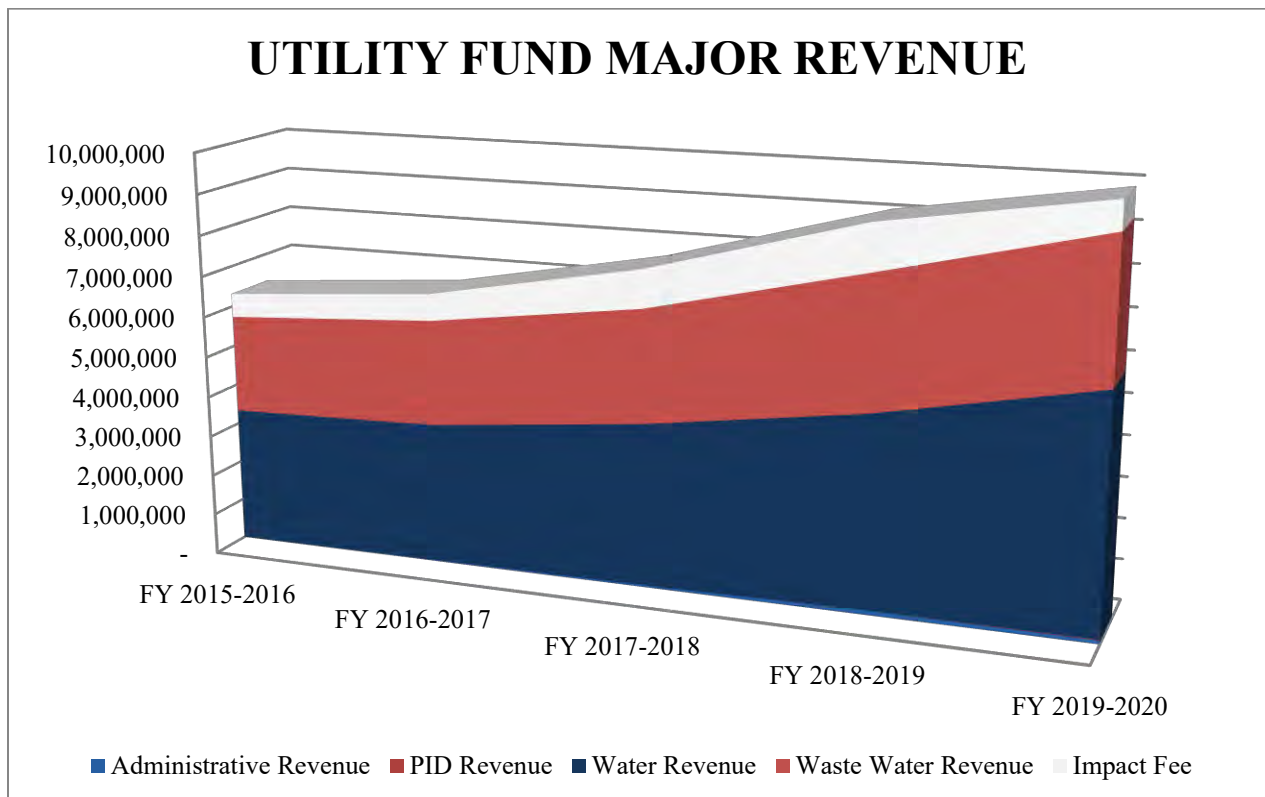
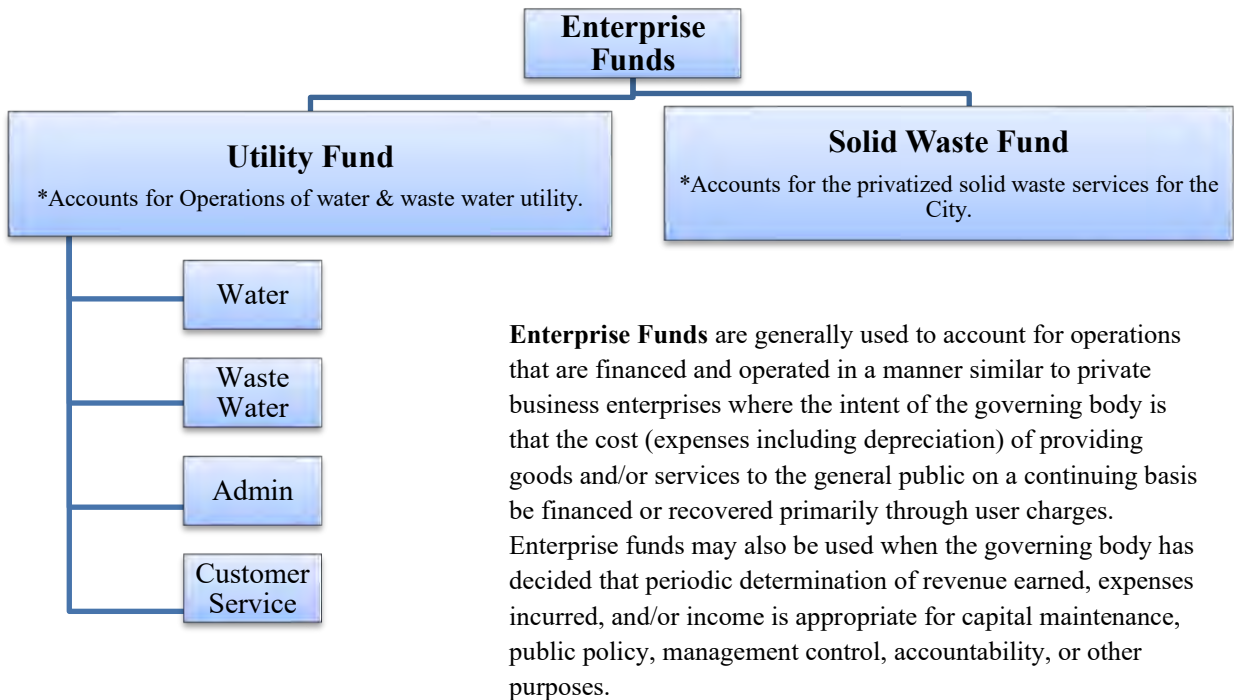
# CITY OF HEATH

## ENTERPRISE FUND SUMMARIES

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The Enterprise Fund is established to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

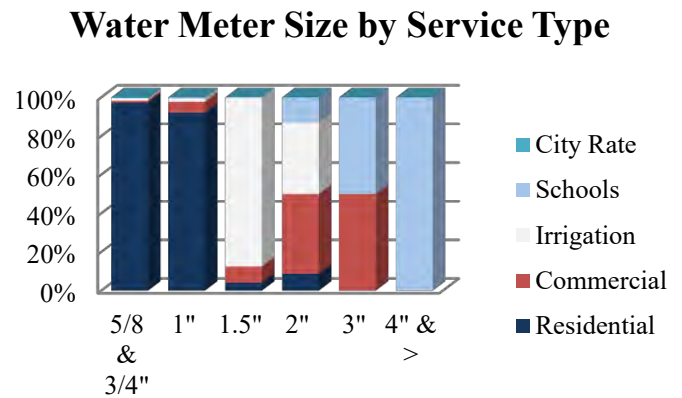
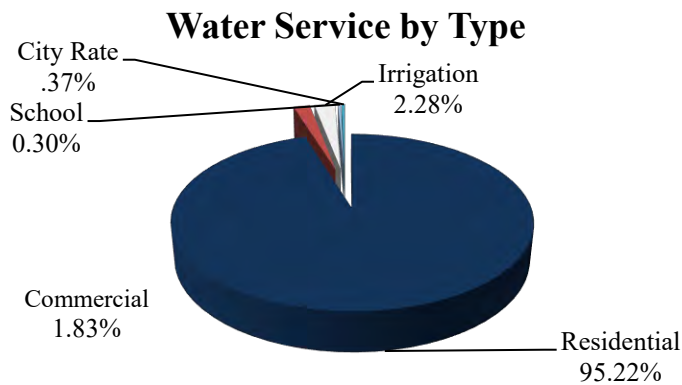




## WATER UTILITIES

A Utility Rate Study of Water and Sewer Fees for a ten-year period from 2020 to 2030 is being finalized by Willdan Financial Services of Temecula, CA, is being finalized. The purpose of this study was to “determine rates necessary to recover the City’s revenue requirements for utility services, and to ensure that those rates are equitably apportioned among the City’s customers. Rates projected in this study are based on the projected timing and magnitude of future events that cannot be known with certainty.” Assumptions analyzed include:

1. Cash flow projections (income and expenditures),
2. Total number of residential and commercial customers,
3. Total number of schools and estimated usage,
4. Interest rate projections for debt and cash investments,
5. Estimated annual customer growth and consumption, and
6. Refunding debt feasibility.



Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
A. Average number of customers	1. >1% Idle Meters	A. 3,625		
B. Average Monthly Consumption	2. 1% Uncollectable	B. 614.963	\$5,500,000	\$5,584,400

**RECOMMENDATION:** Incorporate pass thru NTMWD volume rate increase to cover the cost of providing water services.

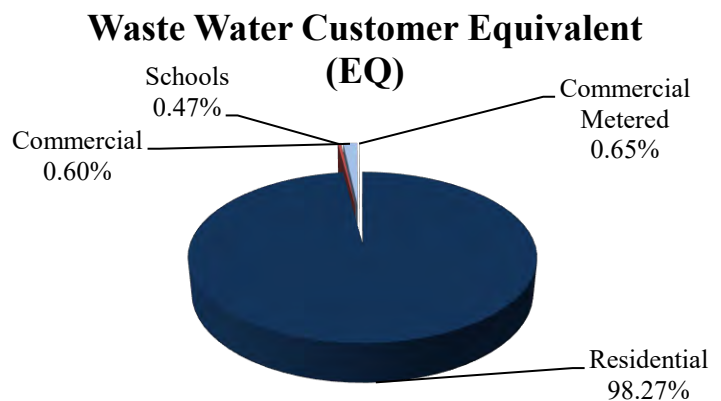
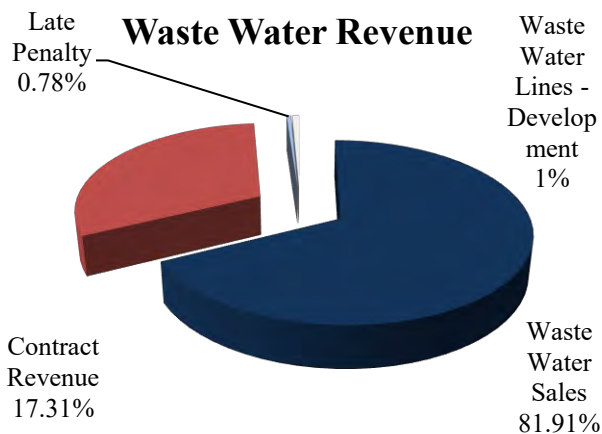
### Detailed Assumptions:

1. Idle 5/8" Meters: 0 Idle 1" Meters: 0 Idle 1.5" Meters: 0

## WASTE WATER UTILITIES

Historically, the Waste Water utility fund has been subsidized by the Water Utility Fund. A Utility Rate Study of Water and Sewer Fees for a ten-year period from 2020 to 2030 is being finalized by Willdan Financial Services of Temecula, CA is being finalized. Rates projected in this study are based on the projected timing and magnitude of future events that cannot be known with certainty." Assumptions analyzed include:

1. Cash flow projections (income and expenditures),
2. Total number of residential and commercial customers,
3. Total number of schools and estimated usage,
4. Interest rate projections for debt and cash investments,
5. Estimated annual customer growth and consumption, and
6. Estimation annual inflation rate.



Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
A. Number of Residential Customers B. Commercial Customer Equivalent C. Commercial Metered Customer Equivalent D. School Customer Equivalent E. Monthly Rate F. Commercial Rate G. Uncollectable	1. >1% Idle Meters 2. 1% Uncollectable	A. 2,610 B. 43 C. 2 D. 10 E. \$73.88 F. \$7.22 G. 1%	\$2,300,000	\$2,387,500

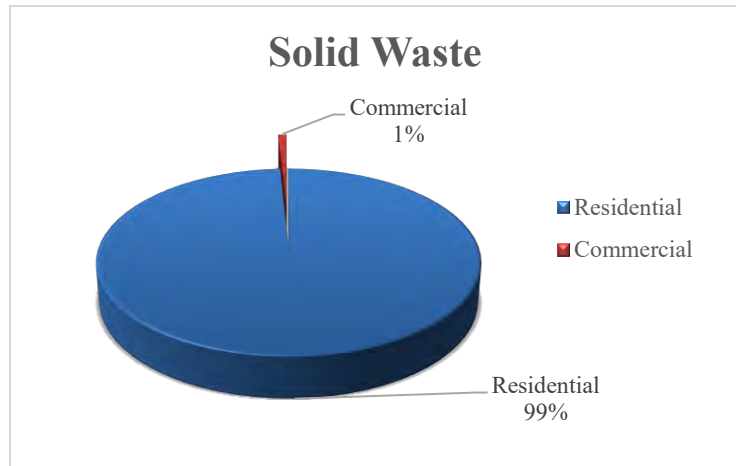
### Detailed Assumptions:

1. Idle Residential Accounts: 4 Idle Commercial Accounts: 0.
2. Waste Water Customers: 2,665
3. Debt Service and treatment costs allocated to the City by NTMWD are provided by NTMWD.

## SOLID WASTE

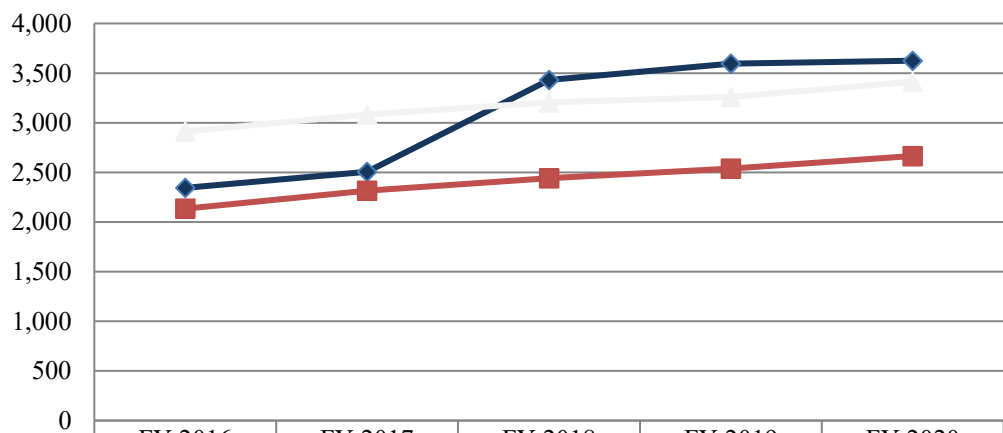
Solid Waste collection and disposal is provided by Progressive Waste under contract until 01/31/2022. An optional renewal contract may be exercised. Annually, the provider may also request a CPI based increase to the fees charged to the City for service.

Eight pricing options are available to residential customers.



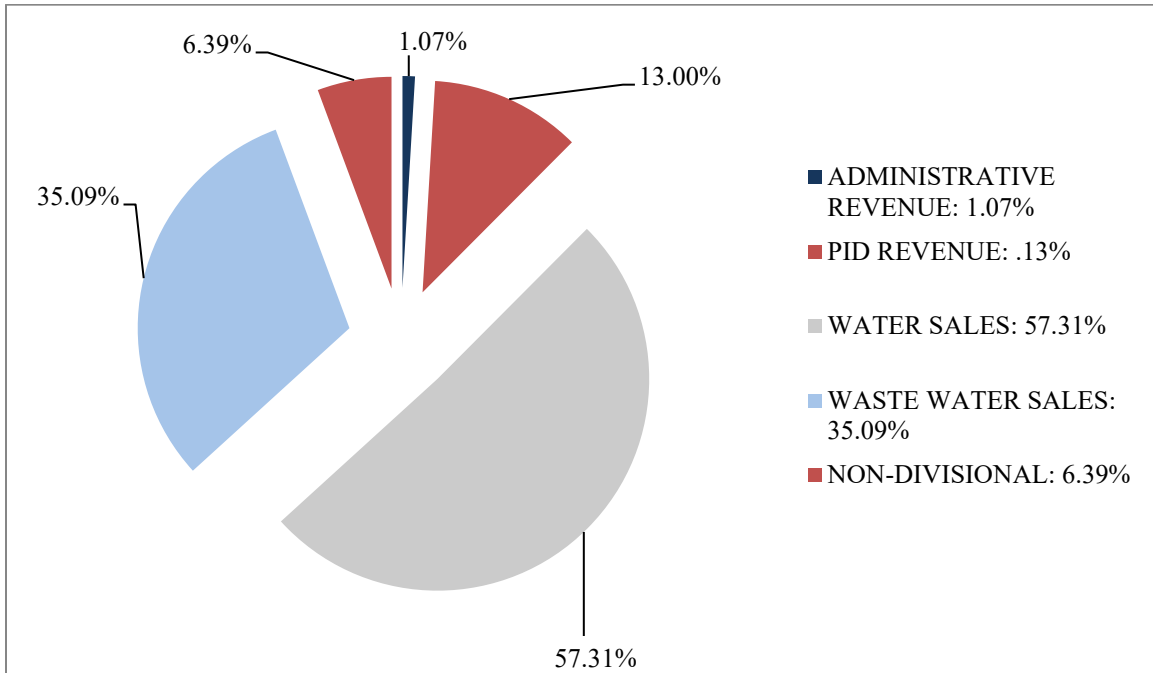
Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projections
A. Average number of customers B. 4 Rate Options	1. Progressive Waste Contract 2. >1% Idle Accounts	A. 3,413 B. 4 available	\$776,000	\$800,100
<b>RECOMMENDATION:</b> Rates remain unchanged pending an optional renewal for contract expiration 01/31/2022. The Proposed Utility Fee Schedule is enclosed.				
<b>Detailed Assumptions:</b> <ol style="list-style-type: none"> <li>Idle Residential Accounts: 23</li> <li>Solid Waste Customers: 3,413</li> </ol>				

## Customer Base

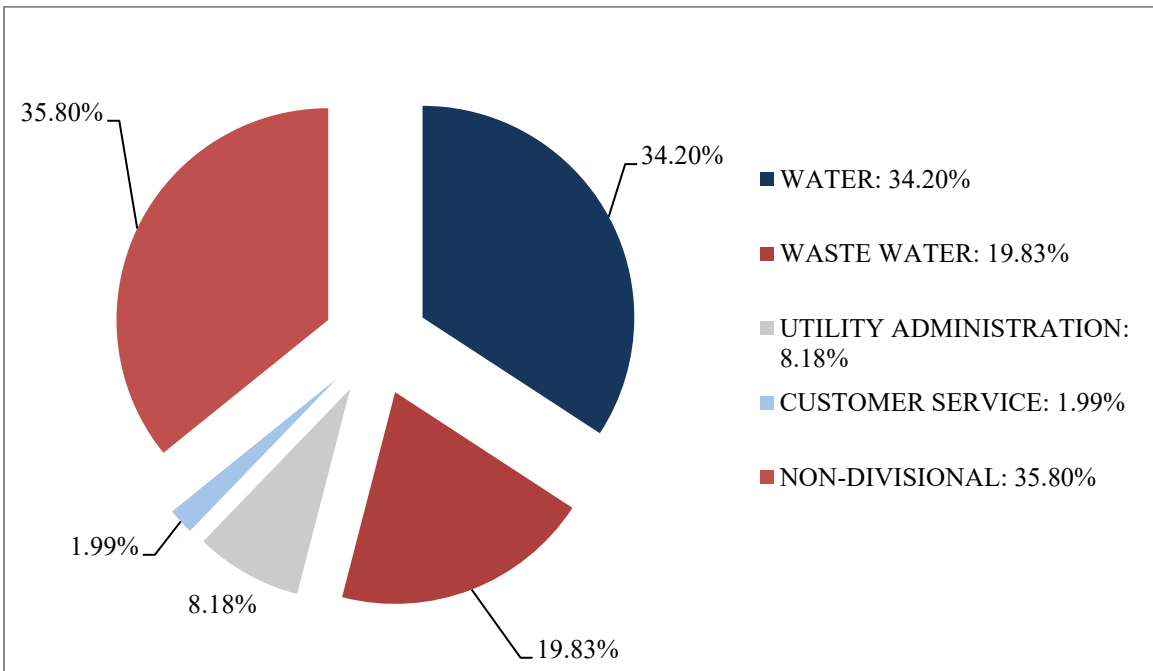


	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
WATER CUSTOMERS	2,344	2,506	3,430	3,597	3,625
WASTE WATER CUSTOMERS	2,134	2,317	2,443	2,538	2,665
SANITATION CUSTOMERS	2,913	3,082	3,206	3,260	3,413

**WHERE THE MONEY COMES FROM (ENTERPRISE FUND)**



**WHERE THE MONEY GOES (ENTERPRISE FUND)**





PRIMARY FUNDING SOURCES FOR ENTERPRISE FUND DEPARTMENTS



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

<b>Sources and Uses</b>					
	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
	<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b>Water Utilities Fund Sources and Uses</b>					
<b>Sources of Funds</b>					
<i>Beginning Resources</i>	<b>4,526,990</b>	<b>4,894,649</b>	<b>4,894,649</b>	<b>4,894,649</b>	<b>6,033,508</b>
<i>Current Revenues</i>					
Administrative Revenue	111,935	101,000	101,000	85,600	107,200
PID Revenue	0	13,300	13,300	15,100	13,300
Water Revenue	4,666,491	4,746,800	4,746,800	5,729,900	5,760,900
Wastewater Revenue	3,218,305	3,527,500	3,527,500	3,431,200	3,527,500
Non-Divisional	1,174,463	879,300	879,300	735,400	642,700
<b>Total Utilities Fund Revenue</b>	<b>9,171,194</b>	<b>9,267,900</b>	<b>9,267,900</b>	<b>9,997,200</b>	<b>10,051,600</b>
<b>Total Sources of Funds</b>	<b>13,698,184</b>	<b>14,162,549</b>	<b>14,162,549</b>	<b>14,891,849</b>	<b>16,085,108</b>
<b>Uses of Funds</b>					
<i>Current Expenditures</i>					
11 Water Division	2,590,485	2,756,000	2,756,000	2,798,700	3,559,700
12 Wastewater Division	1,580,275	1,787,700	1,812,700	1,586,741	2,064,200
65 Utility Administrative Services	774,740	789,900	789,900	736,400	850,800
70 Customer Services Division	198,232	205,500	205,500	191,100	207,500
75 Non-Divisional	3,659,803	4,049,100	4,049,100	3,545,400	3,725,300
<b>Total Current Expenditures</b>	<b>8,803,535</b>	<b>9,588,200</b>	<b>9,613,200</b>	<b>8,858,341</b>	<b>10,407,500</b>
<b>Operating Surplus/(Deficit)</b>	<b>367,659</b>	<b>(320,300)</b>	<b>(345,300)</b>	<b>1,138,859</b>	<b>(355,900)</b>
575-502 Server Upgrades/Wiring 50%	0	0	0	0	13,000
575-343 Records Management Software 50%	0	0	0	0	25,000
575-803 Transfer to Equipment Replacement Fund	0	0	0	0	116,200
575-811 Transfer to CIP					
Pump Station and Ground Storage	0	0	0	0	400,000
Water Meters	0	0	0	0	260,000
10 Replacement Pumps for Lift Stations	0	0	0	0	180,000
<b>One-Time Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>994,200</b>
<b>Surplus/(Deficit) Including One-Time Expenditures</b>	<b>367,659</b>	<b>(320,300)</b>	<b>(345,300)</b>	<b>1,138,859</b>	<b>(1,350,100)</b>
<b>Ending Resources</b>	<b>4,894,649</b>	<b>4,574,349</b>	<b>4,549,349</b>	<b>6,033,508</b>	<b>4,683,409</b>
<i>Assigned - Coid Contingency</i>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>570,100</b>
<b>Unassigned</b>	<b>4,894,649</b>	<b>4,574,349</b>	<b>4,549,349</b>	<b>6,033,508</b>	<b>4,113,309</b>



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Revenue**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund Revenue Detail</i></b>						
4106	Interest Earned	94,441	100,000	100,000	68,000	72,000
4107	Other Revenue	6,706	800	800	4,700	5,000
4114	Transaction Fee Reimbursement	9,888	0	0	12,700	30,000
4160	Collection Fee Revenue (Lien Admin)	900	200	200	200	200
	<b><i>Total Administrative Revenue</i></b>	<b><i>111,935</i></b>	<b><i>101,000</i></b>	<b><i>101,000</i></b>	<b><i>85,600</i></b>	<b><i>107,200</i></b>
4224	Sandra Drive Principal	0	0	0	3,900	0
4225	Sandra Drive Interest	0	0	0	800	0
4228	Haciendas Del Lago	0	13,300	13,300	10,400	13,300
	<b><i>Total PID Revenue</i></b>	<b><i>0</i></b>	<b><i>13,300</i></b>	<b><i>13,300</i></b>	<b><i>15,100</i></b>	<b><i>13,300</i></b>
4501	Water Sales	4,472,033	4,598,300	4,598,300	5,584,400	5,584,400
4505	Hydrant/Other Water Sales	123,393	60,000	60,000	81,600	75,000
4507	Water Penalty	27,515	20,000	20,000	29,800	30,000
4509	Reconnect Fees	4,800	3,000	3,000	6,200	6,000
4510	NSF Fee	630	500	500	500	500
4511	Misc Utility Revenue	0	0	0	0	0
4513	Hydrant Meter Installation	2,750	2,500	2,500	2,200	2,500
4514	Water Meter/Tap Installation	33,005	40,000	40,000	17,700	40,000
4515	Water Meter Replacement	2,365	2,500	2,500	1,500	2,500
4516	Water Lines - Development	0	20,000	20,000	6,000	20,000
	<b><i>Total Water Revenue</i></b>	<b><i>4,666,491</i></b>	<b><i>4,746,800</i></b>	<b><i>4,746,800</i></b>	<b><i>5,729,900</i></b>	<b><i>5,760,900</i></b>
4601	Wastewater Sales	2,326,752	2,387,500	2,387,500	2,387,500	2,387,500
4607	Wastewater Penalty	15,062	15,000	15,000	14,700	15,000
4612	Contract Revenue - Wastewater	876,491	1,100,000	1,100,000	1,029,000	1,100,000
4616	Waste Water Lines - Development	0	25,000	25,000	0	25,000
	<b><i>Total Wastewater Revenue</i></b>	<b><i>3,218,305</i></b>	<b><i>3,527,500</i></b>	<b><i>3,527,500</i></b>	<b><i>3,431,200</i></b>	<b><i>3,527,500</i></b>
4852	Transfer from Sanitation Fund	40,000	40,000	40,000	40,000	40,000
4861	Water Impact Fees	734,965	536,700	536,700	349,600	208,700
4862	Sewer Impact Fees	399,498	302,600	302,600	345,800	394,000
	<b><i>Total External Contributions</i></b>	<b><i>1,174,463</i></b>	<b><i>879,300</i></b>	<b><i>879,300</i></b>	<b><i>735,400</i></b>	<b><i>642,700</i></b>
	<b><i>Total Utilities Fund Revenue</i></b>	<b><i>9,171,194</i></b>	<b><i>9,267,900</i></b>	<b><i>9,267,900</i></b>	<b><i>9,997,200</i></b>	<b><i>10,051,600</i></b>



## WATER DEPARTMENT

*Wink{ 'Hwpf ''*

### Purpose & Description

Provide Heath citizens with high quality, clean water while maintaining the City's distribution system through repairing water lines, replacing main lines, flushing dead-end lines, taking and analyzing water samples, and the inspecting and operating of valves and hydrants.

### Strategies & Goals

Build and maintain infrastructure to a high standard.

Continue City policy of improving the water distribution system.

### Accomplishments

Changed out water meters as a part of the City's Meter Change-Out Program

Completed work on the new ground storage tank and pump station improvements located at Townsend Drive

Checked and serviced all fire hydrant meters in the Forney Lake Water District after the purchase of Forney Lake Water customers within the City Limits of Heath

Began a replacement program of the old water meters and various subdivisions. Upgrading meters to electronic read. Have reduced the meter reading process from 10 days to 6 days

### Water Expenditure Summary

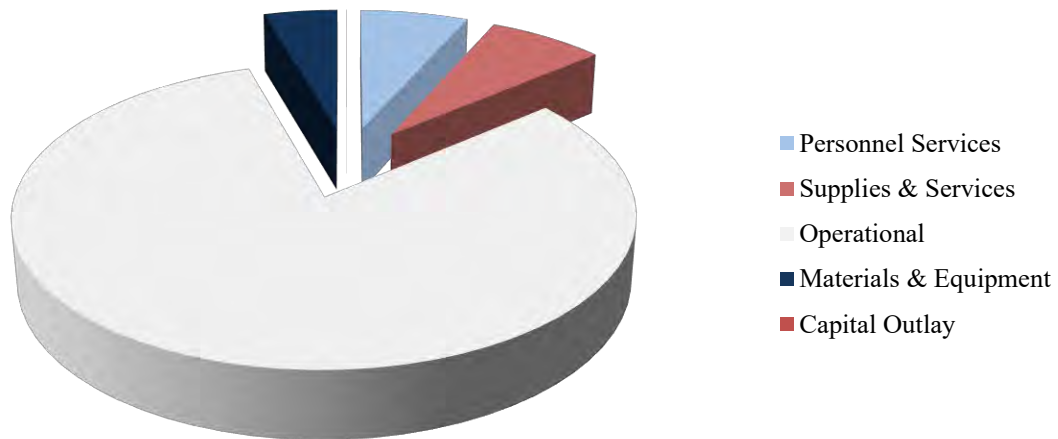
	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$252,200	\$201,700	\$237,300	\$236,600	\$238,600	1%
Supplies & Services	\$133,400	\$133,500	\$269,600	\$228,200	\$256,500	11%
Operational	\$1,539,400	\$1,819,100	\$2,150,200	\$2,124,200	\$2,901,600	27%
Materials & Equipment	\$65,800	\$71,800	\$113,300	\$162,500	\$162,500	0%
Capital Outlay	\$40,500	\$8,500	\$44,500	\$4,500	\$500	-80%



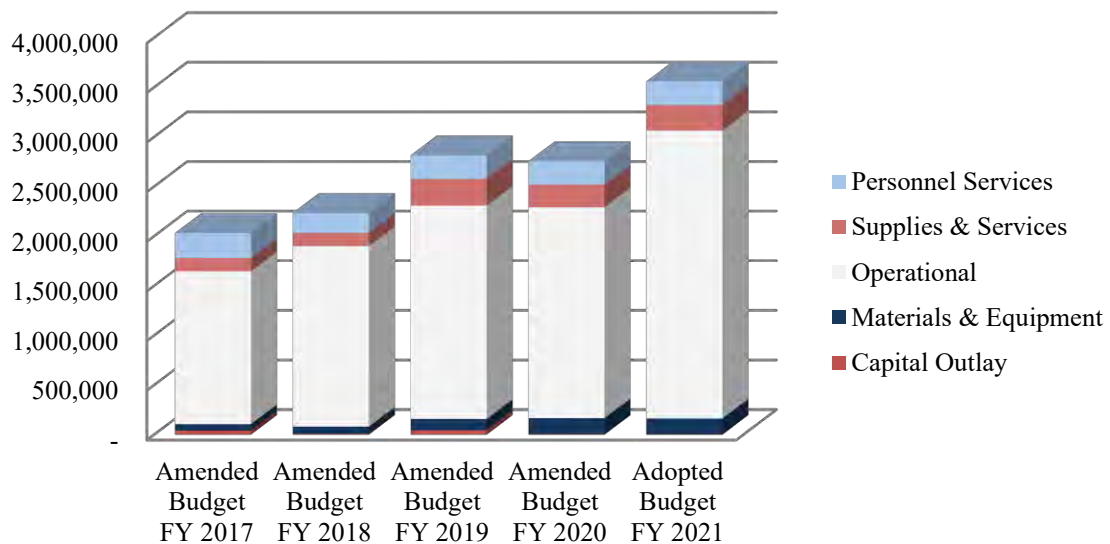
## WATER DEPARTMENT

*Wakarusa 'Hwpf'*

### Adopted Budget FY 2021



### FY 2017 - FY 2021

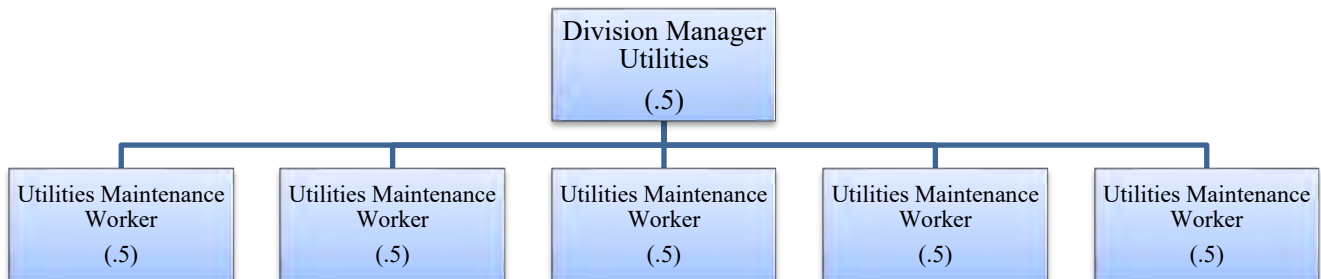


## WATER DEPARTMENT

*Wakol' Hwpf''*

### Full Time Equivalent (FTE) Personnel Schedule

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	2.65	2.5	3.0	3.0	3.0
<b>Continuous Part Time</b>	-	-	-	-	-
<b>Seasonal</b>	-	-	-	-	-
<b>Vqwn'</b>	2.65	2.5	3.0	3.0	3.0



#### Water Providers

City of Heath 972-771-6228

RCH Water 972-772-0120

Forney Lake Water 972-771-1199

### Did you know?

Lavon Lake serves as the NTMWD's main raw water supply source. NTMWD also holds water rights for raw water supplies from Lake Texhoma, Lake Chapman, and the wetland facility near Crandall. Additional supplies are available if needed through a water transfer to Lavon Lake from Lake Tawakoni.



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Water Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund expenditures authorized for Water Division</i></b>						
511-101	Salaries	133,924	152,300	152,300	130,600	150,200
511-102	Health Insurance	23,596	27,200	27,200	27,600	31,100
511-103	Workers' Comp Insurance	3,841	4,500	4,500	4,500	4,400
511-104	Overtime	14,044	18,000	18,000	15,000	18,000
511-105	FICA	11,497	13,100	13,100	10,400	13,000
511-106	Retirement (TMRS)	17,277	19,900	19,900	17,300	20,300
511-107	Unemployment	0	1,600	1,600	500	1,600
511-110	Certification Compensation	319	0	0	0	0
	<b><i>Total - Personnel Services</i></b>	<b><i>204,498</i></b>	<b><i>236,600</i></b>	<b><i>236,600</i></b>	<b><i>205,900</i></b>	<b><i>238,600</i></b>
511-201	Electric Service	80,996	68,500	68,500	74,000	75,000
511-202	Gas Service	727	1,000	1,000	1,000	1,000
511-203	Water Service	0	300	300	100	300
511-204	Telecommunications	6,712	6,500	6,500	6,500	7,200
511-220	Office Supplies	832	400	400	500	400
511-221	Postage & Freight	143	700	700	400	900
511-222	Printing & Photo	1,758	500	500	1,600	500
511-230	Dues/Subscriptions/Publication	1,001	1,900	1,900	9,000	11,500
511-231	Conferences & Training	1,970	3,300	3,300	1,000	3,300
511-232	Travel, Meals & Lodging	49	500	500	200	500
511-233	Medical Services	60	200	200	1,000	1,500
511-234	Uniforms	3,686	4,400	4,400	4,000	4,400
511-240	Subcontractor Repairs	95,278	120,000	120,000	100,000	110,000
511-241	Subcontractor Service Lines - Dev	0	20,000	20,000	6,000	20,000
	Annual Maintenance	0	0	0	0	20,000
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>193,212</i></b>	<b><i>228,200</i></b>	<b><i>228,200</i></b>	<b><i>205,300</i></b>	<b><i>256,500</i></b>
511-300	Commodity Purchase	1,978,405	2,036,000	2,036,000	2,186,000	2,814,300
511-311	Legal Publications/Advertising	1,674	500	500	500	600
511-341	Legal Services	971	5,000	5,000	1,000	5,000
511-342	Professional Services	9,707	10,000	10,000	10,000	10,000
511-343	Computer Maintenance Services	6,345	9,700	9,700	9,700	9,700
511-344	Engineering	0	20,000	20,000	10,000	20,000
511-362	Lab & Testing Services	2,684	5,000	5,000	2,600	5,000
511-369	Contract Drafting	375	2,000	2,000	500	2,000
511-370	Maintenance & Repair Parts	10,278	35,000	35,000	30,000	35,000
511-399	Miscellaneous Expense	876	1,000	1,000	500	0
	<b><i>Total - Operational Items</i></b>	<b><i>2,011,315</i></b>	<b><i>2,124,200</i></b>	<b><i>2,124,200</i></b>	<b><i>2,250,800</i></b>	<b><i>2,901,600</i></b>
511-410	Water Meters	116,960	67,500	67,500	67,500	67,500



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Water Division**

	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
	<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund expenditures authorized for Water Division</i></b>					
511-411 Water Meters - Development	3,971	40,000	40,000	40,000	40,000
511-415 Hand Tools	17,229	5,500	5,500	2,000	5,500
511-440 Equipment Repair & Maintenance	3,827	15,000	15,000	5,000	15,000
511-441 Auto Repair & Maintenance	6,779	8,200	8,200	6,500	8,200
511-442 Gas, Oil & Fuel	2,232	24,500	24,500	15,000	24,500
511-443 Structure Repair/Maintenance	0	0	0	0	0
511-444 Chemicals	0	300	300	0	300
511-450 Machinery/Equipment Rental	824	1,500	1,500	200	1,500
<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>151,822</i></b>	<b><i>162,500</i></b>	<b><i>162,500</i></b>	<b><i>136,200</i></b>	<b><i>162,500</i></b>
511-501 Office Furniture/Fixtures/Equipment	0	500	500	500	500
511-502 Computer Equipment	0	4,000	4,000	0	0
511-503 Mobile Equipment	1,168	0	0	0	0
511-532 Vehicles	28,470	0	0	0	0
<b><i>Total - Capital Outlay</i></b>	<b><i>29,638</i></b>	<b><i>4,500</i></b>	<b><i>4,500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>
<b><i>Total - Water Division</i></b>	<b><i>2,590,485</i></b>	<b><i>2,756,000</i></b>	<b><i>2,756,000</i></b>	<b><i>2,798,700</i></b>	<b><i>3,559,700</i></b>





## WASTE WATER DEPARTMENT

*Waka' Hwpf''*

### Purpose & Description

Provide Heath citizens with waste water services while maintaining the City's waste water system through resolving customer issues associated with the waste water system, inspecting lift stations and metering stations, maintaining and repairing pumps, motors, and repairing and replacing sewer main lines.

### Strategies & Goals

Build and maintain infrastructure to a high standard.

Reduce back flow and improve I & I by utilizing sewer cleaning pump truck.

Activate participation in SWMP by controlling site specific storm water discharges carrying silt, construction materials and pollutants.

### Accomplishments

Cleaned and televised sanitary sewer main with jet truck with camera

Began rehabilitation of existing lift stations at various locations around town

### Waste Water Expenditure Summary

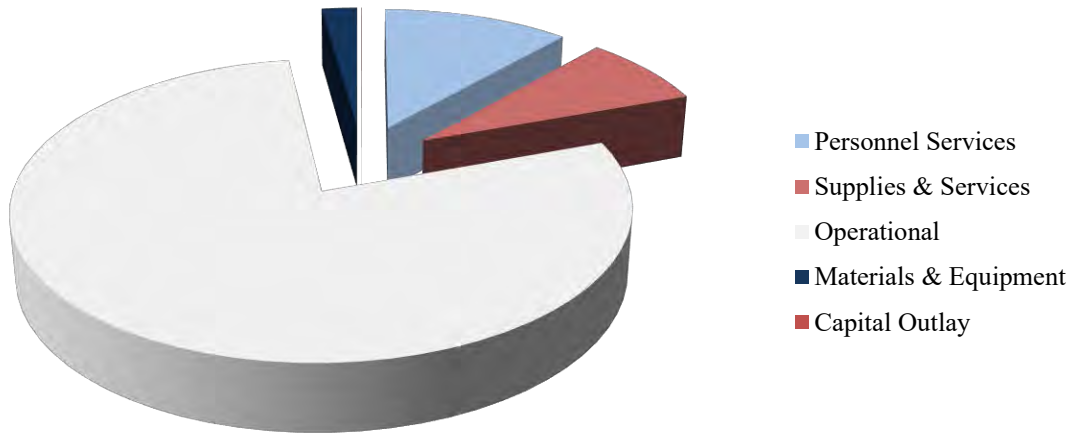
	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$252,300	\$201,700	\$237,300	\$236,600	\$238,600	1%
Supplies & Services	\$109,000	\$95,500	\$97,800	\$152,700	\$164,300	7%
Operational	\$816,500	\$964,700	\$995,000	\$1,379,300	\$1,615,800	15%
Materials & Equipment	\$34,500	\$31,000	\$23,000	\$40,000	\$45,000	11%
Capital Outlay	\$232,100	\$16,100	\$9,100	\$4,100	\$500	-72%



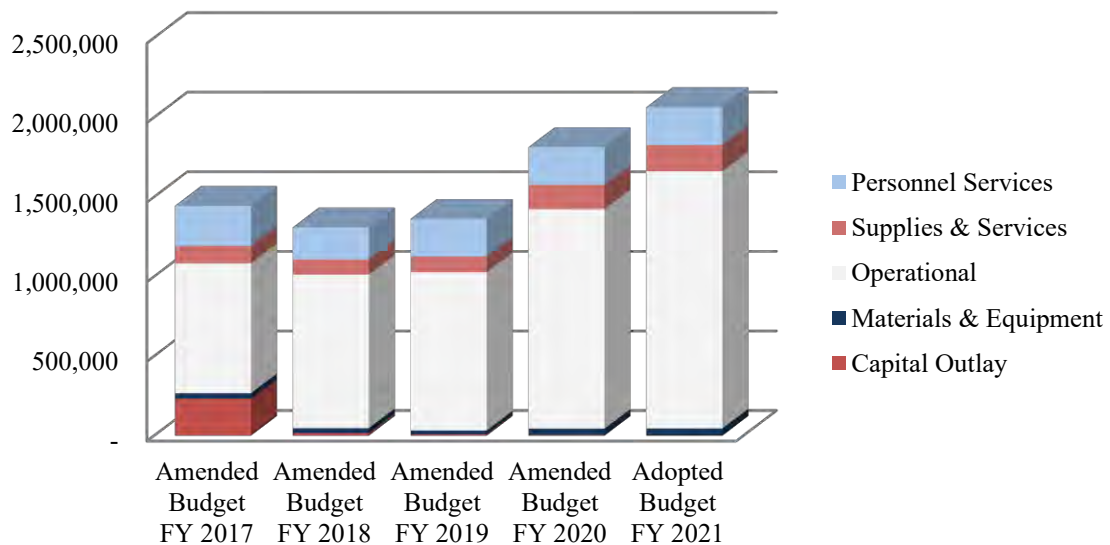
## WASTE WATER DEPARTMENT

*Waka' Hwpf''*

### Adopted Budget FY 2021



### FY 2017 - FY 2021

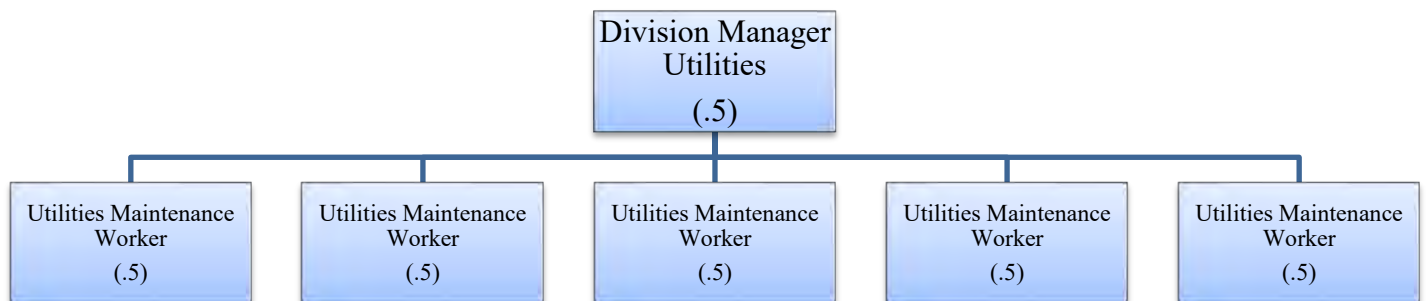


## WASTE WATER DEPARTMENT

*WwWf'Hwpf''*

### Full Time Equivalent (FTE) Personnel Schedule

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	2.65	2.5	3.0	3.0	3.0
<b>Continuous Part Time</b>	-	-	-	-	-
<b>Seasonal</b>	-	-	-	-	-
<b>Total</b>	2.65	2.5	3.0	3.0	3.0



#### Contact Utility Services

200 Laurence Drive  
Heath, TX 75032

Ph: (972) 771-6228  
Fax: (972) 961-4932

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#### City of Heath Storm Water Management Program

The City of Heath is taking a pro-active approach to reduce water pollution sources and has implemented a Storm Water Management Plan (SWMP) in compliance with the Texas Commission on Environmental Quality (TCEQ).

The goal of the Heath's SWMP is to maintain natural and manmade drainage ways in free-flowing condition, to reduce the risk of localized storm water flooding, to reduce storm water pollution as required by federal law, to manage floodplain development, and to manage the municipal drainage utility system.



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Wastewater Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund expenditures authorized for Wastewater Division</i></b>						
512-101	Salaries	133,925	152,300	152,300	130,600	150,200
512-102	Health Insurance	23,597	27,200	27,200	27,600	31,100
512-103	Workers' Comp Insurance	3,841	4,500	4,500	4,500	4,400
512-104	Overtime	14,044	18,000	18,000	15,000	18,000
512-105	FICA	11,497	13,100	13,100	10,400	13,000
512-106	Retirement (TMRS)	17,277	19,900	19,900	17,300	20,300
512-107	Unemployment	0	1,600	1,600	500	1,600
512-110	Certification Compensation	319	0	0	0	0
	<b><i>Total - Personnel Services</i></b>	<b><i>204,500</i></b>	<b><i>236,600</i></b>	<b><i>236,600</i></b>	<b><i>205,900</i></b>	<b><i>238,600</i></b>
512-201	Electric Service	30,900	29,000	29,000	28,900	29,000
512-202	Gas Service	727	1,000	1,000	1,000	1,000
512-203	Water Service	0	300	300	100	300
512-204	Telecommunications	4,172	4,000	4,000	4,000	4,500
512-220	Office Supplies	640	400	400	400	400
512-221	Postage & Freight	0	100	100	100	100
512-222	Printing & Photo	0	300	300	100	300
512-230	Dues/Subscriptions/Publication	111	300	300	100	300
512-231	Conferences & Training	415	3,300	3,300	0	3,300
512-232	Travel, Meals & Lodging	0	500	500	200	500
512-234	Uniforms	2,854	3,500	3,500	3,000	3,500
512-240	Subcontractor Services	79,927	60,000	85,000	73,000	85,000
512-241	SubContractor Service Lines - Dev	0	25,000	25,000	17,000	25,000
	Annual Maintenance	0	0	0	0	11,100
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>119,746</i></b>	<b><i>127,700</i></b>	<b><i>152,700</i></b>	<b><i>127,900</i></b>	<b><i>164,300</i></b>
512-300	Commodity Purchase	1,221,338	1,320,600	1,320,600	1,194,141	1,557,100
512-311	Legal Publications/Advertising	0	0	0	0	0
512-342	Professional Fees/Consultants	3,069	15,000	15,000	10,000	15,000
512-343	Computer Maintenance Services	5,750	6,200	6,200	6,200	6,200
512-344	Engineering	0	5,000	5,000	3,000	5,000
512-369	Contract Drafting	0	2,500	2,500	500	2,500
512-370	Maintenance & Repair Parts	9,470	30,000	30,000	20,000	30,000
512-399	Miscellaneous Expense	50	0	0	0	0
	<b><i>Total - Operational Items</i></b>	<b><i>1,239,677</i></b>	<b><i>1,379,300</i></b>	<b><i>1,379,300</i></b>	<b><i>1,233,841</i></b>	<b><i>1,615,800</i></b>
512-415	Hand Tools	0	2,500	2,500	1,500	2,500
512-440	Equipment Repair & Maintenance	4,210	16,000	16,000	6,000	16,000
512-441	Auto Repair & Maintenance	2,177	10,000	10,000	3,000	10,000
512-442	Gas, Oil & Fuel	7,097	10,000	10,000	8,000	10,000



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Wastewater Division**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund expenditures authorized for Wastewater Division</i></b>						
512-450	Machinery/Equipment Rental	1,565	1,500	1,500	500	1,500
	Pump Station Repair	0	0	0	0	5,000
	<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>15,049</i></b>	<b><i>40,000</i></b>	<b><i>40,000</i></b>	<b><i>19,000</i></b>	<b><i>45,000</i></b>
512-501	Office Furniture/Fixtures/Equip	0	100	100	100	500
512-502	Computer Equipment	135	4,000	4,000	0	0
512-503	Mobile Equipment	0	0	0	0	0
512-504	Other Equipment	0	0	0	0	0
512-518	Construction - Fencing	1,168	0	0	0	0
512-532	Vehicles	0	0	0	0	0
	<b><i>Total - Capital Outlay</i></b>	<b><i>1,303</i></b>	<b><i>4,100</i></b>	<b><i>4,100</i></b>	<b><i>100</i></b>	<b><i>500</i></b>
	<b><i>Total - Wastewater Division</i></b>	<b><i>1,580,275</i></b>	<b><i>1,787,700</i></b>	<b><i>1,812,700</i></b>	<b><i>1,586,741</i></b>	<b><i>2,064,200</i></b>



**UTILITY ADMINISTRATIVE  
SERVICES DEPARTMENT**

*Waka' Hwpf''*

**Purpose & Description**

Committed to the highest standard of customer care by consistently providing accurate billings, services, and up-to-date information through; personal contact, mailings and internet-based interaction.

**Strategies & Goals**

Continually analyze fees and rate structures to ensure they are equitable

Assist sound management of the City by providing accurate and timely financial condition

Ensure the legal use of all City funds through an effective system of financial security and internal control

**Utility Administrative Services Expenditure Summary**

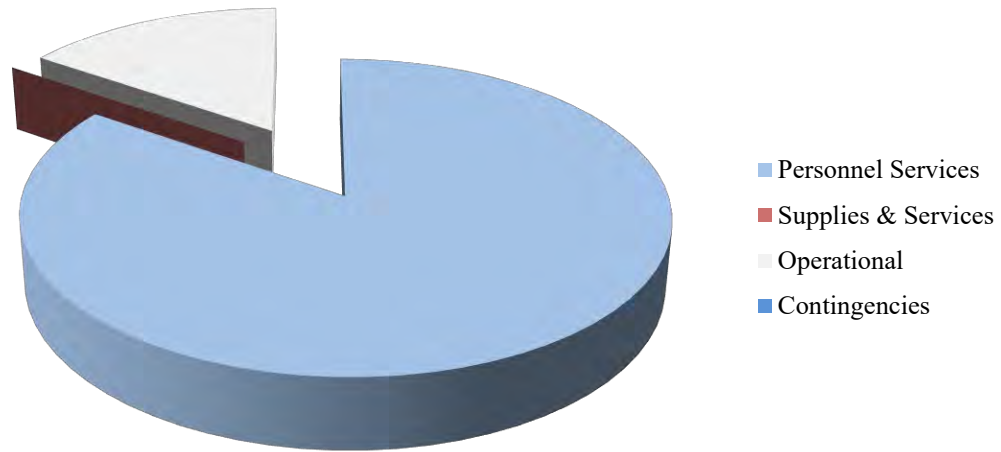
	<b>Amended Budget FY 2017</b>	<b>Amended Budget FY 2018</b>	<b>Amended Budget FY 2019</b>	<b>Amended Budget FY 2020</b>	<b>Adopted Budget FY 2021</b>	<b>% Increase/Decrease</b>
<b>Personnel Services</b>	\$542,900	\$681,700	\$630,800	\$626,100	\$719,600	13%
<b>Supplies &amp; Services</b>	\$1,000	\$-	\$-	\$-	\$-	0%
<b>Operational</b>	\$130,000	\$130,000	\$216,500	\$163,800	\$131,200	-25%
<b>Contingencies</b>	\$-	\$-	\$-	\$-	\$-	0%



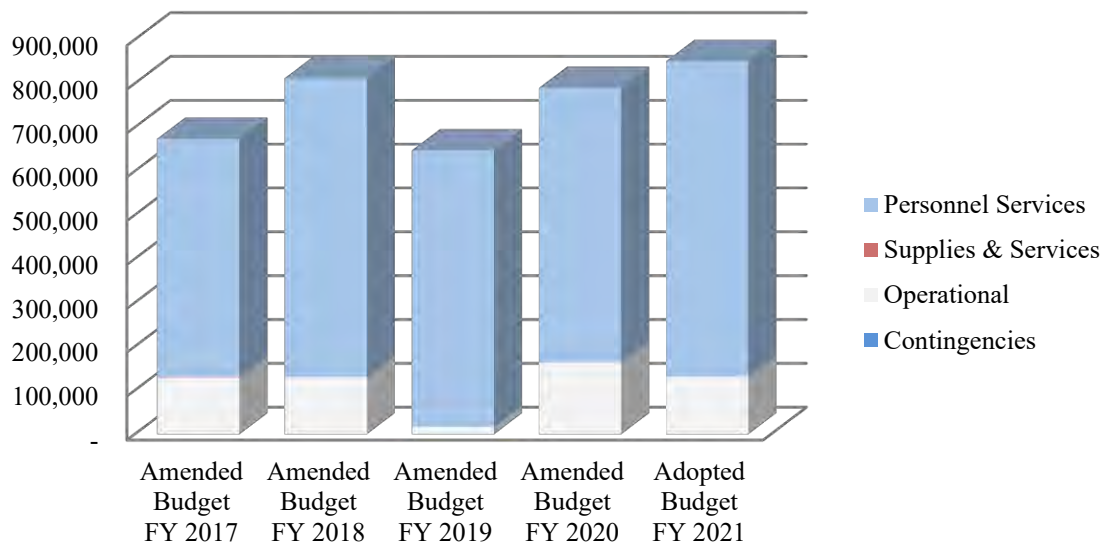
**UTILITY ADMINISTRATIVE  
SERVICES DEPARTMENT**

*Waka' Hwpf''*

## Adopted Budget FY 2021



## FY 2017 - FY 2021

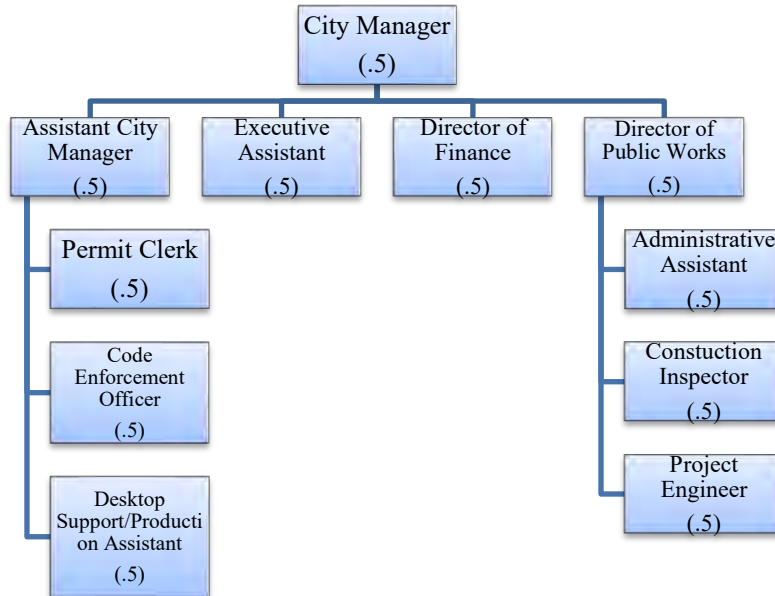


## UTILITY ADMINISTRATIVE SERVICES DEPARTMENT

*Wakol' Hwpf''*

### Full Time Equivalent (FTE) Personnel Schedule

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	4.5	5.0	4.5	4.5	5.5
<b>Continuous Part Time</b>	-	-	-	0.25	-
<b>Seasonal</b>	-	-	-	-	-
<b>Vqwn'</b>	4.5	5.0	4.5	4.75	5.5



### Useful Contact Numbers

City of Heath, TX Consumer Confidence Report: (972) 771-6228

Safe Drinking Water Hotline: (800) 426-4791

City of Heath - Water Utilities: (972) 771-6228



### Resource Information

For more and tips on water conservation visit [Water IQ: Know Your Water](#) and [www.ntmwd.com](http://www.ntmwd.com)

For Drinking Water Quality reports visit [City of Heath, TX | Public Works](#)

### Did you know?

The City of Heath's water supplier is the City of Rockwall, which is a member city of the North Texas Municipal Water District (NTMWD).

NTMWD is responsible for setting the rates charged to their customer. Rates are calculated annually and are based on the projected cost of providing the service. Water rates are set per 1,000 gallons. As our provider, the City of Rockwall charges Heath an administration fee of \$0.26 per 1,000 gallons in addition to the NTMWD's rate.



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Utility Administrative Services**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund expenditures authorized for Administration Division</i></b>						
565-101	Salaries	448,990	472,800	472,800	474,300	539,700
565-102	Health Insurance	49,804	52,400	52,400	42,300	61,900
565-103	Workers' Comp Insurance	1,387	1,200	1,200	1,200	1,300
565-104	Overtime	903	6,300	6,300	4,300	6,300
565-105	FICA	35,520	36,700	36,700	35,700	41,900
565-106	Retirement (TMRS)	52,330	54,300	54,300	52,900	65,800
565-107	Unemployment	0	2,400	2,400	800	2,700
565-109	Temporary Help	18,904	0	0	0	0
	<b><i>Total - Personnel Services</i></b>	<b><i>607,838</i></b>	<b><i>626,100</i></b>	<b><i>626,100</i></b>	<b><i>611,500</i></b>	<b><i>719,600</i></b>
565-220	Office Supplies	0	0	0	0	0
565-222	Printing & Photo	0	0	0	0	0
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>
565-312	Newsletter	5,565	7,500	7,500	6,800	7,000
565-336	Risk Management Consulting	3,600	7,500	7,500	7,500	7,500
565-337	Human Resources	0	900	900	900	1,000
565-338	Public Relations	39,000	39,000	39,000	39,000	40,200
565-342	Professional Fees/Consulting	81,732	33,900	33,900	21,700	20,000
565-343	Computer Maintenance Services	0	0	0	0	5,500
565-344	Engineering	37,005	75,000	75,000	49,000	50,000
	<b><i>Total - Operational Items</i></b>	<b><i>166,902</i></b>	<b><i>163,800</i></b>	<b><i>163,800</i></b>	<b><i>124,900</i></b>	<b><i>131,200</i></b>
	<b><i>Total - Administration Division</i></b>	<b><i>774,740</i></b>	<b><i>789,900</i></b>	<b><i>789,900</i></b>	<b><i>736,400</i></b>	<b><i>850,800</i></b>



## CUSTOMER SERVICE DEPARTMENT

*Wklw{ 'Hwpf ''*

### Purpose & Description

Committed to the highest standard of customer care by consistently proving accurate billings, services and collections of the City's, water, sewer and sanitation fees. Responding to customer questions and concerns enforcing late or non-payment practices and managing changes to the customer database.

### Strategies & Goals

Explore and continue to implement technology improvements to create more efficient financial processes and reposts by implementing hand held meter reading system.

Assist in sound management of the City by providing accurate and timely financial condition.

Ensure the legal use of all City funds through an efficient system of financial security and internal control.

### Accomplishments

Encouraged continued use of Online Web payments to promote prompt receipting

Encouraged continued use of Web-based electronic service requests for all utility connections

Encouraged continued E-billing of utility bills

Update online forms

### Customer Service Expenditure Summary

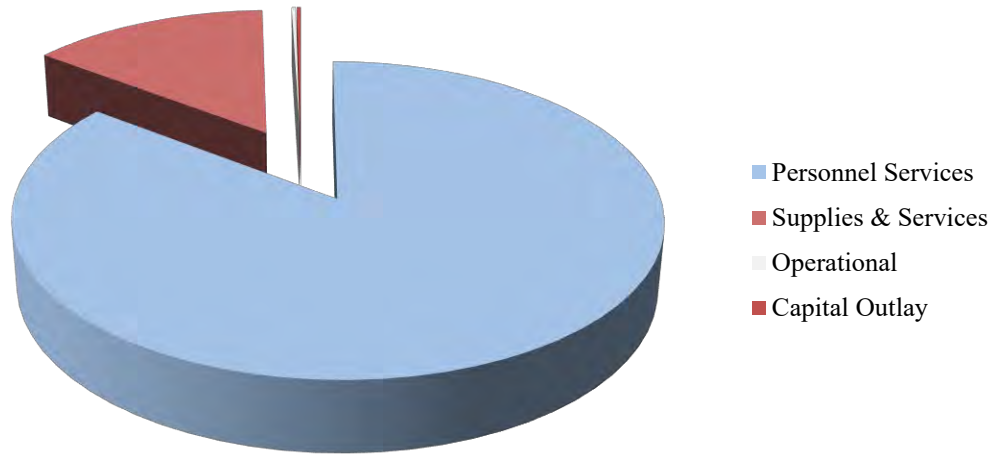
	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$174,700	\$181,600	\$174,700	\$176,400	\$177,100	1%
Supplies & Services	\$27,300	\$26,900	\$27,300	\$28,000	\$29,400	5%
Operational	\$500	\$500	\$500	\$500	\$500	0%
Capital Outlay	\$500	\$500	\$500	\$500	\$500	0%



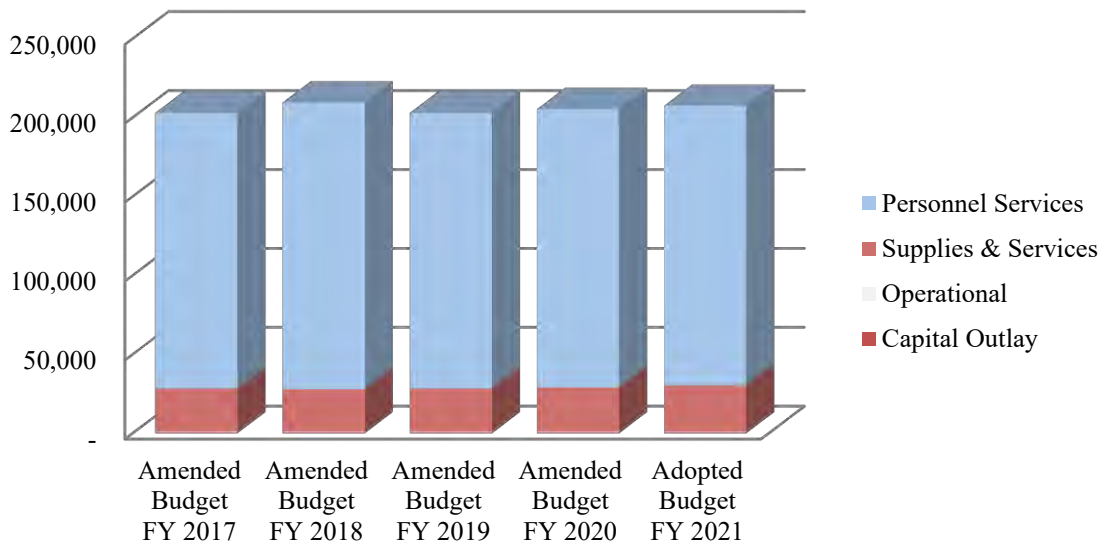
**CUSTOMER SERVICE  
DEPARTMENT**

*Waka' Hwpf''*

**Adopted Budget FY 2021**



**FY 2017 - FY 2021**

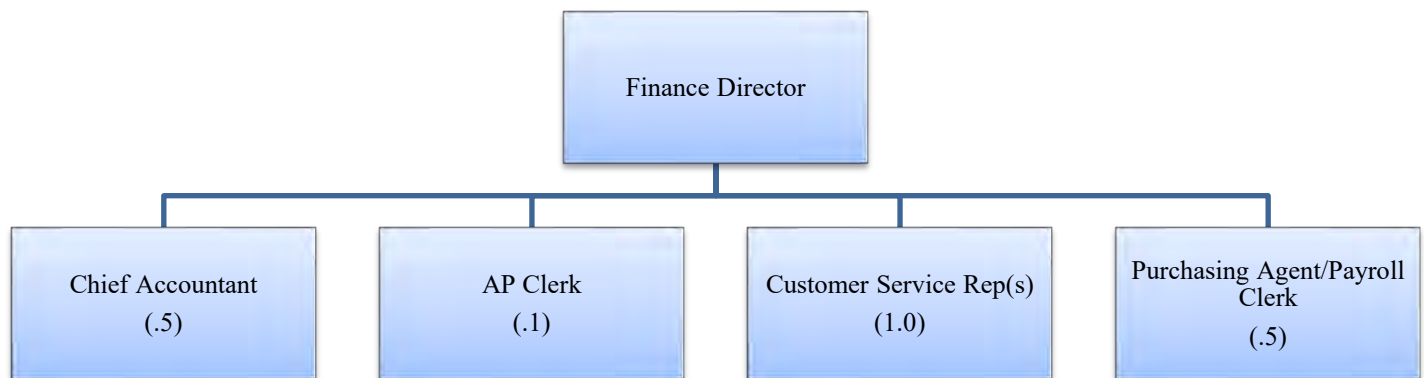


**CUSTOMER SERVICE  
DEPARTMENT**

*Wklw' Hwpf''*

**Full Time Equivalent (FTE) Personnel Schedule**

	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>	<b>FY 20-21</b>
<b>Full Time</b>	2.0	2.0	2.0	2.0	2.0
<b>Continuous Part Time</b>	0.05	0.05	0.05	0.05	0.05
<b>Seasonal</b>	-	-	-	-	-
<b>Vqwr'</b>	2.1	2.1	2.1	2.1	2.1



**Contact Utility Services**

Customer Service

200 Laurence Drive  
Heath, TX 75032

Ph: (972) 771-6228  
Fax: (972) 961-4932

[ACH Draft Authorization](#)  
[Utility Account Confidentiality](#)  
[Credit/Debit Card Authorization](#)  
[Special Assistance](#)  
[Sign-up for or disconnect](#)  
[Household Hazardous Waste](#)



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Customer Services**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund expenditures authorized for Customer Services Division</i></b>						
570-101	Salaries	124,160	126,800	126,800	119,600	131,800
570-102	Health Insurance	19,768	23,000	23,000	12,200	16,800
570-103	Workers' Comp Insurance	320	400	400	400	400
570-104	Overtime	844	500	500	200	500
570-105	FICA	10,977	9,800	9,800	9,400	10,200
570-106	Retirement (TMRS)	13,999	14,900	14,900	14,600	16,000
570-107	Unemployment	0	1,400	1,400	400	1,400
	<b><i>Total - Personnel Services</i></b>	<b><i>170,068</i></b>	<b><i>176,800</i></b>	<b><i>176,800</i></b>	<b><i>156,800</i></b>	<b><i>177,100</i></b>
570-204	Telecommunications	1,590	1,500	1,500	1,500	1,500
570-220	Office Supplies	1,176	1,500	1,500	1,800	1,700
570-221	Postage & Freight	16,963	16,500	16,500	16,800	17,500
570-222	Printing & Photo	8,279	7,500	7,500	7,500	8,000
570-231	Conferences & Training	0	500	500	200	500
570-232	Travel, Meals & Lodging	59	200	200	0	200
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>28,067</i></b>	<b><i>27,700</i></b>	<b><i>27,700</i></b>	<b><i>27,800</i></b>	<b><i>29,400</i></b>
<b>570-342</b>	Professional Fees/Consultants	0	0	0	6,000	0
570-371	Applicant Screening	0	500	500	0	500
	<b><i>Total - Operational Items</i></b>	<b><i>0</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>6,000</i></b>	<b><i>500</i></b>
570-501	Office Furniture/Fixtures/Equipment	97	500	500	500	500
	<b><i>Total - Capital Outlay</i></b>	<b><i>97</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>	<b><i>500</i></b>
	<b><i>Total - Customer Services Division</i></b>	<b><i>198,232</i></b>	<b><i>205,500</i></b>	<b><i>205,500</i></b>	<b><i>191,100</i></b>	<b><i>207,500</i></b>



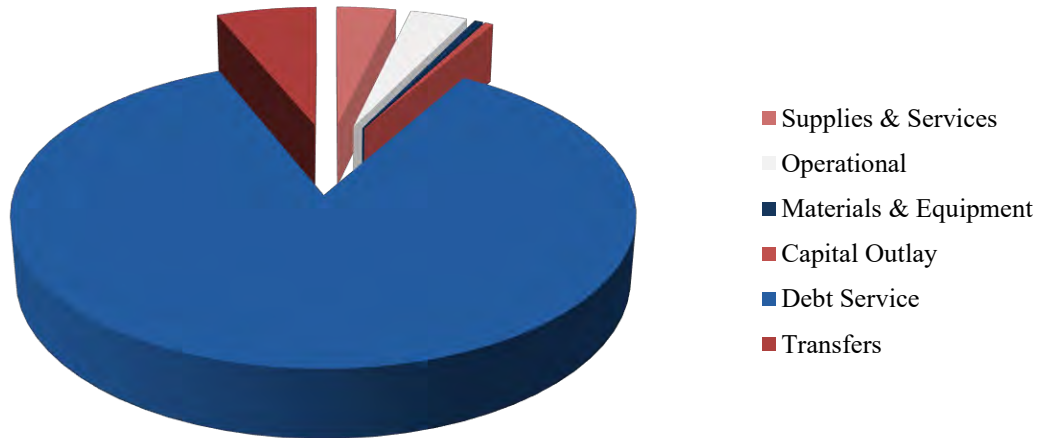
**NON-DIVISIONAL  
DEPARTMENT**

*Waka' Hwpf''*

**Non-Divisional Expenditure Summary**

	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Supplies & Services	\$110,100	\$133,000	\$120,900	\$132,100	\$137,700	4%
Operational	\$115,500	\$146,000	\$151,700	\$161,200	\$133,600	-21%
Materials & Equipment	\$11,400	\$11,400	\$11,400	\$15,000	\$20,000	25%
Capital Outlay	\$47,000	\$15,000	\$13,345	\$15,000	\$20,000	25%
Debt Service	\$1,961,300	\$2,898,600	\$2,998,100	\$3,494,800	\$3,183,000	10%
Transfers	\$198,450	\$329,650	\$300,000	\$231,000	\$231,000	0%

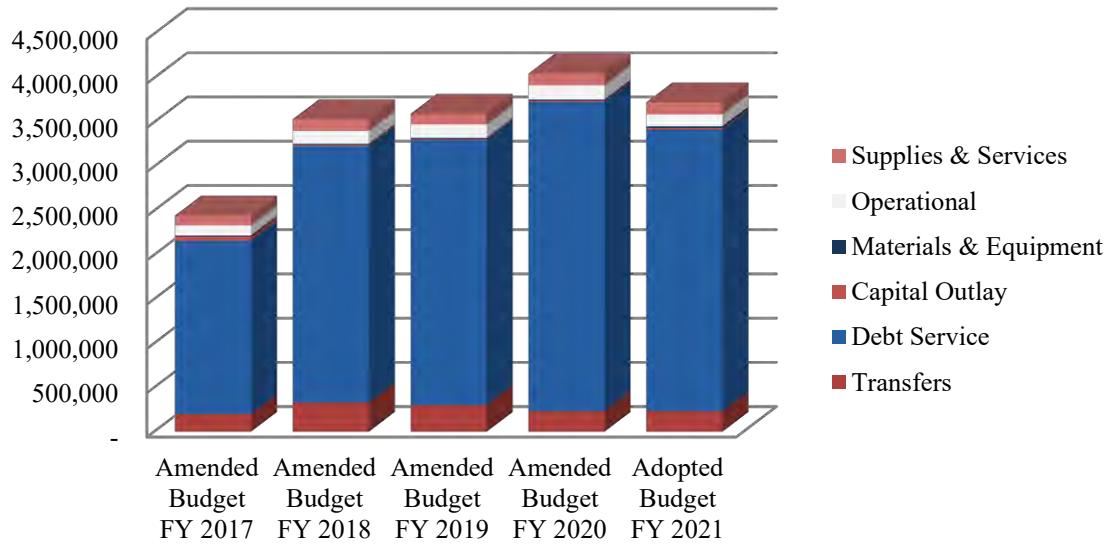
**Adopted Budget FY 2021**



**NON-DIVISIONAL  
DEPARTMENT**

*Waka' Hwpf''*

**FY 2017 - FY 2021**



**Full Time Equivalent (FTE) Personnel Schedule**

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
<b>Full Time</b>	-	-	-	-	-
<b>Continuous Part Time</b>	-	-	-	-	-
<b>Seasonal</b>	0.5	0.5	0.5	-	-
<b>Vqvcn'</b>	0.5	0.5	0.5	-	-



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**WUF Non-Divisional**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund expenditures authorized for Non-Divisional Division</i></b>						
575-201	Electric Service	15,693	20,000	20,000	10,500	12,000
575-202	Gas Service	1,025	1,500	1,500	1,300	1,500
575-203	Water Service	567	800	800	600	700
575-204	Telecommunications	3,248	3,200	3,200	3,200	3,200
575-210	Property & Liability Insurance	23,429	23,500	23,500	23,500	23,500
575-220	Office Supplies	0	600	600	200	300
575-221	Postage & Freight	0	0	0	0	0
575-223	Community Center	1,822	4,500	4,500	1,400	2,500
575-224	Janitorial Service & Supplies	20,190	19,000	19,000	22,800	2,300
575-230	Dues/Subscriptions/Publication	2,046	1,500	1,500	1,500	3,700
575-250	Bank Charges	1,219	1,500	1,500	1,500	2,000
575-251	Credit Card Charges	63,788	50,000	50,000	77,800	80,000
575-260	Staff Development	3,044	6,000	6,000	6,000	6,000
	<b><i>Total - Supplies &amp; Services</i></b>	<b><i>136,071</i></b>	<b><i>132,100</i></b>	<b><i>132,100</i></b>	<b><i>150,300</i></b>	<b><i>137,700</i></b>
575-342	Professional Fees	9,271	47,500	47,500	47,500	10,000
575-343	Computer Maintenance Services	94,256	109,100	109,100	100,100	119,000
575-360	Other Operational Supplies	1,122	1,500	1,500	1,200	1,500
575-381	Bond Issuance Cost	0	500	500	500	500
575-399	Miscellaneous Expense	0	2,600	2,600	2,600	2,600
	<b><i>Total - Operational Items</i></b>	<b><i>104,649</i></b>	<b><i>161,200</i></b>	<b><i>161,200</i></b>	<b><i>151,900</i></b>	<b><i>133,600</i></b>
575-441	Auto Repair & Maintenance	44	0	0	0	0
575-442	Gas, Oil & Fuel	431	0	0	0	0
575-443	Structure Repair & Maintenance	6,923	15,000	15,000	15,000	20,000
	<b><i>Total - Materials &amp; Equipment</i></b>	<b><i>7,398</i></b>	<b><i>15,000</i></b>	<b><i>15,000</i></b>	<b><i>15,000</i></b>	<b><i>20,000</i></b>
575-501	Office Furniture/Fixture/Equipment	0	0	0	0	0
575-502	Computer Equipment	12,511	15,000	15,000	15,000	20,000
575-519	City Hall Improvements	0	0	0	0	0
	<b><i>Total - Capital Outlay</i></b>	<b><i>12,511</i></b>	<b><i>15,000</i></b>	<b><i>15,000</i></b>	<b><i>15,000</i></b>	<b><i>20,000</i></b>
575-622	2004 A Tax/Rev CO Refunding - Prin	0	0	0	0	0
575-623	2004 A Tax/Rev CO Refunding - Int	0	0	0	0	0
575-627	Series 2007 C O - Principal	0	0	0	0	0
575-628	Series 2007 C O - Interest	0	0	0	0	0
575-631	2010 GO Refunding - Principal	0	0	0	0	0
575-632	2010 GO Refunding - Interest	0	0	0	0	0
575-635	2013 CO - Principal	25,000	25,000	25,000	25,000	20,000
575-636	2013 CO - Interest	246,125	245,400	245,400	245,400	244,700





**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**WUF Non-Divisional**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Water Utilities Fund expenditures authorized for Non-Divisional Division</i></b>						
575-640	NTMWD Debt Service - Ground Storage	74,486	12,400	12,400	100	0
575-641	NTMWD Debt Service - Interceptor	929,389	1,366,300	1,366,300	866,000	1,066,800
575-643	2015 Refunding - Principal	290,000	295,000	295,000	295,000	300,000
575-644	2015 Refunding - Interest	61,474	55,700	55,700	55,700	49,700
575-645	2017 Refunding - Principal	580,000	605,000	605,000	605,000	635,000
575-646	2017 Refunding - Interest	73,600	49,900	49,900	49,900	25,100
575-647	2017 CO - Principal	295,000	305,000	305,000	305,000	315,000
575-648	2017 CO - Interest	524,100	515,900	515,900	515,900	507,400
575-649	2019 CO - Principal	0	1,900	1,900	1,900	3,900
575-650	2019 CO - Interest	0	5,700	5,700	5,700	3,700
575-651	2019 CO - PID Principal	0	3,000	3,000	3,000	6,000
575-652	2019 CO - PID Interest	0	8,600	8,600	8,600	5,700
	<b><i>Total - Debt Service</i></b>	<b><i>3,099,174</i></b>	<b><i>3,494,800</i></b>	<b><i>3,494,800</i></b>	<b><i>2,982,200</i></b>	<b><i>3,183,000</i></b>
575-801	Transfer to General Fund	300,000	231,000	231,000	231,000	231,000
575-811	Transfer to CIP	0	0	0	0	0
	<b><i>Total - Transfers</i></b>	<b><i>300,000</i></b>	<b><i>231,000</i></b>	<b><i>231,000</i></b>	<b><i>231,000</i></b>	<b><i>231,000</i></b>
	<b><i>Total - Non-Divisional</i></b>	<b><i>3,659,803</i></b>	<b><i>4,049,100</i></b>	<b><i>4,049,100</i></b>	<b><i>3,545,400</i></b>	<b><i>3,725,300</i></b>



## SOLID WASTE DEPARTMENT

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### Purpose & Description

The Solid Waste Fund contracts with a firm to collect waste and recyclables for disposal at the designated landfill or recycling facility.



#### Weekly trash, recycle and bulky item collection schedule:

Mondays: Residents west of FM 740  
Tuesdays: Residents east of FM 740

If collection is impacted by a holiday that falls on a Monday or Tuesday, the City of Heath will publish special collection schedules at [www.heathtx.com](http://www.heathtx.com).

To initiate new service, order additional carts, or have excess trash cans removed, please call the City's Utility Billing Dept. at 972-771-6228.

#### Trash Cart Service

All your household trash and yard waste can be placed in your trash cart. All City of Heath customers receive a 95-gallon rolling poly cart for trash collection, and a 95-gallon rolling poly cart for recyclables.

The following items CANNOT be accepted on the regular trash route: Antifreeze, Batteries, Garden Chemicals, Gasoline, Hazardous Waste, Pool Chemicals, Wet Paint or Tires. Please set trash and recycle carts out by 7 A.M. at least 3 feet away from stationary objects such as cars, mailboxes, fences, gas meters, etc.

#### Bulk Waste

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ñciñ 'ectvñ''*

Progressive Waste Solutions of Texas will collect bulk waste from your curb.

Call Progressive Waste Solutions of Texas at 469-452-8000 for more details.

Bulk items can include furniture, appliances (refrigerators must have certificate verifying that all Freon has been removed), extra trash and yard waste.

#### Additional Resources:

[www.heathtx.com](http://www.heathtx.com)

[www.progressivewaste.com](http://www.progressivewaste.com)

#### Heath Recycle Guide

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Recycling has changed over the past years, simplifying the process so that everyone can take part.

Recyclable materials do not need to be sorted, just placed in your recycle cart. All the recycling efforts are adding up to thousands and thousands of new products made of recycled materials. Recycling conserves natural resources saves landfill space and saves energy. Recycling improves our environment, our quality of life and our planet's future.

Your recycle carts are collected on the same day as your trash each week. All recyclable materials are brought to the Progressive Waste Solutions of Texas facility where it is sorted and bailed. The bails of recycled material are received by companies that use recycled materials to make new products.

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- Aluminum (no cans or aluminum foil)
- Tin & Steel (no paint cans)
- Newspaper
- Magazines
- Phonebooks
- Cardboard
- Plastics (no plastic bags or Styrofoam)
- Glass
- Paper
- Shredded paper
- Junk mail
- Milk jugs

#### Trash & Recycling Services

Billing Inquiries 971-771-6228

Progressive Waste Solutions of Texas  
Customer Service 469-452-8000

Landfill-Garland 972-205-3670  
3175 Elm Grove Road, Rowlett  
(Fee will apply)

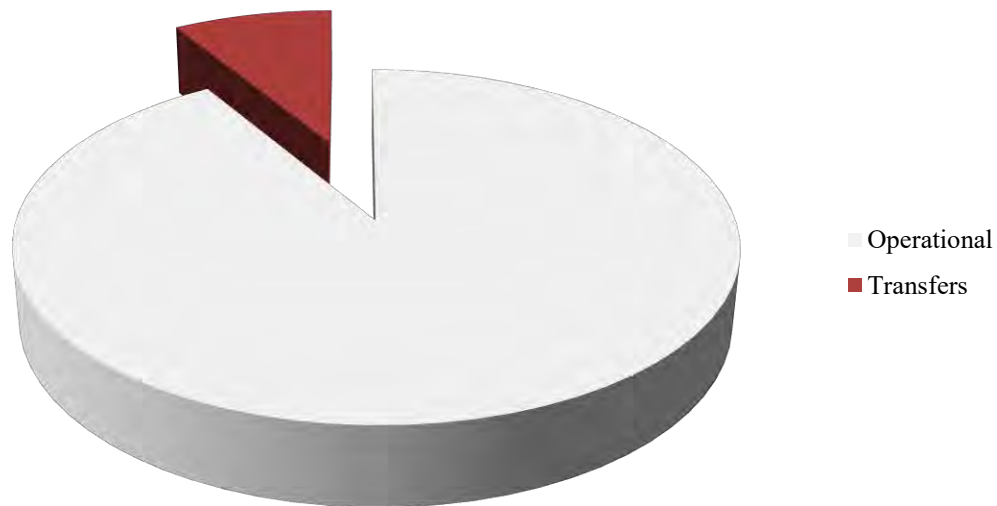


## SOLID WASTE DEPARTMENT

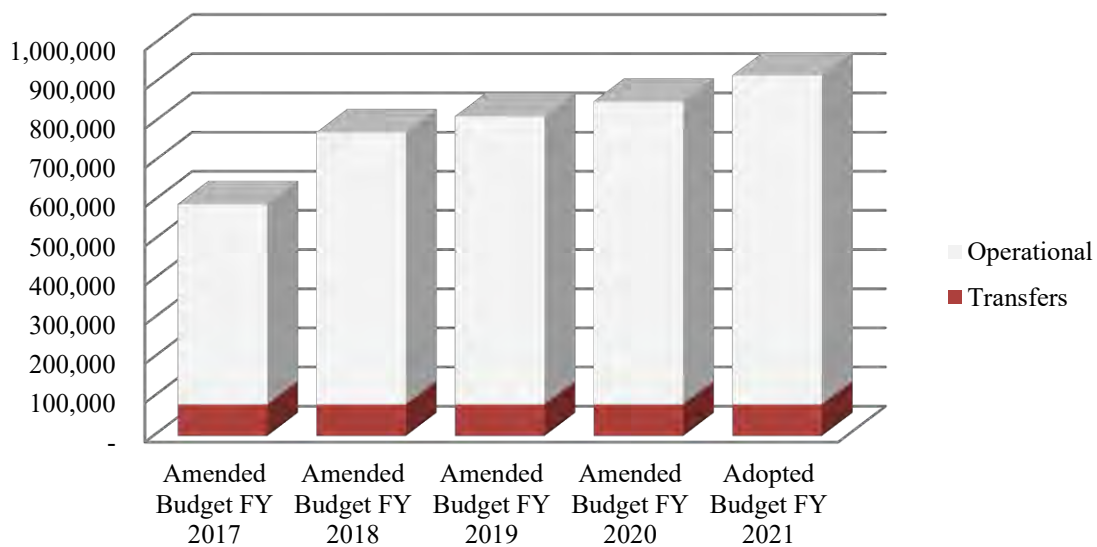
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	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
<b>Operational</b>	\$511,700	\$694,800	\$735,900	\$773,600	\$840,100	8%
<b>Transfers</b>	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	0%

### Adopted Budget FY 2021



### FY 2017 - FY 2021



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>		<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Solid Waste Fund Sources and Uses</i></b>						
<b>Sources of Funds</b>						
	<i>Beginning Resources</i>	<i>124,585</i>	<i>152,303</i>	<i>152,303</i>	<i>152,303</i>	<i>149,156</i>
	<i>Current Revenues</i>					
<b>Revenue</b>						
4106	Interest Earned	1,518	3,100	3,100	2,100	1,000
4701	Sanitation Fees	781,141	851,500	851,500	874,700	901,000
4707	Late Payment Fees	6,542	7,000	7,000	6,700	7,000
	<b><i>Total Sanitation Revenue</i></b>	<b><i>789,201</i></b>	<b><i>861,600</i></b>	<b><i>861,600</i></b>	<b><i>883,500</i></b>	<b><i>909,000</i></b>
	<b><i>Total Sources Of Funds</i></b>	<b><i>913,786</i></b>	<b><i>1,013,903</i></b>	<b><i>1,013,903</i></b>	<b><i>1,035,803</i></b>	<b><i>1,058,156</i></b>
<b>Uses of Funds</b>						
579-300	Commodity Purchase	701,014	773,100	773,100	776,800	800,100
579-301	Hazardous Waste	0	0	0	29,847	40,000
579-341	Legal Services	0	500	500	0	0
579-399	Miscellaneous	469	0	0	0	0
	<b><i>Total - Operational Items</i></b>	<b><i>701,483</i></b>	<b><i>773,600</i></b>	<b><i>773,600</i></b>	<b><i>806,647</i></b>	<b><i>840,100</i></b>
579-801	Transfer to General Fund	30,000	40,000	40,000	40,000	40,000
579-810	Transfer to Utility Fund	30,000	40,000	40,000	40,000	40,000
	<b><i>Total Billing &amp; Transfer Fee</i></b>	<b><i>60,000</i></b>	<b><i>80,000</i></b>	<b><i>80,000</i></b>	<b><i>80,000</i></b>	<b><i>80,000</i></b>
	<b><i>Total Current Expenditures</i></b>	<b><i>761,483</i></b>	<b><i>853,600</i></b>	<b><i>853,600</i></b>	<b><i>886,647</i></b>	<b><i>920,100</i></b>
	<b><i>Ending Resources</i></b>	<b><i>152,303</i></b>	<b><i>160,303</i></b>	<b><i>160,303</i></b>	<b><i>149,156</i></b>	<b><i>138,056</i></b>
	<b><i>Revenue vs. Expenditures - Surplus/(Deficit)</i></b>	<b><i>27,718</i></b>	<b><i>8,000</i></b>	<b><i>8,000</i></b>	<b><i>(3,147)</i></b>	<b><i>(11,100)</i></b>





# CITY OF HEATH

## DEBT SERVICE FUND

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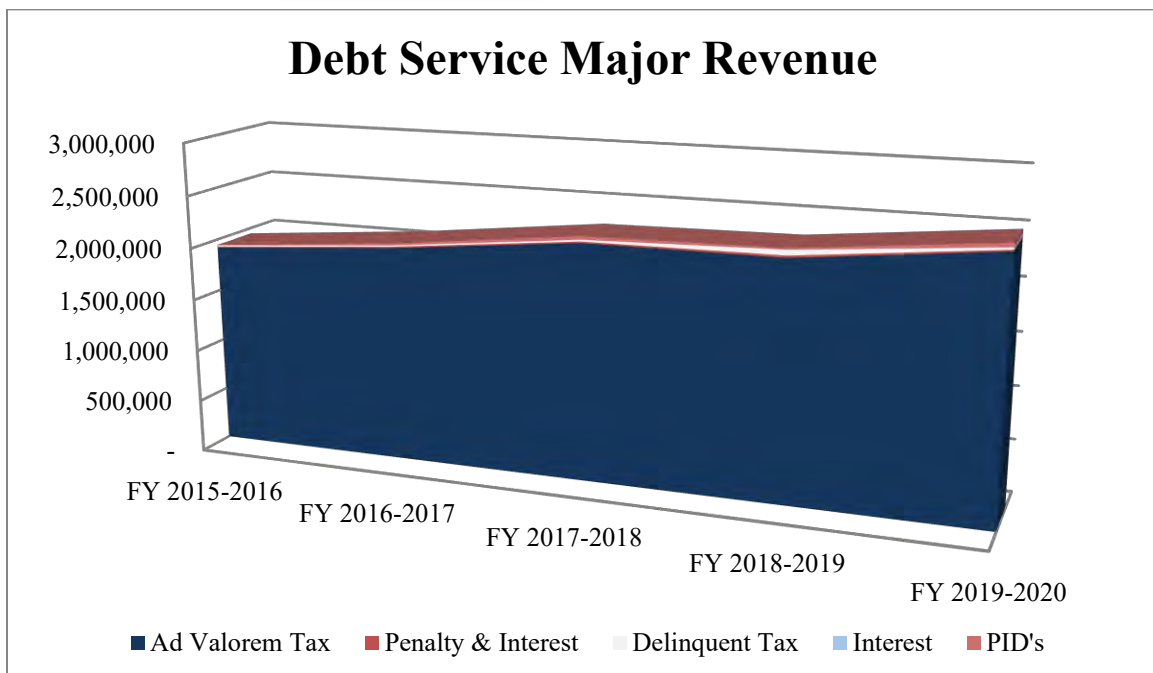
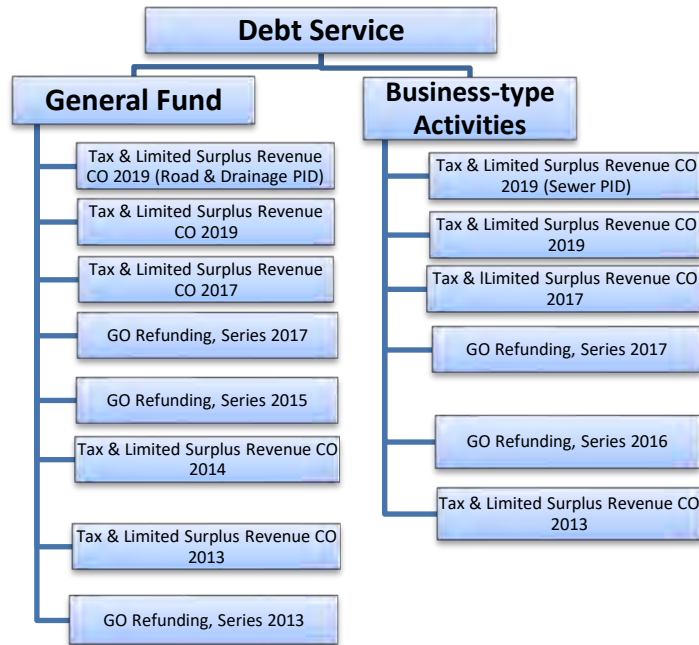
The Debt Service Fund is a special fund established to account for the accumulation and expenditure of resources for payment of principal and interest on tax supported bonded debt. Bonded debt includes General Obligation Bonds, Certificates of Obligations and Combination Tax & Revenue Certificates of Obligation.

The principal source of revenue is assessed property taxes as established by ordinance.



The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, long-term debt principal and interest. The resources of this fund are generated by a tax levy based upon property values. Payments of principal and interest are made for General Obligation Bonds, Certificates of Obligation and Revenue Bonds.

Current General Outstanding debt, including principal and interest equals \$30,180,123 comprised of General Obligation Refunded Issues and Combination Tax & Surplus Revenue Certificates of Obligation. Four debt obligations are divided by percentage between General Obligation Debt and the Business-Type activities represented below.



## **What was debt issue for?**

**General Obligation Refunding Bonds, Series 2017** – The purpose of this debt issuance is for (i) refunding a portion of the City's outstanding debt for a debt savings; and (ii) paying costs of issuing Bonds.

**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2017** – The purpose of this debt issuance is for (i) constructing, reconstructing and improving streets and roads, including related sidewalks, drainage, utility relocation, signalization, landscaping, lighting and signage; (ii) constructing, installing, acquiring and equipping improvements to municipal parks and trails; (iii) acquiring, constructing, installing and equipping additions, extensions and improvements to the City's waterworks and sewer system, and the acquisition of land and interests in land necessary therefor; (iv) acquiring a firetruck; (v) constructing and equipping a public works facility, including related parking and infrastructure; (vi) legal, fiscal and engineering fees in connection with such projects; and (vii) paying costs of issuance of the Certificates.

**General Obligation Refunding Bond, Series 2015** – The purpose of this debt issuance is for (i) refunding a portion of the City's outstanding debt for a debt savings; and (ii) paying costs of issuing Bonds.

**Combination Tax & Limited Surplus Revenue Certificates of Obligation, Series 2014** – The purpose of this debt issuance is for paying contractual obligations to be incurred for (i) constructing and improving streets and roads; (ii) constructing, installing, acquiring and equipping improvements to municipal parks and trails; (iii) constructing, acquiring, installing and equipping a public safety communications system; (iv) legal, fiscal and engineering fees in connection with such projects; and (v) paying costs of issuance of the Certificates.

**General Obligation Refunding Bonds, Series 2013** – The purpose of this debt issuance is for (i) refunding a portion of the City's outstanding debt for a debt savings; and (ii) paying costs of issuing Bonds.

**Combination Tax and Surplus Revenue Certificates of Obligation, Series 2013** – The purpose of this debt issuance is for (i) constructing, installing, acquiring and equipping additions, extensions, and improvements to the City's waterworks and sanitary sewer system, and the acquisition of land and interests in land for such projects; (ii) constructing and improving streets and roads, including related drainage, utility relocation, signalization, landscaping, lighting and signage; (iii) legal, fiscal and engineering fees in connection with such projects; and (iv) paying costs of issuance of the Certificates.



## Aggregate Debt Service Schedule

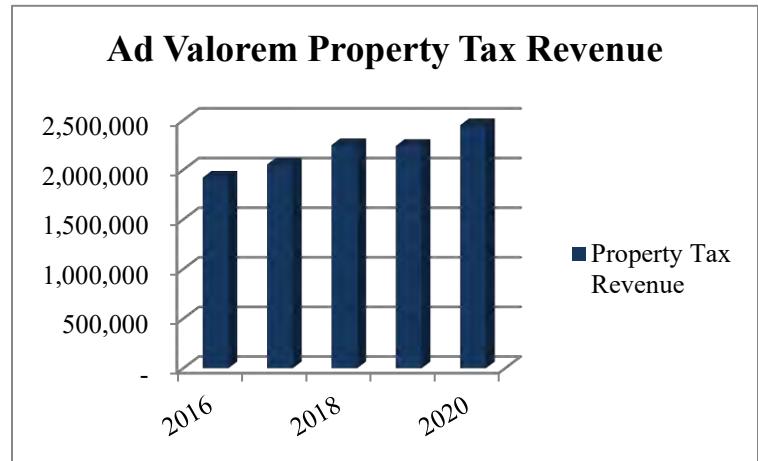
The Aggregate Debt Service Schedule shows principal and interest payment obligations through 2039. Annually, the Debt Service Schedule of obligations and self-supporting revenue (primarily property tax and interest income) is analyzed for stability.

Numerous unforeseen changes in variables make annual analysis vital. Annually, assumptions can be revised to incorporate economical and valuation fluctuations and refunding options. Analysis will include:

1. Estimated annual growth in the taxable assessed valuation over the life of the debt,
2. Existing amount of GO Debt Service obligations each year for the life of the debt,
3. Other long-term debt obligations for the life of the debt,
4. Collection rate of Debt Service (I&S) portion of Ad Valorem Tax Levy over the life of the debt,
5. Interest rate projections for the life of the debt,
6. Estimated I&S tax rate for the life of the debt, and
7. Refunding feasibility.

### Ad Valorem Property Taxes, Current Year (98%)

The Rockwall County Appraisal District (RCAD) and Kaufman County Appraisal District (KCAD) establish the value of each property within the City of Heath.



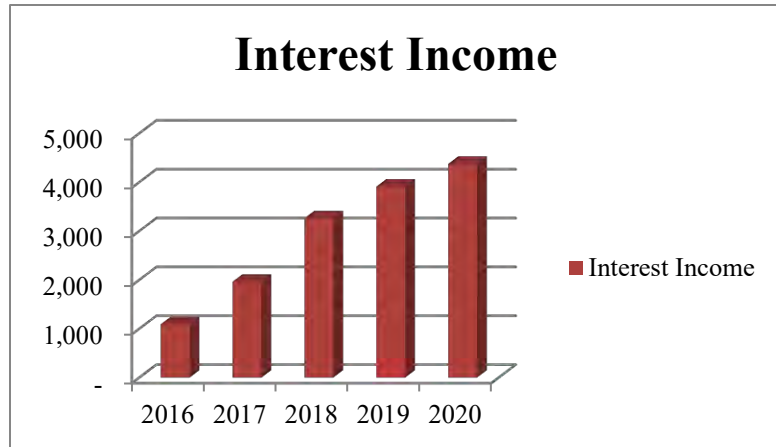
Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projections
<b>Formula:</b> $(A/100) * B * C$  <b>Where:</b> <ul style="list-style-type: none"> <li>A. Certified Net Taxable Value</li> <li>B. Millage Rate</li> <li>C. Collection Rate</li> </ul>	<ol style="list-style-type: none"> <li>1. Assessed values expected to remain steady</li> </ol>	<ul style="list-style-type: none"> <li>A. \$1,873,912,802</li> <li>B. 0.128985</li> <li>C. 98.5%</li> </ul>	\$2,435,200	\$2,502,400
<b>Detailed Assumptions:</b> <ol style="list-style-type: none"> <li>1. The assumptions included a continued steady growth in assessed value; use of fund balance for repayment of debt; no new debt issuance; and an annual review for refunding savings opportunities.</li> <li>2. No refunding option available this fiscal year.</li> <li>3. Allocation of M&amp;O and I&amp;S: M&amp;O = 0.247584; I&amp;S = 0.128985</li> </ol>				





### Interest (1%)

Interest rates have declined and remain historically low. The decrease in interest income is a combination of low interest rates and reduction in the debt service fund balance.



	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projections
<b>Formula:</b> $(A * (1+B)^{(C/12)})$  <b>Where:</b> A. Average Balance B. Rate C. Time	1. TexStar 0.1339% 2. TexPool 0.1474% 3. Debt Service Payments	A. I & S Accounts B. 0.10%-0.15%	\$4,100	\$3,000
<b>Detailed Assumptions:</b>  1. The economic outlook for interest rates is not promising. Interest rates are projected to remain low for an “extended period” interest calculation reflect the current rate of interest.				

**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

<b>Sources and Uses</b>					
	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Original</i>	<i>Amended</i>		<i>Adopted</i>
	<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Debt Service Fund - Sources and Uses</i></b>					
<b>Sources of Funds</b>					
<i>Beginning Resources</i>	<b>263,863</b>	<b>374,478</b>	<b>374,478</b>	<b>374,478</b>	<b>396,178</b>
<i>Current Revenues</i>					
4001 Ad Valorem Tax	2,240,116	2,435,200	2,435,200	2,435,200	2,502,400
4002 Penalty & Interest	20,067	13,600	13,600	13,600	13,600
4004 Ad Valorem Delinquent Taxes	48,780	16,500	16,500	16,500	16,500
4106 Interest Earned	3,911	3,100	3,100	5,500	3,000
4222-4231 Other (PIDs, Assessments, Escrows)	12,878	20,700	20,700	36,100	20,300
<b>Total - Debt Service Fund Revenue</b>	<b>2,325,752</b>	<b>2,489,100</b>	<b>2,489,100</b>	<b>2,506,900</b>	<b>2,555,800</b>
<b>Total Sources Of Funds</b>	<b>2,589,615</b>	<b>2,863,578</b>	<b>2,863,578</b>	<b>2,881,378</b>	<b>2,951,978</b>
<b>Uses of Funds</b>					
<i>Current Expenditures</i>					
520-399 Miscellaneous Expense	-23,301	9,400	9,400	5,500	9,400
<b>Total - Operational Items</b>	<b>-23,301</b>	<b>9,400</b>	<b>9,400</b>	<b>5,500</b>	<b>9,400</b>
520-633 2013 Refunding - Principal	45,000	45,000	45,000	45,000	45,000
520-634 2013 Refunding - Interest	31,075	29,800	29,800	29,800	28,400
520-635 2013 CO - Principal	40,000	40,000	40,000	40,000	40,000
520-636 2013 CO - Interest	57,150	56,000	56,000	56,000	54,800
520-637 2014 CO - Principal	595,000	620,000	620,000	620,000	645,000
520-638 2014 CO - Interest	429,338	405,000	405,000	405,000	379,700
520-643 2015 Refunding - Principal	445,000	455,000	455,000	455,000	465,000
520-644 2015 Refunding - Interest	87,450	78,600	78,600	78,600	69,200
520-645 2017 Refunding - Principal	215,000	220,000	220,000	220,000	230,000
520-646 2017 Refunding - Interest	27,093	18,400	18,400	18,400	9,400
520-647 2017 CO - Principal	0	215,000	215,000	215,000	340,000
520-648 2017 CO - Interest	266,332	263,700	263,700	263,700	255,900
520-653 2019 CO - Principal	0	4,100	4,100	4,100	8,200
520-654 2019 CO - Interest	0	12,100	12,100	12,100	7,900
520-651 2019 CO - PID Principal	0	4,000	4,000	4,000	9,000
520-652 2019 CO - PID Interest	0	13,000	13,000	13,000	8,500
<b>Total Debt Service</b>	<b>2,238,438</b>	<b>2,479,700</b>	<b>2,479,700</b>	<b>2,479,700</b>	<b>2,596,000</b>
<b>Total Current Expenditures</b>	<b>2,215,137</b>	<b>2,489,100</b>	<b>2,489,100</b>	<b>2,485,200</b>	<b>2,605,400</b>
<b>Ending Resources</b>	<b>374,478</b>	<b>374,478</b>	<b>374,478</b>	<b>396,178</b>	<b>346,578</b>
<b>Revenue vs. Expenditures - Surplus/(Deficit)</b>	<b>110,615</b>	<b>0</b>	<b>0</b>	<b>21,700</b>	<b>(49,600)</b>



# CITY OF HEATH

## GENERAL OBLIGATION DEBT SERVICE LEGAL DEBT MARGIN

Article XI, Section 5 of the Texas Constitution applicable to cities of more than 5,000 population limits ad valorem tax rates to \$2.50 per \$100 assessed valuation for cities operating under a Home Rule Charter.

The City Charter (Section 8.06) states:

The City shall have the power to borrow money on the credit of the City and to issue general obligation bonds and other evidences of indebtedness for permanent public improvements or for any other public purpose not prohibited by the Constitution and laws of the State of Texas and to issue refunding bonds to refund outstanding bonds and other evidences of indebtedness of the City previously issued. All such bonds shall be issued in conformity with the laws of the State of Texas.

The City Charter (Section 8.06) also states:

The City shall further have the power to borrow money for the purpose of constructing, acquiring, improving, extending or repairing public utilities, recreational facilities or any other self-liquidating municipal function not prohibited by the Constitution and laws of the State of Texas, and to issue revenue bonds to evidence the obligations created thereby.....

Article XI, Section 5 of the State of Texas Constitution states in part:

...but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half per cent of the taxable property of such city, and no debt shall ever be created by any city, unless at the same time provisions be made to assess and collect annually a sufficient sum to pay the interest thereon and creating a sinking fund of at least two per cent thereon.

The legal debt margin amount is important in that it represents the net amount of external financing resources that is available to the City through the issuance of general obligation (G.O.) bonds. G.O. bonds are debt instruments issued in the name of the government and whose repayment is guaranteed through a pledge of a full faith and credit of the issuer. In layman's terms, when the majority of voters in the City approve a general obligation bond referendum, they are guaranteeing the purchaser of the bond they will pay property taxes in an amount that is sufficient to redeem the bond upon maturity and pay the interest earned on the outstanding bonds.

The legal debt margin is calculated at any point in time by deducting the amount of the current outstanding G.O. debt from the statutory debt limit. The purpose for determining this calculation is to determine the maximum amount of new debt that could be legally issued should the need arise. As provided by law, the issuance of revenue bonds does not count against the legal debt margin.

Tax Year	Assessed Value	Applicable Percentage	Debt Limit	Current G.O. Debt	Legal Debt Margin
2015	\$1,265,527,171	10%	\$126,552,717	\$7,716,700	\$118,836,017
2016	\$1,407,784,869	10%	\$140,778,487	\$16,807,920	\$123,970,567
2017	\$1,544,010,760	10%	\$154,401,076	\$36,608,971	\$117,792,105
2018	\$1,702,309,869	10%	\$170,230,986	\$34,240,611	\$135,990,375
2019	\$1,873,912,802	10%	\$187,391,280	\$34,240,611	\$153,150,669
2020	\$1,966,236,754	10%	\$196,623,675	\$30,180,123	\$166,443,552

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Maximum Rate	\$2.50	\$2.50	\$2.50	\$2.50	\$2.50
Total Tax Rate	\$0.379325	\$0.376569	\$0.376569	\$0.376569	\$0.376569
Legal Debt Margin	\$2.120675	\$2.123431	\$2.123431	\$2.123431	\$2.12431

Fund Allocation	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
General Fund	0.245215	0.247584	0.247584	0.247584	0.247584
Debt Service	0.13411	0.128985	0.128985	0.128985	0.128985
	0.379325	0.376569	0.376569	0.376569	0.376569



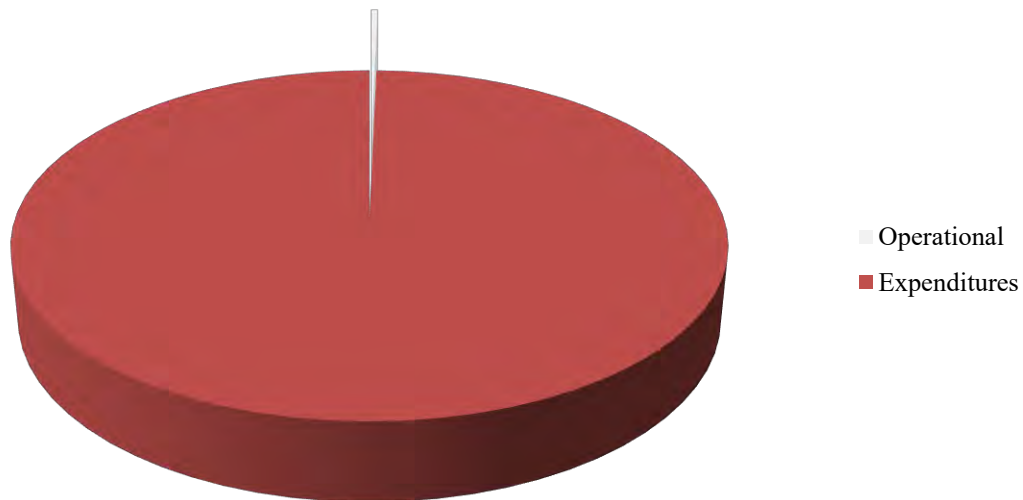
## DEBT SERVICE DEPARTMENT

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### Debt Service Expenditure Summary

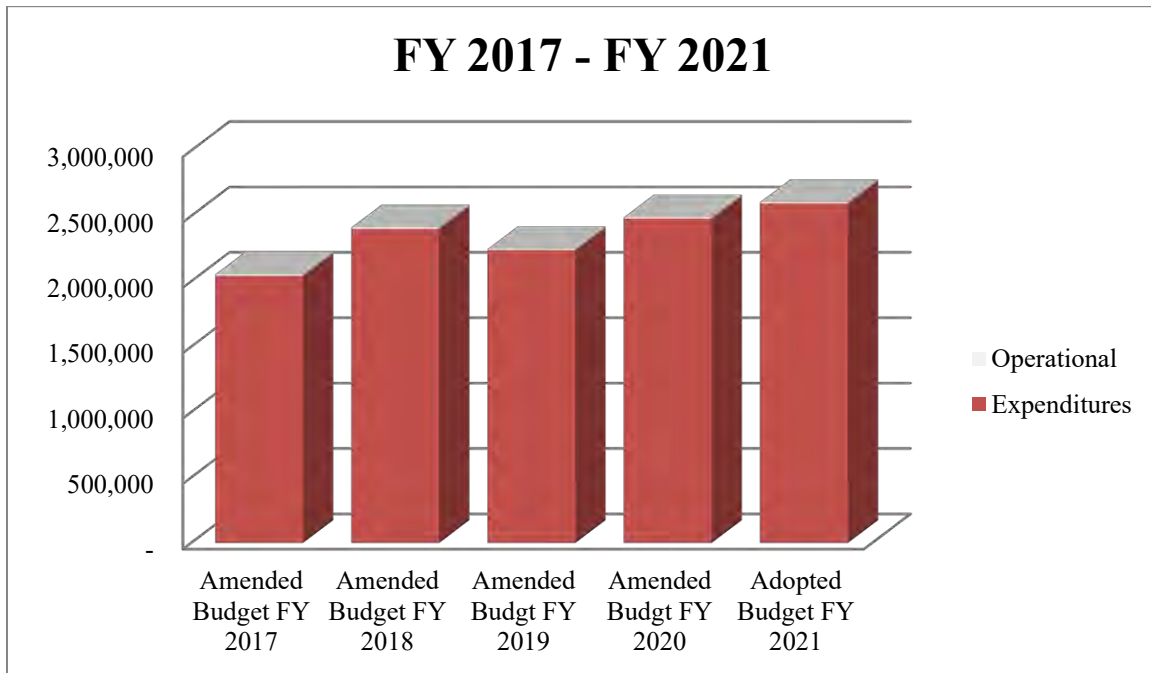
	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
<b>Operational</b>	\$10,500	\$10,500	\$7,500	\$9,400	\$9,400	0%
<b>Expenditures</b>	\$2,042,500	\$2,401,450	\$2,238,900	\$2,479,700	\$2,596,000	4%

### Adopted Budget FY 2021



## DEBT SERVICE DEPARTMENT

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### Did you know?

According to both S&P and Fitch reports, the “AA+” ratings reflect the City of Heath’s primarily residential nature; favorable lakeside locations close to the Dallas-Fort Worth economy and employment base; very strong wealth and income levels; and strong financial performance evidenced by healthy reserves and prudent management policies.

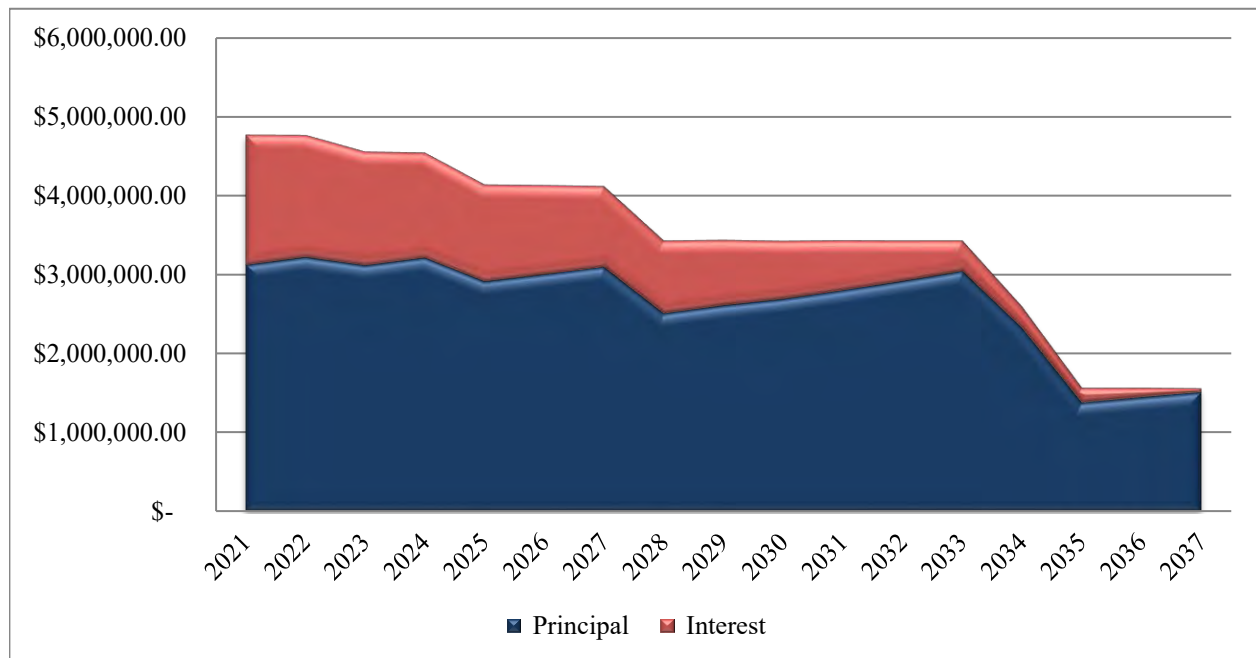


City of Heath, Texas

Outstanding General and Business Type and EDC Bonded Debt

### Debt Service Schedule Total Aggregate

Date	Principal		Interest		Total Principal + Interest	
2021	\$	3,117,000.00	\$	1,655,313.47	\$	4,772,313.47
2022	\$	3,217,000.00	\$	1,550,858.36	\$	4,767,858.36
2023	\$	3,112,999.90	\$	1,445,300.12	\$	4,558,300.02
2024	\$	3,208,999.90	\$	1,336,702.58	\$	4,545,702.48
2025	\$	2,911,000.00	\$	1,230,535.05	\$	4,141,535.05
2026	\$	3,000,999.90	\$	1,129,788.96	\$	4,130,788.86
2027	\$	3,091,999.90	\$	1,025,668.97	\$	4,117,668.87
2028	\$	2,503,000.00	\$	925,778.98	\$	3,428,778.98
2029	\$	2,605,999.90	\$	833,420.46	\$	3,439,420.36
2030	\$	2,685,999.90	\$	740,575.98	\$	3,426,575.88
2031	\$	2,796,999.90	\$	634,718.96	\$	3,431,718.86
2032	\$	2,912,999.90	\$	514,749.98	\$	3,427,749.88
2033	\$	3,040,000.00	\$	389,012.73	\$	3,429,012.73
2034	\$	2,321,999.90	\$	272,038.98	\$	2,594,038.88
2035	\$	1,376,999.90	\$	185,135.00	\$	1,562,134.90
2036	\$	1,444,999.90	\$	115,205.98	\$	1,560,205.88
2037	\$	1,510,999.90	\$	41,915.98	\$	1,552,915.88
<b>Total</b>	\$	44,859,998.80	\$	14,026,720.54	\$	58,886,719.34

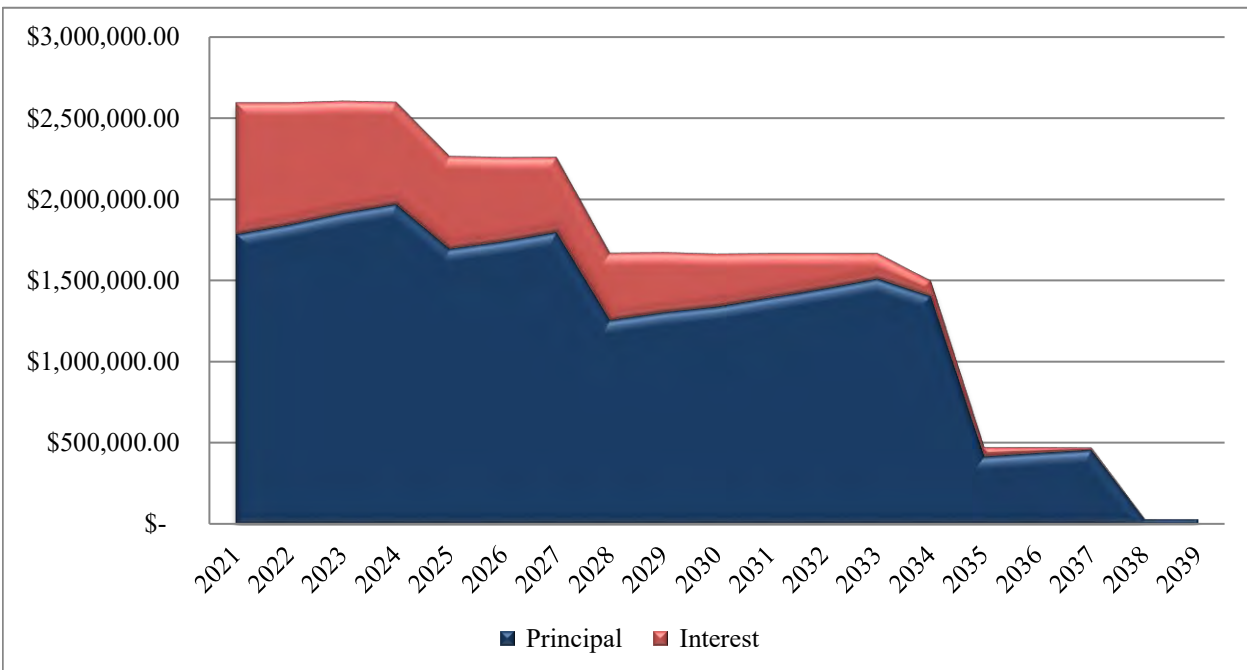


City of Heath, Texas

Outstanding General Bonded Debt

**Debt Service Schedule General Bonded Aggregate**

Date	Principal	Interest	Total Principal + Interest
2021	\$ 1,782,182.40	\$ 813,753.65	\$ 2,595,936.05
2022	\$ 1,842,182.40	\$ 753,726.89	\$ 2,595,909.29
2023	\$ 1,912,864.20	\$ 692,572.15	\$ 2,605,436.35
2024	\$ 1,968,864.20	\$ 629,714.92	\$ 2,598,579.12
2025	\$ 1,694,546.10	\$ 571,058.69	\$ 2,265,604.79
2026	\$ 1,739,546.10	\$ 518,614.49	\$ 2,258,160.59
2027	\$ 1,795,546.10	\$ 464,467.29	\$ 2,260,013.39
2028	\$ 1,256,228.00	\$ 414,856.84	\$ 1,671,084.84
2029	\$ 1,302,909.80	\$ 370,933.90	\$ 1,673,843.70
2030	\$ 1,337,909.80	\$ 325,998.74	\$ 1,663,908.54
2031	\$ 1,393,591.70	\$ 275,226.06	\$ 1,668,817.76
2032	\$ 1,449,591.70	\$ 218,028.18	\$ 1,667,619.88
2033	\$ 1,510,273.60	\$ 157,837.03	\$ 1,668,110.63
2034	\$ 1,401,955.40	\$ 97,283.16	\$ 1,499,238.56
2035	\$ 416,955.40	\$ 57,185.82	\$ 474,141.22
2036	\$ 438,637.30	\$ 36,188.46	\$ 474,825.76
2037	\$ 459,319.10	\$ 14,128.88	\$ 473,447.98
2038	\$ 31,001.00	\$ 2,294.08	\$ 33,295.08
2039	\$ 31,001.00	\$ 1,147.04	\$ 32,148.04
<b>Total</b>	\$ 23,765,105.30	\$ 6,415,016.27	\$ 30,180,121.57



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**City of Heath, Texas****Combination Tax & Surplus Revenue Certificates of Obligation, Series 2019 (Road & Drainage PID)**

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**Debt Service Schedule - General Bonded**

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Date	Principal	Interest	Principal + Interest	Fiscal Total
2/15/2021	\$ -	\$ 4,273.50	\$ 4,273.50	
8/15/2021	\$ 9,000.00	\$ 4,273.50	\$ 13,273.50	
9/30/2021	\$ -	\$ -	\$ -	\$ 17,547.00
2/15/2022	\$ -	\$ 4,107.00	\$ 4,107.00	
8/15/2022	\$ 9,000.00	\$ 4,107.00	\$ 13,107.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 17,214.00
2/15/2023	\$ -	\$ 3,940.50	\$ 3,940.50	
8/15/2023	\$ 9,000.00	\$ 3,940.50	\$ 12,940.50	
9/30/2023	\$ -	\$ -	\$ -	\$ 16,881.00
2/15/2024	\$ -	\$ 3,774.00	\$ 3,774.00	
8/15/2024	\$ 10,000.00	\$ 3,774.00	\$ 13,774.00	
9/30/2024	\$ -	\$ -	\$ -	\$ 17,548.00
2/15/2025	\$ -	\$ 3,589.00	\$ 3,589.00	
8/15/2025	\$ 10,000.00	\$ 3,589.00	\$ 13,589.00	
9/30/2025	\$ -	\$ -	\$ -	\$ 17,178.00
2/15/2026	\$ -	\$ 3,404.00	\$ 3,404.00	
8/15/2026	\$ 10,000.00	\$ 3,404.00	\$ 13,404.00	
9/30/2026	\$ -	\$ -	\$ -	\$ 16,808.00
2/15/2027	\$ -	\$ 3,219.00	\$ 3,219.00	
8/15/2027	\$ 11,000.00	\$ 3,219.00	\$ 14,219.00	
9/30/2027	\$ -	\$ -	\$ -	\$ 17,438.00
2/15/2028	\$ -	\$ 3,015.50	\$ 3,015.50	
8/15/2028	\$ 11,000.00	\$ 3,015.50	\$ 14,015.50	
9/30/2028	\$ -	\$ -	\$ -	\$ 17,031.00
2/15/2029	\$ -	\$ 2,812.00	\$ 2,812.00	
8/15/2029	\$ 12,000.00	\$ 2,812.00	\$ 14,812.00	
9/30/2029	\$ -	\$ -	\$ -	\$ 17,624.00
2/15/2030	\$ -	\$ 2,590.00	\$ 2,590.00	
8/15/2030	\$ 12,000.00	\$ 2,590.00	\$ 14,590.00	
9/30/2030	\$ -	\$ -	\$ -	\$ 17,180.00
2/15/2031	\$ -	\$ 2,368.00	\$ 2,368.00	
8/15/2031	\$ 12,000.00	\$ 2,368.00	\$ 14,368.00	
9/30/2031	\$ -	\$ -	\$ -	\$ 16,736.00
2/15/2032	\$ -	\$ 2,146.00	\$ 2,146.00	
8/15/2032	\$ 13,000.00	\$ 2,146.00	\$ 15,146.00	
9/30/2032	\$ -	\$ -	\$ -	\$ 17,292.00
2/15/2033	\$ -	\$ 1,905.50	\$ 1,905.50	
8/15/2033	\$ 13,000.00	\$ 1,905.50	\$ 14,905.50	
9/30/2033	\$ -	\$ -	\$ -	\$ 16,811.00
2/15/2034	\$ -	\$ 1,665.00	\$ 1,665.00	
8/15/2034	\$ 14,000.00	\$ 1,665.00	\$ 15,665.00	
9/30/2034	\$ -	\$ -	\$ -	\$ 17,330.00
2/15/2035	\$ -	\$ 1,406.00	\$ 1,406.00	

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City of Heath, Texas

Combination Tax & Surplus Revenue Certificates of Obligation, Series 2019 (Road & Drainage PID)

Debt Service Schedule - General Bonded

Date	Principal	Interest	Principal + Interest	Fiscal Total
8/15/2035	\$ 14,000.00	\$ 1,406.00	\$ 15,406.00	
9/30/2035	\$ -	\$ -	\$ -	\$ 16,812.00
2/15/2036	\$ -	\$ 1,147.00	\$ 1,147.00	
8/15/2036	\$ 15,000.00	\$ 1,147.00	\$ 16,147.00	
9/30/2036	\$ -	\$ -	\$ -	\$ 17,294.00
2/15/2037	\$ -	\$ 869.50	\$ 869.50	
8/15/2037	\$ 15,000.00	\$ 869.50	\$ 15,869.50	\$ 16,739.00
9/30/2037	\$ -	\$ -	\$ -	
2/15/2038	\$ -	\$ 592.00	\$ 592.00	
8/15/2038	\$ 16,000.00	\$ 592.00	\$ 16,592.00	\$ 17,184.00
9/30/2038	\$ -	\$ -	\$ -	
2/15/2039	\$ -	\$ 296.00	\$ 296.00	
8/15/2039	\$ 16,000.00	\$ 296.00	\$ 16,296.00	\$ 16,592.00
9/30/2039	\$ -	\$ -	\$ -	
<b>Total</b>	<b>\$ 231,000.00</b>	<b>\$ 94,239.00</b>	<b>\$ 325,239.00</b>	<b>\$ 325,239.00</b>



**City of Heath, Texas**  
**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2019**

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ -	\$ 3,960.95	\$ 3,960.95	
8/15/2021	\$ 8,182.40	\$ 3,960.95	\$ 12,143.35	
9/30/2021	\$ -	\$ -	\$ -	\$ 16,104.30
2/15/2022	\$ -	\$ 3,809.57	\$ 3,809.57	
8/15/2022	\$ 8,182.40	\$ 3,809.57	\$ 11,991.97	
9/30/2022	\$ -	\$ -	\$ -	\$ 15,801.54
2/15/2023	\$ -	\$ 3,658.20	\$ 3,658.20	
8/15/2023	\$ 8,864.20	\$ 3,658.20	\$ 12,522.40	
9/30/2023	\$ -	\$ -	\$ -	\$ 16,180.60
2/15/2024	\$ -	\$ 3,494.21	\$ 3,494.21	
8/15/2024	\$ 8,864.20	\$ 3,494.21	\$ 12,358.41	
9/30/2024	\$ -	\$ -	\$ -	\$ 15,852.62
2/15/2025	\$ -	\$ 3,330.22	\$ 3,330.22	
8/15/2025	\$ 9,546.10	\$ 3,330.22	\$ 12,876.32	
9/30/2025	\$ -	\$ -	\$ -	\$ 16,206.54
2/15/2026	\$ -	\$ 3,153.62	\$ 3,153.62	
8/15/2026	\$ 9,546.10	\$ 3,153.62	\$ 12,699.72	
9/30/2026	\$ -	\$ -	\$ -	\$ 15,853.34
2/15/2027	\$ -	\$ 2,977.02	\$ 2,977.02	
8/15/2027	\$ 9,546.10	\$ 2,977.02	\$ 12,523.12	
9/30/2027	\$ -	\$ -	\$ -	\$ 15,500.14
2/15/2028	\$ -	\$ 2,800.42	\$ 2,800.42	
8/15/2028	\$ 10,228.00	\$ 2,800.42	\$ 13,028.42	
9/30/2028	\$ -	\$ -	\$ -	\$ 15,828.84
2/15/2029	\$ -	\$ 2,611.20	\$ 2,611.20	
8/15/2029	\$ 10,909.80	\$ 2,611.20	\$ 13,521.00	
9/30/2029	\$ -	\$ -	\$ -	\$ 16,132.20
2/15/2030	\$ -	\$ 2,409.37	\$ 2,409.37	
8/15/2030	\$ 10,909.80	\$ 2,409.37	\$ 13,319.17	
9/30/2030	\$ -	\$ -	\$ -	\$ 15,728.54
2/15/2031	\$ -	\$ 2,207.53	\$ 2,207.53	
8/15/2031	\$ 11,591.70	\$ 2,207.53	\$ 13,799.23	
9/30/2031	\$ -	\$ -	\$ -	\$ 16,006.76
2/15/2032	\$ -	\$ 1,993.09	\$ 1,993.09	
8/15/2032	\$ 11,591.70	\$ 1,993.09	\$ 13,584.79	
9/30/2032	\$ -	\$ -	\$ -	\$ 15,577.88
2/15/2033	\$ -	\$ 1,778.64	\$ 1,778.64	
8/15/2033	\$ 12,273.60	\$ 1,778.64	\$ 14,052.24	
9/30/2033	\$ -	\$ -	\$ -	\$ 15,830.88
2/15/2034	\$ -	\$ 1,551.58	\$ 1,551.58	
8/15/2034	\$ 12,955.40	\$ 1,551.58	\$ 14,506.98	
9/30/2034	\$ -	\$ -	\$ -	\$ 16,058.56
2/15/2035	\$ -	\$ 1,311.91	\$ 1,311.91	



**City of Heath, Texas**  
**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2019**

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
8/15/2035	\$ 12,955.40	\$ 1,311.91	\$ 14,267.31	
9/30/2035	\$ -	\$ -	\$ -	\$ 15,579.22
2/15/2036	\$ -	\$ 1,072.23	\$ 1,072.23	
8/15/2036	\$ 13,637.30	\$ 1,072.23	\$ 14,709.53	
9/30/2036	\$ -	\$ -	\$ -	\$ 15,781.76
2/15/2037	\$ -	\$ 819.94	\$ 819.94	
8/15/2037	\$ 14,319.10	\$ 819.94	\$ 15,139.04	\$ 15,958.98
9/30/2037	\$ -	\$ -	\$ -	
2/15/2038	\$ -	\$ 555.04	\$ 555.04	
8/15/2038	\$ 15,001.00	\$ 555.04	\$ 15,556.04	\$ 16,111.08
9/30/2038	\$ -	\$ -	\$ -	
2/15/2039	\$ -	\$ 277.52	\$ 277.52	
8/15/2039	\$ 15,001.00	\$ 277.52	\$ 15,278.52	\$ 15,556.04
9/30/2039	\$ -	\$ -	\$ -	
<b>Total</b>	<b>\$ 214,105.30</b>	<b>\$ 87,544.52</b>	<b>\$ 301,649.82</b>	<b>\$ 301,649.82</b>



**City of Heath, Texas**  
**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2017**

General Fund: 33.865450399% Business Type: 66.1345496%

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 340,000.00	\$ 130,475.00	\$ 470,475.00	
8/15/2021	\$ -	\$ 125,375.00	\$ 125,375.00	
9/30/2021	\$ -	\$ -	\$ -	\$ 595,850.00
2/15/2022	\$ 350,000.00	\$ 125,375.00	\$ 475,375.00	
8/15/2022	\$ -	\$ 118,375.00	\$ 118,375.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 593,750.00
2/15/2023	\$ 365,000.00	\$ 118,375.00	\$ 483,375.00	
8/15/2023	\$ -	\$ 109,250.00	\$ 109,250.00	
9/30/2023	\$ -	\$ -	\$ -	\$ 592,625.00
2/15/2024	\$ 380,000.00	\$ 109,250.00	\$ 489,250.00	
8/15/2024	\$ -	\$ 99,750.00	\$ 99,750.00	
9/30/2024	\$ -	\$ -	\$ -	\$ 589,000.00
2/15/2025	\$ 250,000.00	\$ 99,750.00	\$ 349,750.00	
8/15/2025	\$ -	\$ 93,500.00	\$ 93,500.00	
9/30/2025	\$ -	\$ -	\$ -	\$ 443,250.00
2/15/2026	\$ 260,000.00	\$ 93,500.00	\$ 353,500.00	
8/15/2026	\$ -	\$ 87,000.00	\$ 87,000.00	
9/30/2026	\$ -	\$ -	\$ -	\$ 440,500.00
2/15/2027	\$ 275,000.00	\$ 87,000.00	\$ 362,000.00	
8/15/2027	\$ -	\$ 80,125.00	\$ -	
9/30/2027	\$ -	\$ -	\$ -	\$ 362,000.00
2/15/2028	\$ 290,000.00	\$ 80,125.00	\$ 370,125.00	
8/15/2028	\$ -	\$ 74,325.00	\$ 74,325.00	
9/30/2028	\$ -	\$ -	\$ -	\$ 444,450.00
2/15/2029	\$ 300,000.00	\$ 74,325.00	\$ 374,325.00	
8/15/2029	\$ -	\$ 69,825.00	\$ 69,825.00	
9/30/2029	\$ -	\$ -	\$ -	\$ 444,150.00
2/15/2030	\$ 305,000.00	\$ 69,825.00	\$ 374,825.00	
8/15/2030	\$ -	\$ 65,250.00	\$ 65,250.00	
9/30/2030	\$ -	\$ -	\$ -	\$ 440,075.00
2/15/2031	\$ 320,000.00	\$ 65,250.00	\$ 385,250.00	
8/15/2031	\$ -	\$ 57,250.00	\$ 57,250.00	
9/30/2031	\$ -	\$ -	\$ -	\$ 442,500.00
2/15/2032	\$ 335,000.00	\$ 57,250.00	\$ 392,250.00	
8/15/2032	\$ -	\$ 48,875.00	\$ 48,875.00	
9/30/2032	\$ -	\$ -	\$ -	\$ 441,125.00
2/15/2033	\$ 355,000.00	\$ 48,875.00	\$ 403,875.00	
8/15/2033	\$ -	\$ 40,000.00	\$ 40,000.00	
9/30/2033	\$ -	\$ -	\$ -	\$ 443,875.00
2/15/2034	\$ 370,000.00	\$ 40,000.00	\$ 410,000.00	
8/15/2034	\$ -	\$ 30,750.00	\$ 30,750.00	
9/30/2034	\$ -	\$ -	\$ -	\$ 440,750.00
2/15/2035	\$ 390,000.00	\$ 30,750.00	\$ 420,750.00	



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**City of Heath, Texas**  
**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2017**

General Fund: 33.865450399% Business Type: 66.1345496%

**Debt Service Schedule - General Bonded**

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<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
8/15/2035	\$ -	\$ 21,000.00	\$ 21,000.00	
9/30/2035	\$ -	\$ -	\$ -	\$ 441,750.00
2/15/2036	\$ 410,000.00	\$ 21,000.00	\$ 431,000.00	
8/15/2036	\$ -	\$ 10,750.00	\$ 10,750.00	
9/30/2036	\$ -	\$ -	\$ -	\$ 441,750.00
2/15/2037	\$ 430,000.00	\$ 10,750.00	\$ 440,750.00	
8/15/2037	\$ -	\$ -	\$ -	
9/30/2037	\$ -	\$ -	\$ -	\$ 440,750.00
<b>Total</b>	<b>\$ 5,725,000.00</b>	<b>\$ 2,393,275.00</b>	<b>\$ 8,038,150.00</b>	<b>\$ 8,038,150.00</b>

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**City of Heath, Texas****General Obligation Refunding Bonds, Series 2017**

General Fund: 32.339449541% Business Type: 67.660550458%

**Debt Service Schedule - General Bonded**

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<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 230,000.00	\$ 7,000.00	\$ 237,000.00	
8/15/2021	\$ -	\$ 2,400.00	\$ 2,400.00	
9/30/2021	\$ -	\$ -	\$ -	\$ 239,400.00
2/15/2022	\$ 120,000.00	\$ 2,400.00	\$ 122,400.00	
8/15/2022	\$ -	\$ -	\$ -	
9/30/2022	\$ -	\$ -	\$ -	\$ 122,400.00
<b>Total</b>	<b>\$ 350,000.00</b>	<b>\$ 11,800.00</b>	<b>\$ 361,800.00</b>	<b>\$ 361,800.00</b>

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**\$7,925,000**

**City of Heath, Texas**

**General Obligation Refunding Bonds, Series 2015**

General Fund: 58.933162% Business Type: 41.066838%

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 465,000.00	\$ 36,946.00	\$ 501,946.00	
8/15/2021	\$ -	\$ 32,226.25	\$ 32,226.25	
9/30/2021	\$ -	\$ -	\$ -	\$ 534,172.25
2/15/2022	\$ 475,000.00	\$ 32,226.25	\$ 507,226.25	
8/15/2022	\$ -	\$ 27,405.00	\$ 27,405.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 534,631.25
2/15/2023	\$ 485,000.00	\$ 27,405.00	\$ 512,405.00	
8/15/2023	\$ -	\$ 22,482.25	\$ 22,482.25	
9/30/2023	\$ -	\$ -	\$ -	\$ 534,887.25
2/15/2024	\$ 490,000.00	\$ 22,482.25	\$ 512,482.25	
8/15/2024	\$ -	\$ 17,508.75	\$ 17,508.75	
9/30/2024	\$ -	\$ -	\$ -	\$ 529,991.00
2/15/2025	\$ 565,000.00	\$ 17,508.75	\$ 582,508.75	
8/15/2025	\$ -	\$ 11,774.00	\$ 11,774.00	
9/30/2025	\$ -	\$ -	\$ -	\$ 594,282.75
2/15/2026	\$ 575,000.00	\$ 11,774.00	\$ 586,774.00	
8/15/2026	\$ -	\$ 5,937.75	\$ 5,937.75	
9/30/2026	\$ -	\$ -	\$ -	\$ 592,711.75
2/15/2027	\$ 585,000.00	\$ 5,937.75	\$ 590,937.75	
8/15/2027	\$ -	\$ -	\$ -	
9/30/2027	\$ -	\$ -	\$ -	\$ 590,937.75
<b>Total</b>	<b>\$ 3,640,000.00</b>	<b>\$ 271,614.00</b>	<b>\$ 3,911,614.00</b>	<b>\$ 3,911,614.00</b>



**\$14,205,000**

**City of Heath, Texas**

**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2014**

General Fund: 100%

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 645,000.00	\$ 196,318.75	\$ 841,318.75	
8/15/2021	\$ -	\$ 183,418.75	\$ 183,418.75	
9/30/2021	\$ -	\$ -	\$ -	\$ 1,024,737.50
2/15/2022	\$ 675,000.00	\$ 183,418.75	\$ 858,418.75	
8/15/2022	\$ -	\$ 169,918.75	\$ 169,918.75	
9/30/2022	\$ -	\$ -	\$ -	\$ 1,028,337.50
2/15/2023	\$ 695,000.00	\$ 169,918.75	\$ 864,918.75	
8/15/2023	\$ -	\$ 159,493.75	\$ 159,493.75	
9/30/2023	\$ -	\$ -	\$ -	\$ 1,024,412.50
2/15/2024	\$ 720,000.00	\$ 159,493.75	\$ 879,493.75	
8/15/2024	\$ -	\$ 148,693.75	\$ 148,693.75	
9/30/2024	\$ -	\$ -	\$ -	\$ 1,028,187.50
2/15/2025	\$ 740,000.00	\$ 148,693.75	\$ 888,693.75	
8/15/2025	\$ -	\$ 137,593.75	\$ 137,593.75	
9/30/2025	\$ -	\$ -	\$ -	\$ 1,026,287.50
2/15/2026	\$ 760,000.00	\$ 137,593.75	\$ 897,593.75	
8/15/2026	\$ -	\$ 126,193.75	\$ 126,193.75	
9/30/2026	\$ -	\$ -	\$ -	\$ 1,023,787.50
2/15/2027	\$ 785,000.00	\$ 126,193.75	\$ 911,193.75	
8/15/2027	\$ -	\$ 114,418.75	\$ 114,418.75	
9/30/2027	\$ -	\$ -	\$ -	\$ 1,025,612.50
2/15/2028	\$ 810,000.00	\$ 114,418.75	\$ 924,418.75	
8/15/2028	\$ -	\$ 101,256.25	\$ 101,256.25	
9/30/2028	\$ -	\$ -	\$ -	\$ 1,025,675.00
2/15/2029	\$ 840,000.00	\$ 101,256.25	\$ 941,256.25	
8/15/2029	\$ -	\$ 87,081.25	\$ 87,081.25	
9/30/2029	\$ -	\$ -	\$ -	\$ 1,028,337.50
2/15/2030	\$ 865,000.00	\$ 87,081.25	\$ 952,081.25	
8/15/2030	\$ -	\$ 71,943.75	\$ 71,943.75	
9/30/2030	\$ -	\$ -	\$ -	\$ 1,024,025.00
2/15/2031	\$ 900,000.00	\$ 71,943.75	\$ 971,943.75	
8/15/2031	\$ -	\$ 55,631.25	\$ 55,631.25	
9/30/2031	\$ -	\$ -	\$ -	\$ 1,027,575.00
2/15/2032	\$ 930,000.00	\$ 55,631.25	\$ 985,631.25	
8/15/2032	\$ -	\$ 38,193.75	\$ 38,193.75	
9/30/2032	\$ -	\$ -	\$ -	\$ 1,023,825.00
2/15/2033	\$ 965,000.00	\$ 38,193.75	\$ 1,003,193.75	
8/15/2033	\$ -	\$ 20,100.00	\$ 20,100.00	
9/30/2033	\$ -	\$ -	\$ -	\$ 1,023,293.75
2/15/2034	\$ 1,005,000.00	\$ 20,100.00	\$ 1,025,100.00	\$ 1,025,100.00
9/30/2034				
<b>Total</b>	<b>\$ 11,335,000.00</b>	<b>\$ 3,024,193.75</b>	<b>\$ 14,359,193.75</b>	<b>\$ 14,359,193.75</b>





**\$8,195,000**

**City of Heath, Texas**

**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2013**

General Fund: 20% Business Type: 80%

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 40,000.00	\$ 27,675.00	\$ 67,675.00	
8/15/2021	\$ -	\$ 27,075.00	\$ 27,075.00	
9/30/2021	\$ -	\$ -	\$ -	\$ 94,750.00
2/15/2022	\$ 30,000.00	\$ 27,075.00	\$ 57,075.00	
8/15/2022	\$ -	\$ 26,625.00	\$ 26,625.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 83,700.00
2/15/2023	\$ 35,000.00	\$ 26,625.00	\$ 61,625.00	
8/15/2023	\$ -	\$ 26,100.00	\$ 26,100.00	
9/30/2023	\$ -	\$ -	\$ -	\$ 87,725.00
2/15/2024	\$ 35,000.00	\$ 26,100.00	\$ 61,100.00	
8/15/2024	\$ -	\$ 25,400.00	\$ 25,400.00	
9/30/2024	\$ -	\$ -	\$ -	\$ 86,500.00
2/15/2025	\$ 120,000.00	\$ 25,400.00	\$ 145,400.00	
8/15/2025	\$ -	\$ 23,000.00	\$ 23,000.00	
9/30/2025	\$ -	\$ -	\$ -	\$ 168,400.00
2/15/2026	\$ 125,000.00	\$ 23,000.00	\$ 148,000.00	
8/15/2026	\$ -	\$ 20,500.00	\$ 20,500.00	
9/30/2026	\$ -	\$ -	\$ -	\$ 168,500.00
2/15/2027	\$ 130,000.00	\$ 20,500.00	\$ 150,500.00	
8/15/2027	\$ -	\$ 17,900.00	\$ 17,900.00	
9/30/2027	\$ -	\$ -	\$ -	\$ 168,400.00
2/15/2028	\$ 135,000.00	\$ 17,900.00	\$ 152,900.00	
8/15/2028	\$ -	\$ 15,200.00	\$ 15,200.00	
9/30/2028	\$ -	\$ -	\$ -	\$ 168,100.00
2/15/2029	\$ 140,000.00	\$ 15,200.00	\$ 155,200.00	
8/15/2029	\$ -	\$ 12,400.00	\$ 12,400.00	
9/30/2029	\$ -	\$ -	\$ -	\$ 167,600.00
2/15/2030	\$ 145,000.00	\$ 12,400.00	\$ 157,400.00	
8/15/2030	\$ -	\$ 9,500.00	\$ 9,500.00	
9/30/2030	\$ -	\$ -	\$ -	\$ 166,900.00
2/15/2031	\$ 150,000.00	\$ 9,500.00	\$ 159,500.00	
8/15/2031	\$ -	\$ 6,500.00	\$ 6,500.00	
9/30/2031	\$ -	\$ -	\$ -	\$ 166,000.00
2/15/2032	\$ 160,000.00	\$ 6,500.00	\$ 166,500.00	
8/15/2032	\$ -	\$ 3,300.00	\$ 3,300.00	
9/30/2032	\$ -	\$ -	\$ -	\$ 169,800.00
2/15/2033	\$ 165,000.00	\$ 3,300.00	\$ 168,300.00	
8/15/2033	\$ -	\$ -	\$ -	
9/30/2033	\$ -	\$ -	\$ -	\$ 168,300.00
<b>Total</b>	<b>\$ 1,410,000.00</b>	<b>\$ 454,675.00</b>	<b>\$ 1,864,675.00</b>	<b>\$ 1,864,675.00</b>



**\$1,600,000**

**City of Heath, Texas**

**General Obligation Refunding Bonds, Series 2013**

**Debt Service Schedule - General Bonded**

General Fund: 64.69% Business Type (EDC/MBC): 35.31%

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 45,000.00	\$ 14,525.00	\$ 59,525.00	\$ -
8/15/2021	\$ -	\$ 13,850.00	\$ 13,850.00	\$ -
9/30/2021	\$ -	\$ -	\$ -	\$ 73,375.00
2/15/2022	\$ 175,000.00	\$ 13,850.00	\$ 188,850.00	\$ -
8/15/2022	\$ -	\$ 11,225.00	\$ 11,225.00	\$ -
9/30/2022	\$ -	\$ -	\$ -	\$ 200,075.00
2/15/2023	\$ 315,000.00	\$ 11,225.00	\$ 326,225.00	\$ -
8/15/2023	\$ -	\$ 6,500.00	\$ 6,500.00	\$ -
9/30/2023	\$ -	\$ -	\$ -	\$ 332,725.00
2/15/2024	\$ 325,000.00	\$ 6,500.00	\$ 331,500.00	\$ -
9/30/2024	\$ -	\$ -	\$ -	\$ 331,500.00
<b>Total</b>	\$ 860,000.00	\$ 77,675.00	\$ 937,675.00	\$ 937,675.00

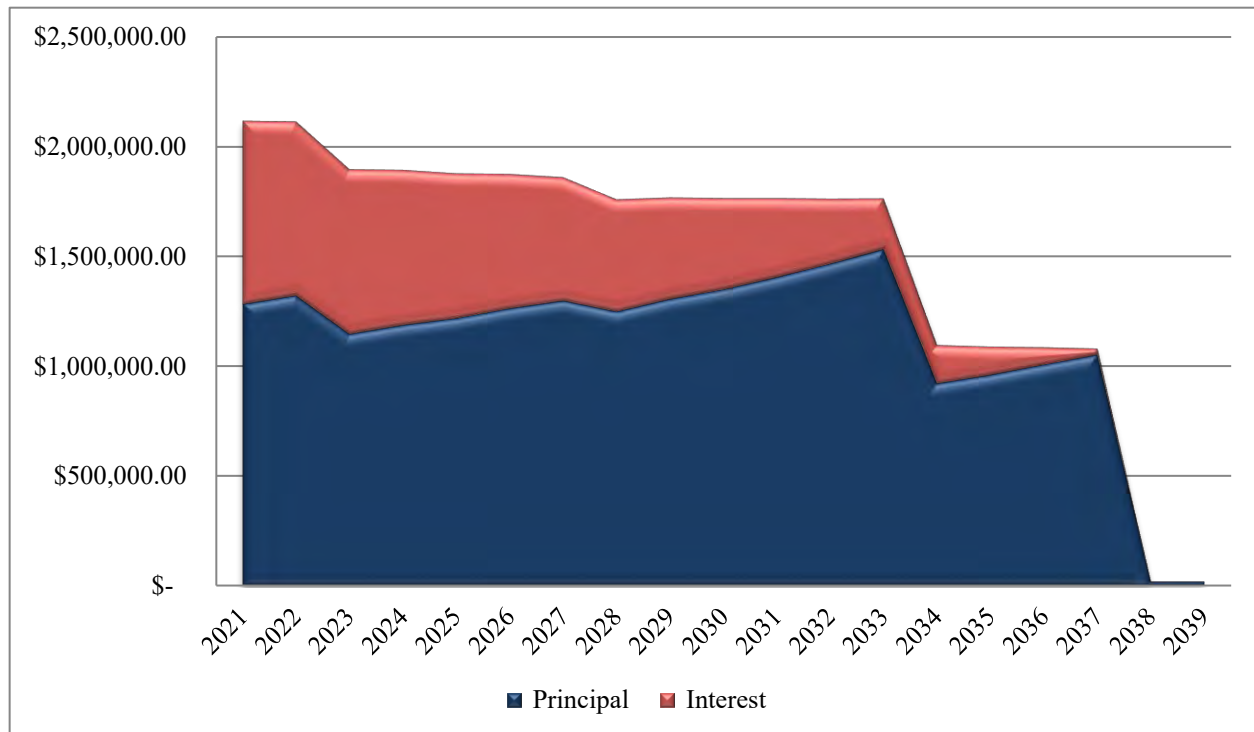


City of Heath, Texas

Outstanding Business-Type Activities

**Debt Service Schedule Business-Type Aggregate**

Date	Principal	Interest	Total Principal + Interest
2021	\$ 1,279,817.60	\$ 835,234.82	\$ 2,115,052.42
2022	\$ 1,319,817.60	\$ 792,456.47	\$ 2,112,274.07
2023	\$ 1,145,135.70	\$ 749,702.97	\$ 1,894,838.67
2024	\$ 1,185,135.70	\$ 705,887.66	\$ 1,891,023.36
2025	\$ 1,216,453.90	\$ 659,476.36	\$ 1,875,930.26
2026	\$ 1,261,453.80	\$ 611,174.47	\$ 1,872,628.27
2027	\$ 1,296,453.80	\$ 561,201.68	\$ 1,857,655.48
2028	\$ 1,246,772.00	\$ 510,922.14	\$ 1,757,694.14
2029	\$ 1,303,090.10	\$ 462,486.56	\$ 1,765,576.66
2030	\$ 1,348,090.10	\$ 414,577.24	\$ 1,762,667.34
2031	\$ 1,403,408.20	\$ 359,492.90	\$ 1,762,901.10
2032	\$ 1,463,408.20	\$ 296,721.80	\$ 1,760,130.00
2033	\$ 1,529,726.40	\$ 231,175.70	\$ 1,760,902.10
2034	\$ 920,044.50	\$ 174,755.82	\$ 1,094,800.32
2035	\$ 960,044.50	\$ 127,949.18	\$ 1,087,993.68
2036	\$ 1,006,362.60	\$ 79,017.52	\$ 1,085,380.12
2037	\$ 1,051,680.80	\$ 27,787.10	\$ 1,079,467.90
2038	\$ 16,998.90	\$ 1,294.92	\$ 18,293.82
2039	\$ 17,998.90	\$ 665.96	\$ 18,664.86
<b>Total</b>	\$ 20,971,893.30	\$ 7,601,981.27	\$ 28,573,874.57



**City of Heath, Texas**

**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2019 (Sewer PID Portion)**

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ -	\$ 2,812.00	\$ 2,812.00	
8/15/2021	\$ 6,000.00	\$ 2,812.00	\$ 8,812.00	
9/30/2021	\$ -	\$ -	\$ -	\$ 11,624.00
2/15/2022	\$ -	\$ 2,701.00	\$ 2,701.00	
8/15/2022	\$ 6,000.00	\$ 2,701.00	\$ 8,701.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 11,402.00
2/15/2023	\$ -	\$ 2,590.00	\$ 2,590.00	
8/15/2023	\$ 6,000.00	\$ 2,590.00	\$ 8,590.00	
9/30/2023	\$ -	\$ -	\$ -	\$ 11,180.00
2/15/2024	\$ -	\$ 2,479.00	\$ 2,479.00	
8/15/2024	\$ 6,000.00	\$ 2,479.00	\$ 8,479.00	
9/30/2024	\$ -	\$ -	\$ -	\$ 10,958.00
2/15/2025	\$ -	\$ 2,368.00	\$ 2,368.00	
8/15/2025	\$ 7,000.00	\$ 2,368.00	\$ 9,368.00	
9/30/2025	\$ -	\$ -	\$ -	\$ 11,736.00
2/15/2026	\$ -	\$ 2,238.50	\$ 2,238.50	
8/15/2026	\$ 7,000.00	\$ 2,238.50	\$ 9,238.50	
9/30/2026	\$ -	\$ -	\$ -	\$ 11,477.00
2/15/2027	\$ -	\$ 2,109.00	\$ 2,109.00	
8/15/2027	\$ 7,000.00	\$ 2,109.00	\$ 9,109.00	
9/30/2027	\$ -	\$ -	\$ -	\$ 11,218.00
2/15/2028	\$ -	\$ 1,979.50	\$ 1,979.50	
8/15/2028	\$ 7,000.00	\$ 1,979.50	\$ 8,979.50	
9/30/2028	\$ -	\$ -	\$ -	\$ 10,959.00
2/15/2029	\$ -	\$ 1,850.00	\$ 1,850.00	
8/15/2029	\$ 8,000.00	\$ 1,850.00	\$ 9,850.00	
9/30/2029	\$ -	\$ -	\$ -	\$ 11,700.00
2/15/2030	\$ -	\$ 1,702.00	\$ 1,702.00	
8/15/2030	\$ 8,000.00	\$ 1,702.00	\$ 9,702.00	
9/30/2030	\$ -	\$ -	\$ -	\$ 11,404.00
2/15/2031	\$ -	\$ 1,554.00	\$ 1,554.00	
8/15/2031	\$ 8,000.00	\$ 1,554.00	\$ 9,554.00	
9/30/2031	\$ -	\$ -	\$ -	\$ 11,108.00
2/15/2032	\$ -	\$ 1,406.00	\$ 1,406.00	
8/15/2032	\$ 8,000.00	\$ 1,406.00	\$ 9,406.00	
9/30/2032	\$ -	\$ -	\$ -	\$ 10,812.00
2/15/2033	\$ -	\$ 1,258.00	\$ 1,258.00	
8/15/2033	\$ 9,000.00	\$ 1,258.00	\$ 10,258.00	
9/30/2033	\$ -	\$ -	\$ -	\$ 11,516.00
2/15/2034	\$ -	\$ 1,091.50	\$ 1,091.50	
8/15/2034	\$ 9,000.00	\$ 1,091.50	\$ 10,091.50	
9/30/2034	\$ -	\$ -	\$ -	\$ 11,183.00
2/15/2035	\$ -	\$ 925.00	\$ 925.00	



City of Heath, Texas

Combination Tax & Surplus Revenue Certificates of Obligation, Series 2019 (Sewer PID Portion)

Debt Service Schedule - General Bonded

Date	Principal	Interest	Principal + Interest	Fiscal Total
8/15/2035	\$ 9,000.00	\$ 925.00	\$ 9,925.00	
9/30/2035	\$ -	\$ -	\$ -	\$ 10,850.00
2/15/2036	\$ -	\$ 758.50	\$ 758.50	
8/15/2036	\$ 10,000.00	\$ 758.50	\$ 10,758.50	
9/30/2036	\$ -	\$ -	\$ -	\$ 11,517.00
2/15/2037	\$ -	\$ 573.50	\$ 573.50	
8/15/2037	\$ 10,000.00	\$ 573.50	\$ 10,573.50	
9/30/2037	\$ -	\$ -	\$ -	\$ 11,147.00
2/15/2038	\$ -	\$ 388.50	\$ 388.50	
8/15/2038	\$ 10,000.00	\$ 388.50	\$ 10,388.50	
9/30/2038	\$ -	\$ -	\$ -	\$ 10,777.00
2/15/2039	\$ -	\$ 203.50	\$ 203.50	
8/15/2039	\$ 11,000.00	\$ 203.50	\$ 11,203.50	
09/30/039	\$ -	\$ -	\$ -	\$ 11,407.00
<b>Total</b>	\$ 152,000.00	\$ 61,975.00	\$ 213,975.00	\$ 213,975.00



**City of Heath, Texas**  
**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2019**

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ -	\$ 1,848.03	\$ 1,848.03	
8/15/2021	\$ 3,817.60	\$ 1,848.03	\$ 5,665.63	
9/30/2021	\$ -	\$ -	\$ -	\$ 7,513.66
2/15/2022	\$ -	\$ 1,777.40	\$ 1,777.40	
8/15/2022	\$ 3,817.60	\$ 1,777.40	\$ 5,595.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 7,372.40
2/15/2023	\$ -	\$ 1,706.77	\$ 1,706.77	
8/15/2023	\$ 4,135.70	\$ 1,706.77	\$ 5,842.47	
9/30/2023	\$ -	\$ -	\$ -	\$ 7,549.24
2/15/2024	\$ -	\$ 1,630.26	\$ 1,630.26	
8/15/2024	\$ 4,135.70	\$ 1,630.26	\$ 5,765.96	
9/30/2024	\$ -	\$ -	\$ -	\$ 7,396.22
2/15/2025	\$ -	\$ 1,553.75	\$ 1,553.75	
8/15/2025	\$ 4,453.90	\$ 1,553.75	\$ 6,007.65	
9/30/2025	\$ -	\$ -	\$ -	\$ 7,561.40
2/15/2026	\$ -	\$ 1,471.36	\$ 1,471.36	
8/15/2026	\$ 4,453.80	\$ 1,471.36	\$ 5,925.16	
9/30/2026	\$ -	\$ -	\$ -	\$ 7,396.52
2/15/2027	\$ -	\$ 1,388.96	\$ 1,388.96	
8/15/2027	\$ 4,453.80	\$ 1,388.96	\$ 5,842.76	
9/30/2027	\$ -	\$ -	\$ -	\$ 7,231.72
2/15/2028	\$ -	\$ 1,306.57	\$ 1,306.57	
8/15/2028	\$ 4,772.00	\$ 1,306.57	\$ 6,078.57	
9/30/2028	\$ -	\$ -	\$ -	\$ 7,385.14
2/15/2029	\$ -	\$ 1,218.28	\$ 1,218.28	
8/15/2029	\$ 5,090.10	\$ 1,218.28	\$ 6,308.38	
9/30/2029	\$ -	\$ -	\$ -	\$ 7,526.66
2/15/2030	\$ -	\$ 1,124.12	\$ 1,124.12	
8/15/2030	\$ 5,090.10	\$ 1,124.12	\$ 6,214.22	
9/30/2030	\$ -	\$ -	\$ -	\$ 7,338.34
2/15/2031	\$ -	\$ 1,029.95	\$ 1,029.95	
8/15/2031	\$ 5,408.20	\$ 1,029.95	\$ 6,438.15	
9/30/2031	\$ -	\$ -	\$ -	\$ 7,468.10
2/15/2032	\$ -	\$ 929.90	\$ 929.90	
8/15/2032	\$ 5,408.20	\$ 929.90	\$ 6,338.10	
9/30/2032	\$ -	\$ -	\$ -	\$ 7,268.00
2/15/2033	\$ -	\$ 829.85	\$ 829.85	
8/15/2033	\$ 5,726.40	\$ 829.85	\$ 6,556.25	
9/30/2033	\$ -	\$ -	\$ -	\$ 7,386.10
2/15/2034	\$ -	\$ 723.91	\$ 723.91	
8/15/2034	\$ 6,044.50	\$ 723.91	\$ 6,768.41	
9/30/2034	\$ -	\$ -	\$ -	\$ 7,492.32
2/15/2035	\$ -	\$ 612.09	\$ 612.09	



**City of Heath, Texas**  
**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2019**

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
8/15/2035	\$ 6,044.50	\$ 612.09	\$ 6,656.59	
9/30/2035	\$ -	\$ -	\$ -	\$ 7,268.68
2/15/2036	\$ -	\$ 500.26	\$ 500.26	
8/15/2036	\$ 6,362.60	\$ 500.26	\$ 6,862.86	
9/30/2036	\$ -	\$ -	\$ -	\$ 7,363.12
2/15/2037	\$ -	\$ 382.55	\$ 382.55	
8/15/2037	\$ 6,680.80	\$ 382.55	\$ 7,063.35	
9/30/2037	\$ -	\$ -	\$ -	\$ 7,445.90
2/15/2038	\$ -	\$ 258.96	\$ 258.96	
8/15/2038	\$ 6,998.90	\$ 258.96	\$ 7,257.86	
9/30/2038	\$ -	\$ -	\$ -	\$ 7,516.82
2/15/2039	\$ -	\$ 129.48	\$ 129.48	
8/15/2039	\$ 6,998.90	\$ 129.48	\$ 7,128.38	
09/30/039	\$ -	\$ -	\$ -	\$ 7,257.86
<b>Total</b>	<b>\$ 99,893.30</b>	<b>\$ 40,844.90</b>	<b>\$ 140,738.20</b>	<b>\$ 140,738.20</b>



**City of Heath, Texas**  
**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2017**

General Fund: 33.865450399% Business Type: 66.1345496%

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 315,000.00	\$ 256,025.00	\$ 571,025.00	
8/15/2021	\$ -	\$ 251,300.00	\$ 251,300.00	
9/30/2021	\$ -	\$ -	\$ -	\$ 822,325.00
2/15/2022	\$ 455,000.00	\$ 251,300.00	\$ 706,300.00	
8/15/2022	\$ -	\$ 242,200.00	\$ 242,200.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 948,500.00
2/15/2023	\$ 585,000.00	\$ 242,200.00	\$ 827,200.00	
8/15/2023	\$ -	\$ 227,575.00	\$ 227,575.00	
9/30/2023	\$ -	\$ -	\$ -	\$ 1,054,775.00
2/15/2024	\$ 605,000.00	\$ 227,575.00	\$ 832,575.00	
8/15/2024	\$ -	\$ 212,450.00	\$ 212,450.00	
9/30/2024	\$ -	\$ -	\$ -	\$ 1,045,025.00
2/15/2025	\$ 625,000.00	\$ 212,450.00	\$ 837,450.00	
8/15/2025	\$ -	\$ 196,825.00	\$ 196,825.00	
9/30/2025	\$ -	\$ -	\$ -	\$ 1,034,275.00
2/15/2026	\$ 650,000.00	\$ 196,825.00	\$ 846,825.00	
8/15/2026	\$ -	\$ 180,575.00	\$ 180,575.00	
9/30/2026	\$ -	\$ -	\$ -	\$ 1,027,400.00
2/15/2027	\$ 670,000.00	\$ 180,575.00	\$ 850,575.00	
8/15/2027	\$ -	\$ 163,825.00	\$ -	
9/30/2027	\$ -	\$ -	\$ -	\$ 850,575.00
2/15/2028	\$ 480,000.00	\$ 163,825.00	\$ 643,825.00	
8/15/2028	\$ -	\$ 154,225.00	\$ 154,225.00	
9/30/2028	\$ -	\$ -	\$ -	\$ 798,050.00
2/15/2029	\$ 500,000.00	\$ 154,225.00	\$ 654,225.00	
8/15/2029	\$ -	\$ 146,725.00	\$ 146,725.00	
9/30/2029	\$ -	\$ -	\$ -	\$ 800,950.00
2/15/2030	\$ 515,000.00	\$ 146,725.00	\$ 661,725.00	
8/15/2030	\$ -	\$ 139,000.00	\$ 139,000.00	
9/30/2030	\$ -	\$ -	\$ -	\$ 800,725.00
2/15/2031	\$ 535,000.00	\$ 139,000.00	\$ 674,000.00	
8/15/2031	\$ -	\$ 125,625.00	\$ 125,625.00	
9/30/2031	\$ -	\$ -	\$ -	\$ 799,625.00
2/15/2032	\$ 560,000.00	\$ 125,625.00	\$ 685,625.00	
8/15/2032	\$ -	\$ 111,625.00	\$ 111,625.00	
9/30/2032	\$ -	\$ -	\$ -	\$ 797,250.00
2/15/2033	\$ 590,000.00	\$ 111,625.00	\$ 701,625.00	
8/15/2033	\$ -	\$ 96,875.00	\$ 96,875.00	
9/30/2033	\$ -	\$ -	\$ -	\$ 798,500.00
2/15/2034	\$ 905,000.00	\$ 96,875.00	\$ 1,001,875.00	
8/15/2034	\$ -	\$ 74,250.00	\$ 74,250.00	
9/30/2034	\$ -	\$ -	\$ -	\$ 1,076,125.00
2/15/2035	\$ 945,000.00	\$ 74,250.00	\$ 1,019,250.00	





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**City of Heath, Texas**  
**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2017**

General Fund: 33.865450399% Business Type: 66.1345496%

**Debt Service Schedule - General Bonded**

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<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
8/15/2035	\$ -	\$ 50,625.00	\$ 50,625.00	
9/30/2035	\$ -	\$ -	\$ -	\$ 1,069,875.00
2/15/2036	\$ 990,000.00	\$ 50,625.00	\$ 1,040,625.00	
8/15/2036	\$ -	\$ 25,875.00	\$ 25,875.00	
9/30/2036	\$ -	\$ -	\$ -	\$ 1,066,500.00
2/15/2037	\$ 1,035,000.00	\$ 25,875.00	\$ 1,060,875.00	
8/15/2037	\$ -	\$ -	\$ -	
9/30/2037	\$ -	\$ -	\$ -	\$ 1,060,875.00
<b>Total</b>	<b>\$ 10,960,000.00</b>	<b>\$ 5,055,175.00</b>	<b>\$ 15,851,350.00</b>	<b>\$ 15,851,350.00</b>

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**City of Heath, Texas****General Obligation Refunding Bonds, Series 2017**

General Fund: 32.339449541% Business Type: 67.660550458%

**Debt Service Schedule - General Bonded**

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<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 635,000.00	\$ 18,900.00	\$ 653,900.00	
8/15/2021	\$ -	\$ 6,200.00	\$ 6,200.00	
9/30/2021	\$ -	\$ -	\$ -	\$ 660,100.00
2/15/2022	\$ 310,000.00	\$ 6,200.00	\$ 316,200.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 316,200.00
<b>Total</b>	<b>\$ 945,000.00</b>	<b>\$ 31,300.00</b>	<b>\$ 976,300.00</b>	<b>\$ 976,300.00</b>

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**\$7,925,000**

**City of Heath, Texas**

**General Obligation Refunding Bonds, Series 2015**

General Fund: 58.933162% Business Type: 41.066838%

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 300,000.00	\$ 25,989.25	\$ 325,989.25	
8/15/2021	\$ -	\$ 22,800.51	\$ 22,800.51	
9/30/2021	\$ -	\$ -	\$ -	\$ 348,789.76
2/15/2022	\$ 365,000.00	\$ 22,800.51	\$ 387,800.51	
8/15/2022	\$ -	\$ 19,299.16	\$ 19,299.16	
9/30/2022	\$ -	\$ -	\$ -	\$ 407,099.67
2/15/2023	\$ 370,000.00	\$ 19,299.16	\$ 389,299.16	
8/15/2023	\$ -	\$ 15,735.27	\$ 15,735.27	
9/30/2023	\$ -	\$ -	\$ -	\$ 405,034.43
2/15/2024	\$ 380,000.00	\$ 15,735.27	\$ 395,735.27	
8/15/2024	\$ -	\$ 12,108.87	\$ 12,108.87	
9/30/2024	\$ -	\$ -	\$ -	\$ 407,844.14
2/15/2025	\$ 385,000.00	\$ 12,108.87	\$ 397,108.87	
8/15/2025	\$ -	\$ 8,149.00	\$ 8,149.00	
9/30/2025	\$ -	\$ -	\$ -	\$ 405,257.86
2/15/2026	\$ 395,000.00	\$ 8,149.00	\$ 403,149.00	
8/15/2026	\$ -	\$ 4,105.76	\$ 4,105.76	
9/30/2026	\$ -	\$ -	\$ -	\$ 407,254.75
2/15/2027	\$ 400,000.00	\$ 4,105.76	\$ 404,105.76	
8/15/2027	\$ -	\$ -	\$ -	
9/30/2027	\$ -	\$ -	\$ -	\$ 404,105.76
<b>Total</b>	<b>\$ 2,595,000.00</b>	<b>\$ 190,386.37</b>	<b>\$ 2,785,386.37</b>	<b>\$ 2,785,386.37</b>



**\$8,195,000**

**City of Heath, Texas**

**Combination Tax & Surplus Revenue Certificates of Obligation, Series 2013**

General Fund: 20% Business Type: 80%

**Debt Service Schedule - General Bonded**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 20,000.00	\$ 122,500.00	\$ 142,500.00	
8/15/2021	\$ -	\$ 122,200.00	\$ 122,200.00	
9/30/2021	\$ -	\$ -	\$ -	\$ 264,700.00
2/15/2022	\$ 180,000.00	\$ 122,200.00	\$ 302,200.00	
8/15/2022	\$ -	\$ 119,500.00	\$ 119,500.00	
9/30/2022	\$ -	\$ -	\$ -	\$ 421,700.00
2/15/2023	\$ 180,000.00	\$ 119,500.00	\$ 299,500.00	
8/15/2023	\$ -	\$ 116,800.00	\$ 116,800.00	
9/30/2023	\$ -	\$ -	\$ -	\$ 416,300.00
2/15/2024	\$ 190,000.00	\$ 116,800.00	\$ 306,800.00	
8/15/2024	\$ -	\$ 113,000.00	\$ 113,000.00	
9/30/2024	\$ -	\$ -	\$ -	\$ 419,800.00
2/15/2025	\$ 195,000.00	\$ 113,000.00	\$ 308,000.00	
8/15/2025	\$ -	\$ 109,100.00	\$ 109,100.00	
9/30/2025	\$ -	\$ -	\$ -	\$ 417,100.00
2/15/2026	\$ 205,000.00	\$ 109,100.00	\$ 314,100.00	
8/15/2026	\$ -	\$ 105,000.00	\$ 105,000.00	
9/30/2026	\$ -	\$ -	\$ -	\$ 419,100.00
2/15/2027	\$ 215,000.00	\$ 105,000.00	\$ 320,000.00	
8/15/2027	\$ -	\$ 100,700.00	\$ 100,700.00	
9/30/2027	\$ -	\$ -	\$ -	\$ 420,700.00
2/15/2028	\$ 755,000.00	\$ 100,700.00	\$ 855,700.00	
8/15/2028	\$ -	\$ 85,600.00	\$ 85,600.00	
9/30/2028	\$ -	\$ -	\$ -	\$ 941,300.00
2/15/2029	\$ 790,000.00	\$ 85,600.00	\$ 875,600.00	
8/15/2029	\$ -	\$ 69,800.00	\$ 69,800.00	
9/30/2029	\$ -	\$ -	\$ -	\$ 945,400.00
2/15/2030	\$ 820,000.00	\$ 69,800.00	\$ 889,800.00	
8/15/2030	\$ -	\$ 53,400.00	\$ 53,400.00	
9/30/2030	\$ -	\$ -	\$ -	\$ 943,200.00
2/15/2031	\$ 855,000.00	\$ 53,400.00	\$ 908,400.00	
8/15/2031	\$ -	\$ 36,300.00	\$ 36,300.00	
9/30/2031	\$ -	\$ -	\$ -	\$ 944,700.00
2/15/2032	\$ 890,000.00	\$ 36,300.00	\$ 926,300.00	
8/15/2032	\$ -	\$ 18,500.00	\$ 18,500.00	
9/30/2032	\$ -	\$ -	\$ -	\$ 944,800.00
2/15/2033	\$ 925,000.00	\$ 18,500.00	\$ 943,500.00	
8/15/2033	\$ -	\$ -	\$ -	
9/30/2033	\$ -	\$ -	\$ -	\$ 943,500.00
<b>Total</b>	<b>\$ 6,220,000.00</b>	<b>\$ 2,222,300.00</b>	<b>\$ 8,442,300.00</b>	<b>\$ 8,442,300.00</b>

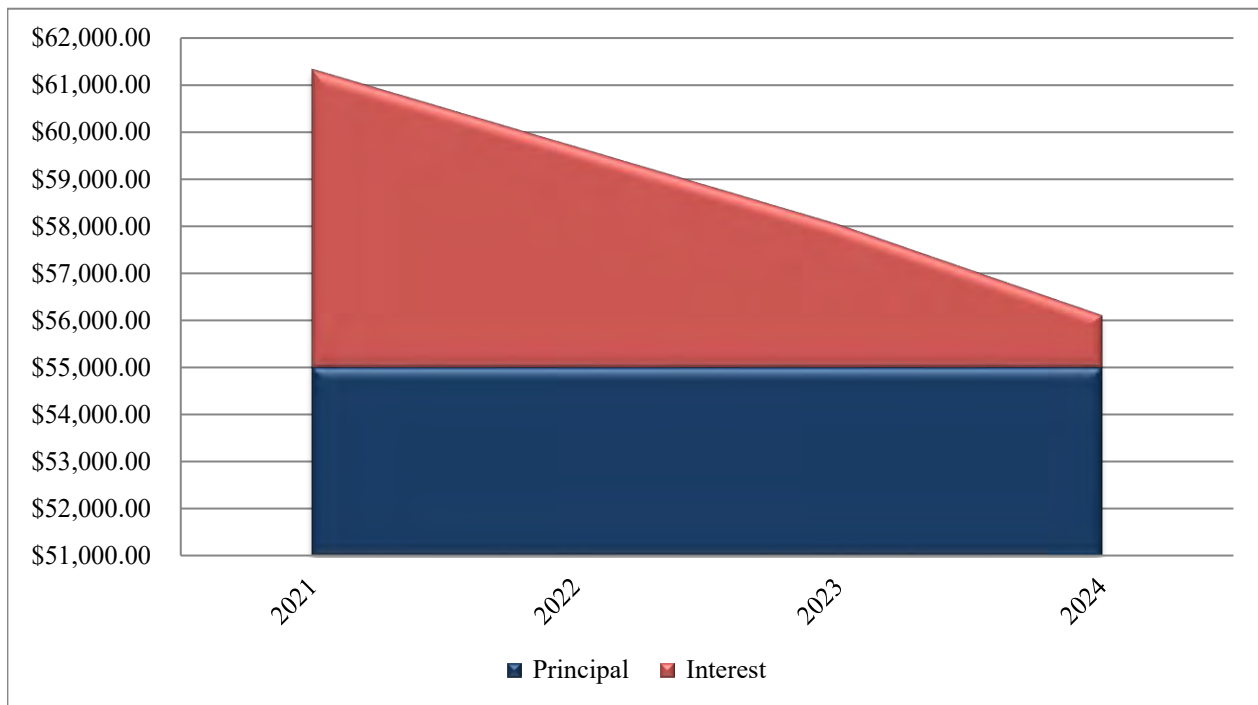


City of Heath, Texas

Outstanding EDC and MBC

Debt Service Schedule Component Units Aggregate

Date	Principal		Interest		Total Principal + Interest	
2021	\$	55,000.00	\$	6,325.00	\$	61,325.00
2022	\$	55,000.00	\$	4,675.00	\$	59,675.00
2023	\$	55,000.00	\$	3,025.00	\$	58,025.00
2024	\$	55,000.00	\$	1,100.00	\$	56,100.00
<b>Total</b>	\$	220,000.00	\$	15,125.00	\$	235,125.00



**\$210,000**

**City of Heath, Texas**

**General Obligation Refunding Bonds, Series 2013**

**Debt Service Schedule - Economic Development Corporation**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 20,000.00	\$ 1,300.00	\$ 21,300.00	\$ -
8/15/2021	\$ -	\$ 1,000.00	\$ 1,000.00	\$ -
9/30/2021	\$ -	\$ -	\$ -	\$ 22,300.00
2/15/2022	\$ 20,000.00	\$ 1,000.00	\$ 21,000.00	\$ -
8/15/2022	\$ -	\$ 700.00	\$ 700.00	\$ -
9/30/2022	\$ -	\$ -	\$ -	\$ 21,700.00
2/15/2023	\$ 20,000.00	\$ 700.00	\$ 20,700.00	\$ -
8/15/2023	\$ -	\$ 400.00	\$ 400.00	\$ -
9/30/2023	\$ -	\$ -	\$ -	\$ 21,100.00
2/15/2024	\$ 20,000.00	\$ 400.00	\$ 20,400.00	\$ -
9/30/2024	\$ -	\$ -	\$ -	\$ 20,400.00
<b>Total</b>	<b>\$ 80,000.00</b>	<b>\$ 5,500.00</b>	<b>\$ 85,500.00</b>	<b>\$ 85,500.00</b>



**\$355,000**

**City of Heath, Texas**

**General Obligation Refunding Bonds, Series 2013**

**Debt Service Schedule - Municipal Benefits Corporation**

<b>Date</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal + Interest</b>	<b>Fiscal Total</b>
2/15/2021	\$ 35,000.00	\$ 2,275.00	\$ 37,275.00	\$ -
8/15/2021	\$ -	\$ 1,750.00	\$ 1,750.00	\$ -
9/30/2021	\$ -	\$ -	\$ -	\$ 39,025.00
2/15/2022	\$ 35,000.00	\$ 1,750.00	\$ 36,750.00	\$ -
8/15/2022	\$ -	\$ 1,225.00	\$ 1,225.00	\$ -
9/30/2022	\$ -	\$ -	\$ -	\$ 37,975.00
2/15/2023	\$ 35,000.00	\$ 1,225.00	\$ 36,225.00	\$ -
8/15/2023	\$ -	\$ 700.00	\$ 700.00	\$ -
9/30/2023	\$ -	\$ -	\$ -	\$ 36,925.00
2/15/2024	\$ 35,000.00	\$ 700.00	\$ 35,700.00	\$ -
9/30/2024	\$ -	\$ -	\$ -	\$ 35,700.00
<b>Total</b>	\$ 140,000.00	\$ 9,625.00	\$ 149,625.00	\$ 149,625.00





## CITY OF HEATH

### MARSHA'S HAPPY HAVEN

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Heath resident Virginia Jackson formally proposed an All-Inclusive Park to be located within Terry Park to the Park Board and City Council in January 2019. The goal of the park is to provide a special park in a unique area that incorporates the beauty, serenity and wonders of nature with an educational and sensory experience that children with special needs can enjoy along with all ability children. All funding to build this amenity on the public site is to come from private donors. Mrs. Jackson received unanimous support of the concept, and both the Park Board and City Council approved the City Manager executing a professional services agreement with Luna Middleman Architects to develop a schematic design which was presented to by entities in June 2019. The Park Board is now serving as an advisory body to address opportunities and concerns of the proposed parks and make recommendations to City Council on these items, including the formal dedication of the site for this purpose.

Marsha's Happy Haven is funded with private donations.





**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Proposed</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Marsha's Happy Haven Fund Sources and Uses</i></b>						
<b>Sources of Funds</b>						
<i>Beginning Resources</i>		<i>0</i>	<i>10,900</i>	<i>10,900</i>	<i>10,900</i>	<i>88,000</i>
<i>Current Revenues</i>						
<b>Revenue</b>						
4106	Interest Earned	0	100	100	600	500
4860	External Contributions	0	0	80,000	84,200	50,000
<b><i>Total Current Revenue</i></b>		<b><i>0</i></b>	<b><i>100</i></b>	<b><i>80,100</i></b>	<b><i>84,800</i></b>	<b><i>50,500</i></b>
<b><i>Total Sources Of Funds</i></b>		<b><i>0</i></b>	<b><i>11,000</i></b>	<b><i>91,000</i></b>	<b><i>95,700</i></b>	<b><i>138,500</i></b>
<b>Uses of Funds</b>						
504-311	Legal Publications/Advertising	0	0	5,000	2,500	5,000
504-342	Professional Fees/Consultants	0	0	75,000	0	75,000
504-399	Miscellaneous	0	0	0	0	500
<b><i>Total - Operational Items</i></b>		<b><i>0</i></b>	<b><i>0</i></b>	<b><i>80,000</i></b>	<b><i>2,500</i></b>	<b><i>80,500</i></b>
504-550	Capital	0	8,300	8,300	5,200	10,000
<b><i>Total - Capital Outlay</i></b>		<b><i>0</i></b>	<b><i>8,300</i></b>	<b><i>8,300</i></b>	<b><i>5,200</i></b>	<b><i>10,000</i></b>
<b><i>Total Current Expenses</i></b>		<b><i>0</i></b>	<b><i>8,300</i></b>	<b><i>88,300</i></b>	<b><i>7,700</i></b>	<b><i>90,500</i></b>
<b><i>Ending Resources</i></b>		<b><i>0</i></b>	<b><i>2,700</i></b>	<b><i>2,700</i></b>	<b><i>88,000</i></b>	<b><i>48,000</i></b>
<b><i>Revenue vs. Expenses - Surplus/(Deficit)</i></b>		<b><i>0</i></b>	<b><i>(8,200)</i></b>	<b><i>(8,200)</i></b>	<b><i>77,100</i></b>	<b><i>(40,000)</i></b>





# CITY OF HEATH

## FARMERS' MARKET

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The Heath Farmers' Market is an invitation-only local market that showcases the bounties of the fall growing season. The vendors, who are selected, are from Rockwall County and adjacent counties and offer organic produce, meat, seafood, artesian cheeses, specialty products and more. There will also be food trucks. The Heath Farmers' Market is scheduled to be open from 2 p.m. to 6 p.m. on Saturdays from September 28 through November 30. A free concert will follow each market after it closes at 6 p.m.

The Farmers' Market is funded with private donations.



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Proposed</i>
	<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Farmers Market Fund Sources and Uses</i></b>					
<b>Sources of Funds</b>					
<i>Beginning Resources</i>	<i>0</i>	<i>22,800</i>	<i>22,800</i>	<i>22,800</i>	<i>161</i>
<i>Current Revenues</i>					
<b>Revenue</b>					
4106 Interest Earned	111	100	100	68	0
4107 Farmers' Market Sales	392	0	2,300	2,300	0
4860 External Contributions	40,000	0	0	0	0
<b>Total Current Revenue</b>	<b>40,503</b>	<b>100</b>	<b>2,400</b>	<b>2,368</b>	<b>0</b>
<b>Total Sources Of Funds</b>	<b>40,503</b>	<b>22,900</b>	<b>25,200</b>	<b>25,168</b>	<b>161</b>
<b>Uses of Funds</b>					
Salaries	210		250	250	0
Health Insurance	40		50	37	0
FICA	15		50	18	0
TMRS	24		50	29	0
<b>Total Personnel Services</b>	<b>289</b>	<b>0</b>	<b>400</b>	<b>334</b>	<b>0</b>
Entertainment	8,969	30,000	24,800	24,673	0
<b>Total - Operational Items</b>	<b>8,969</b>	<b>30,000</b>	<b>24,800</b>	<b>24,673</b>	<b>0</b>
504-550 Capital	8,445	0	0	0	0
<b>Total - Capital Outlay</b>	<b>8,445</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Current Expenses</b>	<b>17,703</b>	<b>30,000</b>	<b>25,200</b>	<b>25,007</b>	<b>0</b>
<b>Ending Resources</b>	<b>22,800</b>	<b>(7,100)</b>	<b>0</b>	<b>161</b>	<b>161</b>
<b>Revenue vs. Expenses - Surplus/(Deficit)</b>	<b>22,800</b>	<b>(29,900)</b>	<b>(22,800)</b>	<b>(22,639)</b>	<b>0</b>





# CITY OF HEATH

## PARKS AND TRAIL OF HEATH P.A.T.H.

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The City of Heath and Park Board launched the Parks And Trails of Heath (P.A.T.H.), a new fund raising program that gives citizens and local businesses the opportunity to help accelerate the expansion and improvement of the City's parks and trail system. Initial P.A.T.T. funded projects are focused on improving Towne Center Park, located at the heath the Heath and along the Towne Center Overlay District, which is designed to be walkable and bikeable with trails already running around and through the Tom Thumb retail center and connecting to Towne Center Park.

P.A.T.H. projects are funded by private donations in partnership with the EDC and MBC.



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Proposed</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b>P.A.T.H</b>						
<b>Sources of Funds</b>						
	<i>Beginning Resources</i>	<i>0</i>	<i>10,900</i>	<i>10,900</i>	<i>10,900</i>	<i>29,200</i>
	<i>Current Revenues</i>					
<b>Revenue</b>						
4106	Interest Earned	0	0	0	100	100
4860	External Contributions	0	0	18,000	21,700	20,000
	<b>Total Current Revenue</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>21,800</b>	<b>20,100</b>
	<b>Total Sources Of Funds</b>	<b>0</b>	<b>10,900</b>	<b>28,900</b>	<b>32,700</b>	<b>49,300</b>
<b>Uses of Funds</b>						
504-366	Promotional	0	0	3,000	3,300	0
504-399	Miscellaneous	0	0	0	200	0
	<b>Total - Operational Items</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>3,500</b>	<b>0</b>
504-550	Capital	0	0	15,000	0	10,500
	<b>Total - Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>10,500</b>
	<b>Total Current Expenses</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>3,500</b>	<b>10,500</b>
	<b>Ending Resources</b>	<b>0</b>	<b>10,900</b>	<b>10,900</b>	<b>29,200</b>	<b>38,800</b>
	<b>Revenue vs. Expenses - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,300</b>	<b>9,600</b>





# CITY OF HEATH

## DRAINAGE REPAIR PARTICIPATION

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The City of Heath created a Drainage Repair Participation Program to assist in the cost of drainage repairs on privately owned residential properties that meet the program's criteria for assistance. The standard maximum financial participation by the City is \$15,000 or 50% of the project, whichever is less.



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Proposed</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Drainage Fund Sources and Uses</i></b>						
<b>Sources of Funds</b>						
<i>Beginning Resources</i>		<i>0</i>	<i>40,000</i>	<i>40,000</i>	<i>40,000</i>	<i>60,280</i>
<i>Current Revenues</i>						
<b>Revenue</b>						
4106	Interest Earned	0	1,600	1,600	280	100
4850	Transfer from General Fund	40,000	40,000	40,000	40,000	0
	Citizen Participation	0	0	0	20,000	0
	<b>Total Current Revenue</b>	<b>40,000</b>	<b>41,600</b>	<b>41,600</b>	<b>60,280</b>	<b>100</b>
	<b>Total Sources Of Funds</b>	<b>40,000</b>	<b>81,600</b>	<b>81,600</b>	<b>100,280</b>	<b>60,380</b>
<b>Uses of Funds</b>						
	Miscellaneous	0	0	0	0	0
	<b>Total - Operational Items</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	Capital	0	0	40,000	40,000	60,000
	<b>Total - Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>40,000</b>	<b>60,000</b>
	<b>Total Current Expenses</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>40,000</b>	<b>60,000</b>
	<b>Ending Resources</b>	<b>40,000</b>	<b>81,600</b>	<b>41,600</b>	<b>60,280</b>	<b>380</b>
	<b>Revenue vs. Expenses - Surplus/(Deficit)</b>	<b>40,000</b>	<b>41,600</b>	<b>1,600</b>	<b>20,280</b>	<b>(59,900)</b>





# CITY OF HEATH

## **FIRE STATION CONSTRUCTION FUND**

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The City of Heath created the Fire Station Construction Fund to accumulate available funds specifically for the construction of a future Fire Station. Pre-funding this project will reduce the cost of financing as the result of borrowing less money. Creating this fund supports the City Council's pay-as-you-go philosophy.





**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Proposed</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Fire Station Building Fund Sources and Uses</i></b>						
<b>Sources of Funds</b>						
	<b><i>Beginning Resources</i></b>	<i>0</i>	<i>169,100</i>	<i>169,100</i>	<i>169,100</i>	<i>304,400</i>
	<b><i>Current Revenues</i></b>					
<b>Revenue</b>						
4106	Interest Earned	0	6,000	6,000	1,000	1,200
4850	Transfer from General Fund	169,100	134,300	134,300	134,300	300,000
	<b><i>Total Current Revenue</i></b>	<i>169,100</i>	<i>140,300</i>	<i>140,300</i>	<i>135,300</i>	<i>301,200</i>
	<b><i>Total Sources Of Funds</i></b>	<i>169,100</i>	<i>309,400</i>	<i>309,400</i>	<i>304,400</i>	<i>605,600</i>
<b>Uses of Funds</b>						
509-342	Professional Fees/ Consultant	0	0	0	0	25,000
	<b><i>Total - Operational Items</i></b>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>25,000</i>
	Capital	0	0	0	0	0
	<b><i>Total - Capital Outlay</i></b>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<b><i>Total Current Expenses</i></b>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>25,000</i>
	<b><i>Ending Resources</i></b>	<i>169,100</i>	<i>309,400</i>	<i>309,400</i>	<i>304,400</i>	<i>580,600</i>
	<b><i>Revenue vs. Expenses - Surplus/(Deficit)</i></b>	<i>169,100</i>	<i>140,300</i>	<i>140,300</i>	<i>135,300</i>	<i>276,200</i>





# CITY OF HEATH

## EQUIPMENT REPLACEMENT GENERAL FUND

---

The City of Heath established the Equipment Replacement Fund to encourage setting aside funds each year for the eventual purchase of new equipment and the replacement of retired equipment. The benefits to such a fund include avoiding significant fluctuations in the operating budget from year to year and reducing or eliminating the need to finance large purchases. Creating this fund supports the City Council's pay-as-you-go philosophy.

**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Proposed</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Equipment Replacement Fund Sources and Uses</i></b>						
<b>Sources of Funds</b>						
	<i>Beginning Resources</i>	<i>0</i>	<i>331,800</i>	<i>331,800</i>	<i>331,800</i>	<i>382,350</i>
	<i>Current Revenues</i>					
<b>Revenue</b>						
4106	Interest Earned	0	9,000	9,000	1,500	1,000
4850	Transfer from General Fund	331,800	150,000	150,000	150,000	304,800
	<b><i>Total Current Revenue</i></b>	<b><i>331,800</i></b>	<b><i>159,000</i></b>	<b><i>159,000</i></b>	<b><i>151,500</i></b>	<b><i>305,800</i></b>
	<b><i>Total Sources Of Funds</i></b>	<b><i>331,800</i></b>	<b><i>490,800</i></b>	<b><i>490,800</i></b>	<b><i>483,300</i></b>	<b><i>688,150</i></b>
<b>Uses of Funds</b>						
504-503	Mobile Equipment - Parks	0	0	0	0	32,000
507-532	Vehicle - Development	0	36,050	36,050	36,050	0
509-511	Vehicle Accessory Equipment	0	29,000	29,000	29,000	89,600
509-532	Vehicle - Public Safety	0	35,900	35,900	35,900	111,000
509-503	Brush Truck - Public Safety	0	0	0	0	150,000
560-532	Administration Vehicle (50%)	0	0	0	0	15,400
	<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>100,950</i></b>	<b><i>100,950</i></b>	<b><i>100,950</i></b>	<b><i>398,000</i></b>
	<b><i>Total Current Expenses</i></b>	<b><i>0</i></b>	<b><i>100,950</i></b>	<b><i>100,950</i></b>	<b><i>100,950</i></b>	<b><i>398,000</i></b>
	<b><i>Ending Resources</i></b>	<b><i>331,800</i></b>	<b><i>389,850</i></b>	<b><i>389,850</i></b>	<b><i>382,350</i></b>	<b><i>290,150</i></b>
	<b><i>Revenue vs. Expenses - Surplus/(Deficit)</i></b>	<b><i>331,800</i></b>	<b><i>58,050</i></b>	<b><i>58,050</i></b>	<b><i>50,550</i></b>	<b><i>(92,200)</i></b>





# CITY OF HEATH

## EQUIPMENT REPLACEMENT UTILITY FUND

---

The City of Heath established the Equipment Replacement Fund to encourage setting aside funds each year for the eventual purchase of new equipment and the replacement of retired equipment. The benefits to such a fund include avoiding significant fluctuations in the operating budget from year to year and reducing or eliminating the need to finance large purchases. Creating this fund supports the City Council's pay-as-you-go philosophy.

**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Original</i>	<i>Amended</i>	<i>Projected</i>	<i>Proposed</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>Equipment Replacement Fund Sources and Uses</i></b>						
<b>Sources of Funds</b>						
	<i>Beginning Resources</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
	<i>Current Revenues</i>					
<b>Revenue</b>						
4106	Interest Earned	0	0	0	0	0
4850	Transfer from Utility Fund	0	0	0	0	116,200
	<b><i>Total Current Revenue</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>116,200</i></b>
	<b><i>Total Sources Of Funds</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>116,200</i></b>
<b>Uses of Funds</b>						
	Small Backhoe	0	0	0	0	50,000
	Sewer Camera	0	0	0	0	50,000
	Administration Vehicle (50%)	0	0	0	0	15,400
	<b><i>Total - Capital Outlay</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>115,400</i></b>
	<b><i>Total Current Expenses</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>115,400</i></b>
	<b><i>Ending Resources</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>800</i></b>
	<b><i>Revenue vs. Expenses - Surplus/(Deficit)</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>800</i></b>





# CITY OF HEATH

## COMPONENT UNITS

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The Heath Economic Development Corporation (HEDC) is governed by a seven-member board of directors appointed, at will, by the City Council. Each member is appointed to a term not to exceed 6 years. Although it is legally separate from the City, it is reported as if it were part of the City (blended) since its sole purpose is to act on behalf of the City. HEDC collects one half cent sales tax to support its activities. The City is the primary beneficiary of HEDC's activities.

The Heath Municipal Benefits Corporation (HMBC) is governed by a seven-member board of directors appointed, at will, by the City Council. Three of the seven directors cannot be employees, officers or members of the City's governing body. The other four directors are appointed to a two-year term under 4B. Although it is legally separate from the City, it is reported as if it were part of the City (blended) since its sole purpose is to act on behalf of the City. HMBC collects one half cent sales tax to support its activities. The City is the primary beneficiary of HMBC's activities.



# HEATH ECONOMIC DEVELOPMENT CORPORATION

*Dṛḡpf ḡf 'Eqo r qp ḡp v' Wp k''*

## Mission Statement

Attract and facilitate desirable business opportunities within the City of Heath that benefits the City and its citizenry and provides responsible and manageable growth.

## Purpose & Description

The 4A Sales Tax is primarily intended for manufacturing and industrial development, and cities may use the money raised by this sales tax to acquire land, buildings, equipment, facilities, expenditures, targeted infrastructure and improvements for purposes related to: (1) manufacturing and industrial facilities, recycling facilities, distribution centers, small warehouse facilities; (2) research and development facilities, regional or national corporate headquarters facilities, primary job training facilities for use by institutions of higher education, job training classes; (3) a general aviation business service airport that is an integral part of an industrial park; (4) certain infrastructure improvements which promote or develop new or expanded business enterprises; (5) port-related facilities to support waterborne commerce; and (6) maintenance and operating costs associated with projects.

## Prioritize Goals

Create opportunities for distinctive non-residential developments.

Encourage development of a Towne Center site.

Enhance ambiance of the City by replacing faded street signs and completing further landscaping.

Encourage restaurants, service businesses and high-return/low-impact businesses to locate in Heath.

Develop trail connections from FM 740 to the intersection of FM 549 and FM 550.

Encourage green focus.

Promptly and completely respond to all information inquiries.

## Accomplishments

Kept in place the financial assistance agreement with a new restaurant venture that will be a destination for dining, entertainment and gathering as a community

Continued implementation a Best Practices approach for accepting, reviewing and approving or disapproving assistance requests with new documents, applications and processes

Open several new restaurants in Heath

Open Tom Thumb in Heath

Helped local business through a Stimulus Program set up by the EDC/MBC board to help local businesses due to the Coronavirus pandemic

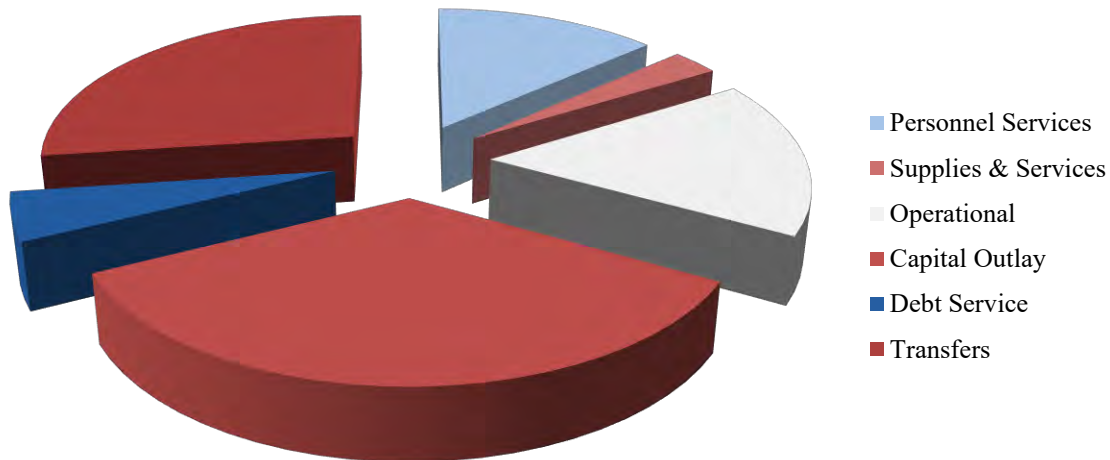


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## Heath Economic Development Corporation Expenditure Summary

	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
<b>Personnel Services</b>	\$-	\$-	\$-	\$-	\$58,300	100%
<b>Supplies &amp; Services</b>	\$8,700	\$9,900	\$12,300	\$12,300	\$12,300	0%
<b>Operational</b>	\$51,200	\$60,200	\$87,200	\$57,700	\$73,300	21%
<b>Capital Outlay</b>	\$188,250	\$300,500	\$515,500	\$506,750	\$150,500	-70%
<b>Debt Service</b>	\$24,600	\$24,100	\$23,500	\$22,900	\$22,300	-1%
<b>Transfers</b>	\$17,000	\$18,000	\$19,000	\$19,000	\$118,000	84%

## Adopted Budget FY 2021



Contact HEDC

Please use our [contact form](#) to get in touch with any of the board members.

The Heath Municipal Benefits Corporation (HMBC) and Heath Economic Development Corporation (HEDC) meet the 4th Tuesday of each month. Please check the [City Calendar](#) for specific information.

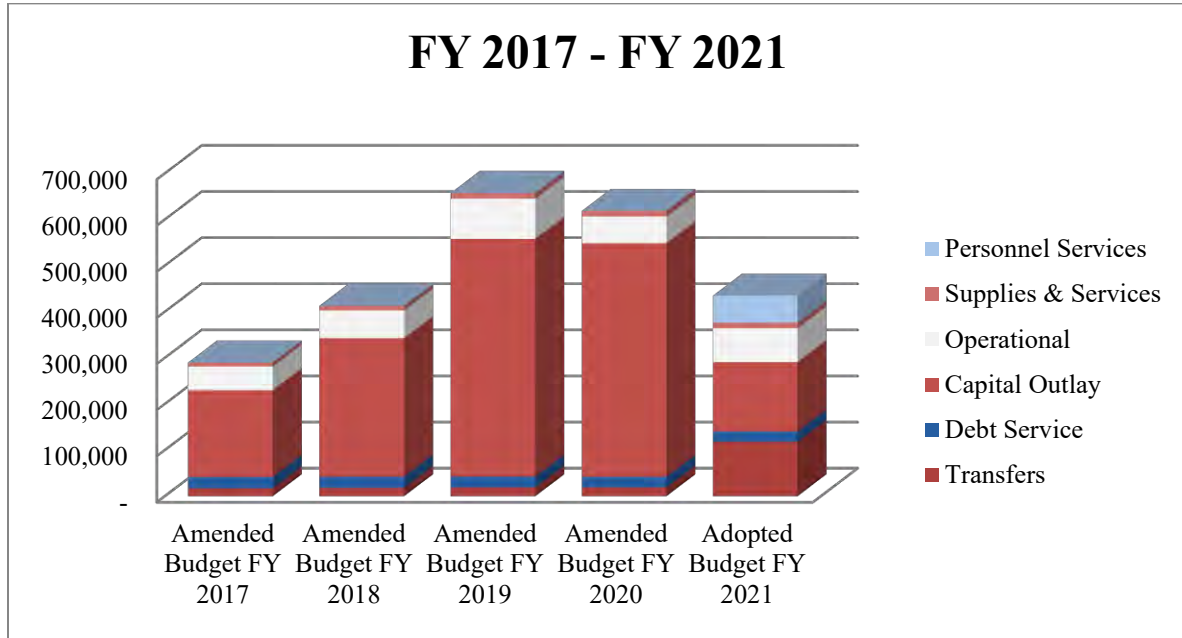
[View minutes and agendas from City Council and Board meetings.](#)





**HEATH ECONOMIC  
DEVELOPMENT  
CORPORATION**

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**Full Time Equivalent (FTE) Personnel Schedule**

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Full Time	-	-	-	-	1.0
Continuous Part Time	-	-	-	-	-
Seasonal	-	-	-	-	-
<i>Vqvcrl'</i>	-	-	-	-	1.0



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Adopted</i>	<i>Amended</i>		<i>Adopted</i>
	<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>

**HEDC Revenues and Expenditures**

**Sources of Funds**

	<i>Beginning Resources</i>	<i>1,860,100</i>	<i>1,966,554</i>	<i>1,966,554</i>	<i>1,966,554</i>	<i>1,963,654</i>
	<i>Current Revenues</i>					
4101	Sales Tax	396,146	363,000	363,000	450,000	450,000
4106	Interest Earned	43,841	35,000	35,000	18,000	18,000
4108	SouthRidge Payback	0	22,000	22,000	12,000	24,300
	<b>Total - Revenue</b>	<b>439,987</b>	<b>420,000</b>	<b>420,000</b>	<b>480,000</b>	<b>492,300</b>
	<b>Total Sources Of Funds</b>	<b>2,300,087</b>	<b>2,386,554</b>	<b>2,386,554</b>	<b>2,446,554</b>	<b>2,455,954</b>

**Uses of Funds**

	<i>Current Expenditures</i>					
580-101	Salaries	0	0	0	0	42,500
580-102	Health Insurance	0	0	0	0	7,500
580-103	Worker's Comp Insurance	0	0	0	0	0
580-105	FICA	0	0	0	0	3,300
580-106	Retirement (TMRS)	0	0	0	0	5,000
580-108	Unemployment	0	0	0	0	0
	<b>Total - Personnel Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58,300</b>
580-204	Telecommunications	602	600	600	600	600
580-220	Office Supplies	0	200	200	100	200
580-222	Printing Photo	0	1,000	1,000	500	1,000
580-230	Dues/Subscriptions/Publications	5,887	5,500	5,500	4,000	5,500
580-231	Conferences & Training	(175)	2,500	2,500	500	2,500
580-232	Travel, Meals & Lodging	237	2,500	2,500	500	2,500
	<b>Total - Supplies &amp; Services</b>	<b>6,551</b>	<b>12,300</b>	<b>12,300</b>	<b>6,200</b>	<b>12,300</b>
580-310	Filing Fees	0	200	200	0	200
580-311	Legal Publications/Advertising	0	2,000	2,000	1,000	2,000
580-341	Legal Services	7,304	15,000	15,000	12,000	15,000
580-342	Professional Fees/Consultants	19,000	25,500	25,500	25,500	41,100
580-366	Promotional	3,760	15,000	15,000	15,000	15,000
580-367	Community Education	0	0	0	0	0
	<b>Total - Operational Items</b>	<b>30,064</b>	<b>57,700</b>	<b>57,700</b>	<b>53,500</b>	<b>73,300</b>
580-501	Office Furniture/Fixture/Equip	0	500	500	0	500
580-525	Economic Development Grants	87,500	150,000	212,500	87,500	150,000
580-550	Capital Improvement Projects	168,859	141,250	293,750	29,300	0



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

<b>Sources and Uses</b>					
		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>
			<i>Adopted</i>	<i>Amended</i>	<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>
					<i>Budget</i>
<b><i>HEDC Revenues and Expenditures</i></b>					
<i>Total - Capital Outlay</i>		<i>256,359</i>	<i>291,750</i>	<i>506,750</i>	<i>116,800</i>
580-633	2013 Refunding Principal	20,000	20,000	20,000	20,000
580-634	2013 Refunding Interest	3,347	2,900	2,900	2,900
<i>Total - Debt Service</i>		<i>23,347</i>	<i>22,900</i>	<i>22,900</i>	<i>22,900</i>
580-801	Transfer to General Fund	17,212	19,000	19,000	19,000
580-802	Transfer to Capital Improvements Fund	0	0	0	264,500
<i>Total - Transfers</i>		<i>17,212</i>	<i>19,000</i>	<i>19,000</i>	<i>283,500</i>
<i>Total Current Expenditures</i>		<i>333,533</i>	<i>403,650</i>	<i>618,650</i>	<i>482,900</i>
<i>Ending Resources</i>		<i>1,966,554</i>	<i>1,982,904</i>	<i>1,767,904</i>	<i>1,963,654</i>
<i>Assigned - Covid Contingency</i>		<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Revenue vs. Expenditures - Surplus/(Deficit)</i>		<i>106,454</i>	<i>16,350</i>	<i>(198,650)</i>	<i>(2,900)</i>
<i>Unassigned</i>		<i>1,966,554</i>	<i>1,982,904</i>	<i>1,767,904</i>	<i>1,963,654</i>

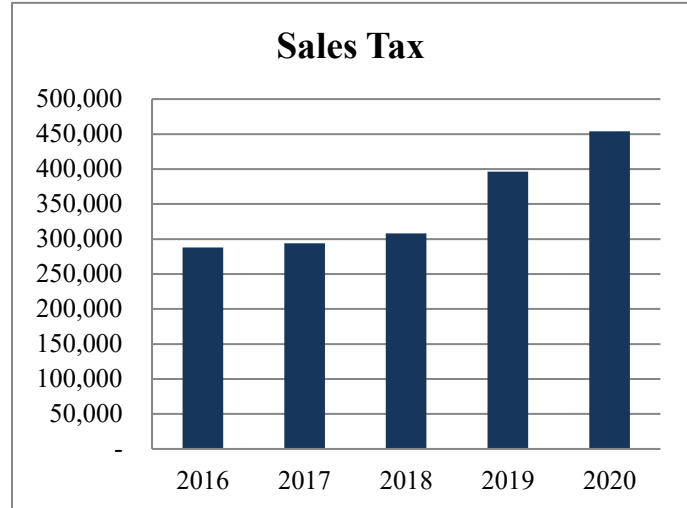


## HEATH ECONOMIC DEVELOPMENT

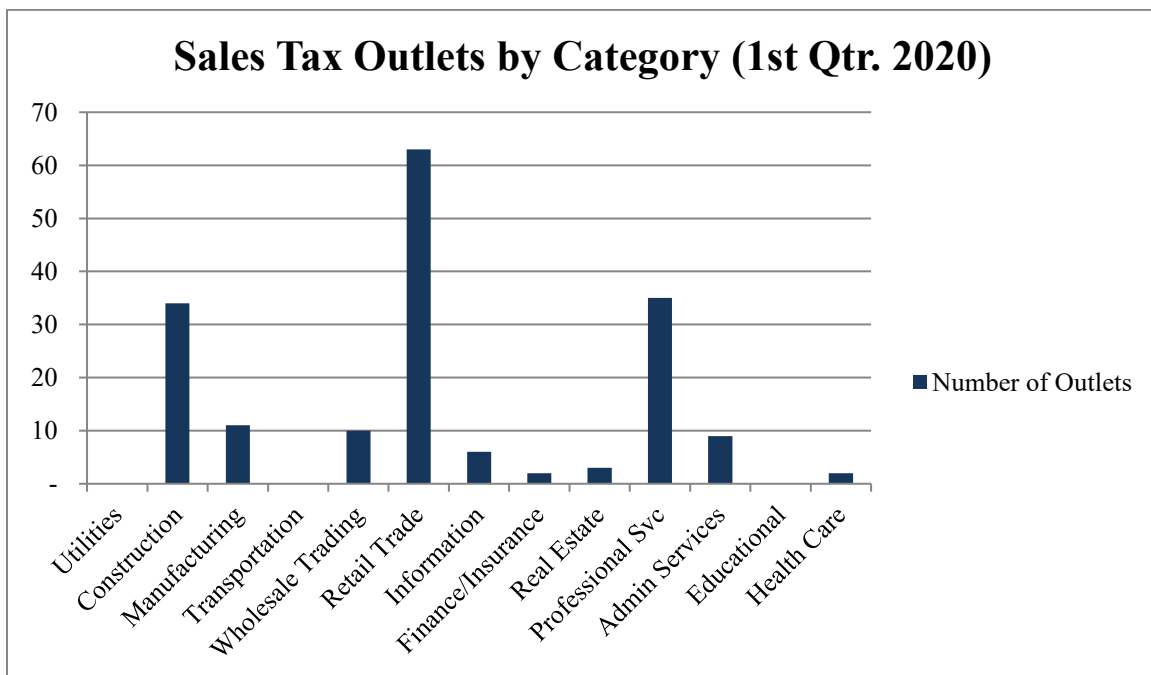
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### Sales Tax (99%)

State Sales & Use Tax is imposed on all retail sales, leases and rental of most goods, as well as taxable services. The combined total of state and local taxes is 8.25%: City, 1%; HEDC 4A, 0.5%; HMBC 4B, 0.5%; State, 6.25%.



Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
<b>Formula:</b> (A/B)  <b>Where:</b> A. April Sales Tax Revenue B. Average 5 year % collected (April)	1. Administered by Texas Comptroller's Office	A. \$262,548 B. 62%	\$450,000	\$450,000



## HEATH MUNICIPAL BENEFITS

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### Mission Statement

Attract and facilitate desirable business opportunities within the City of Heath that benefits the City and its citizenry and provides responsible and manageable growth.

### Purpose & Description

The 4B Sales Tax provides cities with a wider range of uses for the tax revenues because it is intended to give communities an opportunity to undertake a project for quality of life improvements, including economic development that will attract and retain primary employers. Cities may use money raised by this sales tax for a wide variety of projects defined in 4A or found by the board of directors to be required or suitable for use for: (1) professional and amateur sports (including children's sports) and athletic facilities; tourism and entertainment facilities; convention and public park purposes and events (including stadiums, ballparks, auditoriums, amphitheaters, concert halls, parks and open space improvements, museums, exhibition facilities); (2) related store, restaurant, concession, parking and transportation facilities; (3) related street, water and sewer facilities; and (4) affordable housing.

To promote and develop new and expanded business enterprises that crease or retain primary jobs, a city may provide: (1) public safety facilities; (2) recycling facilities; (3) streets and roads; (4) drainage and related improvements; (5) demolition of existing structures; (6) general municipally owned improvements; (7) maintenance and operating costs associated with projects; and (8) any other project that the board determines will contribute to the promotion or development of new or expanded business enterprises that create or retain primary jobs.

### Prioritized Goals

Create opportunities for distinctive non-residential developments.

Encourage development of a Towne Center Site.

Encourage supermarket location in Heath.

Enhance ambiance of the City by replacing faded street signs and completing further landscaping.

Encourage restaurants, service businesses and high-return/low-impact businesses to locate in Heath.

Develop trail connections from FM 740 to the intersection of FM 549 and FM 550.

Encourage green focus.

Promptly and completely respond to all information inquiries.

### Accomplishments

**\*\*Listed under HEDC page\*\***

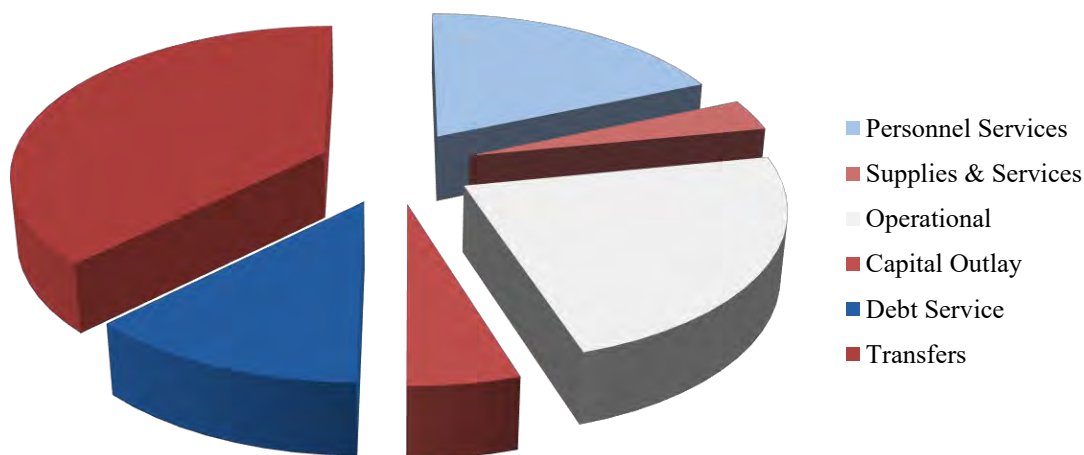


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## Heath Municipal Benefits Corporation Expenditure Summary

	Amended Budget FY 2017	Amended Budget FY 2018	Amended Budget FY 2019	Amended Budget FY 2020	Adopted Budget FY 2021	% Increase/Decrease
Personnel Services	\$-	\$-	\$-	\$-	\$58,300	100%
Supplies & Services	\$8,700	\$8,700	\$10,700	\$10,700	\$10,700	0%
Operational	\$94,150	\$70,150	\$87,150	\$57,650	\$73,300	21%
Capital Outlay	\$128,250	\$300,500	\$415,500	\$961,750	\$150,500	-84%
Debt Service	\$37,700	\$36,950	\$36,050	\$40,075	\$39,100	-2%
Transfers	\$17,000	\$18,000	\$19,000	\$19,000	\$118,000	84%

## Adopted Budget FY 2021



## Contact HMBC

Please use our [contact form](#) to get in touch with any of the board members.

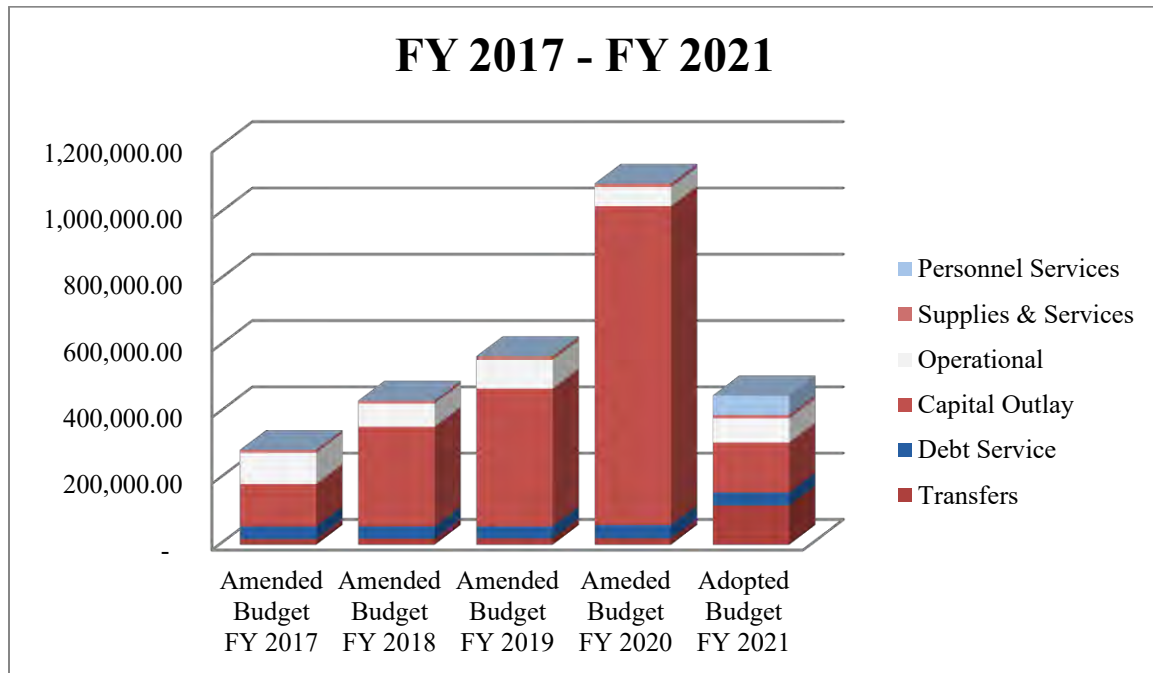
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[View minutes and agendas from City Council and Board meetings.](#)



## HEATH MUNICIPAL BENEFITS

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### Full Time Equivalent (FTE) Personnel Schedule

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Full Time	-	-	-	-	1.0
Continuous Part Time	-	-	-	-	-
Seasonal	-	-	-	-	-
Vqvcn'	-	-	-	-	1.0



**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

**Sources and Uses**

	<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
		<i>Adopted</i>	<i>Amended</i>		<i>Adopted</i>
	<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>

**HMBC Revenues and Expenditures**

**Sources of Funds**

	<i>Beginning Resources</i>	<i>1,879,291</i>	<i>2,033,333</i>	<i>2,033,333</i>	<i>2,033,333</i>	<i>2,317,973</i>
	<i>Current Revenues</i>					
4101	Sales Tax	396,146	363,000	363,000	450,000	450,000
4106	Interest Earned	43,886	35,000	35,000	22,000	21,000
4110	Lease Agreement	2,400	22,000	22,000	15	0
	SouthRidge Payback	0	22,000	22,000	12,100	24,300
4899	Proceeds from Sale of Asset	0	0	0	631,000	0
	<b>Total - Revenue</b>	<b>442,432</b>	<b>442,000</b>	<b>442,000</b>	<b>1,115,115</b>	<b>495,300</b>
	<b>Total Sources Of Funds</b>	<b>2,321,723</b>	<b>2,475,333</b>	<b>2,475,333</b>	<b>3,148,448</b>	<b>2,813,273</b>

**Uses of Funds**

	<i>Current Expenditures</i>					
585-101	Salaries	0	0	0	0	42,500
585-102	Health Insurance	0	0	0	0	7,500
585-103	Workers' Comp Insurance	0	0	0	0	0
585-105	FICA	0	0	0	0	3,300
585-106	Retirement (TMRS)	0	0	0	0	5,000
585-108	Unemployment	0	0	0	0	0
	<b>Total - Personnel Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58,300</b>
585-220	Office Supplies	0	200	200	100	200
585-230	Dues/Subscriptions/Publications	5,447	5,500	5,500	5,500	5,500
585-231	Conferences & Training	0	2,500	2,500	500	2,500
585-232	Travel, Meals & Lodging	0	2,500	2,500	500	2,500
	<b>Total - Supplies &amp; Services</b>	<b>5,447</b>	<b>10,700</b>	<b>10,700</b>	<b>6,600</b>	<b>10,700</b>
585-310	Filing Fees	0	150	150	0	200
585-311	Legal Publications/Advertising	0	2,000	2,000	1,000	2,000
585-341	Legal Services	7,224	15,000	15,000	12,000	15,000
585-342	Professional Fees/Consultants	18,375	25,500	25,500	25,500	41,100
585-366	Promotional	2,572	15,000	15,000	5,000	15,000
	<b>Total - Operational Items</b>	<b>28,171</b>	<b>57,650</b>	<b>57,650</b>	<b>43,500</b>	<b>73,300</b>
585-501	Office Furniture	0	500	500	0	500
585-525	Economic Development Grant	87,500	150,000	712,500	472,500	150,000
585-550	Capital Improvement Projects	114,239	96,250	248,750	18,200	0
	<b>Total - Capital Outlay</b>	<b>201,739</b>	<b>246,750</b>	<b>961,750</b>	<b>490,700</b>	<b>150,500</b>





**CITY OF HEATH**  
**Annual Operating Budget**  
**Fiscal Year 2020-2021**

<b>Sources and Uses</b>		<i>FY 18-19</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 19-20</i>	<i>FY 20-21</i>
			<i>Adopted</i>	<i>Amended</i>		<i>Adopted</i>
		<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Actuals</i>	<i>Budget</i>
<b><i>HMBC Revenues and Expenditures</i></b>						
585-633	2013 Refunding Principal	30,000	35,000	35,000	35,000	35,000
585-634	2013 Refunding Interest	5,820	5,075	5,075	5,075	4,100
	<b><i>Total - Debt Service</i></b>	<b><i>35,820</i></b>	<b><i>40,075</i></b>	<b><i>40,075</i></b>	<b><i>40,075</i></b>	<b><i>39,100</i></b>
585-801	Transfer to General Fund	17,212	19,000	19,000	19,000	19,000
585-802	Transfer to General Fund CIP	0	0	0	230,600	99,000
	<b><i>Total - Transfers</i></b>	<b><i>17,212</i></b>	<b><i>19,000</i></b>	<b><i>19,000</i></b>	<b><i>249,600</i></b>	<b><i>118,000</i></b>
	<b><i>Total Current Expenditures</i></b>	<b><i>288,390</i></b>	<b><i>374,175</i></b>	<b><i>1,089,175</i></b>	<b><i>830,475</i></b>	<b><i>449,900</i></b>
	<b><i>Ending Resources</i></b>	<b><i>2,033,333</i></b>	<b><i>2,101,158</i></b>	<b><i>1,386,158</i></b>	<b><i>2,317,973</i></b>	<b><i>2,363,373</i></b>
	<b><i>Assigned - Covid Contingency</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>200,000</i></b>
	<b><i>Revenue vs. Expenditures - Surplus/(Deficit)</i></b>	<b><i>154,042</i></b>	<b><i>67,825</i></b>	<b><i>(647,175)</i></b>	<b><i>284,640</i></b>	<b><i>45,400</i></b>
	<b><i>Unassigned</i></b>	<b><i>2,033,333</i></b>	<b><i>2,101,158</i></b>	<b><i>1,386,158</i></b>	<b><i>2,317,973</i></b>	<b><i>2,163,373</i></b>

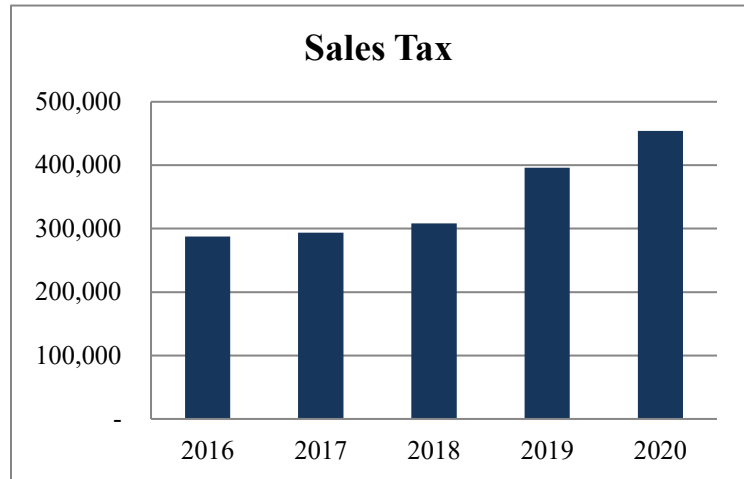


## HEATH MUNICIPAL BENEFITS

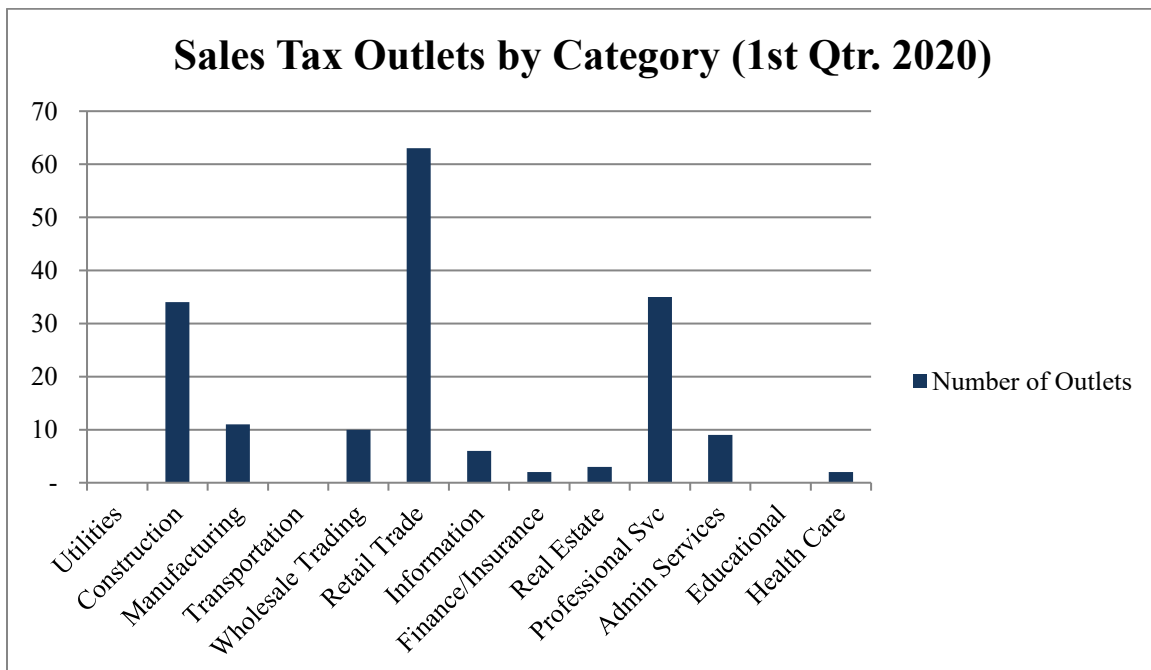
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#### Sales Tax (99%)

State Sales and Use Tax is imposed on all retail sales, leases and rental of most goods, as well as taxable services. The combined total of state and local taxes is 8.25%: City, 1.0%; HEDC 4A, 0.5%; HMBC 4B, 0.5%; State, 6.25%.



Forecast Methodology	Assumptions about Environmental Factors	Revenue Assumptions	2020 Projected Revenue	2021 Revenue Projection
<b>Formula:</b> (A/B)  <b>Where:</b> A. April Sales Tax Revenue B. Average 5 year % collected (April)	1. Administered by Texas Comptroller's Office	A. \$262,548 B. 62%	\$450,000	\$450,000





# CITY OF HEATH

## SPECIAL REVENUE FUNDS

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GASB 54: Special Revenue Funds are used to account for, and report proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Proceeds of specific revenue source that are restricted or committed should be recognized as revenue funds and not in the fund initially receiving them.

Municipal Court Technology Fund, Municipal Court Building Security Fund and Municipal Court Juvenile Case Manager Fund are restricted special revenue. Park Land Dedication funds are committed park donations, as well as Street Escrow. Police Donations are assigned special revenue.

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Special Revenue Funds are used to account for revenue from specific sources which by law or ordinance are designated to finance particular functions.

	FY 2017	FY 2018	FY 2019	FY 2020
<b>Park Land Dedication (General Fund)</b>	\$31,152	\$31,585	\$39,849	\$40,259
<b>Police Donations (Fund 50)</b>	\$120,380	\$127,450	\$129,802	\$128,003
<b>Juvenile Case Manager Fee</b>	\$1,646	\$1,646	\$1,646	\$1,646
<b>Municipal Court Building Security Fund</b>	\$3,279	\$4,716	\$6,321	\$7,745
<b>Municipal Court Technology Fund</b>	\$8,173	\$1,968	\$4,107	\$5,562
<b>Child Safety Fund</b>	\$4,140	\$4,735	\$5,385	\$5,622
<i>VqwnHwpf '72"</i>	<i>&amp;38: .992"</i>	<i>&amp;394.322"</i>	<i>&amp;3: 9.332"</i>	<i>&amp;3: :. 59"</i>
<b>Street Escrow Special Revenue (Fund 51)</b>	\$187,565	\$170,248	\$180,413	\$184,584
<i>VqwnUrgeknTgxgpgw' Hwpfu"</i>	<i>&amp;578.557"</i>	<i>&amp;564.56: "</i>	<i>&amp;589.745"</i>	<i>&amp;595.643"</i>

### **Park Land Dedication**

Ordinance 990520A approved May 20, 1999, established a special fund for the deposit of all sums paid in lieu of land dedication. Money dedicated may only be used for the acquisition or development/improvement of a community park or neighborhood park located within the same general area as the development.

### **Juvenile Case Manager Fee**

The Juvenile Case Manager Fee is supported by fees assessed against any defendant convicted of a fine-only misdemeanor offense in Municipal Court. In accordance with the State of Texas, Art. 102.0174, Code of Criminal Procedure, the funds may be used to finance the salary and benefits of a juvenile case manager under Article 45.056.

### **Municipal Court Building Security Fund**

The Building Security Fund is supported by fees assessed against any defendant convicted of a misdemeanor offense in Municipal Court. In accordance with the State of Texas, Art. 102.017, Code of Criminal Procedure, the funds may be used only for security personnel, services, and items related to the security of buildings that house the court proceedings.

### **Municipal Court Child Safety Fund**

The Municipal Court Child Safety Fund is supported by fees assessed against any defendant convicted of an offense under Subtitle C, Title 7, Transportation Code when the offense occurs within a school crossing zone. In accordance with the State of Texas, Art. 102.014, code of Criminal Procedure, the funds may be used for programs designed to enhance child safety, health, or nutrition or public safety and security.

### **Municipal Court Technology Fund**

The Municipal Court Technology Fund is supported by fees assessed against any defendant convicted of a misdemeanor offense in Municipal Court. In accordance with the State of Texas, Art. 102.0172, Code of Criminal Procedure, the funds may be used to purchase or maintain technological enhancements.

### **Police Donations**

Donations from various organizations and individuals are received throughout the year for the benefit of the police department.

### **Street Escrow**

Code of Ordinance 158.15 addresses Street Improvements. The amounts are placed on deposits as stipulated by the developer's agreement.



## SPECIAL REVENUE FUND OVERVIEW

### Restricted Special Revenue Funds

Public Safety Special Revenue (Fund 50)	FY 2017	FY 2018	FY 2019	FY 2020
Juvenile Case Manager Fee	\$1,646	\$1,646	\$1,646	\$1,646
Municipal Court Building Security Fund	\$3,279	4,716	\$6,321	\$7,745
Municipal Court Technology Fund	\$8,173	\$1,968	\$4,107	\$5,562
Municipal Court Child Safety Fund	\$4,140	\$4,735	\$5,385	\$5,622
<b>Total Restricted Special Revenue Funds</b>	<b>\$17,238</b>	<b>\$13,065</b>	<b>\$17,459</b>	<b>\$20,575</b>

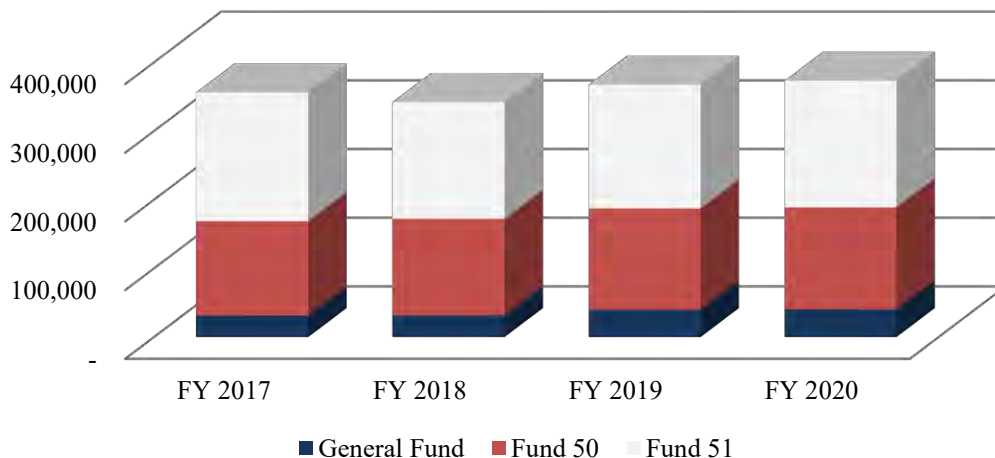
### Committed Special Revenue Funds

Park Donations (General Fund)	FY 2017	FY 2018	FY 2019	FY 2020
Park Land Dedication	\$31,152	\$31,585	\$39,849	\$40,259
<b>Total General Fund</b>	<b>\$31,152</b>	<b>\$31,585</b>	<b>\$39,849</b>	<b>\$40,259</b>
Street Escrow Special Revenue (Fund 51)				
Street Escrow	\$187,565	\$170,248	\$180,413	\$184,584
<b>Total Committed Special Revenue Funds</b>	<b>\$218,717</b>	<b>\$201,833</b>	<b>\$220,262</b>	<b>\$224,843</b>

### Assigned Special Revenue Funds

Public Safety Special Revenue (Fund 50)	FY 2017	FY 2018	FY 2019	FY 2020
Police Donations	\$120,380	\$127,450	\$129,802	\$128,003
<b>Total Assigned Special Revenue Funds</b>	<b>\$120,380</b>	<b>\$127,450</b>	<b>\$129,802</b>	<b>\$128,003</b>

### Special Revenue by Fund





# CITY OF HEATH

## CAPITAL IMPROVEMENTS PROGRAM



# CITY OF HEATH

## CAPITAL IMPROVEMENTS PROGRAM

### Capital Improvements

A Capital Improvement Program is a schedule of public improvements to be constructed with resources available to finance expenditures. Capital improvements are expenditures for the purchase, construction, rehabilitation, replacement or expansion of the physical assets of the community when the project is relatively large, expensive, long-term and permanent. Some examples include streets, parks, water, and waste water lines. The City's capitalization threshold is \$10,000.00

During the development of the Capital Improvement Program, an evaluation of the impact of capital expenditure decisions upon annual operations and the City's operating budget must be considered. Reoccurring expenditures for plant improvements and equipment represent a consistent percentage of the City's annual operating budget and a financed on a "pay as you go" basis. Large, non-recurring capital expenditures require additional funding beyond the fiscal capacity of the City's annual operating budget. Careful consideration of non-recurrent expenditures is critical to the financial health and stability of the City for the following reasons:

1. Due to the larger cost and extended life, capital expenditures for long-range public improvements may have to be financed through the issuance of long-term debt;
2. Large capital expenditures may require consistent overseeing effort and funding spanning decades;
3. The economic impact of investments in long-range capital improvements also extends decades;
4. The commitment to invest in long-range capital improvements is often irreversible except at considerable financial and managerial cost to the City.

Capital expenditures are financed from a variety of sources including long and short-term debt, current revenues and grants from other governmental entities and donations from businesses, individuals and non-profit organizations.

The Capital Improvement Program totals \$23,419,085, representing projects in public works, water and streets.

### Appropriations

Appropriations for capital improvements in Capital Improvement funds are considered multi-year in nature. Once appropriations are established, they roll forward to subsequent years until the project is complete. The City of Heath has a General CIP Fund and a Utility CIP Fund.

### Functions of the Capital Improvement Program

1. Estimate capital requirements, budget priority projects and approve funding for proposed improvements;
2. Schedule all capital projects over a fixed period with appropriate planning, implementation and public notification of projected capital improvements;
3. Coordinate the activities of various departments to meet project schedules;
4. Monitor and evaluate the progress of capital projects.

### Methods of Financing Capital Improvement Projects

**General Obligation Bonds** – Can be sold to finance permanent types of improvements. The taxing power of the jurisdiction is pledged to pay interest and retire the debt. Voter approval required.

**Certificates of Obligation** – Issued with limited revenues pledged by the water and waste water systems. Voter approval not required.

**Donations** – Periodically received from individuals, businesses, foundations and non-profit organizations.

**Earmarked Funds** – Money accumulated in advance or set aside for capital construction or purchase. The accumulation may result from a surplus of earmarked operational revenues, collection of impact fees or sale of capital assets.

**Enterprise Funds** – Are established from the delivery of specific services where the money paid to administer the services and the expenses are associated with providing the services are accounted from separately from the general fund budget of the City.

## **CITY OF HEATH**

### **CAPITAL IMPROVEMENTS PROGRAM**

**General Funds** – Financing of improvements from revenues such as general taxation, fees or service charges.

**Revenue Bonds** – Frequently sold for projects that produce revenues such as water and waste water systems. Voter approval not required.

**Special Assessments** – Public Works that benefit properties may be financed more equitable (paid by those who directly benefit) by Special Assessments.

**State and Federal Grant Programs** – Available for financing various projects such as streets, water and sewer facilities, parks and playgrounds. The cost of funding these facilities may be completely by grant or a local share required.





**CITY OF HEATH**  
**CAPITAL IMPROVEMENTS PROGRAM**

City of Heath Capital Improvement Projects		
Fiscal Year 2020-2021		
PROJECT	FUND/DIVISION	BUDGET
<b>GENERAL GOVERNMENT PROJECTS</b>		
DPS RADIO SYSTEM	GEN CIP/PUBLIC SAFETY	\$10,000
YANKEE CREEK-MYERS RD	GEN CIP/STREETS	\$970,000
RABBIT RIDGE RD PHASE 2	GEN CIP/OTHER/STREETS	\$1,621,600
MCDONALD RD PHASE 2	GEN CIP/STREETS	\$1,085,300
WHITE ROAD PARTICIPATION	GEN CIP/STREETS	\$1,000,000
HUBBARD DRIVE RECONSTRUCT/WIDENING	GEN CIP/HGYC/STREETS	\$4,725,000
HUBBARD TRAIL (FM-740 TO DUNFORD)/TAPS GRANT	GEN FUND TFR/GRANT/STREETS	\$265,000
HACIENDAS DEL LAGO STREET AND DRAINAGE IMPROVEMENTS	GEN CIP/PID/STREETS	\$455,900
SKYLINE DRAINAGE	GEN CIP/STREETS	\$240,000
PUBLIC WORKS BUILDING PH 2	GEN CIP/STREETS	\$65,000
FM 740 PH. 1 LANDSCAPING CITY LIMITS TO CVS - IRRIGATION	GEN CIP/STREETS	\$218,250
FM 740 PH. 2A LANDSCAPING CVS TO SHELL - TREES	GEN CIP/STREETS	\$110,000
FM 740 PH. 2B LANDSCAPING CVS TO SHELL	GEN CIP/STREETS	\$30,000
CITY HALL HVAC IMPROVEMENTS PH. 1	GEN CIP/STREETS	\$100,000
ANTIGUA BAY SUBDIVISION TRAIL	GEN CIP/HGYC/STREETS	\$175,000
HEATHLAND CROSSING TO FM 740 TRAIL	GEN CIP/STREETS	\$141,000
	SUB-TOTAL	\$11,212,050
<b>UTILITY PROJECTS</b>		
HG&YC SEWER REIMBURSEMENT(SEWER EXTENSION; ANTIGUA BAY L.S. DECOMMISSION)	UTILITY CIP/SEWER	\$455,150
SHEPHERDS GLEN LINES	UTILITY CIP/SEWER	\$3,000,000
EPA MANDATED PROJ. (VARIOUS LOCATIONS)	UTILITY CIP/SEWER	\$500,000
BUFFALO CREEK CC PARALLEL SEWER	UTILITY CIP/SEWER	\$400,000
SEWER SYSTEM REPLACEMENT PROGRAM	UTILITY CIP/SEWER	\$780,000
SOUTHSIDE LIFT STATION UPGRADE	UTILITY CIP/SEWER	\$100,000
SECOND GROUND STORAGE TANK LAND	UTILITY CIP/WATER	\$300,000
RABBIT RIDGE WATER LINE	UTILITY CIP/WATER	\$1,372,700
FLWS WATER CONNECTIONS	UTILITY CIP/WATER	\$300,000
WATER TOWER PAINTING	UTILITY CIP/WATER	\$750,000
WATER LINE REPLACEMENT (HEATH SYSTEM)	UTILITY CIP/WATER	\$750,000
WATER LINE REPLACEMENT (RCH SYSTEM)	UTILITY CIP/WATER	\$800,000
WATER LINE REPLACEMENT (FLWS SYSTEM)	UTILITY CIP/WATER	\$720,000
JEFF BOYD WATER LINE PH. 2	UTILITY CIP/WATER	\$200,000
PUMP STATION AND GROUND STORAGE #2	UTILITY CIP/WATER	\$1,000,000
HACIENDAS DEL LAGO WATER & SEWER IMPROVEMENTS	UTILITY CIP/PID/WATER & SEWER	\$254,100
PUBLIC WORKS BUILDING PH. 2	UTILITY CIP/PUBLIC WORKS	\$65,000
	SUB-TOTAL	\$11,746,950

**CITY OF HEATH**  
**CAPITAL IMPROVEMENTS PROGRAM**

<b>PARKS PROJECTS</b>			
TXDOT SURPLUS PROPERTY	EDC/MBC		\$270,000
PATH PH. 1 TOWNE CENTER PARK	EDC/MBC		\$50,085
PATH PH. 1 TOWNE CENTER PARK	PATH		\$10,000
MEDIAN LANDSCAPING	EDC/MBC		\$50,000
TOWN CENTER OVERLAY	EDC/MBC		\$45,000
PARKS MASTER PLAN	EDC/MBC		\$35,000
		SUB-TOTAL	\$460,085
		TOTAL	\$23,419,085

Project Name	FY Completed	Project Cost
Terry Park Wall 2	FY 2019	\$1,576,885.35
Public Works Facility	FY 2019	\$76,346.03
Myers-Crisp Road	FY 2019	\$1,570,315.93
Public Works Building	FY 2019	\$1,027,132.17
SH-276 TXDot Waterline Relocation	FY 2019	\$345,710.85
City Hall Generator	FY 2020	\$143,473.16
City Hall DPS Ventilation	FY 2020	\$96,030.85
Ground Storage Tank	FY 2020	\$4,641,046.78

**CITY OF HEATH**  
**CAPITAL IMPROVEMENTS PROGRAM**

**General Fund**

***DPS Radio System Upgrade***

- Estimated Project Cost - \$10,000
- Project Year(s) –
- Funding Source – General CIP/Public Safety
- Changing out current radio system for DPS to be on the same radio system County wide.

***Yankee Creek-Myers Road***

- Estimated Project Cost - \$970,000
- Project Years – 2020
- Limits: Yankee Creek-Myers Road to Heath Drive intersection
- Funding Source – 2014 Bond
- Project includes the update of portions of the road for improvement of transportation and traffic flow.

***Rabbit Ridge Phase 2***

- Estimated Project Cost - \$1,621,600
- Project Year(s) – 2021
- Limits – FM 550 to Ridge Lakes Subdivision
- Funding Source – 2014 Bond
- Project includes reconstruction of road for improved traffic flow.

***McDonald Road Phase 2***

- Estimated Project Cost - \$1,085,300
- Project Year(s) – 2020
- Limits – Rabbit Ridge to end of Falcon Point Subdivision
- Funding Source – 2014 Bond
- Project includes the reconstruction of the road for improved transportation.

***White Road Participation***

- Estimated Project Cost - \$1,000,000
- Project Year(s) – 2020
- Limits – White Road
- Funding Source – 2014 Bond
- Project includes the City participation of the construction of a new road with developer.

***Hubbard Drive Reconstruction/Widening***

- Estimated Project Cost - \$4,725,000
- Project Year(s) – 2021
- Limits – Hubbard Drive
- Funding Source – General CIP/HGYC/Streets
- Project includes the reconstruction and widening of Hubbard Drive for better traffic flow and improved transportation.



**CITY OF HEATH**  
**CAPITAL IMPROVEMENTS PROGRAM**

***Haciendas Del Lago Street & Drainage Improvements***

- Estimated Project Cost - \$455,900
- Project Year(s) – 2020
- Limits – Haciendas Del Lago
- Funding Source – 2019 Bond & PID
- Project includes the street and drainage improvements for Haciendas Del Lago.

***Skyline Drainage***

- Estimated Project Cost - \$240,000
- Project Year(s) –
- Limits – Skyline Drive

***Hubbard Trail (FM-740 to Dunford)/TAPS Grant***

- Estimated Project Cost - \$265,000
- Project Year(s) – 2021
- Limits – Hubbard Drive to FM 740
- Funding Source – General Transfer; Grants; Streets
- Project includes construction of a sidewalk/trail along Hubbard Drive to the intersection of Hubbard Drive & FM 740. This will allow access for pedestrians from McCrummen Subdivision to Amy Park Elementary on FM 740.

***Utility Fund***

***HG&YC Sewer Reimbursement (Sewer Extension, Antigua Bay L.S. Decommission)***

- Estimated Project Cost - \$455,150
- Project Year(s) –
- Limits – Antigua Bay Lift Station
- Funding Source – Utility CIP/Sewer
- Project includes the replacement of existing substandard waste water lines.

***Shepherds Glen Lines***

- Estimated Project Cost - \$3,000,000
- Project Year(s) – 2021
- Limits – Shepherds Glen
- Funding Source – 2017 Bond
- Project includes the replacement and/or rehabilitation of old or substandard lines.

***EPA Mandated Project (Various Locations)***

- Estimated Projected Cost - \$500,000
- Project Year(s) – 2021
- Limits – Various locations within the Heath City limits
- Funding Source – 2017 Bond
- Project includes the replacement and/or rehabilitation of old or substandard lines.



**CITY OF HEATH**  
**CAPITAL IMPROVEMENTS PROGRAM**

***Buffalo Creek CC Parallel Sewer***

- Estimated Project Cost - \$400,000
- Project Year(s) – 20201
- Limits –
- Funding Source – 2017 Bond
- Project includes increase of capacity for undersized line.

***Sewer System Replacement Program***

- Estimated Project Cost - \$780,000
- Project Year(s) – 2021
- Funding Source – 2017 Bond
- Project includes the replacement and/or rehabilitation of old or substandard lines.

***Southside Lift Station Upgrade***

- Estimated Project Cost - \$100,000
- Projects Year(s) – 2020
- Limits –
- Funding Source – Utility CIP/Sewer
- Project includes the replacement and/or rehabilitation of old or substandard lines.

***Rabbit Ridge Water Line***

- Estimated Project Cost - \$1,372,700
- Project Year(s) – 2021
- Limits –
- Fund Source – 2013 Bond
- Project includes the installation of 12-inch water line, to supply water services and fire hydrants to new customers.

***FLWS Water Connections***

- Estimated Project Cost - \$300,000
- Project Year(s) – 2020
- Funding Source – 2017 Bond
- Project includes completion of acquisition of FLWS customers to City of Heath water customers.

***Water Tower Painting***

- Estimated Project Cost - \$750,000
- Project Year(s) – 2021
- Limits – City of Heath water tower
- Funding Source – 2017 Bond
- Project included the painting of the inside and outside of the water tower.



**CITY OF HEATH**  
**CAPITAL IMPROVEMENTS PROGRAM**

***Water Line Replacement (Heath System)***

- Estimated Project Cost – \$750,000
- Project Year(s) – 2021
- Limits –
- Funding Source – 2017 Bond
- Project includes updating water system/lines for Heath customers

***Water Line Replacement (FLWS System)***

- Estimated Project Cost - \$720,000
- Project Year(s) – 2021
- Limits –
- Funding Source – 2017 Bond
- Project includes updating water system/lines for previous FLWS customers to City of Heath water customers.

***Water Line Replacement (RCH System)***

- Estimated Project Cost - \$800,000
- Project Year(s) – 2021
- Limits –
- Funding Source – 2017 Bond
- Project includes updating water system/lines for previous RCH customers to City of Heath water customers.

***Jeff Boyd Water Line Phase 2***

- Estimated Project Cost - \$200,000
- Project Year(s) –
- Limits – Jeff Boyd
- Funding Source –
- Project includes the extension of the city water system and water lines.

***Haciendas Del Lago Water & Sewer Improvements***

- Estimated Project Cost - \$254,100
- Project Year(s) – 2019-2020
- Limits – Haciendas Del Lago
- Funding Source – 2019 Bond/PID
- Project includes update of water lines and installation of sewer lines on Haciendas Del Lago.





# CITY OF HEATH

## PERSONNEL SUMMARY

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Personnel allocations occur between the General Fund and the Utility Fund according to job requirements. All personnel performing tasks for both the General Fund and the Business-type activities are allocated accordingly.

General Fund staffing levels for Fiscal Year 2021 changed in the Engineering, Department of Public Safety, and City Manager departments. The Engineering Department added a Project Engineering position this position will be split between the General Fund and the Utility Fund, for an increase of 0.50. The Department of Public Safety added two Captain, for an increase of 2.0. The City Manager Department increased the Desktop Support/Production Assistant position from part time to full time, for an increase of .25, this position is split between the General Fund and the Utility Fund. The cumulative change to the General Fund is an increase of 2.75.

Utility Fund staffing levels for Fiscal Year 2021 changed in the Utility Administration department. The Engineering Department added a Project Engineer position, this position will be split between the General Fund and the Utility Fund. The City Manager Department increased the Desktop Support/Production Assistant from part time to full time. The cumulative change to the Utility Fund is an increase of 0.75.

Budgeted spending in the General Fund and the Utility Fund reflect a six-month probationary increase for applicable positions.



## PERSONNEL SUMMARY BY DEPARTMENT

### GENERAL FUND

Department	Adopted Budget FY 2017			Adopted Budget FY 2018			Adopted Budget FY 2019			Adopted Budget FY 2020			Adopted Budget FY 2021		
	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas
City Manager	1	-	-	1	-	-	1	-	-	1	-	-	1.5	-	-
City Secretary	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-
Community Dev.	3.5	-	-	3.5	-	-	4	-	-	4	-	-	4.5	-	-
Finance	2.5	.05	-	2.5	.05	-	2.5	.1	-	2.5	0.1	-	2.5	.05	-
Municipal Court	-	.4	-	-	.4	-	-	.4	-	-	.4	-	-	.4	-
Streets	2.15	-	-	1.5	-	-	1.5	-	-	1.5	-	-	1.5	-	-
Parks	1.5	-	-	4	-	-	4	-	-	3.5	-	-	3.5	-	-
Engineering	1.5	-	-	1	-	-	1	-	-	1.5	-	-	2	-	-
Public Safety	24	2	-	22	2	-	24	2	-	26	2	-	28	1	-
Non-Div.	-	-	.5	-	-	.5	-	-	.5	-	-	-	-	-	-
<b>Total General Fund</b>	<b>37.15</b>	<b>2.45</b>	<b>.5</b>	<b>36.5</b>	<b>2.45</b>	<b>.5</b>	<b>39</b>	<b>2.5</b>	<b>.5</b>	<b>41.5</b>	<b>2.5</b>	<b>-</b>	<b>44.5</b>	<b>1.45</b>	<b>-</b>

### UTILITY FUND

Department	Adopted Budget FY 2017			Adopted Budget FY 2018			Adopted Budget FY 2019			Adopted Budget FY 2020			Adopted Budget FY 2021		
	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas
Water	2.65	-	-	2.5	-	-	3	-	-	3	-	-	3	-	-
Waste Water	2.65	-	-	2.5	-	-	3	-	-	3	-	-	3	-	-
Utility Admin	4.5	-	-	4.5	-	-	4.5	-	-	5.5	.25	-	6.5	-	-
Customer Service	2	.05	-	2	.05	-	2	.1	-	2	-	-	2	.05	-
Non-Divisional	-	-	.5	-	-	.5	-	-	.5	-	-	-	-	-	-
<b>Total Utility Fund</b>	<b>11.8</b>	<b>.05</b>	<b>.5</b>	<b>11.5</b>	<b>.05</b>	<b>.5</b>	<b>12.5</b>	<b>.1</b>	<b>.5</b>	<b>13.5</b>	<b>.25</b>	<b>-</b>	<b>14.5</b>	<b>.05</b>	<b>-</b>

### HEATH ECONOMIC DEVELOPMENT CORPORATION FUND

Department	Adopted Budget FY 2017			Adopted Budget FY 2018			Adopted Budget FY 2019			Adopted Budget FY 2020			Adopted Budget FY 2021		
	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas
EDC	-	-	-	-	-	-	-	-	-	-	-	-	.5	-	-
<b>Total HEDC Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>.5</b>	<b>-</b>	<b>-</b>



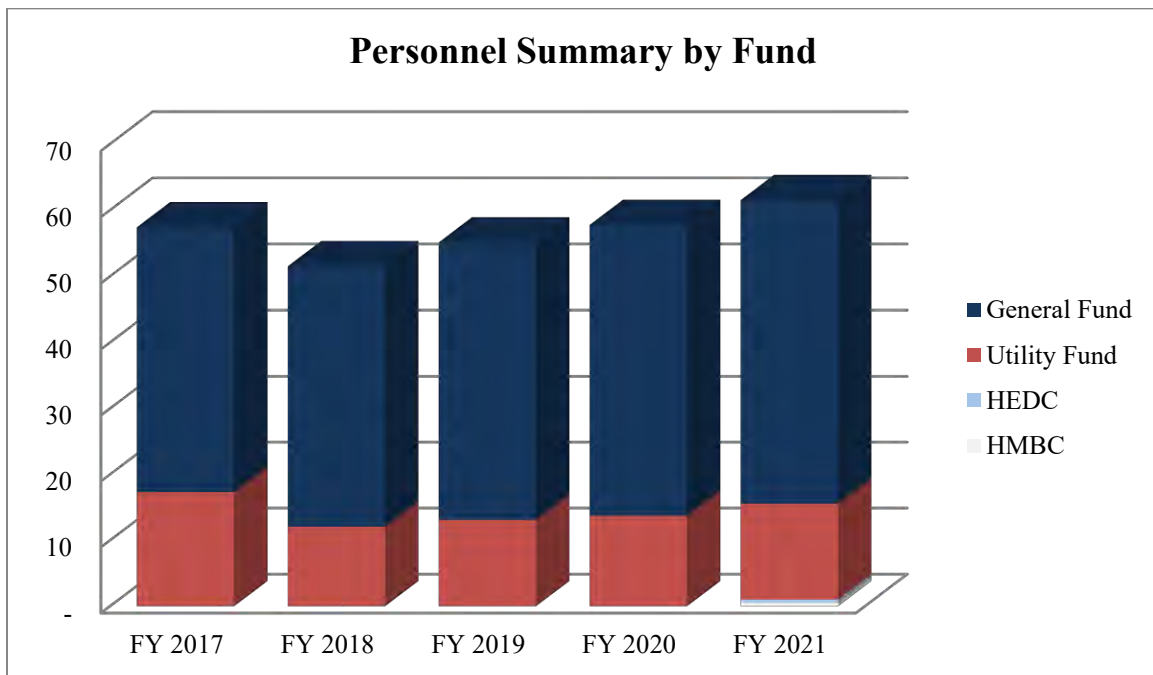


## PERSONNEL SUMMARY BY FUND

### HEATH MUNICIPAL BENEFITS CORPORATION FUND

Department	Adopted Budget FY 2017			Adopted Budget FY 2018			Adopted Budget FY 2019			Adopted Budget FY 2020			Adopted Budget FY 2021		
	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas
MBC	-	-	-	-	-	-	-	-	-	-	-	-	.5	-	-
Total HMBC Fund	-	-	-	-	-	-	-	-	-	-	-	-	.5	-	-

<b>CITY TOTAL</b>	<b>48.95</b>	<b>2.5</b>	<b>1.0</b>	<b>50.0</b>	<b>2.6</b>	<b>1.0</b>	<b>52.5</b>	<b>2.6</b>	<b>1.0</b>	<b>55.0</b>	<b>4.0</b>	<b>-</b>	<b>60.0</b>	<b>1.5</b>	<b>-</b>
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# PERSONNEL SUMMARY DETAIL FY 2021

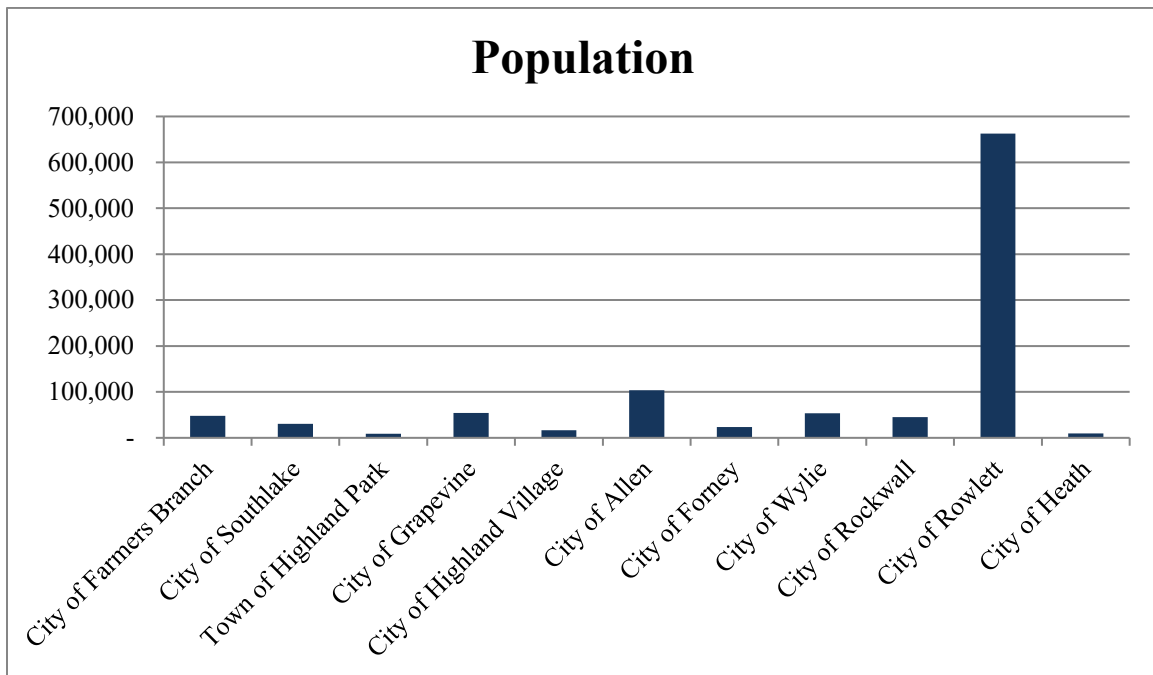
Position	General Fund			General Non-Divisional			Utility			Utility Non-Divisional			Economic Development Corporation			Municipal Benefits Corporation Fund			TOTAL
	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	FT	PT	Seas	
<u>City Manager</u>																			
Full-time																			
City Manager	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Executive Assistant	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Desktop Support/Production Asst.	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
<u>City Secretary</u>																			
Full-time																			
City Secretary	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
<u>Community &amp; Economic Development</u>																			
Full-time																			
Assistant City Manager	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Director of Community & Economic Dev.	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Permit Clerk	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Building Official	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Building Inspector	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Code Enforcement	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
<u>Finance</u>																			
Full-time																			
Finance Director	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Chief Accountant	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Purchasing Agent/Payroll Clerk	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Customer Service Representative	1.00	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	-	-	2.00
Part-time																			
AP Clerk	-	0.05	-	-	-	-	-	0.05	-	-	-	-	-	-	-	-	-	-	0.10
Customer Service Representative	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Municipal Court</u>																			
Part-time																			
Municipal Court Clerk	-	0.40	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.40
<u>Streets</u>																			
Full-time																			
Division Manager/Construction Inspector	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Utilities Maint. Worker	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Parks</u>																			
Full-time																			
Division Mgr of Bldg. Maint. & Parks	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Maintenance Worker	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Maintenance Worker	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Maintenance Worker	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
<u>Water/WasteWater</u>																			
Full-time																			
Division Manager Utilities	-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	-	-	1.00
Utilities Maintenance Worker	-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	-	-	1.00
Utilities Maintenance Worker	-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	-	-	1.00
Utilities Maintenance Worker	-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	-	-	1.00
Utilities Maintenance Worker	-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	-	-	1.00
Utilities Maintenance Worker	-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	-	-	1.00
<u>Engineering</u>																			
Full-time																			
Director of P. Works	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Administrative Assistant	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Construction Inspector	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
Project Engineer	0.50	-	-	-	-	-	0.50	-	-	-	-	-	-	-	-	-	-	-	1.00
<u>Public Safety</u>																			
Full-time																			
Director of Public Safety	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Captain Administration	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Captain Operations	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Administrative Assistant	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Records Clerk	-	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Public Safety Sergeant	3.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3.00
School Resource Officer	4.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4.00
Fire Marshall	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
CID Sergeant	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Detective	1.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00
Public Safety Officer	14.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	14.00
Part-time																			
Public Safety Officer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Economic Development</u>																			
Full-time																			
Director of Economic Development	-	-	-	-	-	-	-	-	-	-	-	-	0.50	-	-	0.50	-	-	1.00
<u>Non-Divisional</u>																			
Seasonal																			
Intern	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Employees</b>	<b>44.50</b>	<b>1.45</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14.50</b>	<b>0.05</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.50</b>	<b>-</b>	<b>-</b>	<b>0.50</b>	<b>-</b>	<b>-</b>	<b>61.50</b>



**CITY OF HEATH**

**PEER CITY COMPARISON**

	<b>FY 2018 # of Employees</b>	<b>FY 2019 # of Employees</b>	<b>FY 2020 # of Employees</b>	<b>Population</b>	<b>Citizens per Employee</b>	<b>Rank Citizens per Employee</b>
<b>City of Southlake</b>	418.00	539.00	539.00	30,310	56.23%	1
<b>Town of Highland Park</b>	127.90	127.40	129.00	8,900	68.99%	2
<b>City of Grapevine</b>	597.00	608.00	604.00	53,976	89.36%	3
<b>City of Highland Village</b>	154.00	156.00	161.88	16,624	102.69%	4
<b>City of Farmers Branch</b>	439.66	440.13	449.81	48,158	107.06%	5
<b>City of Allen</b>	818.96	838.96	845.94	103,765	122.66%	6
<b>City of Rowlett</b>	430.00	446.20	466.70	66,285	142.03%	7
<b>City of Forney</b>	11.00	166.00	166.50	23,727	142.50%	8
<b>City of Rockwall</b>	286.50	310.50	302.50	45,112	149.13%	9
<b>City of Wylie</b>	335.50	343.50	356.75	53,653	150.39%	10
<b>City of Heath</b>	<i>52.15</i>	<i>52.60</i>	<i>59.00</i>	<i>9,831</i>	<i>166.63%</i>	<i>11</i>





# CITY OF HEATH

## SUPPLEMENTAL INFORMATION



## CITY OF HEATH

### FORM OF GOVERNANCE

*The City Council is comprised of a Mayor and six Council members, elected at large. Each serves a two-year term. No term limits imposed. The City Council elects one of its members as Mayor Pro Tem for a one-year term.*

Each candidate for election to the office of Mayor or City Council shall be a qualified voter of the City, shall not be less than twenty-one years old, shall have resided in the City not less than twelve months immediately preceding Election Day and shall meet the requirements of the Texas Election Code. Each Council Member and the Mayor must continually reside within the City during the term of office.

<i>Name</i>	<i>Term Election</i>
Kelson Elam, Mayor	May 2022
Frank New, Place 1	May 2021
Paul Ruffo, Place 2	May 2021
Donna Rolater, Place 3	May 2022
Brent Weaver, Place 4	May 2021
John Beaman, Place 5	May 2022
Rich Krause, Place 6	May 2021

*The City Council holds regular meetings on the second and fourth Tuesday of each month at City Hall.*

Regular meetings are held at 6:30 p.m. on the second and fourth Tuesday of each month unless otherwise ordered by the City Council. There may be exceptions to the meeting schedule. Notice of any regular or special meetings shall state the subject to be considered at the meeting. All official meetings of the City Council and all committees thereof shall be open to the public as provided by State law. A quorum shall consist of four City Council Members.



**CITY OF HEATH**  
**STATISTICAL DATA**

**DEMOGRAPHIC AND ECONOMIC STATISTICS**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Population	7,284	7,667	7,953	8,271	8,602	8,823	8,998	9,163	9,831	10,623
Personal Income (in 000's)	377,762,022	438,766,308	488,449,236	506,669,724	451,571,787	508,151,862	539,187,154	559,532,502	581,434,833	681,476,073
Per Capita Personal Income	\$ 51,862	\$ 57,228	\$ 61,417	\$ 61,259	\$ 59,071	\$ 57,594	\$ 59,923	\$ 61,071	\$ 59,143	\$ 54,151
School Enrollment	4,235	4,294	4,283	4,539	4,650	4,677	4,895	5,076	5,270	5,170
Unemployment	7.2%	5.5%	6.1%	4.5%	3.7%	3.5%	3.4%	3.2%	2.8%	6.1%

*Sources: State Department of Planning: Estimated Population.*

*ESRI: Per Capita Income.*

*Rockwall Independent School District: School enrollment data.*

*data.bls.gov: Unemployment information.*



**CITY OF HEATH**  
**STATISTICAL DATA**  
**PRINCIPAL EMPLOYERS**

**2020**

<b>Employer</b>	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total County Employment</b>
Rockwall Independent School District	1,885	1	8.97%
L-3 Harris Technologies	700	2	3.33%
Texas Health Presbyterian Hospital	600	3	2.85%
Pegasus Food	450	4	2.14%
Wal-Mart Superstore	450	5	2.14%
Channell Commercial	380	6	1.81%
County of Rockwall	315	7	1.50%
City of Rockwall	295	8	1.40%
TexStar Express/Epes Transport	275	9	1.31%
Whitmore Manufacturing	225	10	1.07%
Subtotal	5,575		26.52%
Remaining employees	15,450		
	21,025		

*Source: Rockwall County Chamber of Commerce*

*The City of Heath is a bedroom community with a small business base.*



**CITY OF HEATH**  
**STATISTICAL DATA**  
**PRINCIPAL TAXPAYERS**

<b>Taxpayer</b>	<b>Taxable Assessed Value</b>	<b>Rank</b>	<b>Percentage of Total Taxable Assessed Value</b>
Oncor Electric Delivery Co	\$ 8,716,710	1	0.46%
SNH Medical Office Properties Trust	6,387,060	2	0.34%
Heath Renaissance LLC	5,535,282	3	0.30%
Scooby Doo Trust	5,238,720	4	0.28%
Heath Hub Office LLC	4,370,120	5	0.23%
HGYC LLC	3,966,681	6	0.21%
Atmos Energy/Mid-Tex Distribution	3,266,060	7	0.17%
B C Golf Ltd	3,209,470	8	0.17%
Heath Senior Living LLC	3,054,600	9	0.16%
Heath JMU LLC	2,939,810	10	0.16%
	<u>\$ 46,684,513</u>		<u>2.49%</u>

Source: Rockwall County Appraisal District



**CITY OF HEATH**  
**STATISTICAL DATA**

**DIRECT AND OVERLAPPING PROPERTY TAX RATES**

<b>Fiscal Year</b>	<b>City Direct Rates</b>			<b>Overlapping Rates</b>				<b>Total Direct &amp; Overlapping Rate</b>
	<b>M&amp;O</b>	<b>I&amp;S</b>	<b>Total Direct Rate</b>	<b>Rockwall Independent School District</b>	<b>Rockwall County</b>	<b>Kaufman County</b>	<b>Total Overlapping Rate</b>	
2011	0.2786	0.0647	0.3433	1.4700	0.3864	0.5565	2.4129	2.7562
2012	0.2636	0.0797	0.3433	1.4700	0.3864	0.4991	2.3555	2.6988
2013	0.2636	0.0797	0.3433	1.4700	0.3864	0.5020	2.3584	2.7017
2014	0.2636	0.0797	0.3433	1.4600	0.3959	0.4825	2.3384	2.6817
2015	0.2736	0.1530	0.4266	1.4400	0.3959	0.5022	2.3381	2.7647
2016	0.2736	0.1530	0.4266	1.4400	0.3959	0.4895	2.3254	2.7520
2017	0.2701	0.1472	0.4173	1.4650	0.3759	0.4967	2.3376	2.7549
2018	0.2701	0.1472	0.4173	1.4400	0.3498	0.4887	2.2785	2.6958
2019	0.2565	0.1326	0.3891	1.4300	0.3284	0.4787	2.2371	2.6262
2020	0.24522	0.1341	0.3793	1.35	0.325	0.43912	2.11412	2.4935

*Source: Rockwall Central Appraisal District*



**CITY OF HEATH**  
**STATISTICAL DATA**  
**ROCKWALL COUNTY**

<u>Year</u>	<u>Real Property</u>	<u>Personal Property</u>	<u>Less: Tax Exempt Property</u>	<u>Total Net Taxable Assessed Value</u>	<u>Total Direct Tax Rate</u>
2011	1,174,590,968	18,462,161	103,811,640	1,089,241,489	0.3433
2012	1,175,437,703	18,660,011	106,808,230	1,087,289,484	0.3433
2013	1,174,084,201	18,668,100	107,786,000	1,084,966,301	0.3433
2014	1,222,944,691	19,788,280	110,634,664	1,132,098,307	0.3433
2015	1,303,855,443	20,525,510	118,167,490	1,206,213,463	0.4266
2016	1,363,145,688	21,756,470	119,374,987	1,265,527,171	0.4266
2017	1,506,628,525	21,403,513	120,337,169	1,407,694,869	0.41731
2018	1,647,230,153	22,981,067	126,200,460	1,544,010,760	0.41731
2019	1,840,975,263	24,819,064	163,568,845	1,702,225,482	0.38911
2020	1,986,673,452	29,871,355	140,765,875	1,875,778,932	0.37933

*Source: Rockwall Central Appraisal District*

**CITY OF HEATH, TEXAS**  
**ORDINANCE NO. 200922A**

**AN ORDINANCE OF THE CITY OF HEATH, TEXAS ADOPTING A FEE SCHEDULE FOR THE CITY FOR THE FISCAL YEAR OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021; DECLARING AN EFFECTIVE DATE.**

**WHEREAS**, the City Council has authority to establish fees relating to City applications, permits and services; and

**WHEREAS**, the City Council finds it necessary to make changes to the fee schedule in order to better reflect the cost of certain services provided by the City,

**NOW, THEREFORE BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:**

**SECTION 1.** That the Fee Schedule for fiscal year October 1, 2020 through September 30, 2021 be adopted, as shown in Exhibit A.

**SECTION 2.** That this ordinance shall take effect immediately from and after its passage, as the law in such cases provides.

**DULY PASSED AND APPROVED** by the City Council of the City of Heath, Texas, on the 22nd day of September 2020.

APPROVED:



Kelson Elam, Mayor

ATTEST:



Norma Duncan, City Secretary

<i>FISCAL YEAR 2020 -2021</i>	ADOPTED 2021 FEE SCHEDULE	NOTES
<b>COMMUNITY ROOM</b>		
Entire Room	\$150/ 5 hour period	
Entire Room	\$250/ > than 5 hours	
Note: HOA's - 4 times/year for 1/2 rate		
Lost Key Charge	\$60.00	
Deposit - (Refundable based on Room Condition)	\$100.00	
<b>ADMINISTRATIVE - COPIES/FILING</b>		
Copies (50 pages or less)	\$0.10 per page	
Copies (for oversized copies)	\$0.50 per page	
Copies (50 pages or more)	\$15.00 per hour for labor	
County Filing	County specific	
Lien Filing Fee	\$75.00	
<b>PUBLIC SAFETY</b>		
Fireworks Permit	\$150.00	Ordinance 191112A
Above-Ground Storage Permit (diesel)	\$75.00	
Accident Report	\$6.00	
Solicitation Permit Application Fee (Per Applicant/Non-Refundable)	\$65.00	Ordinance 150526F
<b>SECURITY SYSTEM/ALARMS</b>		Ordinance 080916E
Annual Registration - Residential	\$35.00	
Annual Registration - Commercial	\$50.00	
Non-registration Penalty	\$200.00	
<b>False Alarm Penalty / Year - POLICE</b>		
First - Third False Alarms	No Charge	
Fourth and Fifth False Alarms	\$50.00	
Sixth and Each Subsequent False Alarm	\$75.00	
<b>Residential False Alarm Penalty / Year - FIRE</b>		
First - Third False Alarms	No Charge	
Fourth False Alarm	\$100.00	
Fifth False Alarm	\$250.00	
Sixth and Each Subsequent False Alarm	\$500.00	
<b>Commercial False Alarm Penalty / Year - FIRE</b>		
First - Third False Alarms	No Charge	
Fourth False Alarm	\$250.00	
Fifth False Alarm	\$500.00	
Sixth and Each Subsequent False Alarm	\$750.00	
<b>LAND USE APPLICATIONS</b>		
Rough Proportionality Study Fee	Actual cost passed through w/o mark up	
Request For Zoning Change	\$500.00+\$10.00/ac + advertising cost	
Request For Zoning Change To SF-43 For Tracts	\$250.00+\$10.00/ac + advertising cost	
Conditional Use Permit	\$300.00	
Appeal To Board Of Adjustment	\$300.00	
Beer and Wine Permit Application (Off-premise Only) <i>Non-refundable, initial application fee</i>	\$100.00	Ordinance 120605
Beer and Wine Variance Request	\$100.00	
Beer and Wine Retailers (Off-Premise), <i>Permit valid for two years</i>	\$60.00	
<b>Preliminary Plat</b>		
Single-family Residential	\$400.00+\$20.00/lot	
Multi-family Residential	\$450.00+\$20.00/unit	
Non-Residential	\$500.00+\$50.00/ac	
<b>Final Plat</b>		
Short-Form Plat (less than 5 acres)	\$450.00+\$20.00/lot	
Single-family Residential	\$900.00+\$30.00/lot	
Multi-family Residential	\$400.00+\$10.00/unit	
Non-Residential	\$600.00+\$80.00/ac	
<b>Replat or Amending Plat</b>		
Residential	\$400.00 + \$20.00/lot	
Non-Residential	\$450.00+\$70.00/ac	
If Replat requires publishing	\$180.00	
Vacating Plat if Not Filed with a Replat	\$200.00	
Official Filing Fees - plat and required documents	<i>Fees set per County</i>	
Flood Plain Study Review	\$1,000	
Extraordinary Review/Expert Consultation	<i>Cost of Consultation</i>	
Extraordinary Review/City Engineer	\$175.00/hour	
Site Plan Review	\$400.00+\$40.00/ac	
Street Name Change Request	\$150 + assoc. costs pass through	
Request to Abandon Right-of-Way or Easement	\$300 + assoc. costs pass through	
Encroachment Agreement	\$200.00	
<b>Public Improvements Plan Review and Inspection</b>		
Final Plat	the greater of 4% of improvement value or \$4,500	

<i>FISCAL YEAR 2020 -2021</i>	ADOPTED 2021 FEE SCHEDULE	NOTES
<b>VARIANCE REQUESTS</b>		
Variance	\$100.00	
Sign Variance	\$250.00	
Sign Variance - Non-Profit Organization	\$0.00	
<b>TAKE AREA</b>		
Annual Sublease Fee - First Year	\$1,500.00	
Annual Sublease Fee - Subsequent Years	\$700.00	
Application for Appeal - Appeals Panel	\$100.00	
Application for Appeal - City Council	\$100.00	
<b>ANIMAL CONTROL</b>		
Annual Dog Registration - Neutered	\$5.00	
Annual Dog Registration - Non-Neutered	\$10.00	
Impoundment - Initial Fee	\$30.00	
Impoundment - 2nd incident	\$50.00	
Impoundment - 3rd incident	\$75.00	
Impoundment - 4th incident or more	\$100.00	
Impoundment-Daily fee subsequent to Initial day	\$10.00	
<b>Permits (Non-transferable)</b>		
Show or Exhibition	\$10.00/occurrence, valid 30 days	
Grooming	\$10.00/annually	
Dealer (retail and/or wholesale distributor)	\$25.00/annually	
Commercial (not covered by "dealer")	\$25.00/annually	
<b>INSPECTIONS - OSSF</b>		
After Hours/Weekends Inspections two hour minimum	\$80.00/hour	
Extraordinary Inspections of Systems or Components applicable after 3rd inspection has failed	\$100/inspection	
OSSF New or Replacm. Sys. (payable at application)	\$500.00	
OSSF - Existing System Modifications	\$200.00	
<b>INSPECTIONS - FOOD SERVICE</b>		
Restaurant/Club (New or Renewal)	\$250.00	
Convenience Store (New or Renewal)	\$250.00	
Mobile Food Vendor/Commissary (New or Renewal)	\$250.00	
Grocer per Department	\$150.00	
Day Care Facility	\$150.00	
Special Event Food Trucks - Annual Permit	\$250.00	
Special Event/Food Trucks - Each Event	\$100.00	
No Inspection	\$0.00	
Additional Inspection	\$100.00	
RISD	Exempt	
<b>CODE ENFORCEMENT</b>		
Administrative Fee	\$200	
<b>BUILDING PERMITS</b>		
New Single-family Dwelling fee per square foot (entire square feet of building, including non-heated/cooled areas)		
1,501 - 2,000	\$1,050.00	
2,001 - 2,250	\$1,050.00	
2,251 - 2,500	\$1,050.00	
2,501 - 3,000	\$1,050.00	
3,001 - 3,500	\$1,150.00	
3,501 - 4,000	\$1,250.00	
4,001 - 4,500	\$1,500.00	
4,501 - 5,000	\$2,500.00	
5,001 - 5,500	\$3,500.00	
5,501 - 6,000	\$4,500.00	
6,001 - 7,500	\$6,000.00	
7,501 and over	\$7,500.00	
<b>Residential Permit Fees</b>		
Approach/Flatwork	\$75.00	
Demo	\$75.00	
Electrical	\$75.00	
Mechanical	\$75.00	
Plumbing	\$75.00	
Addition/Remodel (interior/exterior)		
400 sq ft or less	\$250.00	
400 sq ft to 1,500 sq ft	\$350.00	
over 1,500 sq ft	\$450.00	
Auxiliary Building (Pool Houses, Cabanas, Out Buildings, ets....)		
400 sq ft or less	\$250.00	
400 sq ft to 1,500 sq ft	\$350.00	
over 1,500 sq ft	\$450.00	
Outdoor Amenities (Fire Pits, Outdoor Kitchens, Patio Covers, Arbors, etc)		
400 sq ft or less	\$250.00	

<i>FISCAL YEAR 2020 -2021</i>	ADOPTED 2021 FEE SCHEDULE	NOTES
over 400 sq ft	\$350.00	
Retaining Walls	\$100.00	
Roofs	\$100.00	
Windows	\$75.00	
OSSF New	\$500.00	
OSSF Modification	\$200.00	
Grading	\$75.00	
Foundation	\$75.00	
Lake Structure	\$350.00	
Pool	\$400.00	
Commercial \$0-\$10,000.00 value	\$50.00	
Commercial Greater than \$10,000.00 value	1/2 of 1% of value	
Certificate of Occupancy	\$50.00	
Re-inspection Fee for Buildings	\$100.00	
Plan Check/Inspection Fees for Outside Consultants & Inspections	Actual cost passed through w/o mark up	
After Hours/Weekends Construction Inspections four hour minimum	\$100.00/hour	
Sprinkler/Irrigation Permit	\$100.00	
Fence Permit	\$100.00	
Underground Fire Line Permit	\$150.00	
Underground Gas and Diesel Storage Tank Permit	\$150.00	
Residential/Commercial Fire Sprinkler Permit	\$150.00	
Fire Alarm Permit	\$150.00	
Residential/Commercial Generator Permit	\$150.00	
Above Ground Fuel Storage Tank Permit	\$150.00	
Type I Commercial Cooking Hoods Permit	\$150.00	
Contractor Registration - Initial	\$75.00	
Contractor registration - Renewal	\$50.00	
Penalty for Working without Registration	\$150/occurrence	
Penalty for Working without Permit	Double the permit fee	
<i>Note: per state law, plumbers and electricians do not pay registration fee; however, they will be subject to a penalty for failure to register prior to work.</i>		
Temporary Utility Deposit	\$500.00	
<b>SIGN PERMITS</b>		
Sign Permit	\$75.00	
Sign Permit - Non-Profit Signs & Temporary Banner	\$0.00	
<b>IMPACT FEES</b>		Ordinance 200310A
Water - 3/4" meter	\$2,087.00	Rate set by Impact Fee Study
Water - 1" meter	\$3,478.00	Rate set by Impact Fee Study
Sewer - (3/4" water meter)	\$3,940.00	Rate set by Impact Fee Study
Sewer - (1" water meter)	\$6,567.00	Rate set by Impact Fee Study
Water and Sewer for meter sizes not listed - per Impact Fee Study		
Roadway per residential unit	\$2,419.07	Rate set by Impact Fee Study
Roadway non-residential - per Impact Fee Study		
<b>PARK DEVELOPMENT FEES</b>		
Fee-In-Lieu of Land Dedication per Dwelling Unit	\$2,246.94	Ordinance 180327B
Park Development Fees per Dwelling Unit	\$1,293.19	Ordinance 180327B
Tree Mitigation Fee per Diameter Inch	\$160.00	Ordinance 200825A
<b>PARKS RENTALS</b>		
<b>Field Rental - Towne Center Park</b>		
Practice Fields at City Hall - Resident	\$15.00 / hour	
Practice Fields at City Hall - Non-Resident	\$50.00 / hour	
Youth Teams May Reserve 1/2 Field - Resident	\$15.00 / hour	
Youth Teams May Reserve 1/2 Field - Non-Resident	\$50.00 / hour	
Adult Teams Must Reserve the Full Field - Resident	\$30.00 / hour	
Adult Teams Must Reserve the Full Field - Non-Resident	\$100.00 / hour	
Add lights to any of the above - Resident	\$15.00 / hour	
Add lights to any of the above - Non-Resident	\$50.00 / hour	
<b>Picnic Pavilions</b>		
Towne Center Park - Resident	\$50.00 / 3-hr period	
Towne Center Park - Non-Resident	\$150.00 / 3-hr period	
Terry Park -- Heath or Dallas residents	\$100.00 / 3-hr period	
Terry Park -- Non-Heath or Non-Dallas residents	\$200.00 / 3-hr period	
<b>GARBAGE COLLECTION</b>		
Residential Curbside w/ Recycling	\$20.12	
Premium Service w/ Recycling (Residential Carry Out)	\$35.32	
Commercial Collection	\$22.50	
Commercial 2-Cart	\$33.74	
Commercial Polycart Recycling	\$9.35	
Additional Polycart	\$8.77	
Brush exceeding three cubic yards	\$10/cubic yard	
<i>Billed by Progressive Waste</i>		
Commercial - 3 cubic yard container 1 x Week	\$89.70	

<i>FISCAL YEAR 2020 -2021</i>	ADOPTED 2021 FEE SCHEDULE	NOTES
Commercial - 4 cubic yard container 1 x Week	\$105.37	
Commercial - 6 cubic yard container 1 x Week	\$129.66	
Commercial - 8 cubic yard container 1 x Week	\$168.01	
A complete list of services billed by Progressive Waste Solutions of Texas, Inc. will be provided upon request.		
Hazardous Waste Charge	\$0.56	Resolution 191210A
<b>SANITARY SEWER SERVICE</b>		
Residential	\$73.88	
Non-Residential	Calculated per unit (\$7.22/thousand gallon)	
<b>WATER SERVICE</b>		
<b>Base Rates (includes 2,000 gallons)</b>		
5/8" & 3/4" Meters	\$31.31	
1" Meters	\$48.58	
1 1/2" Meters	\$77.35	
2" Meters	\$111.88	
3" Meters	\$221.23	
4" Meters	\$365.10	
Fire Protection Meter	Check detector is exempt	
<b>Usage Rates</b>	<b>per 1,000 gallons</b>	
2,001 - 10,000 gallons	\$5.41	
10,001 - 20,000 gallons	\$5.55	
20,001-30,000 gallons	\$6.94	
Greater than 30,000 gallons	\$8.34	
Hydrant Rate (\$150.00 minimum)	\$10.00	increase minimum to \$150
<b>General</b>		
Late Penalty on Delinquent Balance	10%	
Administration Fee		
During business hours M-F, 8 am-5 pm	\$50.00	
After business hours and weekends until 10 pm	\$100.00	
(No reconnections after 10 pm)		
Water Meter Re-read (except initial request)	\$25.00	
Water Meter Leak Check (except initial request)		
(fee waived if leak detected on subsequent checks)	\$25.00	
Water Meter Testing	\$150.00	increase to cover cost
Unauthorized Removal of Meter Lock	\$200.00	
Fire Hydrant Meter Refundable Deposit	\$1,750.00	
Fire Hydrant Meter Installation Administration Fee	\$50.00	
Late Penalty for Fire Hydrant Meter	\$15.00	
Installation & Accessory Fee for 3/4" meter	Actual cost passed through w/o mark up	
Installation & Accessory Fee for 1" meter	Actual cost passed through w/o mark up	
Utility Deposits / Refunded per Ordinance		Ordinance 090120
Water/Sewer/Garbage	\$325.00	
Water/Garbage	\$250.00	
Sewer/Garbage	\$125.00	
Garbage Only	\$50.00	
NSF Payment Fee	\$35.00	
Addresses from Utility System - labels	\$50.00	
Addresses from Utility System - electronic	\$25.00	
Online Payment Credit Card Fee - Court Payments	\$1.50	
Online Payment Credit Card Fee - Utility Payments	\$1.25	
Credit Card Processing Fee (not applied to utility bill drafts)	3% Convenience Fee	
Automated Phone Payment Fee	\$1.75	

**CITY OF HEATH, TEXAS  
ORDINANCE NO. 200909A**

**AN ORDINANCE OF THE CITY OF HEATH, TEXAS APPROVING AND ADOPTING A BUDGET FOR THE CITY FOR THE FISCAL YEAR OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021; PROVIDING THAT EXPENDITURES FOR SAID FISCAL YEAR SHALL BE MADE IN ACCORDANCE WITH SAID BUDGET; AND DECLARING AN EFFECTIVE DATE.**

**WHEREAS**, the City Manager of the City of Heath, Texas, has submitted to the City Council a proposed budget of the expenditures and revenues of all City Departments, Divisions and Offices ("City Government") for the Fiscal Year 2020-2021 and filed the same with the City Secretary for public review on August 7, 2020; and

**WHEREAS**, the City Council held a public hearing on the proposed budget for the Fiscal Year 2020-2021 at City Council Chambers on September 9, 2020 in accordance with Section 102.006 of the Local Government Code at which time all citizens and interested parties were given the opportunity to be heard regarding the proposed budget; and

**WHEREAS**, the City Council, after the public hearing and upon full consideration of the matter, is of the opinion that the budget hereinafter set forth is proper and should be adopted.

**NOW, THEREFORE BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:**

**SECTION 1.** That all of the above recitals are found to be true and correct and are incorporated into the body of this Ordinance as if copied in their entirety.

**SECTION 2.** That appropriations as designated for the payment of expenses for the operation of the City Government, hereinafter itemized by a true and correct copy of the Budget Document hereto attached as **Exhibit A**, are hereby adopted.

**SECTION 3.** That expenditures during the fiscal year shall be made in accordance with the budget approved by this Ordinance, unless otherwise authorized by a duly enacted ordinance of the City, said document being on file for public inspection in the office of the City Secretary.

**SECTION 4.** That all appropriations shall lapse at the end of the fiscal year.

**SECTION 5.** That all capital project appropriation balances as of September 30, 2020 shall roll forward to October 1, 2020.





**SECTION 6.** That the necessity for making and approving a budget for the fiscal year, as required by the laws of the State of Texas, requires that this Ordinance shall take effect immediately from and after its passage, as the law in such cases provides.


**SECTION 7.** That after the adoption of this budget, the City Manager shall provide for the filing of a true copy of the approved budget in the Rockwall County Clerk's Office in compliance with Section 102.009(d) of the Local Government Code.

**DULY PASSED AND APPROVED** by the City Council of the City of Heath, Texas, on the 9<sup>th</sup> day of September 2020.

APPROVED:

  
\_\_\_\_\_  
Kelson Elam, Mayor

ATTEST:

  
\_\_\_\_\_  
Norma Duncan, City Secretary



**CITY OF HEATH, TEXAS**

**ORDINANCE NO. 200909B**

**AN ORDINANCE OF THE CITY OF HEATH, TEXAS LEVYING AD VALOREM TAXES FOR THE YEAR 2020 (FISCAL YEAR 2021) AT A RATE OF \$0.376569 PER ONE HUNDRED DOLLARS (\$100.00) ASSESSED VALUATION ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY AS OF JANUARY 1, 2020; TO PROVIDE REVENUES FOR THE PAYMENT OF CURRENT EXPENSES AND TO PROVIDE AN INTEREST AND SINKING FUND ON ALL OUTSTANDING DEBTS OF THE CITY; PROVIDING FOR DUE AND DELINQUENT DATES TOGETHER WITH PENALTIES AND INTEREST; AND DECLARING AN EFFECTIVE DATE.**

**BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:**

**SECTION 1.** That there be and is hereby levied for the year 2020 on all taxable property, real, personal and mixed, situated within the limits of the City of Heath, Texas, and not exempt by the Constitution of the State and valid State laws, a tax of \$0.376569 on each One Hundred Dollars (\$100.00) assessed value of taxable property, and shall be apportioned and distributed as follows:

- (a) For the purpose of defraying the current expenses of the municipal government of the City, a tax of \$0.247584 on each One Hundred Dollars (\$100.00) assessed value of all taxable property.
- (b) For the purpose of creating a sinking fund to pay the principal and interest on all outstanding bonds of the City not otherwise provided for, a tax of \$0.128985 on each One Hundred Dollars (\$100.00) assessed value of all taxable property within the City, which shall be applied to the payment of such interest and maturities of all outstanding bonds.

**SECTION 2.** The following information included in subsections (a) and (b) is provided pursuant to Section 26.05 of the Tax Code, subsection (c) is being provided for further clarity:

- (a) THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.
- (b) THE TAX RATE WILL EFFECTIVELY BE RAISED BY 2.24 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$5.43.
- (c) THE TAX RATE OF \$0.376569 PER \$100 OF ASSESSED VALUATION OF TAXABLE PROPERTY IS A DECREASE OF 0.726554% FROM LAST YEAR'S TAX RATE OF \$0.379325 PER \$100 OF ASSESSED VALUATION.

**SECTION 3.** That all ad valorem taxes shall become due and payable on October 1, 2020 and all ad valorem taxes for the year shall become delinquent after January 31, 2021. There shall be no discount for payment of taxes prior to said January 31, 2021. A delinquent tax shall incur a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1 of the year in which it becomes delinquent.

A delinquent tax shall also accrue interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Taxes that remain delinquent on July 1, 2021, incur an additional penalty of twenty percent (20%) of the amount of taxes, penalty and interest due; such additional penalty is to defray costs of collection due to a contract with the City's attorney pursuant to Section 6.30 of the Tax Code.



**SECTION 4.** That taxes are payable in Rockwall, Texas at the office of the Rockwall Central Appraisal District. The City shall have available all rights and remedies provided by law for the enforcement of the collection of taxes levied under this Ordinance.

**SECTION 5.** That it is necessary that this Ordinance be enacted in order to authorize the collection of ad valorem taxes for the year 2020, this Ordinance shall take effect from and after its passage as the law in such cases provides.

**SECTION 6.** The City Secretary of the City of Heath, Texas is hereby directed to publish in the Official Newspaper of the City of Heath the clause of this Ordinance as required by Section 52.013 of the Local Government Code.

**SECTION 7.** Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and each section, subsection, clause or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses and phrases be declared unconstitutional or invalid.

**DULY PASSED AND APPROVED** by the City Council of the City of Heath, Texas, by a record vote on the 9<sup>th</sup> day of September 2020.

APPROVED:



Kelson Elam, Mayor

ATTEST:



Norma Duncan, City Secretary



## **CITY OF HEATH**

### **ORDINANCE NO. 180410A**

**AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS, ADOPTING THE 2018 CITY OF HEATH COMPREHENSIVE PLAN; DETERMINING THAT IT IS IN THE PUBLIC INTEREST, HEALTH, SAFETY, MORALS AND GENERAL WELFARE TO ADOPT THE AMENDED PLAN; PROVIDING A SEVERABILITY CLAUSE; PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the Planning and Zoning Commission and the City Council of the City of Heath, Texas (the "City") have heretofore conducted substantial studies and a number of public hearings and work sessions, upon the giving of public notice, which included input from the City's professional planner, owners and developers of land within the City regarding the City's proposed 2018 Heath Comprehensive Plan that represents a revision of the Comprehensive Plan adopted in 2008; and

**WHEREAS**, the City Council does hereby find and conclude based upon the information and data presented in the studies, at the public hearings, and work sessions that adoption of the 2018 Heath Comprehensive Plan, prepared by the Comprehensive Plan Advisory Committee, with the assistance of Freese and Nichols Inc., is in the public's best interest and in support of the health, safety, morals and general welfare of the City.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:**

**Section 1.** The above and foregoing recitals are found to be true and correct and are incorporated into the body of this Ordinance for all purposes.

**Section 2.** The 2018 Heath Comprehensive Plan prepared by the Comprehensive Plan Committee, with the assistance of Freese and Nichols Inc., a true and correct copy of which is attached hereto as Exhibit "A" and incorporated herein by reference, is hereby adopted by the City Council as the Comprehensive Plan of the City of Heath, Texas.

**Section 3.** The 2018 Heath Comprehensive Plan is intended to constitute the Comprehensive or Master Plan of the City of Heath for all matters relating to long-range guidance relative to zoning decisions, land subdivision, thoroughfare construction, and growth management.

**Section 4.** A copy of the 2018 Heath Comprehensive Plan shall be kept in the office of the City Secretary and shall be available for inspection during regular business hours.

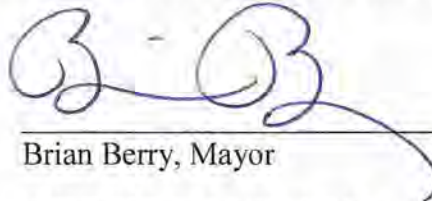


**Section 5.** If any section, article, paragraph, sentence, clause, phrase or word in this ordinance, or application thereto, to any person or circumstances is held invalid or unconstitutional by a Court of competent jurisdiction, such holding shall not affect the validity of the remaining portions of this ordinance; and the City Council hereby declares it would have passed such remaining portions of this ordinance despite such invalidity, which remaining portions shall remain in full force and effect.


**Section 6.** This ordinance shall be cumulative of all provisions of ordinances of the Code of the City, as amended, except where the provisions are in direct conflict with the provisions of such ordinances, in which event conflicting provisions of such ordinances are hereby repealed. Provided, however, that any complaint, action, claim, or lawsuit which has been initiated or has arisen under or pursuant to any such ordinance on the date of adoption of this ordinance shall continue to be governed by the provisions of such ordinance and for that purpose the ordinance shall remain in full force and effect.

**Section 7.** That this Ordinance shall be effective immediately upon passage and approval by the City Council, and it is so ordained.

PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS,  
this 10th day of April 2018.

  
\_\_\_\_\_  
Brian Berry, Mayor

ATTEST:

  
\_\_\_\_\_  
City Secretary, City of Heath, Texas

APPROVED AS TO FORM:

  
\_\_\_\_\_  
Wm. Andrew Messer, City Attorney







# COMPREHENSIVE PLAN

# CITY OF HEATH



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## Acknowledgements

The City Council, Planning and Zoning Commission, and City Staff provided knowledge, assistance, and insight throughout the process of updating this Plan. The contributions of the following people helped to make this planning process and document possible:

### City Council

Brian Berry, Mayor  
Frank New, Place 1  
Paul Ruffo, Place 2  
Joe Chamberlain, Place 3  
Brent Weaver, Place 4  
Kelson Elam, Place 5  
Rich Krause, Place 6

### Planning and Zoning Commission

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Clinton Howie, Vice-Chairman  
Harry Heinkle  
Darren Kameyer  
Joe Ruszkiewicz  
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James Tunnell

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Robert LaCroix, Former Director of Community Development  
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Norma Duncan, City Secretary  
Suzanne Bayley Brooke, Communications Director

### Comprehensive Plan Review Committee

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Carla Brooks  
Chuck Dale  
Lorie Grinnan  
Alison Hartley  
Harry Heinkle  
Tom Johnson  
Jayson Killough  
James Tunnell

### Consultant Team

#### Freese and Nichols, Inc.

Daniel Harrison, AICP  
Erica Craycraft-Bartlett, AICP  
Corry McClellan, AICP

Cover photography provided courtesy of  
*Bayley/Brooke Creative Communication*





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# 1 | Executive Summary

This 2018 Heath Comprehensive Plan is an update to the City's 2008 Plan. Adoption of this 2018 Comprehensive Plan on April 10, 2018 marks the end of a two-and-a-half year planning process that included extensive issue identification through community and stakeholder input as well as the formulation of recommendations and actions. This planning process was conducted within the framework of the 2008 Plan. The Comprehensive Plan Review Committee (RC) was very involved in the creation of the Plan.

Because an existing Plan framework was already in place, the planning process for Heath's 2018 Plan is different from traditional plans. The 2018 Review Committee first reviewed and revised the Plan's goals and objectives to reflect changes in Heath since the previous planning process. Using public input, the RC then helped the consultant team amend land use and livability strategies. Livability and land use assessments in the Plan focus heavily on maintaining Heath's rural character while maintaining a high quality of life for current and future residents.

Much like the 2008 Plan and plans before it, the question of a Town Center in Heath was a complex issue during the formulation of the 2018 Comprehensive Plan. Community input from surveys and meetings strongly favors location of any Town Center within or adjacent to the existing Town Center Overlay.

This Plan provides instruction on implementing the objectives and actions outlined in the document and, when used in conjunction with other documents such as the Transportation Plan and Zoning Ordinance, will be a useful tool in growing Heath in accordance with the wishes of residents.



*Photo courtesy of Bayley/Brooke Creative Communication*

## 2 | Introduction

A city's comprehensive plan can be defined as a long-range planning tool that is intended to be used by City staff, decision-makers, and citizens to guide the growth and physical development of a community for 10 years, 20 years, or an even longer period of time. The State of Texas has established laws with regard to the way in which incorporated communities can ensure the health, safety and welfare of their citizens. State law gives communities the power to regulate the use of land, but only if such regulations are based on a plan. Specifically, the law states:

*The governing body of a municipality may adopt a comprehensive plan for the long-range development of the municipality...A municipality may define the relationship between a comprehensive plan and development regulations and may provide standards for determining the consistency required between a plan and development regulations.*

*Chapter 213 of the Texas Local Government Code*

In basic terms, the primary objectives of a comprehensive plan are to accomplish the following:

- Efficient delivery of public services,
- Coordination of public and private investment,
- Minimization of potential conflicts between land uses,
- Management of growth in an orderly manner,
- Cost-effective public investments, and
- A rational and reasonable basis for making decisions about the community.

There are two interrelated purposes of a comprehensive plan; one, it allows the citizens of a community to create a shared vision of what they want the community to become, and two, it establishes ways in which a community can effectively realize this vision. This 2018 Comprehensive Plan is, therefore, a vision of what Heath can become and is a long-range statement of the City's public policy.

Heath has a tradition of planning; the City's previous plan was completed in 2008, and City leaders and staff have effectively followed many of the guidelines and recommendations in the years since its adoption. By continuing this planning tradition with this latest version of the comprehensive plan, the City can continue to pattern its growth in a positive manner – through traditional planning elements, as well as through new and innovative planning-related policies. The product of this latest planning effort will be a 2018 Comprehensive Plan document that the City can use in the years to come.

This 2018 Comprehensive Plan, once adopted, becomes the official planning document of the City. However, this document does not represent the end of the process – planning is not a single event, it is continuous. The 2018 Comprehensive Plan is intended to be a dynamic, adaptable guide to help citizens and officials shape Heath's future on a continual, proactive basis. The City has recognized this in the past, and it is anticipated that planning in Heath will continue long after this 2018 Comprehensive Plan is adopted.



### 3 | Visioning

What does the future hold for Heath? What should the City be like in 2030 and beyond? The purpose of this section is to answer these questions and identify the community's shared vision for Heath's future. This vision will define how Heath should grow, look, and function as it becomes an increasingly mature and livable City.

Numerous meetings and exercises were held with the community, Comprehensive Plan Review Committee, and City officials to establish this vision, which can be reviewed in greater detail in **7 | Appendix**. Community input is vital to this Plan as it forms the basis of many of the recommended actions.

This chapter creates a vision for this comprehensive planning effort, as well as for the City of Heath in general. This is also the chapter upon which many of the recommended actions and implementation efforts of Heath's 2018 Comprehensive Plan will be based. In order to create this shared vision, numerous meetings with the Review Committee (RC) were held. City leaders and the public were also asked to provide input via two Community Open Houses and online survey. This chapter includes the Plan's vision statement and goals and objectives, which provide a basis for the comprehensive planning process.

#### Vision Statement

The vision statement should succinctly and vividly describe the community as it ideally will exist in the future. This statement is intended to guide both the comprehensive planning process and the City's future.

Following input gathered from the community and City officials, in 2008, the Review Committee crafted the following statement:

*A lakeside community of premiere neighborhoods with open green spaces, parks and trails, cultural amenities, an exemplary educational system, and distinctive economic development in order to provide the highest level of public services – a place to call home for a lifetime.*

Upon review for this 2018 Comprehensive Plan the RC agreed to keep Heath's Vision Statement intact. As implementation of this plan occurs, the City of Heath will strive to become the place described by this vision statement.



## Goals and Objectives

The portion of this chapter is a set of goals and objectives. **Goals** are general statements of guidance concerning an aspect of Heath's desired ultimate physical, social, and/or economic environment; these are statements that outline how various issues should be addressed in a broad sense. **Objectives** express specific statements of intent that will ultimately lead the City to achieve what is envisioned within the goal statements.

It should also be noted that many of the goals and objectives represent items that are not only intended to be addressed by the Comprehensive Plan, but also by the City on a long-term, on-going basis.

## Neighborhood Livability Strategy

### Goal 1. Unique Development

**Encourage long-term stability and reinvestment by ensuring that new development is unique.**

- Objective 1.1. Maintain a residential gross density of one dwelling unit per acre of developable land.
- Objective 1.2. Encourage a diversity of residential properties in terms of size, type, views and orientation of lots to amenities.
- Objective 1.3. Require non-residential development to be distinctive, quaint, pedestrian-oriented and have trail connections to adjacent properties.
- Objective 1.4. Establish a strategy that minimizes the local impact of non-residential uses while maximizing the economic benefit of such uses.
- Objective 1.5. Promote unobtrusive building height, mass, and scale with respect to non-residential development and the surrounding properties.

### Goal 2. Community Image

**Continue to enhance Heath's image as a community of excellence.**

- Objective 2.1. Distinguish Heath as a City of unique attributes—access to the Lake, cultural amenities, an abundance of parks, open space, pedestrian orientation, small-scale retailing, quality housing, and educational opportunities.
- Objective 2.2. Explore options for land conservation efforts, through City initiatives and incentives for the development community.
- Objective 2.3. Create attractive public open spaces to serve as focal points and gathering areas inviting to both citizens and visitors.
- Objective 2.4. Continue to foster a positive relationship with the Rockwall Independent School District (RISD) by encouraging the development community to work with the RISD regarding school locations and related transportation challenges.



### **Goal 3. Livable Community**

#### **Review local development standards to ensure that livability and sustainability concepts are required.**

- Objective 3.1. Develop standards for transitional elements to ensure positive relationships between residential and non-residential development.
- Objective 3.2. Review zoning and subdivision ordinances, as well as engineering standards, to ensure that the recommendations of this Plan are incorporated.
- Objective 3.3. Ensure that all neighborhoods have convenient access to parks, open space, and trails, which will maintain values and attract reinvestment.
- Objective 3.4. Ensure that non-residential development has characteristics that enhance and contribute to the livability of Heath.
- Objective 3.5. Develop a city-wide Master Parks Plan.
- Objective 3.6. Identify ways in which park and open space areas can be integrated with existing and future development.
- Objective 3.7. Require pedestrian access throughout newly developed areas.

### **Goal 4. Bike and Pedestrian Connectivity**

#### **Ensure that the community's recreational system meets the needs of the current and projected population, is reflective of the quality and unique character of Heath, and allows for bike and pedestrian transportation.**

- Objective 4.1. Create strategies to facilitate pedestrian and bicycle access as an alternative form of transportation in Heath.
- Objective 4.2. Provide convenient and attractive pedestrian and bicycle mobility throughout the City.
- Objective 4.3. Pursue funding for retroactive and proactive integration of pedestrian and bicycle access.
- Objective 4.4. Build upon the connectivity concepts in the City's adopted Master Parks Plan and concentrate on connecting neighborhoods to schools, retail, and recreation facilities.
- Objective 4.5. Ensure that Heath's park and trail network is coordinated with the current Rockwall County Open Space Master Plan, the plans of surrounding cities, as well as Kaufman County, and the North Central Texas Council of Governments (NCTCOG).





## Land Use Strategy

### Goal 5. Identity

#### **Maintain the City's quality, openness, and hometown atmosphere.**

- Objective 5.1. Create distinctive neighborhood areas that will contribute to the City's established reputation for quality development.
- Objective 5.2. Maintain the City's value and quality in the future by ensuring that existing neighborhoods are well-maintained, and enhanced, as needed.
- Objective 5.3. Encourage residential Planned Developments to preserve open space and reinforce the feeling of openness while maintaining a gross density of one dwelling unit per acre of developable land as set out in Objective 1.1.
- Objective 5.4. Require residential and non-residential development to maintain open view corridors, open perimeter features, and entryways.

### Goal 6. Land Use Mix

#### **Encourage a balance of land uses in order to serve the needs of citizens and to provide a more diversified local economic base.**

- Objective 6.1. Identify specific land uses that are needed to serve the community; establish ways in which the City can proactively provide and attract these needs.
- Objective 6.2. Allow for local non-residential uses so that residents can have more of their service needs met within Heath.
- Objective 6.3. Ensure that Heath's land use policies adequately allow for uses that will support the tax base for the City to support existing and future residents.
- Objective 6.4. Establish ways to transition between residential and non-residential development as development occurs.
- Objective 6.5. Ensure that development standards for non-residential uses are the highest possible so that a positive visual perception of Heath continues to be projected to citizens and visitors.

### Goal 7. Resource Protection

#### **Require future development to respect the environment.**

- Objective 7.1. Require development proposals to consider local environmental factors, such as tree retention, topography, drainage, creek protection, floodplain areas, and open space conservation.
- Objective 7.2. Require development to utilize sustainable design concepts to preserve natural resources.



- Objective 7.3. Adopt the iSWM<sup>1</sup> program in conjunction with NCTCOG.
- Objective 7.4. Preserve natural areas for public use whenever possible.
- Objective 7.5. Require development to demonstrate water conservation through use of drought tolerant plants and other acceptable methods.
- Objective 7.6. Adopt a native plant list and xeriscape guidelines for landscape development standards.

## **Goal 8. Lakefront**

### **Facilitate the use of areas along Lake Ray Hubbard by both community and private interests.**

- Objective 8.1. Maintain the recreational use of Lake Ray Hubbard at Terry Park by the citizens of Heath.
- Objective 8.2. Identify areas along the Lake that should be focused on ensuring community access, preserving views of the Lake, and maximizing long-term value for properties in the area.
- Objective 8.3. Identify areas that may be available for future community access and use.
- Objective 8.4. Ensure that new development and redevelopment along the Lake is of the highest quality.

## **Transportation Strategy**

The Transportation goals and objectives should be co-referenced with the Transportation Plan and Park Master Plan. These are standalone but concurrent long-range planning documents. (A complete description of the Park Master Plan can be found on page 35.)

## **Goal 9. Maintenance**

### **Ensure that the community's roadway and trail systems are safe, well maintained, adequate to meet the needs of the current and projected population, and reflective of the quality and unique character of Heath.**

- Objective 9.1. Identify strategies that balance convenient and efficient auto access with safe, well-designed pedestrian and bicycle facilities.
- Objective 9.2. Identify roadway and street deficiencies and address those deficiencies in a prioritized manner. Develop a new systematic preventative maintenance program designed to extend the service life of existing roadways and streets. Roadways and streets should be graded and rated as to condition. A funding plan should be enacted as an execution strategy for required maintenance and improvements.
- Objective 9.3. Investigate ways in which public and private funding can be directed toward roadway and trail system improvements.

<sup>1</sup> iSWM (integrated Stormwater Management) is a cooperative initiative that assists cities and counties to achieve their goals of water quality protection, streambank protection, and flood mitigation, while also helping communities meet their construction and post-construction obligations under state stormwater permits.



- Objective 9.4. Enhance current and newly constructed roadways with a combination of light fixtures, landscaping, medians, signage, and pedestrian and bicycle amenities to make the City's roads visually unique and to help residents and visitors recognize that they are in Heath.

## **Goal 10. Planning**

**Address roadway and trail systems needs according to the type of development or redevelopment that is anticipated to occur in the future. These objectives should be pursued in conjunction with the Transportation Plan and Park Master Plan.**

- Objective 10.1. Correlate the Transportation Strategy with the Land Use Strategy, specifically to ensure that the various land uses are accommodated by the transportation system.
- Objective 10.2. Review standards for roadway design based on anticipated function, traffic volume, and adjacent land use.
- Objective 10.3. Incorporate updated standards for roadways into the City's regulations.
- Objective 10.4. Plan for an interconnected and diverse street pattern to ease congestion, more evenly distribute traffic, and offer flexibility of routes.
- Objective 10.5. Amend the Subdivision Ordinance to reflect the Comprehensive Plan and Transportation Plan.

## **Goal 11. Coordination**

**Work with adjacent cities and county and state governmental entities on efforts to maintain and/or expand the roadway and trail systems.**

- Objective 11.1. Ensure that Heath's Transportation Strategy is coordinated with the plans of surrounding cities as well as Rockwall County, Kaufman County, and the North Central Texas Council of Governments (NCTCOG).
- Objective 11.2. Investigate how local, county, state, and federal funds could be combined to positively affect local and regional transportation needs.
- Objective 11.3. Work with Rockwall County and Kaufman County on floodplain preservation efforts so that such areas can be used to create pedestrian and bicycle connections throughout the region.

## **Town Center Strategy**

## **Goal 12. Town Center**

**Create a special and unique area of Heath that is recognized as the City's Center.**

- Objective 12.1. Create strategies for the development of one Town Center that will attract Heath residents and encourage community interaction.
- Objective 12.2. Identify and articulate the desired character for the Town Center through a conceptual plan, design guidelines and character sketches that reflect Heath's image.



- Objective 12.3. Ensure that development of the Town Center will not allow a change to Objective 1.1. maintaining residential gross density of one dwelling unit per acre of developable land.
- Objective 12.4. Establish a list of targeted non-residential uses that would support the Town Center concept and be acceptable to and appreciated by the citizens of Heath.
- Objective 12.5. Ensure that public amenities are a major focus of the Town Center, including pedestrian access from the local trail system and adjacent development and a public gathering space to be used for community celebrations and activities.



## 4 | Land Use Strategy

The right of a municipality to coordinate growth is rooted in its need to protect the health, safety, and welfare of local citizens. An important part of establishing the guidelines for such responsibility is the Land Use Strategy, which establishes an overall framework for the preferred pattern of development within Heath. Specifically, the Land Use Strategy designates various areas within the City for particular land uses, based principally on current land uses and the community's vision for its future.

This Land Use Strategy is graphically depicted for use during the development plan review process with the Future Land Use Map (**Figure 1** on page 16), and the Land Use Strategy should ultimately be reflected through the City's policies and land development decisions. It is important to note that the Future Land Use Map is not a zoning map, which deals with specific development requirements on individual parcels. The zoning map and changes in zoning should, however, be based on the Future Land Use Map and the related policies within this Land Use Strategy. In general, this Land Use Strategy is intended to be a comprehensive blueprint of Heath's vision for its future land use pattern.

Heath has become known as one of the premier cities in the Metroplex in which to live. The City has experienced significant residential development in the last 10 to 15 years. However, a balance of land uses is needed, as are policies to ensure that Heath remains a highly livable and sought-after community. The opportunity to make Heath a unique and sustainable community is now, while a significant amount of land remains such that it can be developed in a more unique and innovative way than land previously developed. This Land Use Strategy has been written to achieve the following:

- Address the needs of the City as a whole,
- Address the concerns and issues raised by the Review Committee and the general public throughout this planning process, but particularly during the visioning process,
- Provide policy guidance in keeping with established goals and objectives (within **3 | Visioning**), and
- Ensure that Heath is a unique and sustainable community that ages well and gracefully.



## Summary of Existing Land Uses and Local Development Patterns

An analysis of present land use patterns within Heath is presented in **7 | Appendix**. Land uses were documented through aerial imagery during which each parcel of land in the City and ETJ was coded as a certain land use type, such as Single-Family residential, Multi-Family, Retail, and Public/Semi-Public. The **Existing Land Use Map, Figure 18**, can be found on page 74 in **7 | Appendix**.

It is important to note that the total acreage within the City limits has increased through annexations since 2008 – an increase of nearly 1,870 acres. Changes in methodology and improved accuracy of data also have minor impacts on the reported acreages; for example, the small decrease in Multi-Family is due to more accurate data collection rather than an actual decrease in the land use.

As a result of this analysis, it was calculated that approximately 70 percent of the developed land within the City is consumed by residential land uses, primarily Single-Family residential. Rights-of-Way and Public/Semi-Public land uses also account for a large amount of the developed land, and together these three use categories account for approximately 90 percent of the City's developed acreage.

**Table 1. Comparison 2008 and 2018 Land Uses within the City Limits**

Land Use Category	2008 Existing Land Use			2018 Existing Land Use		
	Acres	Percent of Developed	Percent of Total	Acres	Percent of Developed	Percent of Total
Single-Family	2,333.0	69.8%	37.9%	2,936.27	70.3%	36.6%
Two-Family (Duplex)	1.8	0.1%	0.0%	3.0	0.1%	0.0%
Multi-Family	4.0	0.1%	0.1%	2.8	0.1%	0.0%
<b>Residential</b>	<b>2,338.8</b>	<b>70.0%</b>	<b>38.0%</b>	<b>2,942.0</b>	<b>70.5%</b>	<b>36.7%</b>
Parks and Open Space	71.0	2.1%	1.2%	77.1	1.8%	1.0%
Private Recreation	221.0	6.6%	3.6%	285.3	6.8%	3.6%
Public/Semi-Public	251.0	7.5%	4.1%	218.8	5.2%	2.7%
<b>Public/Semi-Public</b>	<b>543.0</b>	<b>16.3%</b>	<b>8.8%</b>	<b>581.2</b>	<b>13.9%</b>	<b>7.2%</b>
Office	23.0	0.7%	0.4%	14.9	0.4%	0.2%
Retail	8.0	0.2%	0.1%	6.7	0.2%	0.1%
Commercial	34.6	1.0%	0.6%	11.1	0.3%	0.1%
<b>Non-Residential</b>	<b>65.6</b>	<b>2.0%</b>	<b>1.1%</b>	<b>32.7</b>	<b>0.8%</b>	<b>0.4%</b>
<b>Rights-of-Way</b>	<b>394.0</b>	<b>11.8%</b>	<b>6.4%</b>	<b>618.2</b>	<b>14.8%</b>	<b>7.7%</b>
<b>Total Developed Land</b>	<b>3,341.4</b>	<b>100.0%</b>	<b>54.3%</b>	<b>4,174.0</b>	<b>100.0%</b>	<b>52.1%</b>
Vacant	2,809.0	N/A	45.7%	3,845.0	N/A	47.9%
<b>Total</b>	<b>6,150.4</b>	<b>N/A</b>	<b>100.0%</b>	<b>8,019.0</b>	<b>N/A</b>	<b>100.0%</b>

Another significant fact is that approximately 48 percent of the total acreage within Heath is Vacant (or undeveloped) land. This percentage amounts to over 3,800 acres that have the potential to be developed in the future. The importance of the calculation of undeveloped land lies in the fact that it is this land, along with annexed areas, that will allow the City to grow in population in the coming years. It is also significant because, at almost 50 percent of the City, if it is developed in keeping with the policies outlined within this Comprehensive Plan – with increased connectivity, open space, use diversity, etc. – Heath will be a highly sustainable and livable community.

Another method of analyzing land use is by examining current land use densities – that is, establishing how much land is being consumed for each type of land use by the current population. The density of single-family residential land use is 37.5 acres per 100 persons, which indicates a relatively low density residential development pattern. Also important is the ratio of Retail uses to the population. An average ratio is 0.5 retail acres per 100 persons; less than 0.4 generally indicates that citizens are going elsewhere for goods and services, and greater than 0.6 usually indicates that citizens from elsewhere are coming into the community to buy goods and services. Heath's ratio is 0.09 acres per 100 persons, which is relatively low and means that people who live in the City are going to other areas, such as Rockwall or Dallas, to meet their retail needs. The need for a better balance of residential and non-residential uses is discussed further in later sections of this chapter.

In summary, important facts about Heath's existing land uses include the following:

- Approximately 90 percent of the developed land within the City is consumed by Single-Family land uses, Rights-of-Way, or Public/Semi-Public land uses.
- The percentage of developed land uses in Heath has declined since 2008 because the City annexed undeveloped land faster than it was developed.
- The percentages of non-residential land uses – Retail, Commercial, and Office – have remained extremely low, especially compared to the amount of residential development and number of people who live in Heath.
- Much of Heath is currently vacant, even with the increased acres of developed land since 2008. This allows for much more development within the City, development that could further contribute to the quality for which Heath is known.
- The acreage of Parks and Open Space land use has also increased over the years, which is a significant quality of life feature that is very positive for Heath.
- Heath's ratio of retail-acres-to-population is 0.09 acres per 100 persons. This is a low ratio and indicates that citizens are traveling outside of the City to buy goods and services.

## Future Land Use and Population Growth

### Future Land Use Types and Map

The **Future Land Use Map, Figure 1** (page 16), has been drafted as the result of numerous meetings with the public, the Review Committee (RC), and City staff. The Future Land Use Map is not a zoning map, and it does not directly affect the regulation of land within Heath or the ETJ. The Future Land Use Map provides a graphic depiction of Heath's ideal land use pattern. It should be used by the City to guide decisions on proposed zoning and development standards in the future. It should be noted that while the Future Land Use Map itself is an integral part of the **Land Use Strategy**; the land use policies that support the Future Land Use Map are also important. These policies begin on page 20 of this chapter.





### Future Land Use Types

The table below outlines descriptions of the various land use types on the Future Land Use Map. Also shown are related map colors and example images.

**Table 2. Future Land Use Acreages**







Future Land Use Type	Acres	Percent
Rural Estate	4,951.8	61.8%
Medium Density Residential	637.0	7.9%
High Density Residential	395.0	4.9%
Townhome	79.1	1.0%
Office	62.1	0.8%
Retail	34.9	0.4%
Mixed Use	147.8	1.8%
Parks and Open Space	137.0	1.7%
Private Recreation	602.1	7.5%
Public/Semi-Public	224.5	2.8%
Lake Edge	129.3	1.6%
Right-of-Way	618.2	7.7%
Total	8,019.0	100%

**Table 3. Residential Land Uses**

Land Use Type & Map Color	Description	Density	Corresponding Zoning District(s)	Example Image
Rural Estate	Large-lot, single-family residential development	Overall minimum of 1 acre lots	Agriculture, Proposed SF-3 (see Recommendation 4.5), SF-43	
Medium Density Residential	Medium-sized, single-family residential development	Minimum ½ acre lots	SF-22	
High Density Residential	Smaller-lot, single-family residential development	Minimum ¼ acre lots	SF-15	
Townhomes	Two-family residential development	Maximum of 8 units per acre	Townhouse (TH), Duplex (D), Medium-density (MF-8)	



**Table 4. Non-Residential Land Uses**

Land Use Type & Map Color	Description	Corresponding Zoning District(s)	Example Image
Office	Small-scale offices (one- or two-story) such as doctors', lawyers', and realtors' offices	Local Retail	
Retail	Small shops, shopping centers, restaurants, cafes	Local Retail	
Mixed Use	See description on following page		
Parks and Open Space	Existing park and open space areas	Any zoning district allows this use	
Private Recreation	Local golf courses (e.g., Buffalo Creek as shown in image to the right)	Any zoning district allows this use; usually occurs through Planned Development (PD) zoning	
Public/Semi-Public	Civic uses, schools, churches, cemeteries	Any zoning district allows this use	
Lake Edge	Lake management area, generally owned by City of Dallas	No zoning	

## **Mixed Use**

Mixed use is a general term used to describe areas where a mix of two or more land uses is appropriate; it does not necessarily equate to increased density or residential land uses. Heath's vision for the composition and location of mixed uses has changed over the years. Current preferences are mostly limited to small-scale, pedestrian-oriented commercial, office, and retail uses around the City Hall. Any inclusion of housing is limited to the existing single-family homes.

### *Town Center Overlay*

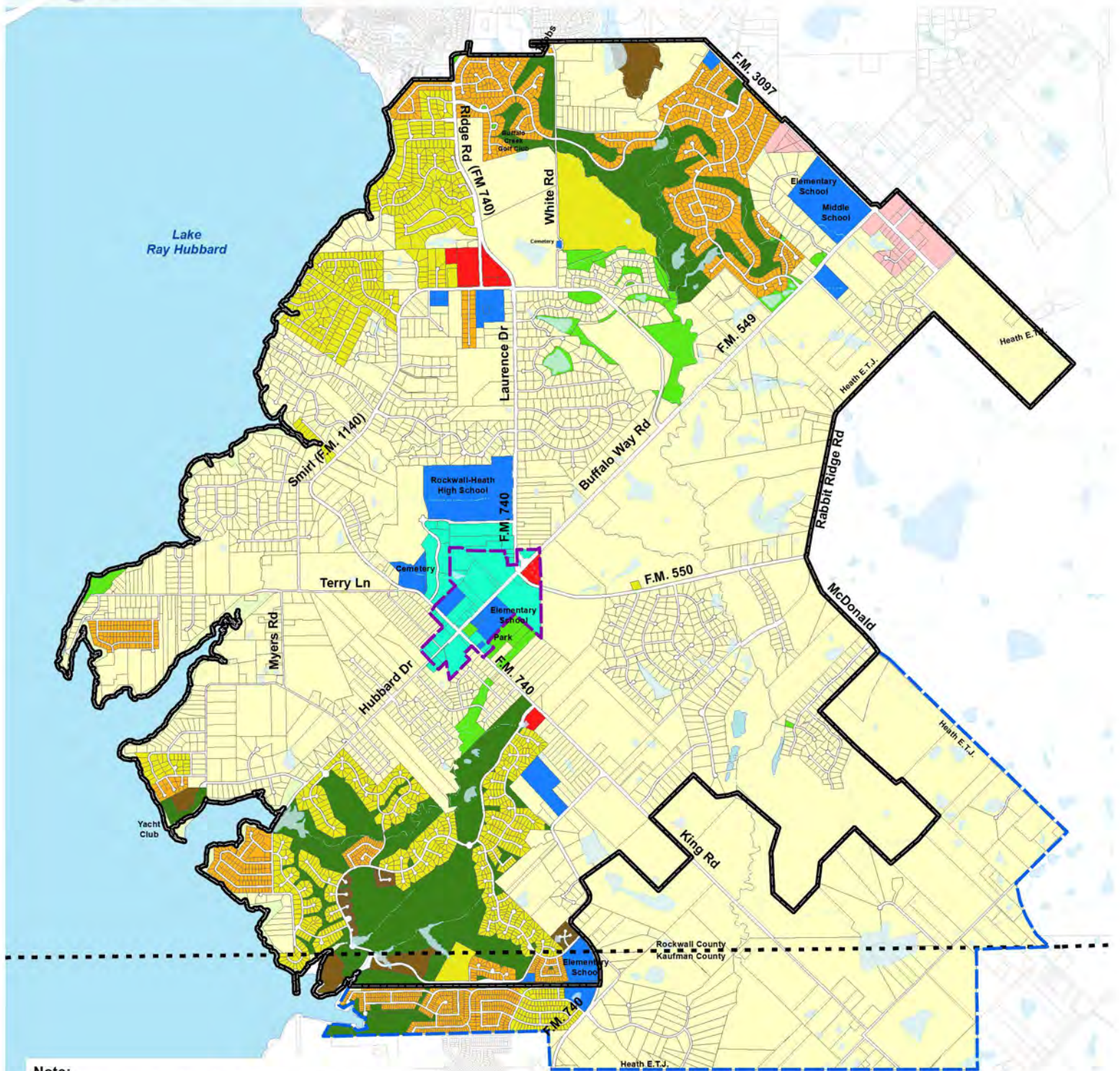
Overlay districts are a layer of zoning regulation that incorporate the underlying zoning of an area while adding additional regulations specifically for that area. The purpose of this technique is to promote or preserve a desired theme for the area. The Town Center Overlay was established in 2003 in the area surrounding City Hall. At the time, the area was almost entirely vacant and the goal of the overlay was to facilitate the land uses and public realm necessary to create an identifiable Town Center as determined by the preferences of residents at the time. The current regulatory elements of the Town Center Overlay include: permitted land uses; block and lot layouts; street standards; building location, scale, design, and materials; site design; and sign standards. It is recommended that the standards of the Town Center Overlay be revisited and possibly amended as needed to reflect current preferences.

It should be noted that amendments to the Overlay cannot be done through the Comprehensive Plan as such changes require an amendment of the zoning code. The Future Land Use Map identifies the land use for this overlay as mixed use (defined above) with the exception of existing parks and public uses, as well as a parcel of retail to the east of Buffalo Way Road (FM 549). This means that only development that meets the permitted uses as outlined in the Overlay Ordinance would be allowed to develop in this area.





# Figure 1. Future Land Use Map



**Note:**  
A Comprehensive Plan shall not constitute zoning regulations or establish zoning district boundaries.



- |  |  |
|--|--|
|  Rural Estates              |  Retail                                   |
|  Medium Density Residential |  Parks and Open Space                     |
|  High Density Residential   |  Private Recreation                       |
|  Townhomes                  |  Public/Semi-Public                       |
|  Mixed Use                  |  Lake Edge                                |
|  Office                     |  Town Center Overlay (for reference only) |

- |   |
|---|
|  City Limits           |
|  ETJ                   |
|  County                |
|  Lake Ray Hubbard      |
|  Small Lakes and Ponds |
|  Streams               |

## Population Growth and Capacity

Heath's population growth is documented in detail in the Appendix. It is important to consider this growth in the context of planning for future land uses for several reasons. The principal reason is that the Land Use Strategy provides a recommended pattern of land uses that inherently affects where population growth is likely to occur. Also, service provision and roadway infrastructure must be considered in conjunction with where population increases are anticipated to occur. Another reason is that the City will, at some point, reach its ultimate capacity for population growth given the fact that only minimal geographic expansion is possible – the City is surrounded by Lake Ray Hubbard, Rockwall, McLendon Chisholm, and other developed areas. For these reasons, this section of the Land Use Strategy is provided to outline the City's anticipated population growth in the next 20 years, as well as its ultimate population capacity and when that capacity might be reached.

### Projections

The 2017 population of 7,820 is based on NCTCOG population estimates. **Table 5** shows population projections through 2050. **Table 9** on page 55 identifies the compound annual growth rates (CAGR) of Heath's population since 1970. The compound annual growth rate between 2000 and 2010 was 5.3%, while the rate between 2010 and 2015 slowed to only 1.4%. This information indicates that Scenario B 4.5% may be the most reliable growth rate for planning purposes. The 4.5% CAGR projects a population growth to approximately 11,600 in 2025, and a build-out of the current City and ETJ limits by 2039. This is a relatively rapid growth scenario, but it is better to utilize a higher population growth rate when planning for adequate infrastructure and roadway capacity. Planning for a higher rate of growth will enable Heath to be well-prepared if this population projection becomes reality, which is better than planning for a lesser rate of growth and being unprepared to accommodate additional population when development proposals are submitted. Heath's population capacity, discussed in the following section, is projected to occur in various years depending on the rate of growth, as shown in **Table 5**.

**Table 5. Population Growth Scenarios**

Year	Scenario A 3.0%	Scenario B 4.5%	Scenario C 7.0%
2017	7,820	7,820	7,820
2020	8,801	9,325	10,250
2025	10,203	11,621	14,377
2030	11,828	14,482	20,164
2035	13,712	18,047	28,281
2040	15,896	22,490	39,666
2045	18,428	28,027	55,633
2050	21,363	34,927	78,029
Projected Year to Reach Population Capacity			
	2050	2039	2031

### Capacity

Heath has a large amount of vacant land area (nearly 50 percent), much of which is designated on the Future Land Use Map (**Figure 1**, page 16) for residential land use. The City also has some ETJ area within which the City can grow geographically. Both the vacant area within the City limits and the ETJ provide developable land for population growth (as shown in **Figure 2** on page 19). In order to guide the City in planning for how many people will ultimately have to be supported, an assessment of Heath's ultimate population is provided. **Table 6** shows the calculation of ultimate population capacity of Heath and its ETJ. Several assumptions are considered in the calculation of ultimate population capacity, including the application of various densities, occupancy rates, amount of land used for right-of-way, and average household size. In addition to these assumptions, there are known factors that also impact ultimate population, specifically the number of existing dwelling units and platted lots. Given these factors and assumptions, it can be concluded that Heath's ultimate population capacity within the existing City limits and ETJ is approximately 21,009 people. This is the number of people that the City should plan on needing to serve with water, wastewater, roadway facilities, and quality-of-life services.



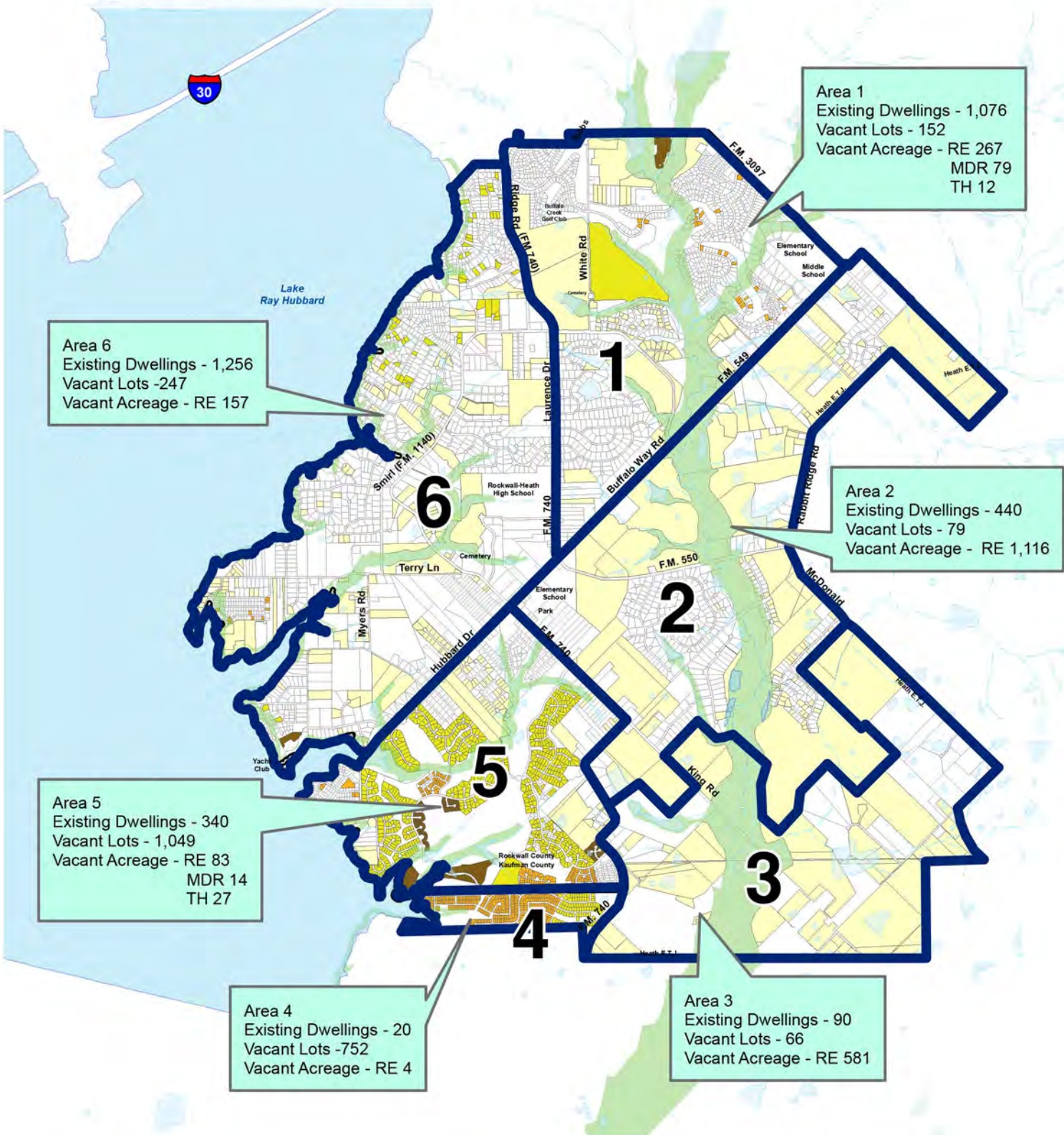
**Table 6. Ultimate Population Capacity**

Assessment Area	Existing Dwellings	Platted Lots	Unplatted Residential Acreage			
			RE	MDR	HDR	TH
Area 1	1,076	152	267	79	0	12
Area 2	440	79	1,116	0	0	0
Area 3	90	66	581	0	0	0
Area 4	20	752	4	0	0	0
Area 5	340	1,049	83	14	0	27
Area 6	1,256	247	157	0	0	0
Gross Total Acres			2,208	93	0	39
ROW Adjustment			10%	15%	20%	30%
Net Total Acres			1,987	79	0	27
Unplatted Acres to Dwellings			0.7 DUA	2 DUA	4 DUA	8 DUA
			1,391	158	0	218
Ultimate Dwellings	3,222	2,345	1,391	158	0	218
	7,335					
Occupancy Rate*	92.4%					
Household Size*	3.1					
Ultimate Population	21,009					

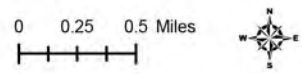
*\*2011-2015 ACS Estimate*

Assessment Area	Existing Dwellings	Platted Lots	Number of Lots from Unplatted Acreage	Ultimate Dwellings	Area Ultimate Population
Area 1	1,076	152	370	1,598	4,576
Area 2	440	79	703	1,222	3,501
Area 3	90	66	366	522	1,495
Area 4	20	752	3	775	2,219
Area 5	340	1,049	227	1,616	4,630
Area 6	1,256	247	99	1,602	4,589
Ultimate Population					21,009

# Figure 2. Vacant Future Residential



- Neighborhood Areas
- Rural Estates (RE)
- Medium Density Residential (MDR)
- High Density Residential (HDR)
- Townhomes (TH)



## Land Use Strategy | Recommendations

The following section outlines recommendations related to the following topics:

- Non-Residential Land Uses
- Residential Uses
- Lakefront Access/Redevelopment
- Procedural Land Use Policies

### Non-Residential Land Uses

#### Retail

In discussing retail land uses, economic sustainability is key. Heath is not in need of extensive retail, primarily because the needs of its citizenry for goods and services are being met by the retail available in nearby Rockwall, and to a lesser degree by the retail available to the south along Highway 80. However, if desired, some citizens' needs could be met locally, with a minimal amount of retail land use as shown on the Future Land Use Map.

Also, it is important to ensure that any retail uses developed in Heath are designed to a very high quality – the better designed and more high quality a retail area is, the more sustainable it will be over time. In terms of design, it will be important to make the retail development pedestrian-friendly.

Key concepts related to the design of retail developments in Heath include the following.

- Unique retail areas are more sustainable over time because they are not easily replaceable. The concept of uniqueness is not necessarily in the type of retail itself, but in the feeling that a unique retailing experience evokes. Numerous ways in which retail in Heath can be designed to be unique are within this **Land Use Strategy**, as well as **5 | Livability Strategy**.
- Neighborhood-accessible retail areas are sustained by Heath residents, who often feel a sense of ownership to such areas. Highland Park Village is a good example of a retail area that was designed to be accessible to adjacent residents, and that has stood the test of time. Heath's retail development will also be able to stand the test of time if it is designed to be accessible.
- Scale and context are important to Heath. Retail in closer proximity to residential areas will reflect the form and character of the neighborhood.



**Recommendation 4.1: Develop retail design characteristics that will provide sustainability – lasting value over time.**

- Develop retail design standards to provide a menu of sustainable design characteristics, such as the following:
  - Pedestrian and roadway connections through the retail site and to adjacent properties;
  - Pedestrian-oriented elements, such as shade, benches, gathering areas, and signage;
  - Provision of sidewalks and a certain amount of parallel or head-in parking in front of buildings, ensuring that there is a close relationship between the on-street parking, the sidewalk, and the building;
  - Off-street parking provided behind the buildings (as opposed to large parking lots located adjacent to the street);
  - Separation of parking when located in front of a building (to minimize wide expanses of concrete);
  - Increased green space and landscaping;
  - Minimized spacing between buildings; and
  - Require retail development to be pedestrian-oriented and close to the street with reduced setbacks or an established build-to line.
- Create civic focal elements such as public gathering areas that are part of any new retail development.
- Create and utilize an Architectural Review Board to review proposed plans and provide architectural design recommendations to the Planning and Zoning Commission and City Council.





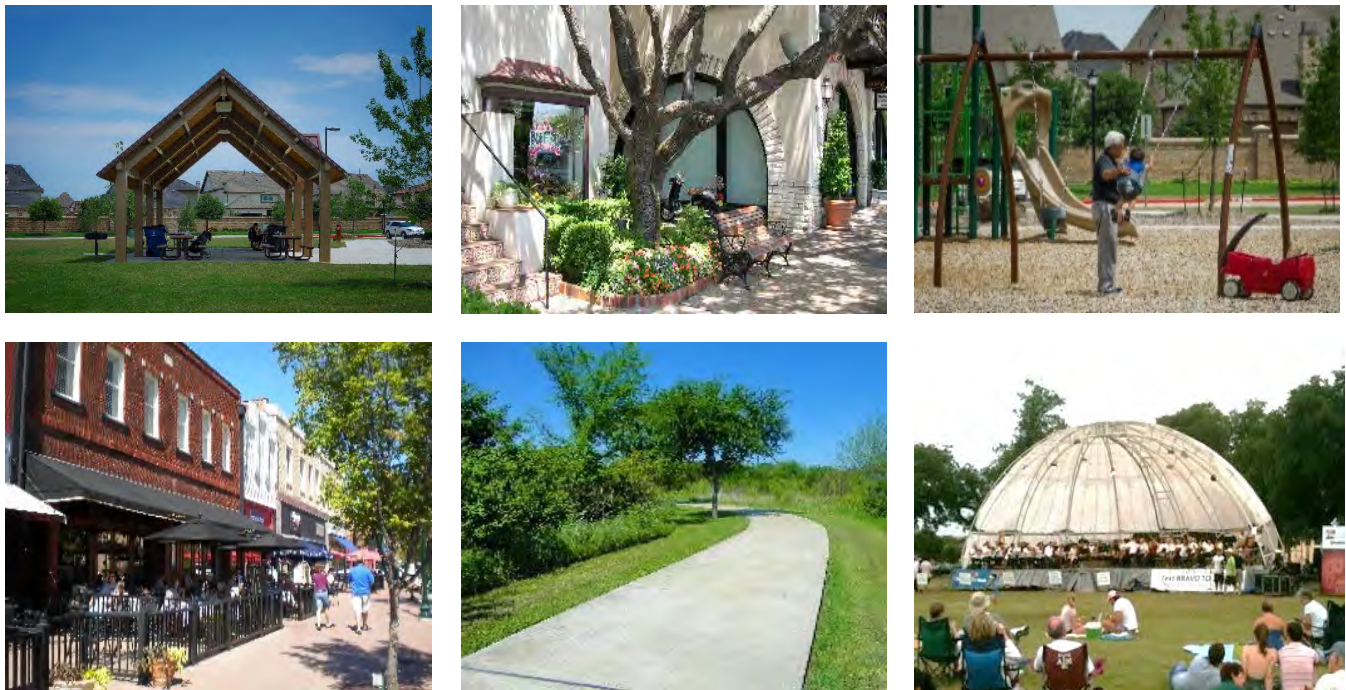
## Town Center Amenities

The consensus in Heath is that the area of the existing Town Center Overlay is and should remain the Town Center. The Review Committee worked with the community to identify what amenities would be desirable in a Town Center. Public input and the online survey results show that restaurants and shopping are the most desired amenities for a Town Center. The following land uses within a Town Center scored the highest (in order):

- Restaurants,
- Shopping,
- Parks,
- Recreation amenities, and
- An amphitheater.

Although not a land use or activity, water features also scored highly as a desired Town Center amenity.

**Figure 3. Town Center Concept Amenities**



**Recommendation 4.2: Conduct a diagnostic assessment of the existing Town Center Overlay and update it to reflect the current preferences and vision of the community.**

- Work with land owners and the community to determine if an overlay district is still the best way to administer the area around City Hall.
- Review and update the existing regulatory elements of the overlay district: permitted land uses; block and lot layouts; street standards; building location, scale, design, and materials; site design; and sign standards.

## Residential Uses

### Residential Diversity and Uniqueness

Quality housing is not a challenge in Heath as it is in many cities – the majority of the local homes are highly valued and well-designed. Residential development primarily consists of single-family homes on large- or medium-sized lots (refer to **Figure 18** on page 74). The need for some type of senior housing has been mentioned numerous times during this comprehensive planning process.

One of the primary reasons people stay within a community is that they consider their property and neighborhood unique.

#### **Recommendation 4.3: Require each development to provide properties that have a certain number of unique amenities.**

- Establish a listing of acceptable amenities, such as views of the Lake, proximity/access to parks, proximity/access to trails, proximity/access to schools, and establish criteria for each.
- Require each individual property to have at least two amenities. This will create neighborhoods that attract reinvestment because of each property's uniqueness, which is not the case in large homogenous subdivisions.
- Continue to implement the City's established residential anti-monotony standards, which help to add value to neighborhoods by requiring variation in house design elements, materials used, and color, according to certain distances between homes (refer to the Heath City Code, Article 14-7, Appearance Code).

#### **Recommendation 4.4: Require uniqueness in the layout of each development.**

- Identify and preserve existing neighborhood landmarks, such as historic or distinctive buildings and prominent natural features, to foster neighborhood pride, distinctiveness, and sense of ownership.
- Preserve open space and make it an integral part of the neighborhood, such as a common green or greenbelts throughout the neighborhood.



## Residential Density

As the City continues to grow, there will be a concern that the environment of Heath will suffer as development proceeds and more open land area is lost. In response to these concerns, the City should encourage neighborhoods to be spacious with large lots and generous setbacks to provide the feeling of openness while also incorporating the preservation of open space, particularly for environmentally significant areas, such as floodplains, slopes, and sensitive habitat.

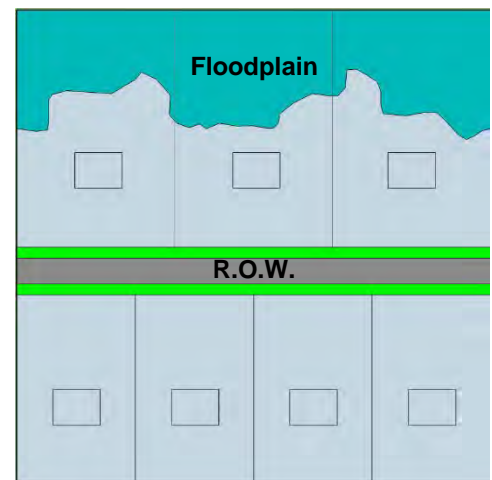
Heath is known for its large-lot development, and City leaders, the community, and land owners would like this to be maintained. The following recommended policy supports the continuation of a low-density development pattern. This policy provides that residential development must be developed on lots that contain a minimum of one acre of developable area. Developable area excludes land that is in the regulatory floodplain; rivers, lakes, and streams; and rights-of-way (ROW). This policy serves important City interests: maintaining the health and safety of its residents, promoting the orderly growth and development of the City, and preserving Heath's unique rural community character. "The concept of the public welfare is broad and inclusive. The values it represents are spiritual as well as physical, aesthetic as well as monetary. It is within the power of the legislature to determine that the community should be beautiful as well as healthy, spacious as well as clean, well-balanced as well as carefully patrolled." *Village of Belle Terre v. Boraas*, 416 U.S. 1, 6 (1974), quoting *Berman v. Parker*, 348 U.S. 26 (1954).

Excluding floodplain and water bodies from developable residential area protects life, health, and property of City residents; minimizes costs for flood control projects; reduces tax dollars spent on relief and repair for flood damage; prevents and controls water pollution and protects wildlife habitat; prevents increased flood levels caused by floodplain developments; and maintains both the scenic natural beauty and the economic value of Heath's water resources.

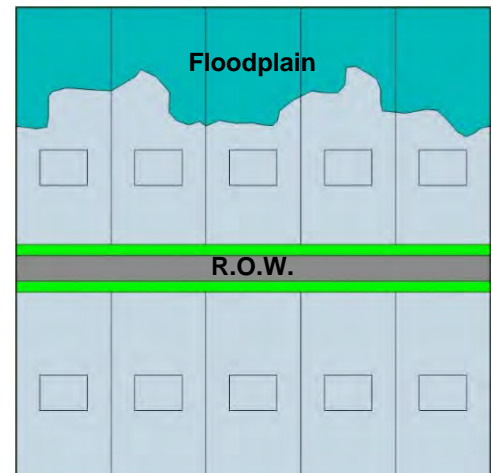
Excluding right-of-way from developable residential area promotes orderly growth, development, and subdivision of land in the City by providing for the coordination of streets and highways with existing or planned streets and highways and with other public facilities; by dedicating or reserving rights-of-way or easements for streets and utility purposes; and by distributing traffic in a manner that avoids congestion and overcrowding and promotes the public health, safety, and welfare.

Both of these exclusions serve another important governmental purpose identified as essential in Heath: preservation of Heath's unique rural community character. This policy serves that purpose by ensuring that Heath's one-acre lot residential zoning requirements are not diluted or diminished by residential construction on one-acre lots that contain undevelopable acreage and result in dense development uncharacteristic of Heath's established community character. Heath, its City leaders, stakeholders, and citizens have repeatedly voiced their preference for maintaining and enhancing Heath's low-density, unique, rural residential character. This policy responds to that preference and serves the governmental interest of maintaining community character, conserving the value of improvements and property in the City, and encouraging the most appropriate use of land through the community in accordance with the citizens' preference.

**Correct Method of Calculating Developable Acreage**



**Incorrect Method of Calculating Developable Acreage**



**Recommendation 4.5: Continue the previously established policy of a residential gross density of one dwelling unit per acre of developable land.**

- Create a Rural Estate zoning district to allow specifically for “ranchettes” of at least three acres in area. This classification should include zone-specific design standards.
- Require standards for Planned Developments, such as the use of HOAs for maintenance and identify factors to consider such as the placement of open space toward the front of developments and the maximization of usable open space.
- Review the PD ordinance with respect to density calculations to ensure that objectives are met, specifically Objective 1.1.



## Existing Neighborhoods

Oftentimes, planning documents such as this Comprehensive Plan tend to focus on new development, and policies addressing existing developed areas are not considered to be important. However, citizens and stakeholders in this comprehensive planning process have stated that it is important for the existing neighborhoods in Heath to remain attractive, viable places in which people will continue to want to live. The sustainability of previously developed neighborhoods is as important to the future of the City as the need to design new sustainable neighborhoods.

### **Recommendation 4.6: Ensure the continued sustainability of existing neighborhoods.**

- Prioritize existing areas that may need assistance for maintenance and/or improvement.
- Identify capital improvements that can be made within existing areas, such as parks, street trees, sidewalks, medians, and landscaping.
- Allocate monetary resources on an annual, prioritized basis toward the betterment of existing neighborhoods.

## **Lakefront Access/Redevelopment**

As the western boundary of the City of Heath, Lake Ray Hubbard plays an integral part in the City's identity and planning process. The Lake currently provides recreational and scenic amenities that enhance Heath's desirability as a hometown. A significant issue identified during the visioning process for this Comprehensive Plan was the desire, of both community leaders and citizens, to have access to Lake Ray Hubbard.

The City of Dallas, which owns the Lake and shoreline, and the City of Heath are parties to an Interlocal Lease and Agreement providing for use of the take area, leased to Heath and potentially available for sublease to adjacent property owners. The City of Heath has adopted Zoning Guides for development within the leased areas. Residential development along the shoreline of the Lake provides certain limitations to access points for public use.

### **Recommendation 4.7: Proactively pursue opportunities along the shoreline of Lake Ray Hubbard to create, improve and protect access to the Lake for the citizens of Heath.**

*Note: This policy does not include the use of eminent domain for this purpose.*

- Facilitate the implementation of the Take Area Zoning Guides and evaluate the guides periodically for possible improvements to regulations or processes.
- Through cooperation with property owners and developers, protect undeveloped take area and optimize potential use for the enjoyment of Heath residents.



## Procedural Land Use Policies

The Future Land Use Map is one of the most significant pieces of this Comprehensive Plan document. Effective use of the Map will result in Heath attaining its desired land use pattern. The following discussions address the most valuable ways in which the Map can be used to make positive decisions in keeping with the ideals of this Plan.

### Rezoning Decisions

When a development proposal is submitted, and the tract of land is zoned for a type of land use that is consistent with the proposed development, the City only has the ability to ensure that the development is consistent with its subdivision standards. That is, the development must make provisions for water and wastewater supply, for adequate rights-of-way, for proper ingress and egress, etc. However, when a development proposal is submitted and involves a rezoning, Heath has more discretion in whether to approve the rezoning. Therefore, the City has more of an ability to apply Land Use Strategy concepts to the development proposal prior to approving the proposal.

Also, the impacts of “downzoning” later after granting a requested zoning must be considered. Several bills introduced during previous State legislative sessions proposed that Texas cities be required to compensate landowners if a city initiates a “downzoning” of their property. Downzoning refers to a decrease of the intensity of a zoning district. For instance, a downzoning occurs if a city initiates a zoning change from a retail zoning district to a single-family zoning district. Although there are relatively few instances of the City of Heath proactively initiating rezonings, as opposed to landowner-initiated rezonings, this could be a concern for Heath if this type of law is eventually adopted by the State legislature.

**Recommendation 4.8: Use the Land Use Strategy text and map as a guide to determine whether the requested rezoning is appropriate and consistent with the City’s ideals of quality and sustainability.**

- Consider the following questions related to concepts within this Comprehensive Plan prior to approving rezoning requests.
  - Does the development provide something unique for Heath?
  - Is the development within walking distance to public uses, parks, and open spaces?
  - Does the development provide off-street pedestrian and bicycle connections to existing and future development?
  - How does the development proposal impact the City fiscally – tax revenue, infrastructure, public services, and other public considerations (such as parks, schools, etc.)?
  - How does the development respect environmentally significant areas like floodplains – are these areas used as an amenity?
- Ensure that the proposed development is of a type and quality that will be acceptable for the long-term, especially if immediate development of the property is not intended to occur upon the granting of the proposed rezoning.





### **Effective Use of the Future Land Use Map**

It is important to recognize that development proposals contrary to land uses recommended on the Future Land Use Map could be an improvement over the uses shown within a particular area. This may be due to changing market conditions, development patterns, and/or economic trends that occur at some point in the future after the Comprehensive Plan is adopted. If such changes occur, and especially if there is a significant benefit to the City, then these proposals should be considered, and the Future Land Use Map should be amended accordingly. However, State law specifies that zoning must be based on a plan, and the courts have ruled likewise. Therefore, the following policy is recommended.

#### **Recommendation 4.9: Amend the Future Land Use Map prior to rezoning land that would result in any inconsistency between the Future Land Use Map and the Zoning Map.**

- Place consideration of the amendment to the Future Land Use Map on the City Council agenda prior to or immediately following the agenda item to consider the related rezoning.
- Engage in regular review of the Future Land Use Map to further ensure that the City's zoning regulations are as consistent as possible with the Future Land Use Map. The Future Land Use Map should reflect all zoning amendments made subsequent to the initial adoption of the Future Land Use Map.
- Make any zoning changes in conjunction with the Future Land Use Map, or amend the Future Land Use Map to match zoning changes.
- Create a zoning district for office land uses in conjunction with the Future Land Use Map.
- As noted in Recommendation 4.5, create a zoning district for residential lots at least three acres in area.



## Ultimate Population Capacity

Previously within this chapter, the ultimate capacity of the City and ETJ were calculated. This calculation is not likely to be the exact amount of the population when and if Heath builds out because of the fact that it is based on 1) current City limit and ETJ lines that will probably be altered in the future, and 2) current assumptions about residential density that may or may not occur. However, this calculation is the most accurate that can be established for the City because it is based on a planning process that has determined what the City's ideal land use pattern and related densities should be, resulting in the Future Land Use Map. Given this discussion, the following policy is recommended.

### **Recommendation 4.10: Utilize the ultimate population capacity calculation as a tool for planning public services to provide for the population that is anticipated to be served in the future.**

- Proactively monitor the capacity of the water and wastewater systems and increase service availability for developable areas. Water is an increasingly scarce resource, and cities with capacity in the future will be better positioned to accommodate growth and quality development.
- Increase the public's awareness of the need for water conservation, especially during high-usage summer months.
- Allow new development to contribute to water conservation by allowing drought-tolerant plant species and organic mulch to meet landscaping requirements.
- Utilize the Land Use Plan to calculate projected traffic counts on roadways based on recommended land uses. This will allow the City to design roadways for their ultimate capacity, and to not overbuild roadways.
- Maintain and expand police and fire services to meet the needs of Heath's future population, and improve upon such services as funding allows.





## 5 | Livability Strategy

### Livable Communities

What does the term livability mean with regard to city planning? There are many intangibles that make a city livable, such as a sense of community, a strong sense of place in particular areas, city pride, and the friendliness of neighbors. But there are also tangible aspects which can nurture livability. Therefore, the aspects of livability that this chapter will concentrate on involve:

- Creation of walkable communities;
- Creation of neighborhood identity, and areas with a strong “sense of place”;
- Concentration on the design of the pedestrian realm;
- Aesthetic quality of the neighborhoods and community;
- Proximity to open space and recreational opportunities;
- Proximity and availability of other community services such as high quality schools;
- Ease of access to and quality of retail and restaurants;
- Traffic flow and availability of alternative means of travel;
- Availability of the desired type, style, and cost of housing;
- Proximity to employment opportunities;
- Sustainability in buildings and development pattern; and
- Accessibility to natural areas.

**Figure 4. Importance of Creating Livability and Long-Term Value**



An important aspect of livability is the concept of sustainability, which involves creating an environment that people and businesses want to both invest and re-invest in. It includes such things as the:

- Achievement of a high level of livability, as outlined above;
- Ability to adapt to inevitable changes in population characteristics and economic condition, such as employment opportunities, as the community continues to mature and to age gracefully;
- Creation of a building, cultural, and open space infrastructure that contributes to the desirability of a community over time, and that improves with age. Examples include parks and open space, cultural facilities, and non-residential buildings that do not have to be torn down and rebuilt when tenants move to another location; or which “wear out” in 20 years.
- Provision of trail connections.
- Design of infrastructure that is environmentally sensitive and that minimizes long-term maintenance costs.



## Livability Strategy | Recommendations

The following section outlines recommendations related to the following topics:

- Parks and Open Space
- Trails and Sidewalks
- Pedestrian Realm Design
- Environmental Sensitivity

### Parks and Open Space

The amount and quality of parks and open space within a community are often cited as important elements of local quality of life. Heath has recognized this fact through an adopted Park Plan and a park dedication ordinance. This portion of the Livability Strategy, therefore, focuses on fine-tuning the way in which parks and open spaces are designed and integrated with development throughout the City in order to further enhance Heath's livability.

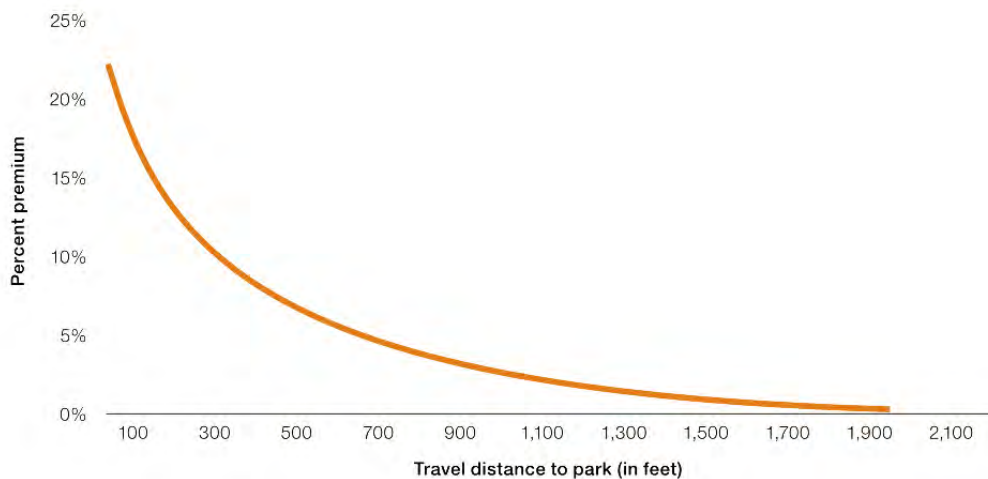
#### Value Considerations

There are researched and proven methods to add value to sites and homes that are adjacent to parks and open spaces. These methods generally relate to the level of visibility and accessibility to such areas. As shown in **Figure 5**, the following are key facts related to adding value to properties adjacent to parks and open spaces:

- Properties within 100 feet of public open space have a 23-percent premium property value.
- There is measurable value added to properties for up to a quarter-mile.
- Properties that have access to a park or open space within a three-minute walk accounts for 85 percent of the total value-added premium.

Given these facts, the way in which a neighborhood is laid out can greatly affect property values. The following actions are therefore recommended to add value, greater livability, and greater sustainability to local home sites.

**Figure 5. Impact of Neighborhood Parks on Adjacent Neighborhoods in DFW**



Source: Active Living Research, 2010

**Recommendation 5.1: Ensure that the subdivision and development process includes consideration of the way in which residential lots relate to parks and open space; adjacency and accessibility to parks and open space should be optimized.**

- Require all parks and open space to be bounded by lots where units face the open space, or be bounded by streets with lots fronting onto the streets and adjacent open space. These configurations provide “oversight” and access to such parks and open space, thereby encouraging a sense of community and “ownership, as well as contribute to safety.”
- As noted above, require that homes adjacent to any park or open space directly face the park (whether or not there may be an intervening street), in order to ensure that the maximum value accrues to the homes.
- Require that the majority of lots developed within a neighborhood be within 800 feet of a dedicated trail, park, or open space.
- Encourage smaller lots to be located in the closest proximity to the parks and open spaces in any neighborhood where a mix of lot sizes is provided. This will maximize the value of those lots, and the parks and open spaces will off-set smaller lot sizes and provide the feeling of open space that is desired in Heath.

### **Natural Drainage Courses**

In every community, there are areas that are unable to be developed because of environmental constraints. Possibly the most common example is a floodplain area. The fact that areas are not developable may be viewed as negative to a developer, but preservation of these areas for community enjoyment and use as parks, open spaces, and trails will greatly enhance the livability of the entire city and support strong property values over the long term.

**Recommendation 5.2: Ensure that all floodplains are preserved and form the core of the community public open space and trail system.**

- When feasible, connect floodplain areas via trails to open space or park areas within adjacent developments. This will ensure that floodplain areas, as they are connected to other floodplain areas or local parks, become areas that significantly contribute to the open space of the City.
- Ensure that the City’s Subdivision Regulations include provisions for floodplains and related open space that support plans for a county-wide system. A regional system of open space that utilizes floodplain areas and trails would provide great benefit for Heath and all other cities involved.



**Recommendation 5.3: Recommend lots to be platted a certain distance from the edge of local creeks, and not to the centerline of the creeks.**

- Establish a reasonable distance from creek edges to platted lots. Ideally, a roadway should be created as a buffer between creeks and homes. This will allow for trails to be created next to creeks, and will help preserve banks and slopes from erosion.

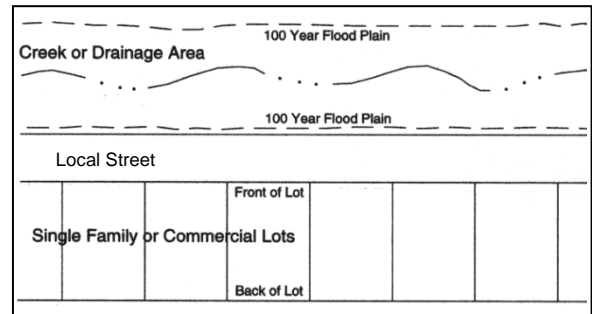


Diagram Shows Homes Facing a Creek with a Roadway Between the Homes and Creek

## Trails and Sidewalks

### Trails Planning

To a large extent, land development is centered around the automobile. This is due to the fact that the primary mode of transportation is the automobile, and development is designed to accommodate automobiles, often to the exclusion of any other travel mode. However, alternative forms of transportation are becoming increasingly important, with society becoming more aware of healthy lifestyles that involve walking, running and biking, and the environmental impact of using fossil fuels is also influencing this trend.

In addition, an alternative form of transportation would benefit a large portion of the population who cannot drive because of age or disability. In Heath, trails offer the most viable option as an alternative transportation mode. At the time of this Plan update, the City is commissioning a Park Master Plan that will, among other actions, outline ways to establish trails throughout the community based on various factors. Upon completion of both the Comprehensive Plan and Park Master Plan, it is recommended that City staff perform an assessment to ensure that both documents are appropriately referenced and linked. The Park Master Plan is considered an extension of this Comprehensive Plan update and shall be referred to accordingly when making land use, development, planning, and funding decisions.

### Pedestrian & Bicycle Integration

The only way to reduce the dependence on the automobile is to provide a viable and realistic transportation alternative, specifically through pedestrian/bicycle connections. Integration of these two concepts within the City – now, when the City has much room for population growth and land development – will make Heath a more sustainable and livable community in the long-term. Integration of pedestrian and bicycle access should be pursued in accordance with the following recommendations.

### Welcoming and Safe Streets

The City of Heath Transportation Plan is a standalone document that, among other factors, takes into account the recommended goals and land use planning information contained in the Comprehensive Land Use Plan. The Transportation Plan is updated periodically to verify it is consistent with the Comprehensive Plan as well as development trends that have occurred since the last update.

A welcoming street means a street that is designed to project the image of a quality community. Streets are one of the greatest assets a city has to establish character and maintain and/or increase property values. A welcoming street also means a safe street. Ex-urban areas have proven to be less safe to travel within than dense, urban areas. This is likely due to the more open feeling that is experienced by drivers when they travel long, straight roads with wide lanes and that lack “friction” created by trees and parked cars, which results in a higher incidence of fatalities.

**Recommendation 5.4: Consider how streets will affect Heath’s image as well as adjacent property values as streets are newly constructed, maintained, or widened.**

- Amend subdivision ordinance to require new subdivisions to comply with all requirements of revised Comprehensive Plan, Transportation Plan, Park Master Plan, and that new subdivisions shall require driveway access to an adjacent local street for each new lot.
- Create views for people traveling along roadways by designing gently curved roadways. This will provide indirect views of various attributes of Heath, such as local homes, open spaces, creeks, trails, ponds and the lake.



- Design new neighborhoods with homes laid out so that walls along streets are unnecessary. Homes should face or side onto streets, and should either be on large lots, or utilize eyebrows, slip-streets, or courts to enhance value for the lots and to create a sense of community for the entire City.
- Require certain streetscape elements to be established along all new streets. Such elements should include trees, lighting, and medians (wherever necessary).
- Pursue the development of streetscape plans for existing roadways in Heath. Such plans should include prioritization of roadways, as well as specific consideration for how trees, pedestrian amenities, lighting, etc. can be integrated retroactively with regard to utilities and easements.
- Establish gateways at key entry locations in Heath, consistent with the Entry Corridor Concepts document, which was adopted by the City in June 2003.
- Work with the Texas Department of Transportation to achieve these recommended actions in relation to streets that are not under the direct management or control of the City.

**Recommendation 5.5: Consider aspects related to the design of developments that help increase pedestrian and bicycle usage.**

- Require developments to be designed with continuous sidewalks or trails (that meet those from adjacent developments), short blocks, and a safe pedestrian/bicycle environment with clearly identified crosswalks.
- Require retail developments near trail routes to provide bike racks.
- Eliminate the use of screening walls as buffers between developments. Other buffering techniques, such as the use of landscaping and/or berms, can be highly effective and do not create obstacles to walking or biking between developments.
- Whenever possible, ensure trails and sidewalks are set back from busy streets for pedestrian safety.

**Recommendation 5.6: Partner with Rockwall County and Kaufman County to further the county-wide trail systems.**

- Appoint a contact person to represent Heath in the decision-making process as the counties (specifically Rockwall at this time) work on their respective plans.
- Investigate mutually beneficial funding opportunities for local trails, especially off-street trails and/or trails to be retrofitted into existing developed areas.



## Pedestrian Realm Design

The forefathers of this country understood the importance of civic design, and the impact that good design could have on the way in which a city is viewed in terms of identity, quality and livability. The importance of pedestrian realm design has not lessened, and the fact remains that Heath has the ability to affect its perception through the design of the public domain – specifically public buildings, streets, and public spaces.

### Landmarks and Prominent Public Buildings

In the past, designing public buildings so that they projected a positive image of the locality was done as a matter of practice. A good example is the old, ornate county courthouses in Texas that were once the embodiment of county government. Although these old courthouses that still stand are now celebrated historic landmarks, in more recent times public buildings have become increasingly utilitarian. This Livability Strategy recommends a return to utilizing civic buildings as a key component in creating a community “identity” and “sense of place”.

#### **Recommendation 5.7: Ensure that new public buildings are designed to project a positive image of Heath.**

- Ensure that when a new City Hall facility is built, it is designed to be architecturally distinctive. It should become symbolic of the City itself – a landmark that people across the Metroplex will associate with Heath.

#### **Recommendation 5.8: Ensure that new public buildings are located prominently and strategically to project a positive image of Heath.**

- When considering locations for a future City Hall, focus on opportunities in close proximity to the existing City Hall and Town Center Overlay.

### Gathering Places

The most livable towns and cities generally have at least one location that citizens can identify as a gathering place. Examples include Southlake Town Center, Firewheel Town Center in Garland, and Sundance Square in Fort Worth. Another type of gathering space that is not as obvious, but is often just as effective as intentionally created spaces are known as “third places.” These are places that are not the “home” or the “office”, but a place where people gather and discuss issues and ideas. They also serve as social meeting places for neighborhoods and communities. Examples include coffee shops, bookstores, cafes, and restaurants.

#### **Recommendation 5.9: Encourage “third places” to occur as new development takes place.**

- Ensure that new commercial developments create a lasting infrastructure of buildings that are laid out in pedestrian-oriented development patterns, are largely contiguous and include broad landscaped sidewalks, plazas, or parks.
- Small retail venues can serve as a gathering place for residents, especially if the retail can easily be accessed by trails and sidewalks.
- Encourage inclusion and identification of gathering places in new commercial development.





## Environmental Sensitivity

In recent decades, awareness of the importance of preserving the environment has grown. The impact of development on the environment can be positive or negative – development can enhance environmental features for the better, or it can essentially “pave over paradise.” The goal is to ensure that development is sensitive to environmental issues and takes advantage of its amenities.

### Design with Nature

The concept of designing with nature was presented in the 1970s. The idea was, and still prevails today, to consider all aspects of the environment in designing the human habitat. The following actions describe how this can effectively be achieved in Heath.

#### **Recommendation 5.10: Identify ways in which development can occur while minimizing negative effects on water quality and use.**

- Preserve open space and drainage-ways throughout developments to encourage ground absorption of water and the natural filtering and cleaning effect of soil and plant material to improve ground and stream water quality.
- Utilize native and/or drought-tolerant species with organic mulch for landscaping to minimize fertilizers and excessive water use.

#### **Recommendation 5.11: Identify ways in which the City can proactively reduce the “heat island effect.”**

- Require parking lots to have trees that shade paved areas; this can reduce the surface temperature by 40 degrees and the ambient temperature by 7 to 11 degrees.
- Integrate street trees along new roads and along existing roads as they are improved.
- Preserve open space through the maintenance of natural floodplains, creation of parks, and conservation of environmentally sensitive areas. These types of areas and development patterns will greatly reduce the ambient temperature in the City and further reduce road maintenance and energy costs.

#### **Recommendation 5.12: Identify ways in which the City can proactively address air, light, and noise pollution.**

- Encourage interconnectedness of streets between neighborhoods, parks, retail, recreation, and other types of development to minimize automobile trip length and congestion.
- Encourage interconnected trails between and through developments, thereby providing an alternative pedestrian and bicycle circulation system.
- Promote “Dark Skies” by investigating and considering additional standards or a standalone Dark Sky ordinance or regulations.



## **Energy Efficient Building Designs**

The term “energy efficient building design” describes a way in which buildings and sites can be constructed and utilized to be more environmentally friendly on various levels, including energy conservation, water usage, and building materials. A variety of energy efficient building and infrastructure programs are in existence today. Energy efficient building standards have been adopted by many municipalities, school districts, and commercial developers to enhance sustainability of their buildings. Many of these programs address such issues as:

- Choosing an environmentally sound location for the placement of buildings;
- Reducing the need to drive;
- Promoting healthy and active communities;
- Using less land to create more benefits;
- Protecting and improving water quality; and
- Conserving energy, water, and other natural resources.

Given the fact that Heath has 49 percent of its land left to develop, there is much that could be built in the future to be more sustainable.

**Recommendation 5.13: Identify ways in which development within Heath can be more environmentally sensitive and sustainable.**

- Promote standards to address efficient building designs, alternative energy, and water conservation techniques.



## 6 | Implementation Strategy

### Introduction

Planning is essential to set the stage for quality growth and development in any community. Implementation is essential to carry out the vision for planning. The techniques for implementation outlined within this Implementation Strategy prescribe actions that should be taken by the City of Heath to achieve the goals, objectives, and policies recommended within this 2018 Comprehensive Plan.

It is important that implementation measures are outlined so that they can begin immediately after this Plan is approved by the Heath City Council. This chapter completes Heath's 2018 Comprehensive Plan by providing implementation actions that cohesively address the goals, objectives, and policies recommended herein, and that are designed for immediate action.

This chapter is written so that general implementation measures are discussed first, with more specificity provided as the chapter progresses. It is also written so that City staff, leaders, and citizens can easily ascertain what it is that the City has to do to achieve the vision for Heath (refer to **3 | Visioning**) created as the foundation of this Plan. This Implementation Strategy should be used as a checklist of actions for the City to undertake in the immediate, as well as long-term, future to take the ideal of what Heath can be from vision to reality.



### General Use of the Comprehensive Plan

There are certain ways in which Heath's Comprehensive Plan can be used to most effectively impact the future development of the City. Using the Plan on a daily basis and keeping it up-to-date are two of the most important. The following sections discuss the need to use the Plan and to ensure its continued validity.

### A Guide for Daily Decision-Making

The physical layout of the City is a product of previous efforts put forth by many diverse individuals and groups. In the future, each new development that takes place — whether it is a subdivision that is platted, a home that is built, or a new school, church or shopping center that is constructed — represents an addition to Heath's physical form. The integration of all such efforts and the resulting built environment creates the City as it is seen and experienced by its citizens and visitors. **For planning to be effective, it must guide each and every individual development decision. The City should consider the Comprehensive Plan in its decision-making processes, such as decisions regarding infrastructure improvements, zoning ordinance amendments, and projects and programs to implement.** Also, the development community should incorporate the broad concepts and policies of the Plan so that their efforts become part of a meaningful whole in planning the City.

## **A Flexible Guide**

### **Plan Amendments**

This Comprehensive Plan is intended to be a dynamic planning document for Heath — one that responds to changing needs and conditions. The full benefits of the Plan for the City can only be realized by maintaining it as a vital, up-to-date document. As changes occur and new issues within the City become apparent, the Plan should be revised. By such action, the Plan will remain current and effective in helping to guide City decisions.

Plan amendments should be made after thorough analysis of immediate needs, as well as consideration for long-term effects of proposed amendments. The City Council and other City officials should consider each proposed amendment carefully to determine whether or not it is consistent with the Plan's goals, objectives, and policies, and whether it will be beneficial for the long-term health and vitality of the City.

### **Annual Status Report**

Each year, City staff should request an item on the Planning and Zoning Commission's agenda to review the Comprehensive Plan and associated plans (e.g., Park Master Plan, Thoroughfare Plan, and Capital Improvement Plan) to evaluate priorities, identify completed actions, and target upcoming efforts. A status report on the findings of the Planning and Zoning Commission should then be prepared by City staff and presented to the City Council before June 1 of each year to allow sufficient time for review prior to preparation of the City's annual budget. Those items that appear to need specific attention should be examined in more detail, and changes and/or additions should be made accordingly. By such periodic, consistent reevaluations, the Plan will remain functional, and will continue to give civic leaders effective guidance in decision-making. Periodic status report reviews of the Plan should include consideration of the following:

- The City's progress in implementing the Plan;
- Changes in conditions that form the basis of the Plan;
- Adjustments needed related to capital expenditures;
- Changes to the City's regulations or programs;
- Adjustments of Comprehensive Plan priorities; and
- Changes in State laws.

### **Five-Year Review & Update**

In addition to periodic annual review, the Comprehensive Plan should undergo a thorough review and update every five years. The review and updating process should begin with the establishment of a citizen committee similar to the Review Committee (RC) that was appointed to assist in the preparation of this Plan. It would also be beneficial to have several RC members serve on such a citizen committee; this would provide a cohesive link between this 2018 Comprehensive Plan and these five-year updates. Specific input on major changes should be sought from various groups, including property owners, neighborhood groups, civic leaders, developers, business owners, and other citizens and individuals who express an interest in the long-term growth and development of the City.



## Implementation Mechanisms

All policy recommendations made in the previous chapters of this Comprehensive Plan have been outlined in tables in the following section (Implementation Priorities). One of the columns within these tables is labeled Mechanism, which is intended to show the primary way(s) in which the Plan recommendation can be most effectively and expeditiously achieved. This section describes these various mechanisms, which fall into the three basic categories of Regulatory Ordinances, Financing Methods, and City Procedures.

### Regulatory Ordinances

#### Zoning Ordinance

Zoning is perhaps the single most effective tool that Heath can use to implement this Comprehensive Plan. Zoning regulations are applicable within the City limits and can affect land use integration (mixes of uses and lot sizes), non-residential building design, and required amenities for various types of development. In addition, the right type and number of zoning districts can provide a clear menu of choices for the development community to use within Heath.

Heath's current Zoning Ordinance needs to be reviewed by staff to ensure that policy recommendations are integrated to the fullest extent possible. Making these changes will also allow the development community to be aware of the City's expectations for quality development as they create and process their development proposals. Specific changes that need to be addressed are noted in **Table 7** and **Table 8**; two immediate priorities for amendments should be 1) the review of retail design standards, and 2) required amenities for residential lots.

#### Subdivision Ordinance

Subdivision regulations direct the division of land into individual lots or parcels prior to development. Such regulations are not only applicable within the City limits, but also within the ETJ. The primary topics within this Comprehensive Plan that can be addressed within the Subdivision Regulations include pedestrian and trail integration, roadway provisions, and development regulations as they relate to the environment. Specific changes that need to be addressed are noted in **Table 7** and **Table 8**; an immediate priority for amendment should be integrating park and open space concepts as they relate to residential lots (and property values).

### Financing Mechanisms

#### Capital Improvements

It is in the City's long-term financial interest to invest in physical elements that will help enhance Heath's livability and increase its sustainability over time. There are many recommendations within this Comprehensive Plan that will require the City to make such investments. The capital improvement mechanism, when listed in **Table 7** and **Table 8**, relates to recommendations that will generally require a one-time or initial investment to be achieved.

#### Annual Budget

Allocating monies each year toward the creation and maintenance of various elements of the City – from roadway and utility infrastructure to quality-of-life enhancements such as trails and streetscaping – is one of the most effective ways to positively impact the sustainability of Heath over time. The annual budget mechanism, when listed in **Table 7** and **Table 8**, relates to recommendations that will generally require the City to commit to annual investment to achieve. One of the goals of this Comprehensive Plan has been to make recommendations that will help Heath have a budget that is more balanced in terms of land use (residential and non-residential). This will allow the City to allocate funds on an annual basis toward Comprehensive Plan priorities.



## City Procedures

### City Leadership and Staff Actions

The leadership of Heath is the key to taking this Comprehensive Plan and related policy recommendations from paper to reality. It is important that the City's leadership discuss with citizens what the Comprehensive Plan recommends and why. If this occurs, citizens will be more likely to be in favor of changes made as a result of the Comprehensive Plan. Also, it is imperative that City leaders - such as the Park Board, Planning and Zoning Commission, City Council, and other boards and commissions - support and vote for measures to implement Plan recommendations.

City staff is also very critical to the process of implementing Plan recommendations. Staff is often the first point of contact for citizens; this is an opportunity for staff to explain to the public what the Comprehensive Plan contains. Also, staff can be proactive in putting forward (before the proper boards and commissions) recommended zoning and subdivision text changes, as well as other Comprehensive Plan policy-related recommendations that may be implemented through resolution or ordinance.

However, the recommendations in **Table 7** and **Table 8** that are listed with City Leadership & Staff Actions as the mechanism for implementation are those that generally cannot be implemented through a vote, ordinance, or resolution. These recommendations are those that will require City leaders and staff to proactively work with and inform citizens and stakeholders. Others are outlined in the tables.

### Development Review

The usual processes for reviewing and processing zoning amendments, development plans, and subdivision plats provide significant opportunities for implementing the Comprehensive Plan. In contrast with many of the aforementioned ways to achieve Plan recommendations, development review is a reactive way to effectively implement the Plan. Each zoning, development and subdivision decision should be evaluated and weighed against applicable recommendations contained within the Plan. If decisions are made that are inconsistent with Plan recommendations, then they should include actions to modify or amend the Plan accordingly in order to ensure consistency and fairness in future decision-making. Recommendations in **Table 7** and **Table 8** that are listed with Development Review as the mechanism for implementation are those that City staff and leaders will have to apply to new developments on an on-going basis.

### Engineering Studies

Some recommended policies have been made that will, in the short- or long-term, require more in-depth analysis. These are shown with the implementation mechanism Engineering Studies within **Table 7** and **Table 8**. Generally, these recommended policies involve environmental studies or an analysis of public services (water, wastewater, drainage) that may be needed as Heath continues to develop and grow in population.

## Implementation Priorities

Implementation is probably one of the most important, yet most difficult, aspects of the comprehensive planning process. Without viable, realistic mechanisms for implementation, the policy recommendations contained within this Comprehensive Plan will be difficult to realize. The City should work toward policy implementation on an incremental, annual basis. Each of the policies listed in each table are correlated to the Comprehensive Plan chapter, goal and objectives (**3 | Visioning**), and mechanism (discussed in previous sections of this Chapter).



## Recommendations Matrix

Table 7. Land Use Recommendations

Recommendation (page)	Goal and Objective(s)	Mechanism
<b>Land Use Strategy</b>		
<p><b>Recommendation 4.1: Develop retail design characteristics that will provide sustainability – lasting value over time. (21)</b></p> <ul style="list-style-type: none"> <li>Develop retail design standards to provide a menu of sustainable design characteristics, such as the following: <ul style="list-style-type: none"> <li>Pedestrian and roadway connections through the retail site and to adjacent properties;</li> <li>Pedestrian-oriented elements, such as shade, benches, gathering areas, and signage;</li> <li>Provision of sidewalks and a certain amount of parallel or head-in parking in front of buildings, ensuring that there is a close relationship between the on-street parking, the sidewalk, and the building;</li> <li>Off-street parking provided behind the buildings (as opposed to large parking lots located adjacent to the street);</li> <li>Separation of parking when located in front of a building (to minimize wide expanses of concrete);</li> <li>Increased green space and landscaping;</li> <li>Minimized spacing between buildings; and</li> <li>Require retail development to be pedestrian-oriented and close to the street with reduced setbacks or an established build-to line.</li> </ul> </li> <li>Create civic focal elements such as public gathering areas that are part of any new retail development.</li> <li>Create and utilize an Architectural Review Board to review proposed plans and provide architectural design recommendations to the Planning and Zoning Commission and City Council.</li> </ul>	<p>Goal 3; Obj 3.1, 3.4 Goal 6; Obj 6.4, 6.5 Goal 7; Obj 7.2</p>	<p>Zoning Ordinance; City Leadership &amp; Staff Actions</p>

<p><b>Recommendation 4.2: Conduct a diagnostic assessment of the existing Town Center Overlay and update it to reflect the current preferences and vision of the community. (22)</b></p> <ul style="list-style-type: none"> <li>• Work with land owners and the community to determine if an overlay district is still the best way to administer the area around City Hall.</li> <li>• Review and update the existing regulatory elements of the overlay district: permitted land uses; block and lot layouts; street standards; building location, scale, design, and materials; site design; and sign standards.</li> </ul>	<p>Goal 12; Obj 12.1, 12.2, 12.3, 12.4, 12.5</p>	<p>Development Review; City Leadership &amp; Staff Actions</p>
<p><b>Recommendation 4.3: Require each development to provide properties that have a certain number of unique amenities. (23)</b></p> <ul style="list-style-type: none"> <li>• Establish a listing of acceptable amenities, such as views of the Lake, proximity/access to parks, proximity/access to trails, proximity/access to schools, and establish criteria for each.</li> <li>• Require each individual property to have at least two amenities. This will create neighborhoods that attract reinvestment because of each property's uniqueness, which is not the case in large homogenous subdivisions.</li> <li>• Continue to implement the City's established residential anti-monotony standards, which help to add value to neighborhoods by requiring variation in house design elements, materials used, and color, according to certain distances between homes (refer to the Heath City Code, Article 14-7, Appearance Code).</li> </ul>	<p>Goal 2; Obj 2.1</p>	<p>Zoning Ordinance</p>
<p><b>Recommendation 4.4: Require uniqueness in the layout of each development. (23)</b></p> <ul style="list-style-type: none"> <li>• Identify and preserve existing neighborhood landmarks, such as historic or distinctive buildings and prominent natural features, to foster neighborhood pride, distinctiveness, and sense of ownership.</li> <li>• Preserve open space and make it an integral part of the neighborhood, such as a common green or greenbelts throughout the neighborhood.</li> </ul>	<p>Goal 1; Obj 1.4 Goal 2; Obj 2.1 Goal 9; Obj 9.4</p>	<p>Zoning &amp; Subdivision Ordinances</p>





<p><b>Recommendation 4.5: Continue the previously established policy of a residential gross density of one dwelling unit per acre of developable land. (25)</b></p> <ul style="list-style-type: none"> <li>• Create a Rural Estate zoning district to allow specifically for “ranchettes” of at least three acres in area. This classification should include zone-specific design standards.</li> <li>• Require standards for Planned Developments, such as the use of HOAs for maintenance and identify factors to consider such as the placement of open space toward the front of developments and the maximization of usable open space.</li> <li>• Review the PD ordinance with respect to density calculations to ensure that objectives are met, specifically Objective 1.1.</li> </ul>	<p>Goal 1; Obj 1.1</p>	<p>City Leadership &amp; Staff Actions</p>
<p><b>Recommendation 4.6: Ensure the continued sustainability of existing neighborhoods. (26)</b></p> <ul style="list-style-type: none"> <li>• Prioritize existing areas that may need assistance for maintenance and/or improvement.</li> <li>• Identify capital improvements that can be made within existing areas, such as parks, street trees, sidewalks, medians, and landscaping.</li> <li>• Allocate monetary resources on an annual, prioritized basis toward the betterment of existing neighborhoods.</li> </ul>	<p>Goal 1; Obj 1.3, 3.3 Goal 3; Obj 3.1, Goal 5; Obj 5.1, 5.2</p>	<p>Capital Improvements</p>
<p><b>Recommendation 4.7: Proactively pursue opportunities along the shoreline of Lake Ray Hubbard to create, improve and protect access to the Lake for the citizens of Heath. (26)</b></p> <ul style="list-style-type: none"> <li>• Facilitate the implementation of the Take Area Zoning Guides and evaluate the guides periodically for possible improvements to regulations or processes.</li> <li>• Through cooperation with property owners and developers, protect undeveloped take area and optimize potential use for the enjoyment of Heath residents.</li> </ul>	<p>Goal 7; Obj 7.4 Goal 8; Obj 8.1, 8.2, 8.3, 8.4</p>	<p>City Leadership &amp; Staff Actions; Capital Improvements</p>

<p><b>Recommendation 4.8: Use the Land Use Strategy text and map as a guide to determine whether the requested rezoning is appropriate and consistent with the City’s ideals of quality and sustainability. (27)</b></p> <ul style="list-style-type: none"> <li>Consider the following questions related to concepts within this Comprehensive Plan prior to approving rezoning requests. <ul style="list-style-type: none"> <li>Does the development provide something unique for Heath?</li> <li>Is the development within walking distance to public uses, parks, and open spaces?</li> <li>Does the development provide off-street pedestrian and bicycle connections to existing and future development?</li> <li>How does the development proposal impact the City fiscally – tax revenue, infrastructure, public services, and other public considerations (such as parks, schools, etc.)?</li> <li>How does the development respect environmentally significant areas like floodplains – are these areas used as an amenity?</li> </ul> </li> <li>Ensure that the proposed development is of a type and quality that will be acceptable for the long-term, especially if immediate development of the property is not intended to occur upon the granting of the proposed rezoning.</li> </ul>	<p>Goal 3; Obj 3.2</p>	<p>Development Review; City Leadership &amp; Staff Actions</p>
<p><b>Recommendation 4.9: Amend the Future Land Use Map prior to rezoning land that would result in any inconsistency between the Future Land Use Map and the Zoning Map. (28)</b></p> <ul style="list-style-type: none"> <li>Place consideration of the amendment to the Future Land Use Map on the City Council agenda prior to or immediately following the agenda item to consider the related rezoning.</li> <li>Engage in regular review of the Future Land Use Map to further ensure that the City’s zoning regulations are as consistent as possible with the Future Land Use Map. The Future Land Use Map should reflect all zoning amendments made subsequent to the initial adoption of the Future Land Use Map.</li> <li>Make any zoning changes in conjunction with the Future Land Use Map, or amend the Future Land Use Map to match zoning changes.</li> <li>Create a zoning district for office land uses in conjunction with the Future Land Use Map.</li> <li>As noted in Recommendation 4.5, create a zoning district for residential lots at least three acres in area.</li> </ul>	<p>Goal 3; Obj 3.2</p>	<p>Development Review; City Leadership &amp; Staff Actions</p>

<p><b>Recommendation 4.10: Utilize the ultimate population capacity calculation as a tool for planning public services to provide for the population that is anticipated to be served in the future. (29)</b></p> <ul style="list-style-type: none"> <li>• Proactively monitor the capacity of the water and wastewater systems and increase service availability for developable areas. Water is an increasingly scarce resource, and cities with capacity in the future will be better positioned to accommodate growth and quality development.</li> <li>• Increase the public's awareness of the need for water conservation, especially during high-usage summer months.</li> <li>• Allow new development to contribute to water conservation by allowing drought-tolerant plant species and organic mulch to meet landscaping requirements.</li> <li>• Utilize the Land Use Plan to calculate projected traffic counts on roadways based on recommended land uses. This will allow the City to design roadways for their ultimate capacity, and to not overbuild roadways.</li> <li>• Maintain and expand police and fire services to meet the needs of Heath's future population, and improve upon such services as funding allows.</li> </ul>	<p>Goal 9; Obj 9.1, 9.2, 9.3</p>	<p>Engineering Studies; Capital Improvements</p>
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**Table 8. Livability Recommendations**

Recommendation (page)	Goal and Objective(s)	Mechanism
<b>Livability Strategy</b>		
<p><b>Recommendation 5.1: Ensure that the subdivision and development process includes consideration of the way in which residential lots relate to parks and open space; adjacency and accessibility to parks and open space should be optimized. (33)</b></p> <ul style="list-style-type: none"> <li>• Require all parks and open space to be bounded by lots where units face the open space, or be bounded by streets with lots fronting onto the streets and adjacent open space. These configurations provide “oversight” and access to such parks and open space, thereby encouraging a sense of community and “ownership, as well as contribute to safety.”</li> <li>• As noted above, require that homes adjacent to any park or open space directly face the park (whether or not there may be an intervening street), in order to ensure that the maximum value accrues to the homes.</li> <li>• Require that the majority of lots developed within a neighborhood be within 800 feet of a dedicated trail, park, or open space.</li> <li>• Encourage smaller lots to be located in the closest proximity to the parks and open spaces in any neighborhood where a mix of lot sizes is provided. This will maximize the value of those lots, and the parks and open spaces will off-set smaller lot sizes and provide the feeling of open space that is desired in Heath.</li> </ul>	Goal 3; Obj 3.3, 3.5, 3.6	Subdivision Ordinance
<p><b>Recommendation 5.2: Ensure that all floodplains are preserved and form the core of the community public open space and trail system. (33)</b></p> <ul style="list-style-type: none"> <li>• When feasible, connect floodplain areas via trails to open space or park areas within adjacent developments. This will ensure that floodplain areas, as they are connected to other floodplain areas or local parks, become areas that significantly contribute to the open space of the City.</li> <li>• Ensure that the City’s Subdivision Regulations include provisions for floodplains and related open space that support plans for a county-wide system. A regional system of open space that utilizes floodplain areas and trails would provide great benefit for Heath and all other cities involved.</li> </ul>	Goal 7; Obj 7.1 Goal 11; Obj 11.3	Subdivision Ordinance

<p><b>Recommendation 5.3: Recommend lots to be platted a certain distance from the edge of local creeks, and not to the centerline of the creeks. (34)</b></p> <ul style="list-style-type: none"> <li>Establish a reasonable distance from creek edges to platted lots. Ideally, a roadway should be created as a buffer between creeks and homes. This will allow for trails to be created next to creeks, and will help preserve banks and slopes from erosion.</li> </ul>	<p>Goal 7; Obj 7.1, 7.4</p>	<p>Subdivision Ordinance</p>
<p><b>Recommendation 5.4: Consider how streets will affect Heath's image as well as adjacent property values as streets are newly constructed, maintained, or widened. (36)</b></p> <ul style="list-style-type: none"> <li>Amend subdivision ordinance to require new subdivisions to comply with all requirements of revised Comprehensive Plan, Transportation Plan, Park Master Plan, and that new subdivisions shall require driveway access to an adjacent local street for each new lot.</li> <li>Create views for people traveling along roadways by designing gently curved roadways. This will provide indirect views of various attributes of Heath, such as local homes, open spaces, creeks, trails, ponds and the lake.</li> <li>Design new neighborhoods with homes laid out so that walls along streets are unnecessary. Homes should face or side onto streets, and should either be on large lots, or utilize eyebrows, slip-streets, or courts to enhance value for the lots and to create a sense of community for the entire City.</li> <li>Require certain streetscape elements to be established along all new streets. Such elements should include trees, lighting, and medians (wherever necessary).</li> <li>Pursue the development of streetscape plans for existing roadways in Heath. Such plans should include prioritization of roadways, as well as specific consideration for how trees, pedestrian amenities, lighting, etc. can be integrated retroactively with regard to utilities and easements.</li> <li>Establish gateways at key entry locations in Heath, consistent with the Entry Corridor Concepts document, which was adopted by the City in June 2003.</li> <li>Work with the Texas Department of Transportation to achieve these recommended actions in relation to streets that are not under the direct management or control of the City.</li> </ul>	<p>Goal 9; Obj 9.4</p>	<p>Development Review; City Leadership &amp; Staff Actions</p>



<p><b>Recommendation 5.5: Consider aspects related to the design of developments that help increase pedestrian and bicycle usage. (36)</b></p> <ul style="list-style-type: none"> <li>• Require developments to be designed with continuous sidewalks or trails (that meet those from adjacent developments), short blocks, and a safe pedestrian/bicycle environment with clearly identified crosswalks.</li> <li>• Require retail developments near trail routes to provide bike racks.</li> <li>• Eliminate the use of screening walls as buffers between developments. Other buffering techniques, such as the use of landscaping and/or berms, can be highly effective and do not create obstacles to walking or biking between developments.</li> <li>• Whenever possible, ensure trails and sidewalks are set back from busy streets for pedestrian safety.</li> </ul>	<p>Goal 1; Obj 1.3; 1.4 Goal 3; Obj 3.7 Goal 4; Obj 4.1, 4.2, 4.3 Goal 9; Obj 9.4</p>	<p>Zoning &amp; Subdivision Ordinances</p>
<p><b>Recommendation 5.6: Partner with Rockwall County and Kaufman County to further the county-wide trail systems. (36)</b></p> <ul style="list-style-type: none"> <li>• Appoint a contact person to represent Heath in the decision-making process as the counties (specifically Rockwall at this time) work on their respective plans.</li> <li>• Investigate mutually beneficial funding opportunities for local trails, especially off-street trails and/or trails to be retrofitted into existing developed areas.</li> </ul>	<p>Goal 4; Obj 4.5 Goal 11; Obj 11.1, 11.2, 11.3</p>	<p>City Leadership &amp; Staff Actions</p>
<p><b>Recommendation 5.7: Ensure that new public buildings are designed to project a positive image of Heath. (37)</b></p> <ul style="list-style-type: none"> <li>• Ensure that when a new City Hall facility is built, it is a designed to be architecturally distinctive. It should become symbolic of the City itself – a landmark that people across the Metroplex will associate with Heath.</li> </ul>	<p>Goal 2; Obj 2.1 Goal 12; Obj 12.3</p>	<p>City Leadership &amp; Staff Actions</p>
<p><b>Recommendation 5.8: Ensure that new public buildings are located prominently and strategically to project a positive image of Heath. (37)</b></p> <ul style="list-style-type: none"> <li>• When considering locations for a future City Hall, focus on opportunities in close proximity to the existing City Hall and Town Center Overlay.</li> </ul>	<p>Goal 2; Obj 2.1 Goal 12; Obj 12.3</p>	<p>City Leadership &amp; Staff Actions</p>



<p><b>Recommendation 5.9: Encourage “third places” to occur as new development takes place. (37)</b></p> <ul style="list-style-type: none"> <li>• Ensure that new commercial developments create a lasting infrastructure of buildings that are laid out in pedestrian-oriented development patterns, are largely contiguous and include broad landscaped sidewalks, plazas, or parks.</li> <li>• Small retail venues can serve as a gathering place for residents, especially if the retail can easily be accessed by trails and sidewalks.</li> <li>• Encourage inclusion and identification of gathering places in new commercial development.</li> </ul>	<p>Goal 2; Obj 2.3 Goal 12; Obj 12.6</p>	<p>Development Review; City Leadership &amp; Staff Actions</p>
<p><b>Recommendation 5.10: Identify ways in which development can occur while minimizing negative effects on water quality and use. (38)</b></p> <ul style="list-style-type: none"> <li>• Preserve open space and drainage-ways throughout developments to encourage ground absorption of water and the natural filtering and cleaning effect of soil and plant material to improve ground and stream water quality.</li> <li>• Utilize native and/or drought-tolerant species with organic mulch for landscaping to minimize fertilizers and excessive water use.</li> </ul>	<p>Goal 7; Obj 7.1, 7.12, 7.3, 7.4, 7.5, 7.6</p>	<p>Engineering Studies; Zoning &amp; Subdivision Ordinances</p>
<p><b>Recommendation 5.11: Identify ways in which the City can proactively reduce the “heat island effect.” (38)</b></p> <ul style="list-style-type: none"> <li>• Require parking lots to have trees that shade paved areas; this can reduce the surface temperature by 40 degrees and the ambient temperature by 7 to 11 degrees.</li> <li>• Integrate street trees along new roads and along existing roads as they are improved.</li> <li>• Preserve open space through the maintenance of natural floodplains, creation of parks, and conservation of environmentally sensitive areas. These types of areas and development patterns will greatly reduce the ambient temperature in the City and further reduce road maintenance and energy costs.</li> </ul>	<p>Goal 7; Obj 7.1, 7.2</p>	<p>Engineering Studies; Zoning &amp; Subdivision Ordinances</p>

<p><b>Recommendation 5.12: Identify ways in which the City can proactively address air, light, and noise pollution. (38)</b></p> <ul style="list-style-type: none"> <li>• Encourage interconnectedness of streets between neighborhoods, parks, retail, recreation and other types of development to minimize automobile trip length and congestion.</li> <li>• Encourage interconnected trails between and through developments, thereby providing an alternative pedestrian and bicycle circulation system.</li> <li>• Promote “Dark Skies” by investigating and considering additional standards or a standalone Dark Sky ordinance or regulations.</li> </ul>	<p>Goal 7; Obj 7.1, 7.2</p>	<p>Engineering Studies; Zoning &amp; Subdivision Ordinances</p>
<p><b>Recommendation 5.13: Identify ways in which development within Heath can be more environmentally sensitive and sustainable. (39)</b></p> <ul style="list-style-type: none"> <li>• Promote standards to address efficient building designs, alternative energy, and water conservation techniques.</li> </ul>	<p>Goal 7; Obj 7.1, 7.2, 7.3, 7.4, 7.5, 7.6</p>	<p>Engineering Studies; Zoning &amp; Subdivision Ordinances</p>





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## 7 | Appendix

### Demographic Snapshot

There are many elements within a city that are important – a government body, roadways, parks, and neighborhoods are a few such elements. However, the most important aspect of a city is its citizenry. The people who live in Heath, how they live, and where they make a living are the key factors in what kind of city it is today, and what kind of city it will be in the future. This section provides an overview of various characteristics of the people who call Heath home.

### City, County, and Regional Population Growth

#### City Population Growth

Heath has experienced marked population growth since 1990, as **Table 9** shows. Between 1970 and 1980, Heath experienced the greatest percentage change in population. However, the greatest numerical increase occurred between the years 2000 and 2010, where the population grew by 2,772 people.

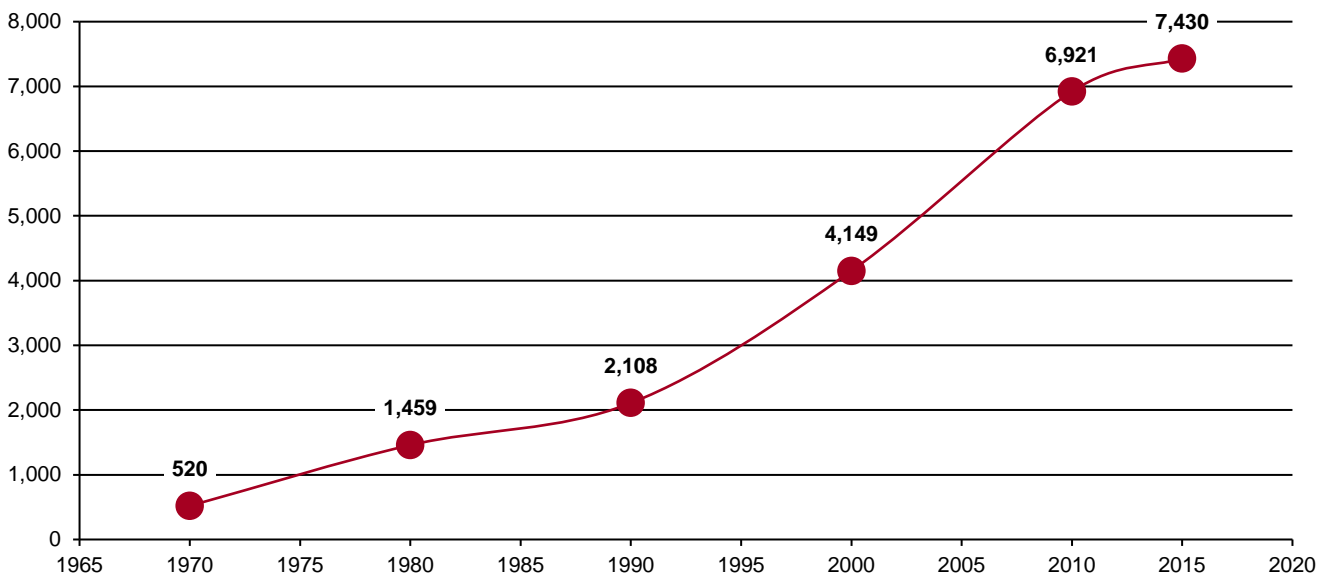
Between the years of 2010 to 2015, the City of Heath experienced its slowest growth, increasing at a compound annual growth rate (CAGR) of only 1.4%. It should be noted that the 2015 population of 7,430 is an estimate generated by the North Central Texas Council of Governments (NCTCOG). **Figure 6** represents the information found in **Table 9**.

**Table 9. Population History**

Year	Population	# Change	CAGR
1970	520	-	-
1980	1,459	939	10.9%
1990	2,108	649	3.8%
2000	4,149	2,041	7.0%
2010	6,921	2,772	5.3%
2015*	7,430	509	1.4%

Source: U.S. Census; \*NCTCOG estimate

**Figure 6. Population History**



## County Population Growth

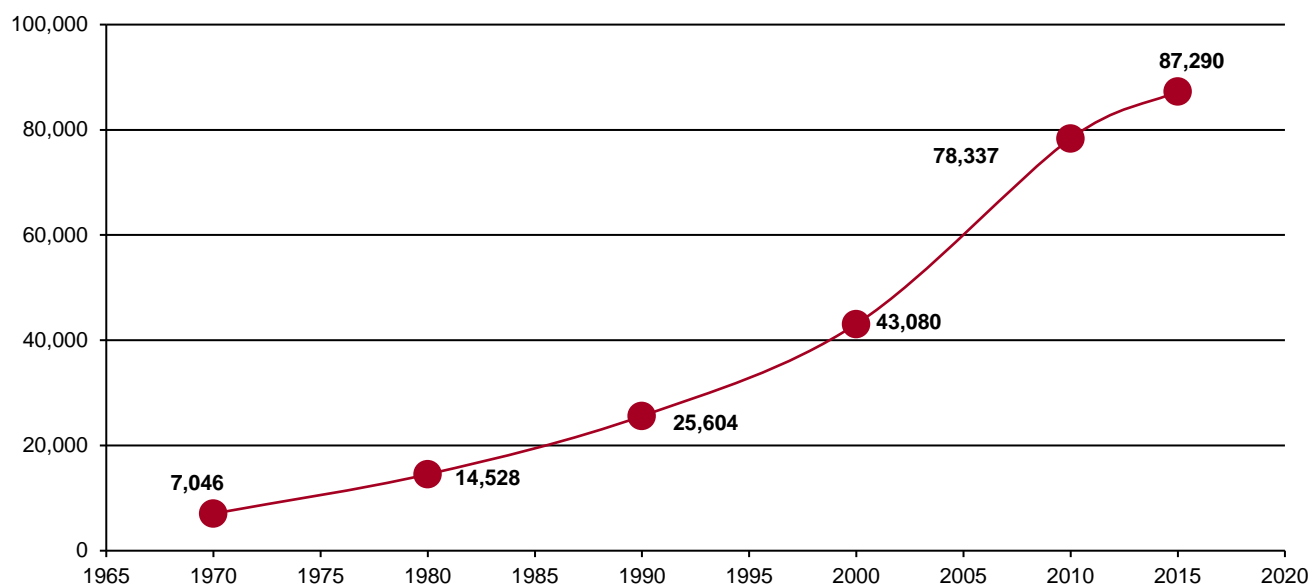
In past years, Rockwall County has been one of the fastest growing counties in Texas, as well as the nation. **Table 10** shows the population change within the County since 1970. The largest percentage increase occurred between the years 1970 and 1980, where the County grew by 106.2 percentage points. But as **Figure 7** shows, the largest numerical growth occurred between 2000 and 2010. As of the NCTCOG 2015 estimates, Rockwall County continues to grow and is estimated to currently be home to 87,290 people.

**Table 10. Rockwall County Population Growth**

Year	Population	# Change	% Change
1970	7,046	-	-
1980	14,528	7,482	106.2%
1990	25,604	11,076	76.2%
2000	43,080	17,476	68.3%
2010	78,337	35,257	81.8%
2015*	87,290	8,953	11.4%

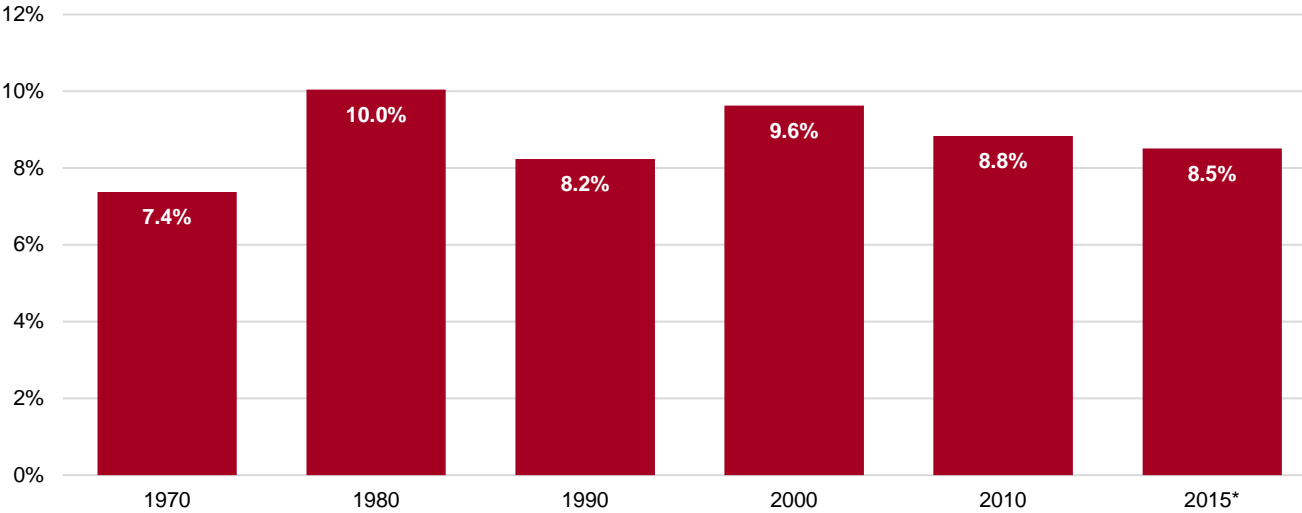
Source: U.S. Census; \*NCTCOG estimate

**Figure 7. Rockwall County Population Growth**



Another interesting set of information is contained within **Figure 8**, which shows the population, in terms of percentages, of Rockwall County that reside within the confines of Heath. The figure allows for a comparison of the City and County, as well as an analysis of which entity is growing faster. The figure shows that the percentage of Rockwall County's population within Heath has decreased slightly since 1980 at a steady pace. It is estimated that in 2015, approximately 8.5% of the County's residents were living within Heath.

**Figure 8. Percentage of Rockwall County in Heath**



Source: U.S. Census; \*NCTCOG estimate

## Population Growth in Surrounding Cities

The cities that surround Heath have also experienced high growth rates, as shown in **Table 11**. Rowlett and Forney were the two cities that experienced the highest percentage growth, respectively, in the area. Between the years 1980 and 2015, Heath has experienced a 409.3% growth rate, which ranks it fourth among its surrounding cities in terms of growth. On the lower end of the growth spectrum are Sunnyvale and McLendon-Chisholm.

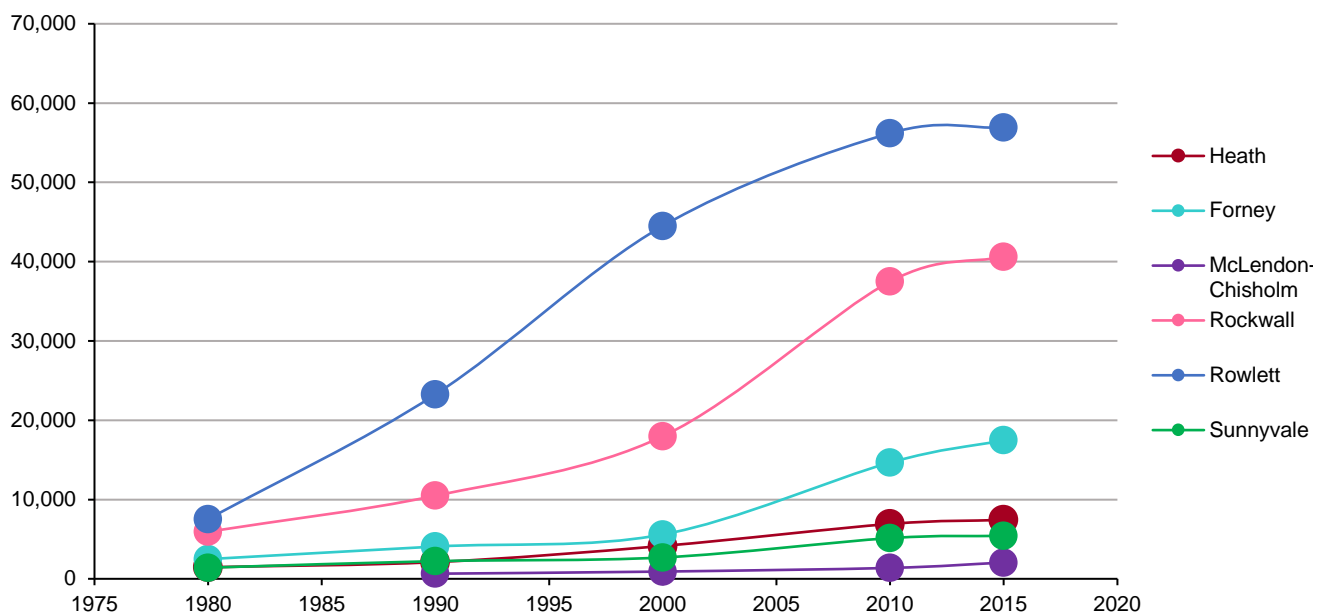
**Table 11. Heath and Surrounding Cities Population Growth**

Year	Heath	Forney	McLendon-Chisholm	Rockwall	Rowlett	Sunnyvale
1980	1,459	2,483	-	5,939	7,522	1,404
1990	2,108	4,070	646	10,486	23,260	2,228
2000	4,149	5,588	914	17,976	44,503	2,693
2010	6,921	14,661	1,373	37,490	56,199	5,130
2015*	7,430	17,480	2,050	40,620	56,910	5,420
<b>Percent Growth</b>	<b>409.3%</b>	<b>604.0%</b>	<b>217.3%</b>	<b>584.0%</b>	<b>656.6%</b>	<b>286.0%</b>
<b>Average Annual Compounded Growth</b>	<b>4.76%</b>	<b>5.73%</b>	<b>4.73%</b>	<b>5.65%</b>	<b>5.95%</b>	<b>3.93%</b>

Source: U.S. Census; \*NCTCOG estimate

**Figure 9** graphically shows the population growth of these various cities. It is interesting to note that since 1980, Heath and Sunnyvale have experienced similar patterns of growth, with Heath having a slightly larger population every year. McLendon-Chisholm has continuously showed the slowest rate of growth in comparison to all the cities surrounding Heath.

**Figure 9. Population Comparison of Surrounding Area**





### Figure 10. Surrounding Cities

This map illustrates the regional context of Heath, Texas, which is highlighted in green. Major highways are shown as thick gray lines with their respective shields (Interstates, State Routes, and US Routes). Surrounding cities and towns are labeled in black text. The map also shows various colored regions, likely representing different political or administrative boundaries. A blue callout box with the word "Heath" in white text points to the green-shaded area. The map includes a north arrow in the bottom right corner.



## Population Diversity

The significance of the previous discussion on local and regional population growth to this comprehensive planning process is relatively evident. Population growth in Heath and the surrounding area affects the City's infrastructure planning, land use pattern, quality of life, etc. It may be less evident, however, as to why the diversity of the local population is important to the planning process. The principal reason is to ensure that the City is aware of its racial, ethnic and age composition so that its public decision-making process is representative, meaning that all groups are adequately included and represented in these processes. The following information on the composition of Heath's population is provided for this purpose.

**Local urban strategies incorporating the cultural dimension can contribute positively to promoting real equality of opportunity in the city and urban areas, to targeting specific initiatives in specific areas, and to promoting social cohesion and social inclusion of migrants and ethnic minorities.**

Introduction: Recommendations on integrated perspectives on and approaches to cultural diversity and urban development. The Ministry of Refugee, Immigration and Integration Affairs website.

## Race and Ethnicity

Heath has historically been and continues to remain a relatively homogeneous City in terms of race and ethnicity. As seen in **Table 12**, while the City has nearly doubled in the number of citizens that were *Caucasian* between 2000 and 2013, the percent growth has only been of 3.3 percentage points. It is interesting to note that the number of *African-American* citizens remained the same within this 13-year difference but decreased by 0.3 percentage points due to the overall population increase. The largest decrease was within the *Other Race* category, which declined by 3.0 percentage points (90 people) during the 2000 to 2013 timeframe. During the same period, there was a significant increase in the population of people of *Hispanic Origin*, which increased by 2.9 percentage points (315 people).

**Table 12. Racial and Ethnic Composition**

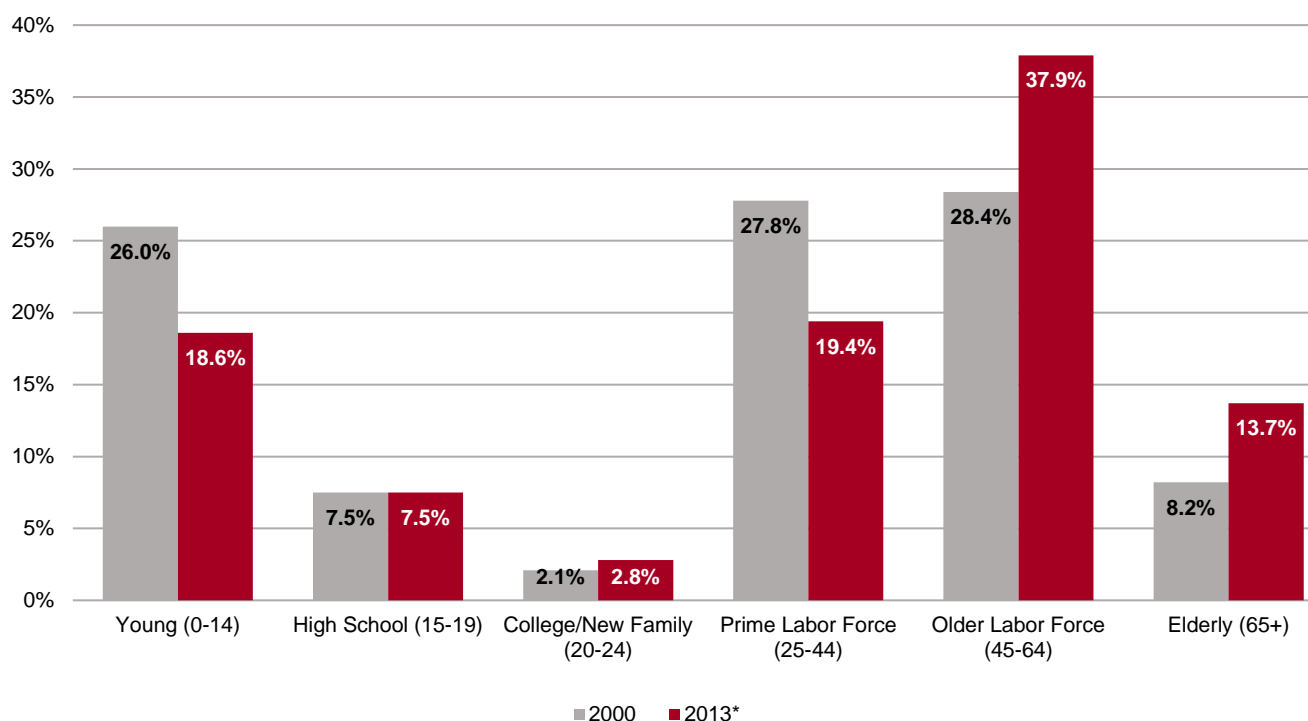
Race/Ethnicity	2000		2013*		Percentage Point Difference
	Number	Percent	Number	Percent	
Caucasian	3,950	95.2%	7,287	98.5%	3.3%
African-American	34	0.8%	34	0.5%	-0.3%
Other Race	165	4.0%	75	1.0%	-3.0%
Total Population	4,149	100.0%	7,396	100.0%	-
Hispanic Origin	125	3.0%	440	5.9%	2.9%

Source: U.S. Census; \*2009-2013 ACS estimate

## Age Distribution

In terms of the age distribution between the 2000 Census and the 2013 American Community Survey, there have been significant increases and decreases in the age groups within the population of Heath. Shown in **Figure 11** are the percentage point differences, which indicate more clearly the fluctuations that each age group has experienced. In 2013, the largest segment of the population fell within the *Older Labor Force* category, which encompassed 37.9 percent of the citizenry. The greatest differences between 2000 and 2013 occurred within the *Young*, *Prime Labor Force*, *Older Labor Force*, and *Elderly* segments. The *Prime Labor Force* experienced the largest decrease within this time frame, which was a decrease of approximately 8.4 percentage points, while the *Young* group experienced a slightly smaller decrease of 7.4 percentage points. The *High School* category might have experienced some change within the 13-year period, but by 2013 matched the 2000 figure of 7.5 percent. Percentages fluctuated by only a few tenths of a percentage point in the *College/New Family* age group.

**Figure 11. Age Distribution**



Source: U.S. Census; \*2009-2013 ACS estimate

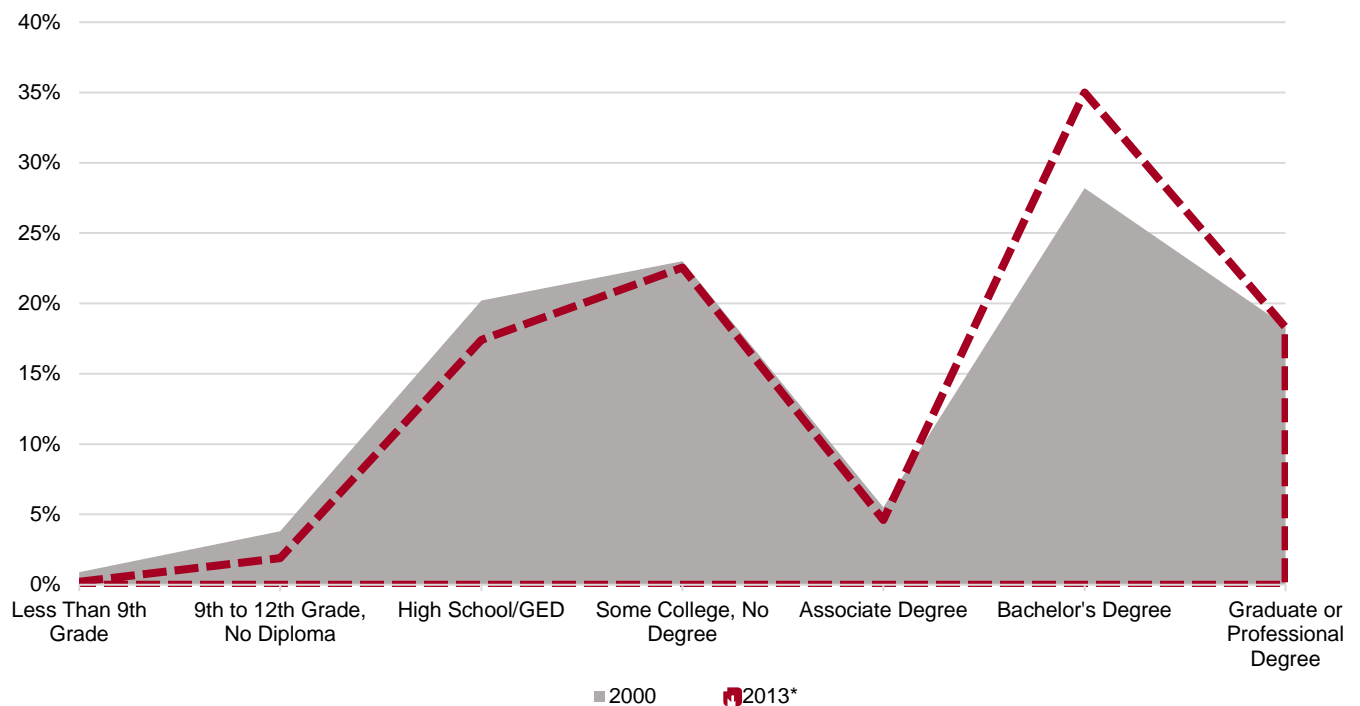


## Educational Attainment

Trends relative to the education level of a population generally indicate the skill and abilities of the residents of the community. The information that is presented in the section can be useful in attracting business to the area, which in turn could increase economic development opportunities within Heath. The fact that the City of Heath had a high median household income (**Figure 13**) and median housing value (**Figure 16**) suggests a well-educated citizenry. **Figure 12** shows that this was true during the time frame between 2000 and 2013. According to the 2009-2013 American Community Survey, almost 100 percent of the population 25 years of age or over is a high school graduate or higher. Of this population, approximately 53.4 percent have obtained a Bachelor's degree or higher. A significantly small percentage of the population, 1.9 percent to be exact, has an educational attainment of *9<sup>th</sup> to 12<sup>th</sup> Grade, No Diploma*, with even a smaller population (0.2%) having an attainment of *Less Than 9<sup>th</sup> Grade*.

The percentage point decreases in terms of educational attainment for the citizens of Heath have been minor for the most part. The category that experienced the largest increase, which is 6.8 percentage points, was *Bachelor's Degree*. The percentage of Heath's population that is a high school graduate or higher also increased, having a 95.3 percent population in 2000 and increasing to approximately 97.9 percent in 2013.

**Figure 12. Educational Attainment**

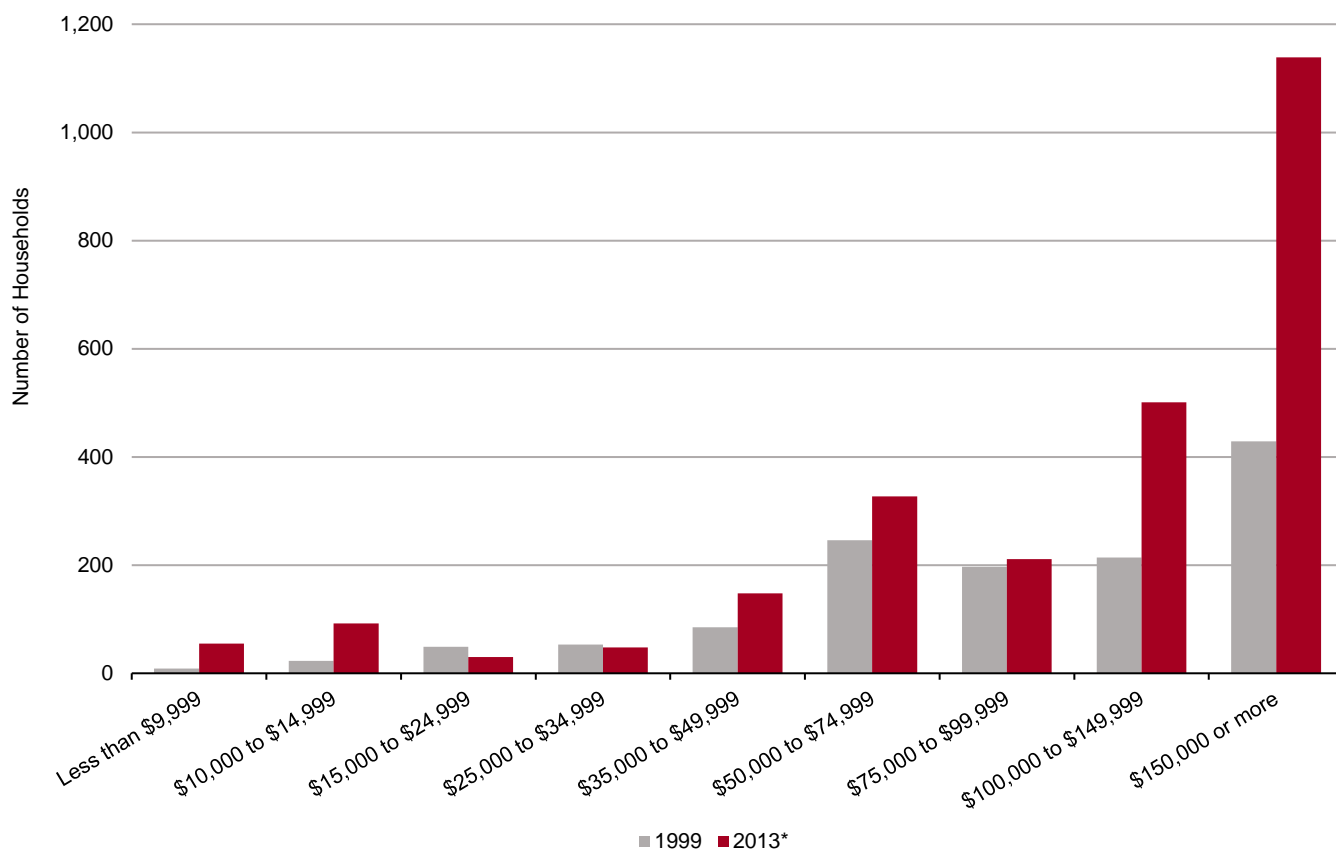


Source: U.S. Census; \*2009-2013 ACS estimate

## Local Income Levels

Income levels are interesting to note for two primary reasons. First, if there is significant fluctuation in household income levels from one Census year to another, it may indicate that employment opportunities (regionally or locally) are increasing or decreasing. Second, income is an indicator for the retail market – higher income levels generally mean more disposable income and more retail possibilities, which in turn mean a higher tax base for a community. **Figure 13** contains household income information for Heath for the years 1999 and 2013.

**Figure 13. Median Household Income**



Source: U.S. Census; \*2009-2013 ACS estimate

The majority of the income categories experienced increases between 2009 and 2013, particularly the higher income levels. The two largest increases occurred within the \$100,000 to \$149,000 and \$150,000 or more categories. In 1999 there were 429 households that's had an income of \$150,000 or more, but by 2013 it is estimated that approximately 1,139 households had this income level. The median income level has also significantly risen between 1999 and 2013, by an increase of \$34,844. It should be noted that once the median income for 1999 is corrected for inflation (to 2013 dollars) it appears that the level has actually decreased. This phenomenon suggests that the difference between high- and low-income groups is increasing or that Heath's middle class shrank during this period.

#### Median Income at-a-Glance

1999 Median Income: \$98,975

2013 Median Income: \$133,819

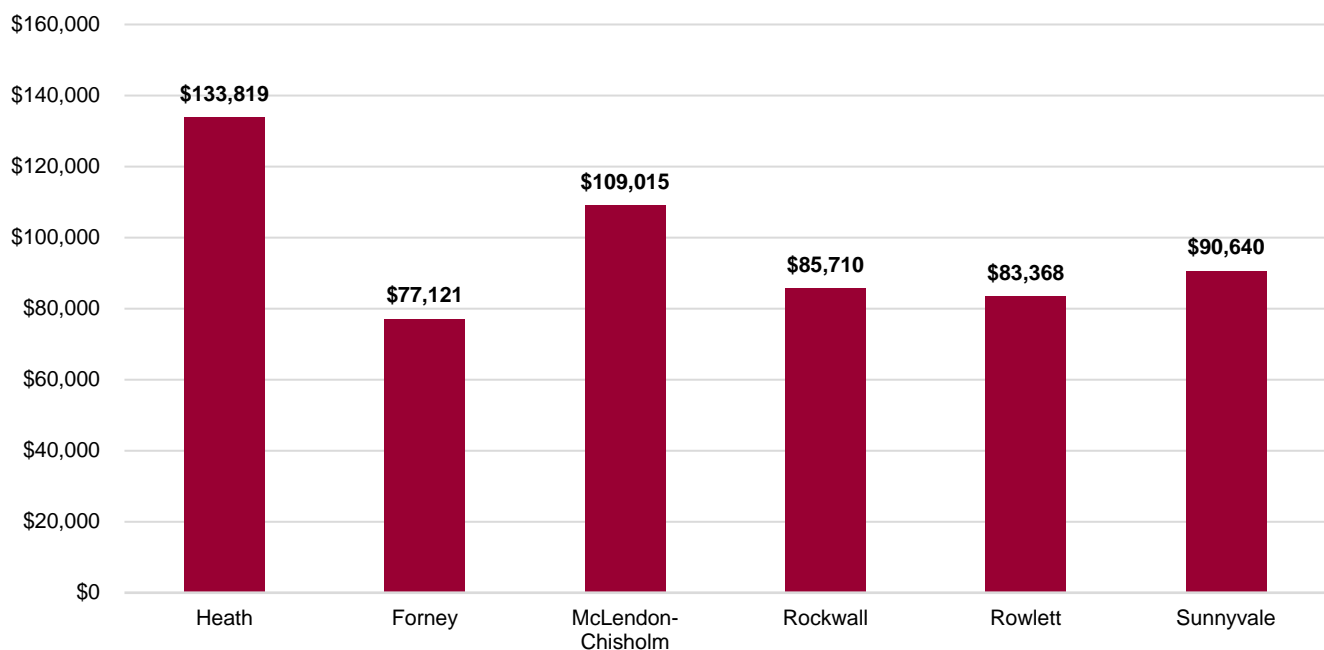
A difference of: +\$34,844

When adjusted for inflation, a difference of: -\$4,505

Inflation Calculator from the Bureau of Labor Statistics

It is also interesting to examine how the income levels of Heath compare with those of its surrounding cities. **Figure 14** graphically shows this information by comparing the median household incomes in each city according to the 2009-2013 American Community Survey. Heath had the highest median income of all of the cities, with McLendon-Chisholm following shortly behind. Rockwall, Rowlett, and Sunnyvale all had similar income levels that approximately fell within the \$85,000 to \$91,000 range. Forney had the lowest median household income of all of the cities shown in the comparison.

**Figure 14. Median Household Income in Heath and Surrounding Cities**



Source: 2009-2013 ACS estimate

## Household Types

The phrase “household type” refers to how people who live within a household, if they do not live alone, are related. This section examines what types of households are found within Heath, and whether these types have changed significantly between the 2000 Census and the 2013 American Community Survey estimate. This information can be seen in **Table 13** below.

In 2013, Heath had a significant majority of family households over non-family households, roughly 90.4 percent of the households are family households. Of total households, 77.9 percent are married couples. Non-family households make up a small percentage of the households, accounting for only 9.6 percent. Of the overall 2,551 households, 8.3 percent have a householder living alone and 5.6 percent of these households are headed by a citizen over 65 years of age.

It is also interesting to note the changes that have occurred from 2000 to 2013, which have been significant. The greatest increase occurred in the percentage of households with individuals over 65 years of age, which had an increase of 8.6 percentage points. The number of family households with a female householder who had no husband present also experienced a significant increase of 4.9 percentage points. The number of households with individuals under 18 years of age had a significant decrease of 9.8 percentage points. While the average household size decreased from 3.01 persons per household in 2000 to 2.90 in 2013, the household size has since increased to 3.19 persons per household in 2016.

**Table 13. Household Types**

Household Type	2000		2013*		Percentage Point Difference
	Number	Percent	Number	Percent	
Family Households	1,215	88.0%	2,307	90.4%	2.4%
Married Couple Family	1,130	81.9%	1,986	77.9%	-4.0%
Female Householder, No Husband Present	54	3.9%	225	8.8%	4.9%
Non-Family Households	165	12.0%	244	9.6%	-2.4%
Householder Living Alone	125	9.1%	212	8.3%	-0.8%
Householder 65 Years and Over	37	2.7%	143	5.6%	2.9%
Households with Individuals Under 18 Years	672	48.7%	992	38.9%	-9.8%
Households with Individuals Over 65 Years	230	16.7%	645	25.3%	8.6%
<b>Total Households</b>	<b>1,380</b>		<b>2,551</b>		
<b>Average Household Size</b>	<b>3.01</b>		<b>2.90</b>		

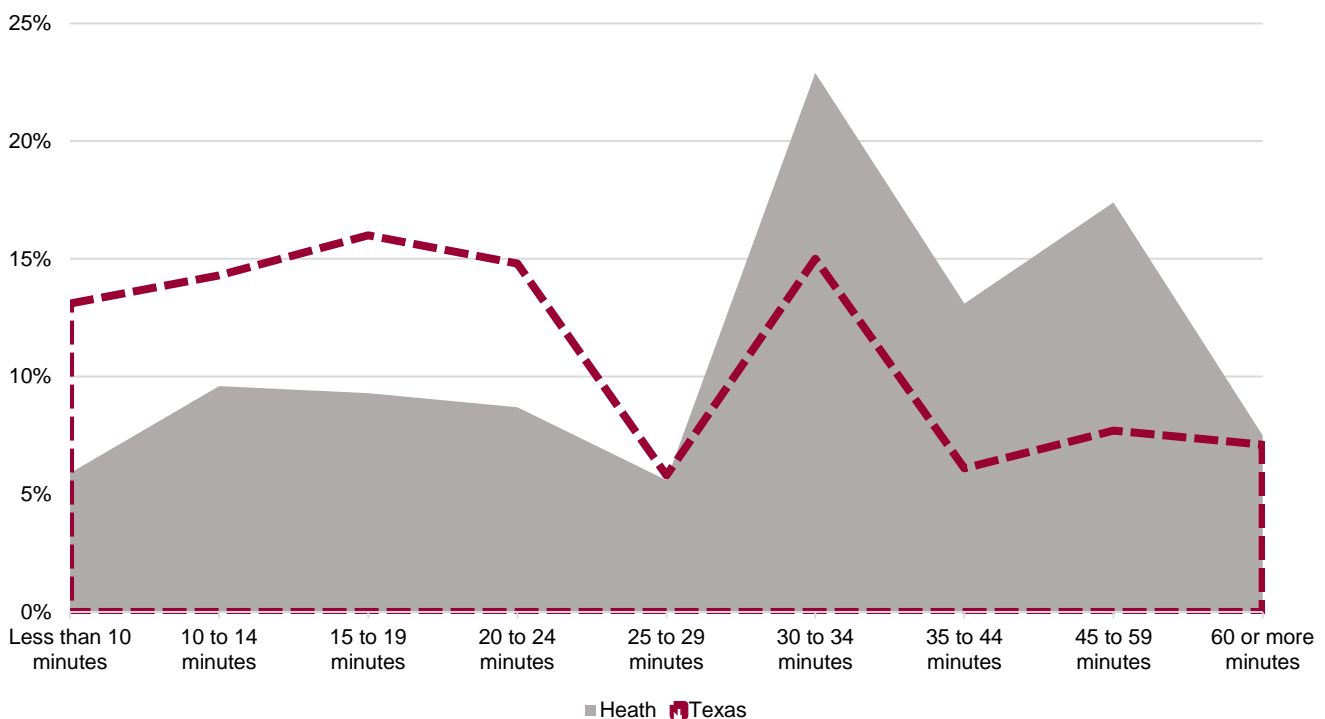
Source: U.S. Census; \*2009-2013 ACS estimate

## Commute Time

An important consideration related to where people want to live is the amount of time it takes to travel between work and home every day. As Heath and the surrounding area continue to grow in population, traffic and time on the roadways will likely increase, especially to and from the Dallas-Fort Worth Metroplex. Many citizens have likely already begun to notice this increase given Heath's population increases over the past few years. **Figure 15** graphically depicts a comparison related to commute time for employed citizens in Heath as well as Texas, according to the 2009-2013 American Community Survey.

It can be concluded that the overall population of Texas has shorter commute times than the citizens of Heath, with the majority having a commute whose length is less than half an hour. In Heath, the largest percentage of people (22.9 percent) had a commute of 30 to 34 minutes, but a large percentage (17.4 percent) had an even longer commute, taking 45 to 59 minutes to get to work. These combined accounted for a large percentage of the employed population of Heath, approximately 40.3 percent. This suggests that many people are traveling outside of Heath to jobs, more than likely within the DFW Metroplex. However, there is approximately 18.9 percent of the workforce that commutes between 10 and 19 minutes, suggesting that there are employment opportunities available within close proximity to Heath. The mean travel time to work for those employed in Heath is 30.4 minutes, which is approximately 5 minutes longer than the mean for Texas. Almost 16 percent of the employed population of Heath works at home, which is a significant increase from the 7 percent in 2000. It should be noted that the U.S. Census Bureau does *not* include persons working from home in its calculation of commute times.

**Figure 15. Commute Time in Heath and Texas**



Source: 2009-2013 ACS estimate

## Local and Regional Housing Market

Quality of housing and the appreciation of housing values are important planning considerations. The condition of existing housing and the quality of residential neighborhoods affects the desirability of Heath as a place to live and the potential for future development of the City. As such, the community has a strong interest in its ability to provide high quality housing. Heath is currently what can be termed a highly *livable* community: the continued presence of quality housing is critical to ensure that the City maintains and enhances its livability in the years to come. The following sections outline various characteristics of Heath's housing supply.

### Housing Type: Local & Surrounding Cities

The housing types in Heath remained relatively stable between the years 2000 and 2013, as seen in **Table 14**. In 2013, the *Single-Family* housing type accounts for the largest percentage of housing units. A nominal number of *Duplex*, *Triplex*, and *Quadriplex* units were counted in 2000, and by 2013 there were none. Multi-Family units are less than one percent of the housing stock. Out of the 2,825 housing units that were present in Heath in 2013, 90.3 percent are occupied.

**Table 14. Local Housing Types**

General Type	Specific Description	2000		2010*		2013**	
		Number	Percent	Number	Percent	Number	Percent
<i>Single-Family</i>	1-Unit Detached	1,349	94.7%	2,519	97.2%	2,783	98.5%
	1-Unit Attached	39	2.7%	23	0.9%	23	0.8%
<i>Duplex</i>	2 Units	7	0.5%	0	0.0%	0	0.0%
<i>Triplex or Quadriplex</i>	3 or 4 Units	10	0.7%	0	0.0%	0	0.0%
<i>Multi-Family</i>	5 to 9 Units	14	1.0%	50	1.9%	19	0.7%
	10 or More Units	0	0.0%	0	0.0%	0	0.0%
<i>Manufactured Home</i>	Mobile Home	5	0.4%	0	0.0%	0	0.0%
<b>Total</b>		<b>1,424</b>	<b>100.0%</b>	<b>2,592</b>	<b>100.0%</b>	<b>2,825</b>	<b>100.0%</b>

Source: U.S. Census; \*2006-2010 ACS estimate; \*\*2009-2013 ACS estimate

**Table 15** shows information about surrounding cities and their respective housing type percentages. Rockwall appears to have the highest variety in housing than the other cities, while McLendon-Chisholm, Heath, and Sunnyvale have the least. Forney and Rowlett have similar percentages in terms of *Multi-Family* homes at around three percent.

**Table 15. Housing Types in Heath and Surrounding Cities**

Housing Type	Heath	Forney	McLendon-Chisholm	Rockwall	Rowlett	Sunnyvale
Single-Family	99.3%	95.7%	99.1%	82.1%	95.4%	98.4%
Multi-Family	0.7%	3.3%	0.0%	14.0%	3.1%	1.6%
Manufactured Home	0.0%	1.0%	0.4%	3.9%	1.5%	0.0%

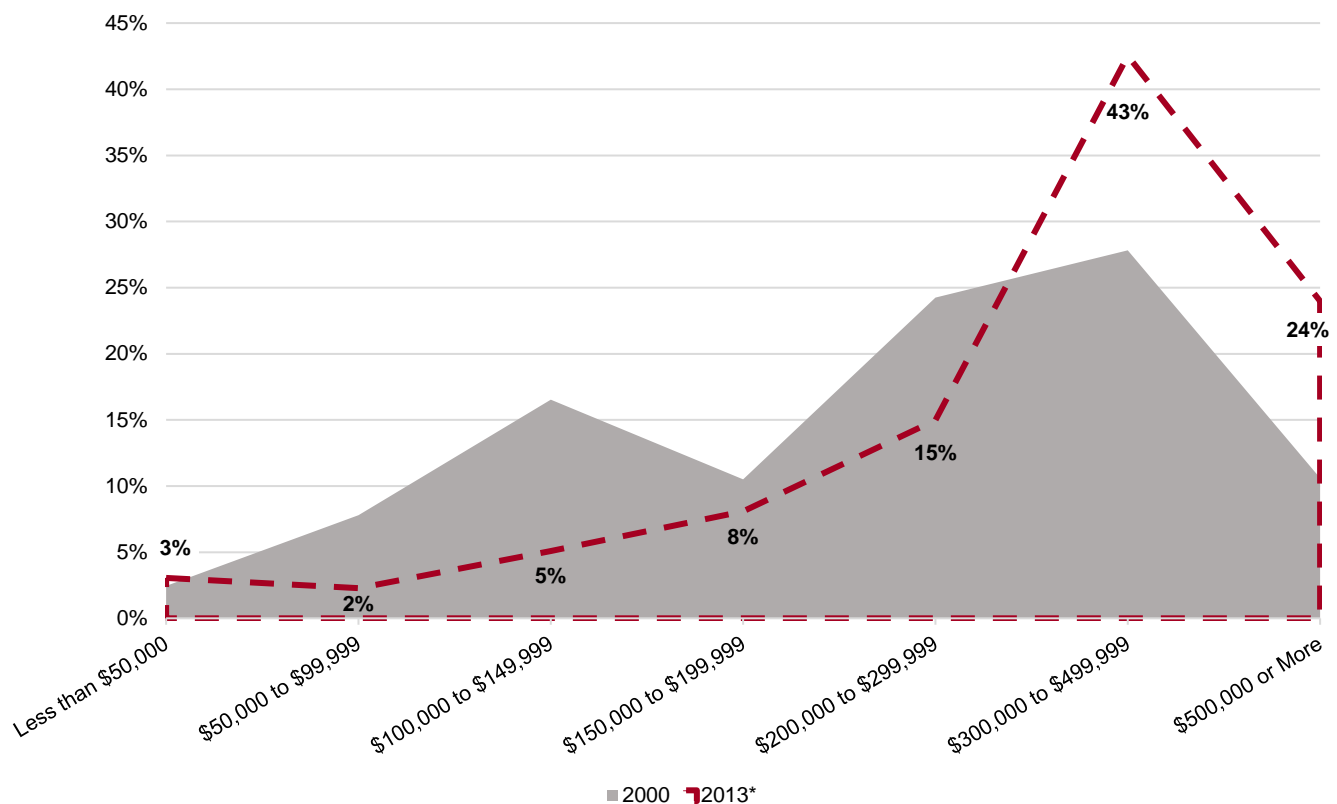
Source: 2009-2013 ACS estimate



## Housing Value

As seen in **Figure 16**, the majority of the housing stock in Heath is valued between \$300,000 and \$499,999, approximately 42.5 percent of the owner-occupied units (2,497 units). About 5.3 percent are valued at less than \$100,000, while 24 percent exceed \$500,000. Between 2000 and 2013, housing stock changed significantly in the City of Heath. Approximately 16.5 percent of the housing stock was between \$100,000 and \$149,999 in 2000, which had decreased to 5.10 percent (127 units) in 2013. Several other price ranges experienced declines, but the homes on the higher end of the spectrum experienced significant increases. The percentage of homes between the \$300,000 to \$499,999 range experienced a significant increase of 14.7 percentage points, while the amount of homes valued at \$500,000 or more also increased by 13.3 percentage points.

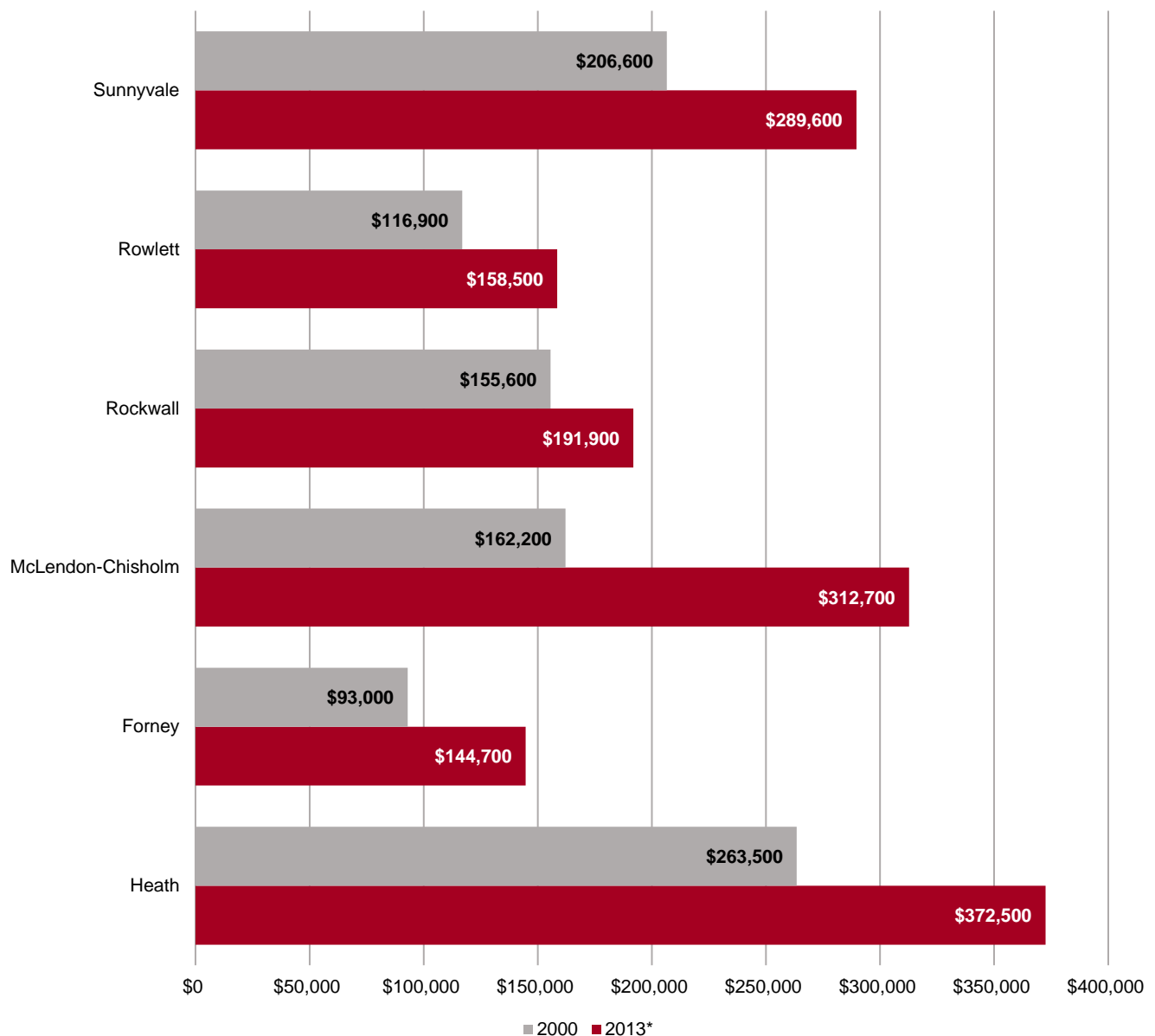
**Figure 16. Home Values in Heath**



Source: U.S. Census; \*2009-2013 ACS estimate

The median housing value for Heath and its surrounding cities is shown in **Figure 17**. In 2013 Heath's median housing value was the highest at \$372,500, which is over a \$100,000 difference from 2000. All of the cities experienced increases in housing value between 2000 and 2013 with the largest occurring in McLendon-Chisholm, where the housing values almost doubled. Sunnyvale also experienced an increase in median values of approximately \$83,000. The increases in values in Rowlett, Rockwall, and Forney were of a smaller scale, resulting in median home values in 2013 over \$140,000.

**Figure 17. Median Housing Value in Heath and Surrounding Cities**



Source: U.S. Census; \*2009-2013 ACS estimate



## Summary of Findings

This concludes the discussion of the demographic and socio-economic characteristics of Heath's population and related aspects of the surrounding area. Key findings include:

- Heath has experienced a relatively high rate of population growth since 1990, with slower, steady growth before 1990. This is consistent with the population growth of Rockwall County. Heath's population growth has slowed slightly since 2008, though it continues to increase.
- Population growth in some surrounding cities has been faster, such as in Rowlett and Forney, while growth has been slower in others, such as in Sunnyvale and McLendon-Chisholm.
- The racial and ethnic composition in Heath has remained relatively stable since 2000. Caucasians continued to make up the majority, and in 2013 were 98.5 percent of the population.
- The greatest difference in age distribution occurred within the Older Labor Force segment, which increased by 9.5 percent. An increase in this category suggests a skilled labor force, since the people have been in the work force for quite some time. The Prime Labor Force, people 20 to 44 years of age, experienced the largest decrease between 2000 and 2013. The Young age group also experienced a decline, while the High School population remained stable.
- The local population is becoming increasingly educated, with over half of the population over 25 years of age having a Bachelor's degree or higher.
- Heath has a significantly higher median income level than the cities in the area. McLendon-Chisholm's median income level was the closest, but was more than \$20,000 below Heath's.
- Family Households represented, by far, the largest percentage of households in Heath in 2000 and 2013 at 88 and 90.4 percent, respectively. The number of households with an individual over 65 years of age continues to grow.
- People are willing to commute relatively far distances to work in order to live in Heath. Over a third commuted at least 30 minutes, and almost 15 percent commuted 45 minutes to an hour to work in 2013. There is approximately 40 percent of the workforce that commutes less than 25 minutes, suggesting that there are employment opportunities available at a close proximity to the City. Commute times may, therefore, be decreasing as the area around Heath becomes more balanced with both residential and non-residential uses. Telecommuting opportunities may also be helping to reduce commute times.
- The vast majority of the housing units in Heath, 98.5 percent, are single-family.
- Housing values in Heath are high, with the majority being priced at \$300,000 or more in 2013. Values increased between the 2000 Census and 2013 ACS estimate, and were higher in 2013 than in any of the surrounding cities.






## Existing Land Use Characteristics

### Land Use Types

The discussion within this section provides documentation of the way in which all parcels of land are currently used in Heath. This will allow for later land use recommendations to be tailored to the needs of Heath's citizens – their needs for single-family homes, other housing types, retailing, public services, etc. The City's strong history of planning is also helpful to this discussion, because land usage was documented as part of those efforts. This allows for comparative analysis of how land was used in the past, in addition to analysis of how it is being used today.

In order to analyze the land use trends within Heath, a parcel-by-parcel land use survey was conducted during the preparation of this Plan.

**Table 16. Residential Land Uses**

Land Use Type & Map Color		Description	Example Image
Single-Family		Any single dwelling unit that is detached from other dwelling units, is built on-site, and is designed to be occupied by only one family. Single-family homes are the most prevalent housing type and land use type in Heath.	
Two-Family (Duplex)		Any structure with two attached dwelling units that is designed to be occupied by two families (one in each unit). Duplex units are also commonly referred to as two-family units. This type of land use is very minimal in the City.	
Multi-Family		Any structure with numerous attached dwelling units that is designed to be occupied by several families (one in each unit). This term can be used to describe a single structure or series of structures in a complex. Multi-family homes are also commonly referred to as apartments. Like duplexes, this type of land use is also very minimal in the City.	

**Table 17. Non-Residential Land Uses**

Land Use Type & Map Color	Description	Example Image
Office	Any and all types of professional and administration offices, examples of which include doctors, lawyers, dentists, real estate, architects, accountants, and secretarial services.	
Retail	Business establishments that primarily sell commodities or goods to consumers. Examples of such establishments include restaurants, grocery stores, beauty salons, and shopping centers.	
Commercial	Business establishments that primarily provide a service to consumers.	
Parks and Open Space	Public or HOA-owned local parks, open space, and/or recreation areas (such as trails).	
Private Recreation	Private golf courses, private marinas, and similar private uses.	
Public/Semi-Public	Buildings and their related sites that the general public has access to, such as schools, churches, and public buildings.	
Utility	Land that is dedicated to use for electric stations, water towers, and other public utility facilities.	
Vacant	Land that either has no readily visible or apparent use, or land that is used for growing crops or grazing of animals.	

## Land Use Composition

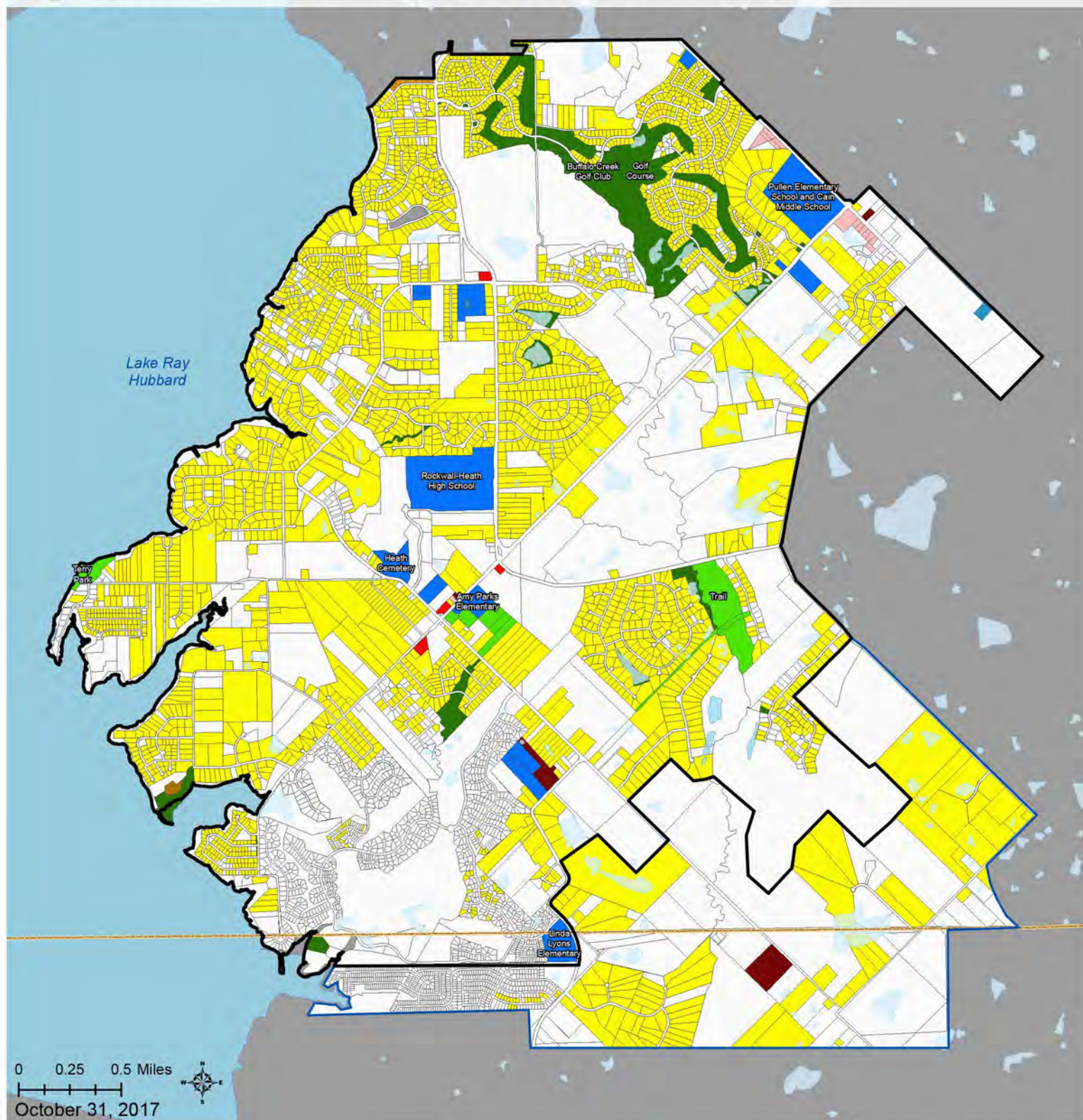
Table 18. Existing Land Use Comparison within the City Limits

	2008 Existing Land Use			2018 Existing Land Use		
Land Use Category	Acres	Percent of Developed	Percent of Total	Acres	Percent of Developed	Percent of Total
Single-Family	2,333.0	69.8%	37.9%	2,936.3	70.3%	36.6%
Two-Family (Duplex)	1.8	0.1%	0.0%	3.0	0.1%	0.0%
Multi-Family	4.0	0.1%	0.1%	2.8	0.1%	0.0%
<b>Residential</b>	<b>2,338.8</b>	<b>70.0%</b>	<b>38.0%</b>	<b>2,942.0</b>	<b>70.5%</b>	<b>36.7%</b>
Parks and Open Space	71.0	2.1%	1.2%	77.1	1.8%	1.0%
Private Recreation	221.0	6.6%	3.6%	285.3	6.8%	3.6%
Public/Semi-Public	251.0	7.5%	4.1%	218.8	5.2%	2.7%
<b>Public/Semi-Public</b>	<b>543.0</b>	<b>16.3%</b>	<b>8.8%</b>	<b>581.2</b>	<b>13.9%</b>	<b>7.2%</b>
Office	23.0	0.7%	0.4%	14.9	0.4%	0.2%
Retail	8.0	0.2%	0.1%	6.7	0.2%	0.1%
Commercial	34.6	1.0%	0.6%	11.1	0.3%	0.1%
<b>Non-Residential</b>	<b>65.6</b>	<b>2.0%</b>	<b>1.1%</b>	<b>32.7</b>	<b>0.8%</b>	<b>0.4%</b>
<b>Rights-of-Way</b>	<b>394.0</b>	<b>11.8%</b>	<b>6.4%</b>	<b>618.2</b>	<b>14.8%</b>	<b>7.7%</b>
<b>Total Developed Land</b>	<b>3,341.4</b>	<b>100.0%</b>	<b>54.3%</b>	<b>4,174.0</b>	<b>100.0%</b>	<b>52.1%</b>
<b>Vacant</b>	<b>2,809.0</b>	<b>N/A</b>	<b>45.7%</b>	<b>3,845.0</b>	<b>N/A</b>	<b>47.9%</b>
<b>Total</b>	<b>6,150.4</b>	<b>N/A</b>	<b>100.0%</b>	<b>8,019.0</b>	<b>N/A</b>	<b>100.0%</b>



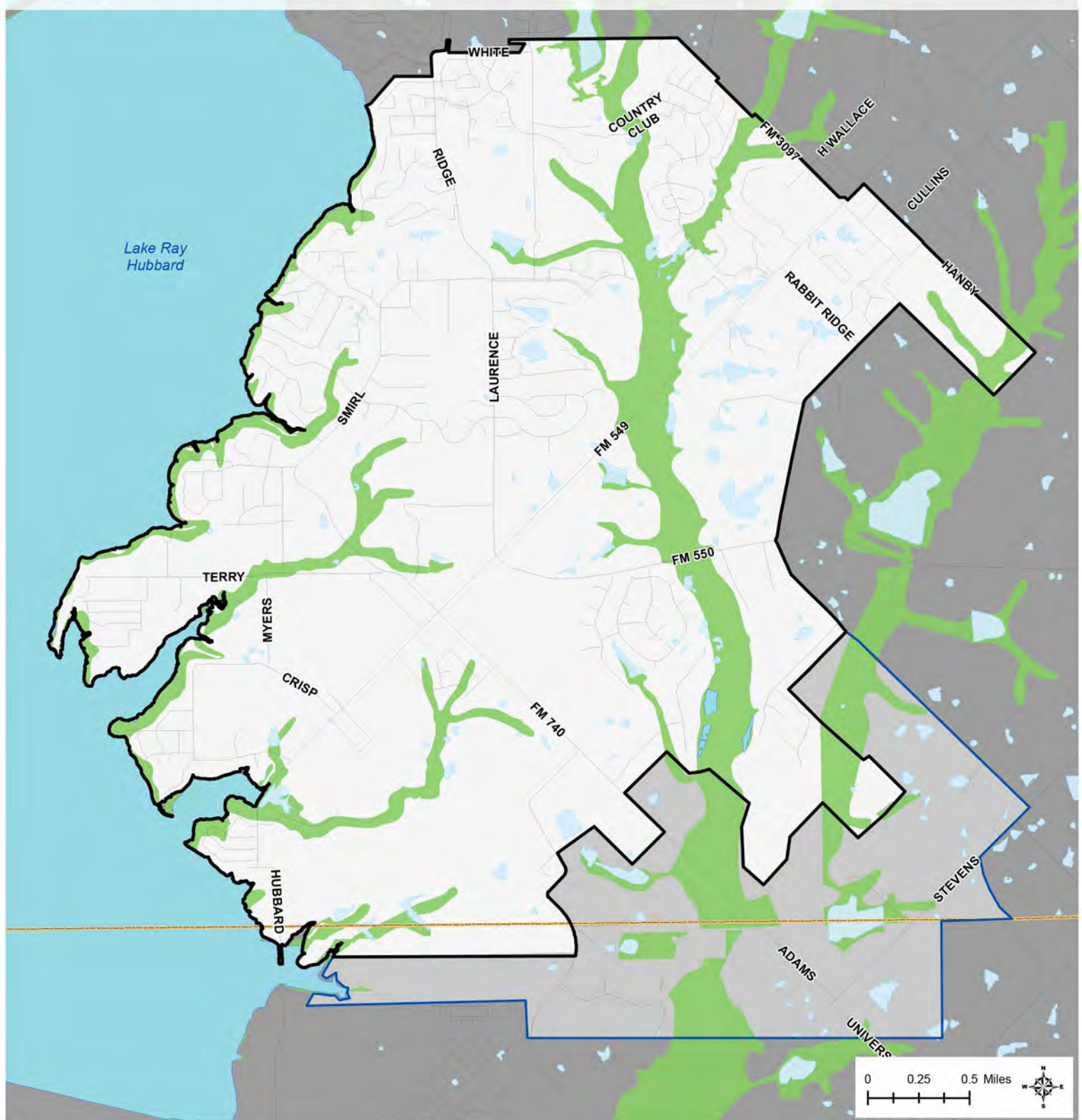


# Figure 18. Existing Land Use Map





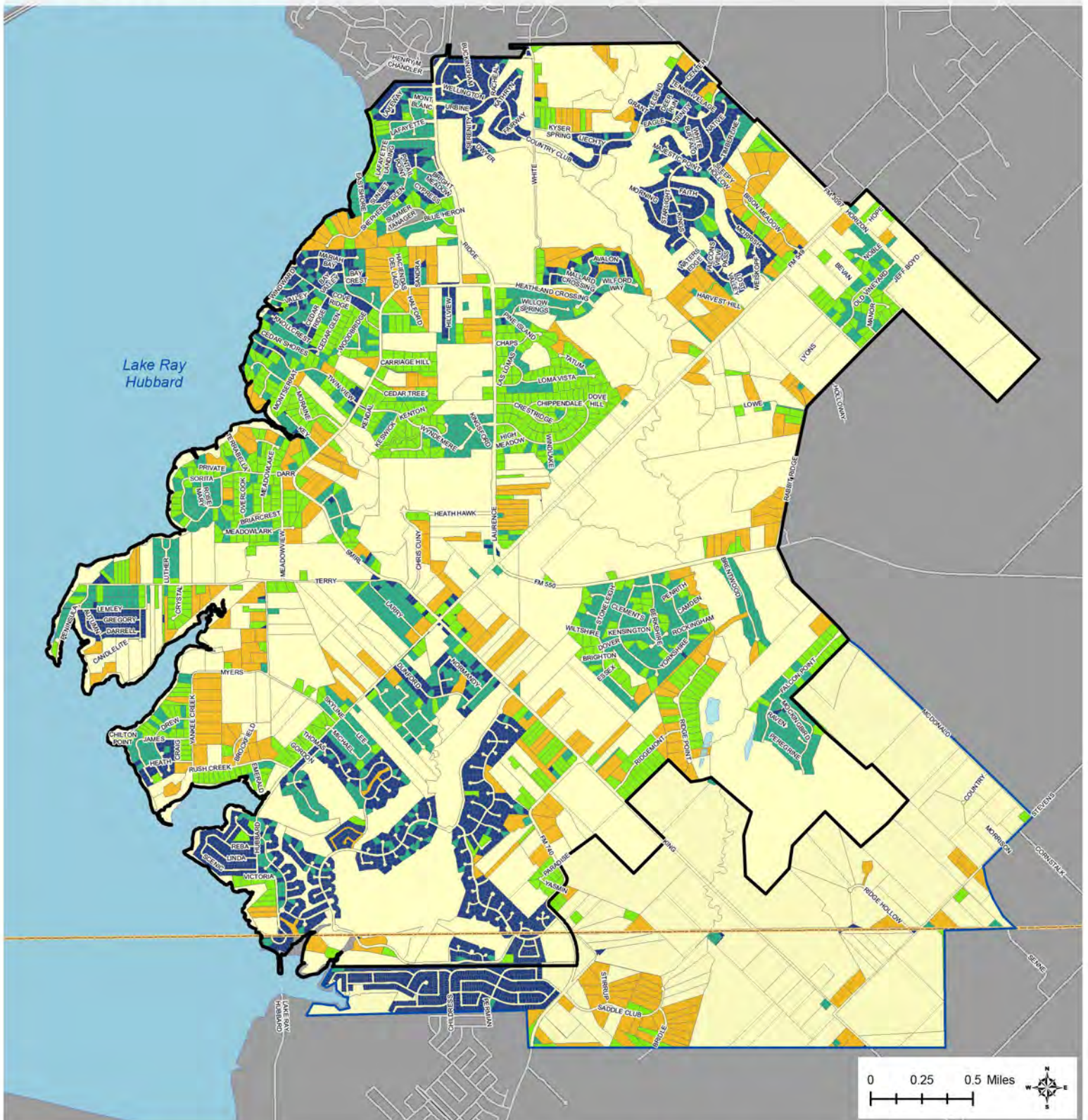
# Figure 19. Floodplain



FEMA Approximate 100 year floodplain  
 City Limits  
 ETJ  
 County



# Figure 20. Lot Sizes



## Densities

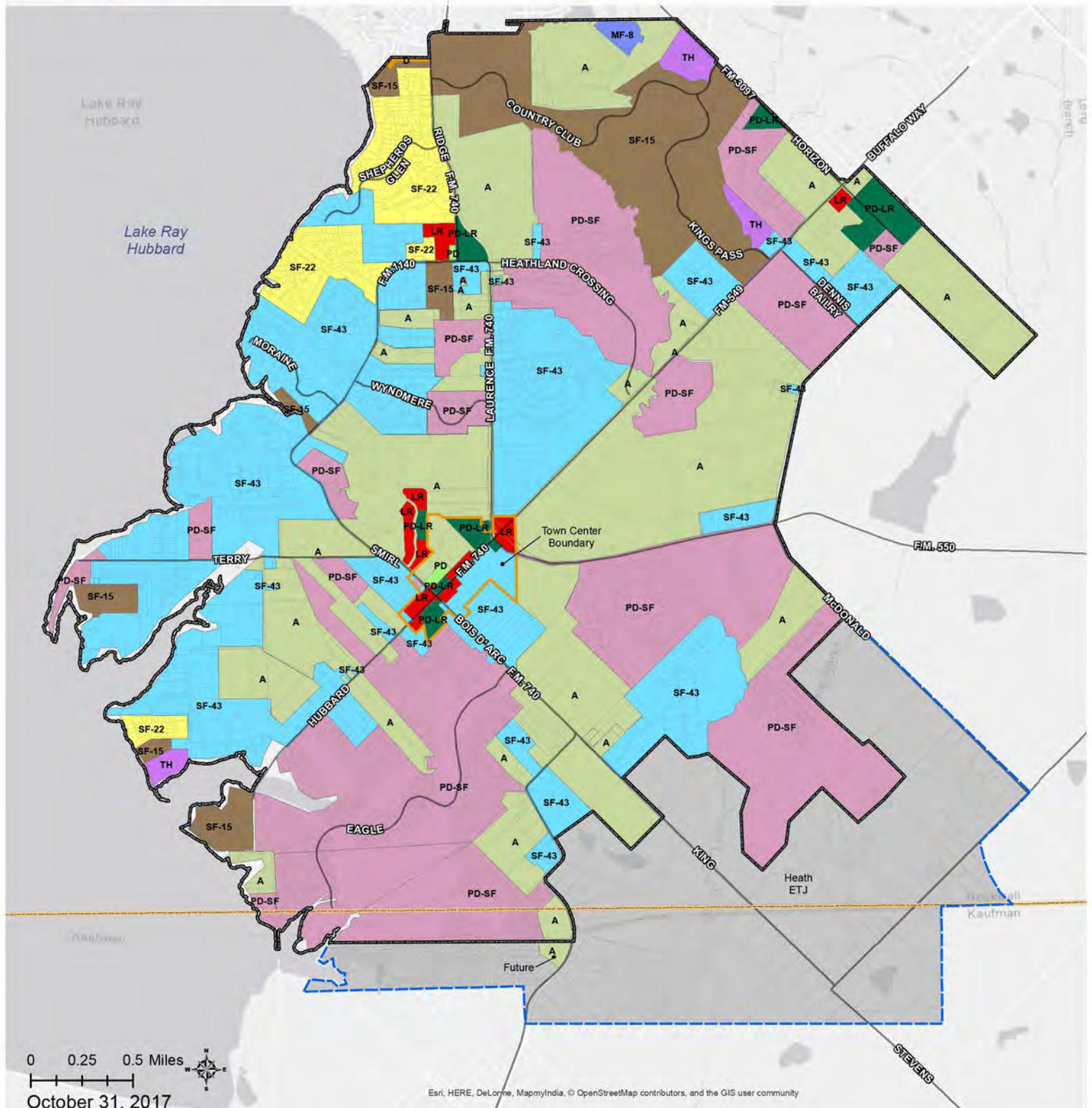
- 0.5 Acres or less
- 0.5 - 1 Acre
- 1 - 2 Acres
- 2 - 5 Acres
- 5 Acres or more

- City Limits
- ETJ
- County





# Figure 21. Current Zoning



## Zoning Districts

- |   |  |
|---|--|
| Town Center Overlay                         | PD-SF Planned Development Single Family  |
| A   | PD Planned Development                   |
| D Residential (Duplex)                      | SF-15 Residential (15,000 s.f.)          |
| LR Local Retail                             | SF-22 Residential 1/2 acre (22,000 s.f.) |
| MF-8 Medium Density Residential             | SF-43 Residential 1 acre (43,560 s.f.)   |
| PD-LR Planned Development with Local Retail | TH Residential (Townhouse)               |





## Local Development Patterns

In order to understand how Heath is growing and changing, the project team compared existing land uses in 2008 and 2018. Overall, Heath has grown in size and population. While some areas of the City have become more dense, this has been offset by annexing vacant or underdeveloped areas of the ETJ.

## Development Over Time

Since 2008 the City has grown, annexing eastern areas of the ETJ between Rabbit Ridge Road and FM 550, southern areas of the ETJ along FM 740, and the northern portion along Hanby Road. Heath's only remaining ETJ is to the south and southeast. This development pattern is not surprising given the large portion of the City that borders Lake Ray Hubbard to the west; there is also less vacant land in the western portion of the City. Despite substantial annexation since 2008, much of south and east Heath remains vacant, comprising a significant portion of the 49 percent of undeveloped land in the City.

## Recent Development

Residential development increased by over 500 acres between 2008 and 2018. Almost all of this growth was comprised of single-family residential, both through annexation of existing development and construction of new neighborhoods. Fluctuations of duplex and multi-family development from 2008 to 2018 are the result of recalculating existing developments.

Public/semi-public land uses grew overall by over 45 total acres. Much of the percent change in distribution of these uses is a result of calculating parks and recreational amenities in previously unincorporated areas of the City. Overall these land uses increased by about eight percent.

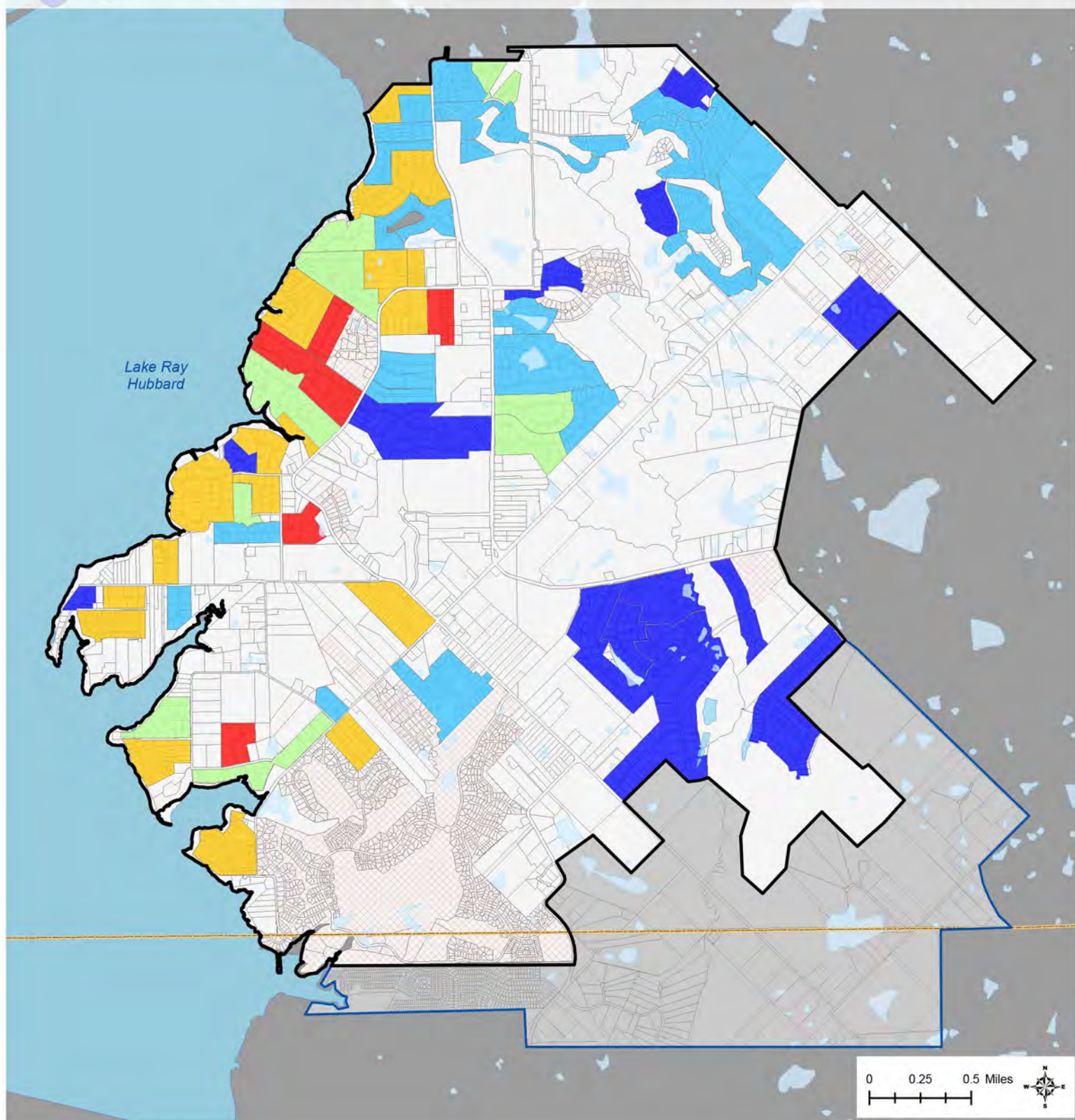
Non-residential development remains low and has decreased in area due to more accurate mapping tools and the reclassification of existing land uses. For example, in 2008 there were categories for office, commercial, and retail/commercial. In the 2018 Plan, these uses are more clearly differentiated, resulting in fluctuations of calculated acreage. As of 2018, office and commercial uses have declined while retail uses have increased.

Residential	2008 Acres	2018 Acres	Percent Change
Single-Family	2,333.0	2,936.3	0.1%
Duplex	1.8	3.0	92.6%
Multi-Family	4.0	2.8	17.5%
Total	2,338.8	2,942.0	0.1%

Public/Semi-Public	2008 Acres	2018 Acres	Percent Change
Parks & Open Space	71.0	77.1	8.6%
Private Recreation	221.0	285.3	29.1%
Public/Semi-Public	251.0	218.8	-12.8%
Total	543.0	581.2	7.0%

Non-Residential	2008 Acres	2018 Acres	Percent Change
Office	23.0	14.9	-35.2%
Retail	8.0	6.7	-16.3%
Commercial	34.6	11.1	-67.9%
Total	65.6	32.7	-50.2%

# Figure 22. Development Patterns Over Time



## Subdivision Date

Before 1960	1991 - 2000
1961 - 1980	2001 to Current
1981 - 1990	Under Development



## Summary of Visioning Exercises

Public input is an integral part of the comprehensive planning process as it helps to create a plan that represents the community's desires. In order to collect as much public input as possible the planning team conducted two open houses, and multiple Review Committee meetings. In addition, the consultant planning team and Review Committee created an online survey that was made available to Heath residents.

## Meetings

### Meeting #1 | Review Committee and Planning and Zoning Commission Kick-Off

The consultant team held an introductory kickoff meeting with the Review Committee (RC) and Planning and Zoning (P&Z) Commission on October 15, 2015. The objectives of the meeting were to introduce the comprehensive planning process to the RC and P&Z, highlight previous planning efforts, outline roles in the process, assess project scope, present a socioeconomic snapshot of the community, and assess issues and themes. The RC and P&Z identified the following concepts as issues and themes facing the City:

Issues	Missing	Opportunities
Growth and discussion whether growth and development would be beneficial to Heath	Discussion over whether lack of development, including retail and neighborhood services, is good or bad	Increased connectivity
Concern over natural resources, particularly water supply and the lake	Recreation center	City-owned property
Availability of trails and connectivity within the City	Post office	City not at buildout
Preservation of the City's small town, rural atmosphere but concern that residential and agricultural land uses might be incompatible	Life cycle housing, particularly for retirees and young families	Attractive market for development
Availability of parks and open space	Parks, trails, and open space	Rockwall ISD





## **Meeting #2 | Community Open House**

The first Community Open House for this Comprehensive Plan Update was held on November 12, 2015. The purpose of the Open House meeting was to gather feedback from the community as to what they believe the vision for Heath should be for the coming years. Approximately 80 residents attended the event that was held at City Hall.

Open House attendees were first given an introduction to the planning process, an overview of urban planning, comprehensive plans, past planning efforts, and the existing conditions of Heath. After the presentation, a breakout session was conducted to obtain feedback about Heath's future land use, trail connections, as well as the Town Center.

For the future land use discussion, residents formed groups and were given maps of Heath and stickers that represented the different types of land uses. The residents were asked to place the stickers on the map in the locations they thought the land uses were suitable. The groups produced fairly consistent results – residents favored the rural feel that Heath currently has and did not want development that would significantly alter the look and feel of the City. They felt that if more residential development were to occur, it should predominately be single-family homes on large lots. In order to maintain the rural feel of the community, the residents agreed that leaving a large amount of land as parks and open space or for agricultural purposes was appropriate, especially along the major corridors that lead into the City since they felt the rural appearance distinguishes Heath from surrounding communities.

The Town Center discussion sparked debate about whether there is a need for this type of development within the City; some felt that there is little or no need for such a development due to the close proximity to Rockwall. Other factors that influenced the debate were the lack of a set location for the Town Center and specific details of a Town Center's land uses.



The residents of Heath generally had a consistent vision in mind regarding the Town Center. It should be charming, quaint, pedestrian-oriented development that is of high quality. The architectural design of the structures that will compose the development was of high importance. There was a general agreement that there should be design guidelines requiring masonry and other façade elements to be consistent throughout the center to support an overall design theme. The residents would prefer mixed-use and patio homes to multi-family residences. These types of developments would provide appropriate housing options for young professionals, young families, and the seniors. The overall consensus was that the Center should ultimately reflect Heath's character.

The last discussion of the night was about connections throughout the City. The residents agreed that all major destinations in Heath should be connected by trails. The trails should flow throughout the entire City and not have dead ends, with a major loop in the center of Heath that runs along Laurence Drive, Smirl Drive, and FM 549. The residents agreed that trail extensions should be made into the floodplains since parks and open space are typically the only land uses that are appropriate within floodplains.

### **Meeting #3 | Review Committee**

At the December 10, 2015 meeting with the Review Committee, the primary focus included recapping previous public input, condensing it into key themes, and using the emerging themes to formulate goals, objectives, and recommendations. The RC was presented proposed changes based on the input previously reviewed and described in the prior meeting summaries. The proposed outline emphasized livability and land use. The RC opted not to make a decision on goals and objectives until they could conduct a more thorough review of the 2008 Comprehensive Plan and reconvene the next meeting after they had time to evaluate the items in more detail.

### **Meeting #4 | Review Committee**

The March 17, 2016 meeting with the Review Committee focused on reviewing the latest online survey results and reviewing the committee's revisions to the goals and objectives.

The Review Committee raised a number of topics for discussion including:

- What amenities residents are willing to pay taxes for,
- Possibility of placing a survey as mailer with water bill or placing copies at City Hall,
- How the survey information is used, and
- What should be in a potential Town Center.



## **Meeting #5 | Review Committee and Parks Board**

The consultant team conducted a meeting on June 9, 2016 that focused specifically on parks, trails, and land use. The consultant team met with both the Review Committee and Parks Board. The first area of discussion focused on trails and the proposed update to the trails plan:

- Areas of floodplain are desirable for trail use
- Blend of on-street urban trails and off-street trails in vegetative areas
- Extend the trail south of City Hall to connect to the Heath Yacht Club using the City's existing easements
- Citywide connectivity by trail is important
- A dog park is desirable
- Priority should be determined by characteristics rather than geography

The second topic of discussion related to future land use and a possible future Town Center:

- Some interest in allowing medical offices next to the high school
- Town Center zoning will need to be removed at whichever site does not become the Center
- Mixed use zoning is not desirable anywhere outside of the Town Center
- Some interest in amending the zoning ordinance to reflect the Future Land Use Map classifications

## **Meeting #6 | Review Committee**

The consultant team held a meeting with the Review Committee on November 15, 2016. The ultimate purpose of the meeting was to gain consensus on the Plan to proceed with a public unveiling. There were several areas of discussion and clarification that were needed from the RC in order to achieve this, namely:

- Clarification and consensus regarding the interpretation of the Plan's density policy of one dwelling unit per acre;
- Clarification and consensus regarding the interpretation of the Plan's recommendations for cluster developments;
- Preferences for agricultural land use; and
- Clarification and consensus regarding the scope of discussion and recommendations for the Town Center.

After discussion, the RC elected to keep the definition of density as-is, recommend only allowing clustering with a PD and remove clustering as a land use, create an additional zoning classification for rural estate, and remove recommended locations and layouts of a future Town Center. The Review Committee also requested an additional internal meeting to review the Plan before presenting it to the public.

## **Meeting #7 | Review Committee**

The consultant team held a meeting with the Review Committee on January 19, 2017. The purpose of the meeting was to address any remaining questions of the RC, reach consensus about the draft Plan for public reveal, and get direction from the RC about any information needed for prioritization of the recommendations and approval of the overall Plan. The consultant team and the Review Committee outlined several edits that needed to be made to the Plan prior to public reveal, and the RC approved a date and location for said meeting.





## **Meeting #8 | Community Open House and Draft Input**

The consultant team held an open house on February 23, 2017 at Rockwall Heath High School. The purpose of the meeting was to unveil the draft Plan to the public and collect input regarding the draft. Roughly 225 residents attended the meeting. About 20 residents spoke at the meeting and 23 provided written comments. The draft was posted on the City's website the following day and, at the request of the public, the meeting kicked off a one-month public input period for the draft. During this time, roughly 160 emails and one phone call were received. There were generally four types of emails:

- Those providing general feedback about the overall Plan;
- Those addressing a specific concern;
- Form emails; and
- Those providing line-item comments, revisions, and questions.



The recurring themes of the input received are (in no order):

- Overall, those who submitted feedback are not in favor of any residential development over 1 dwelling unit per acre, regardless of whether the City is still within an overall density of one dwelling unit per acre.
- Overall, those who submitted feedback feel that the area surrounding City Hall is the Town Center and should remain the Town Center.
- Overall, those who submitted feedback are not in favor of additional retail or commercial development, including within the possible Town Center sites identified in the 2008 Plan.
- Residents of The Ridge subdivision are concerned about the placement of public trails in or near their community
- A minority of respondents are concerned that the Plan will not allow for housing stock that would accommodate seniors, whether through small lot homes or living communities.
- Overall, residents are concerned about the transparency and accountability of City leadership – both as it relates to the Plan and to the state of the City as a whole.

## **Meeting #10 | Review Committee**

The consultant team held a meeting with the Review Committee on April 20, 2017. The purpose of the meeting was to:

- Review revisions to the Plan made since the open house
- Review the public input received at the open house and during the public input period,
- Discuss and reach consensus on outstanding topics (trails and land use), and
- Consider the next steps necessary to reach consensus on the draft.

A number of recommendations were made by the Review Committee. Specifically, the RC provided revisions to the Future Land Use Map and asked that the Trail Plan be removed from the document so that it could be further considered in the upcoming Park Master Plan. The Review Committee also expressed a desire to further review the

recommendations made in the Plan before proceeding. With only four members of the RC in attendance, no action was taken regarding formal endorsement of the Plan.

### **Meeting #11 | Review Committee**

The Review Committee met on May 25, 2017 to review the revised draft and discuss the final revisions necessary prior to advancing the plan to the Planning and Zoning Commission.

### **Meeting #12 | Review Committee**

The Review Committee met again on June 26, 2017 to discuss the draft plan. At the conclusion of this meeting, the Review Committee provided a recommendation to forward the draft plan to the Planning and Zoning Commission for consideration.

### **Meeting #13 | Joint Workshop**

The consultant team presented at a joint workshop with the Planning and Zoning Commission and the City Council on Thursday, September 14, 2017 at City Hall. The presentation included an overview of the process, purpose of a comprehensive plan, summary of key input, and an overview of the draft plan. Members of the community were invited to attend but comments were generally limited to members of the Planning and Zoning Commission and City Council to ensure that the City officials had an opportunity to ask questions and provide comments.

### **Meeting #14 | Planning and Zoning Commission Public Hearing**

FNI presented at a public hearing before the Planning and Zoning Commission on Tuesday, October 3, 2017. The presentation content was similar to the joint workshop, but concluded by welcoming public comments on the draft document. Following the public comments, the Planning and Zoning Commission requested a work session to review comments on the draft in more detail.

### **Meeting #15 | Planning and Zoning Commission Work Session**

At this work session on Tuesday, October 17, 2017, the Planning and Zoning Commission reviewed comments provided by the public and its Commissioners to work toward consensus on the draft. The Commission asked that the document be revised and reviewed for final recommendation consideration at an additional meeting.

### **Meeting #16 | Planning and Zoning Commission Meeting**

The Planning and Zoning Commission met on November 7, 2017 to review the revised draft. Following a review of the draft and discussion of key issues, the Commission recommended approval of the Comprehensive Plan subject to minor revisions related to the clustering of residential development.

### **Meeting #17 | City Council Public Hearing**

On November 14, 2017, the City Council held a public hearing to encourage residents to provide input on the latest plan draft. FNI presented a brief overview of the draft plan document. Several citizens provided comments on the plan, primarily related to the inclusion of previous input and conflicting views regarding land use at FM 740 and Heathland Crossing (formerly known as the northern Town Center alternative site). Following the input, the Council determined that additional work sessions would be necessary to refine the plan document.





### **Meeting #18 | City Council Meeting**

The City Council revisited the plan draft on November 28, 2017. At this meeting, the Councilmembers discussed proposed revisions to the draft, but determined that an additional work session would be needed to reach consensus on many of the items.

### **Meetings #19-25 | City Council Workshops**

The consultant team met with the City Council for five “live-editing” workshops on December 7 and December 12, 2017, and January 9, February 9, February 13, February 27, and March 13, 2018. The purpose of these workshops was to review the Plan draft in detail and make revisions as directed by the Council.



## Online Survey

An online survey was one method of public input used to formulate this 2018 Comprehensive Plan. The survey was open from November 6, 2015 through April 21, 2016, during which time 449 responses were received. The 449 responses represent roughly 8.6 percent of Heath's adult population<sup>2</sup>. There were two versions of the survey that were made available to Heath residents. The original version asked the following questions:

1. What is your age group?
2. What was the most important factor for you when you decided to move to Heath?
3. What is your favorite characteristic of Heath?
4. What makes Heath unique and distinguishable from the surrounding communities?
5. What are the greatest issues facing Heath today?
6. In what direction should Heath move in the future?
7. "Heath Village" refers to an idea for a future town center for the community. What do you think should be included?
8. What additional types of recreation would you like to see in Heath?
9. "If I could change one thing about Heath, it would be..."
10. Lastly, are there any other comments, suggestions, or ideas you would like to share?

## **Survey Questions Updated**

During the first Open House meeting and the early survey responses, many residents noted that the desired uses for a Town Center may vary based on the site location. Following the March 17, 2016 meeting, the Review Committee decided to update the online survey questions to reflect their questions regarding a potential Town Center. Over 73 percent of survey respondents took the updated survey.

Question #7 was removed and the following questions were added:

1. If a future Town Center is located near the CVS at Ridge and Laurence ("north site"), what land uses are appropriate?
2. If a future Town Center is located near the Shell Station at the intersection of Laurence/FM 550/S. FM 549 ("south site"), what land uses are appropriate?

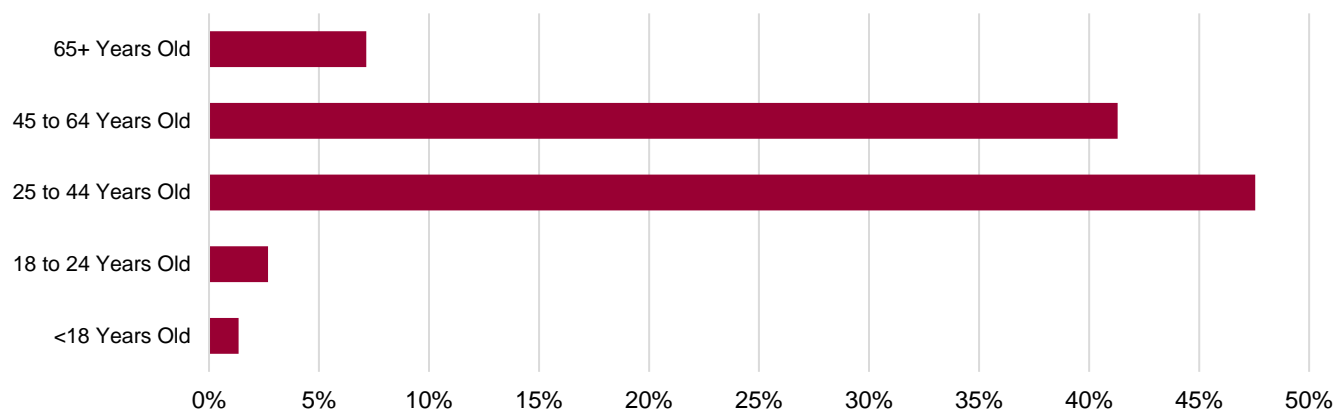
Quality education, types of housing, as well as the rural atmosphere are factors that make Heath unique, distinguishable, and ultimately have attracted residents. The City has developed into a great community, but there are still some issues the City currently faces such as: preserving the rural character, poor pedestrian/bike connectivity, insufficient infrastructure, and not enough shopping, dining, and entertainment options. Moving into the future, some believe the City of Heath should direct its focus towards family issues (e.g., parks, recreation, housing, entertainment), a majority also believe that Heath should return to its original concept of a rural atmosphere with homes on large lots. It was made evident through several comments that the residents of Heath do not want their community to become like other typical suburbs of the Metroplex. They believe that Heath should remain rural with large lot developments and open land.

<sup>2</sup> Based on 2015 NCTCOG population estimate of 7,430 and 2010 US Census estimate of 70 percent adult population

## Survey Results

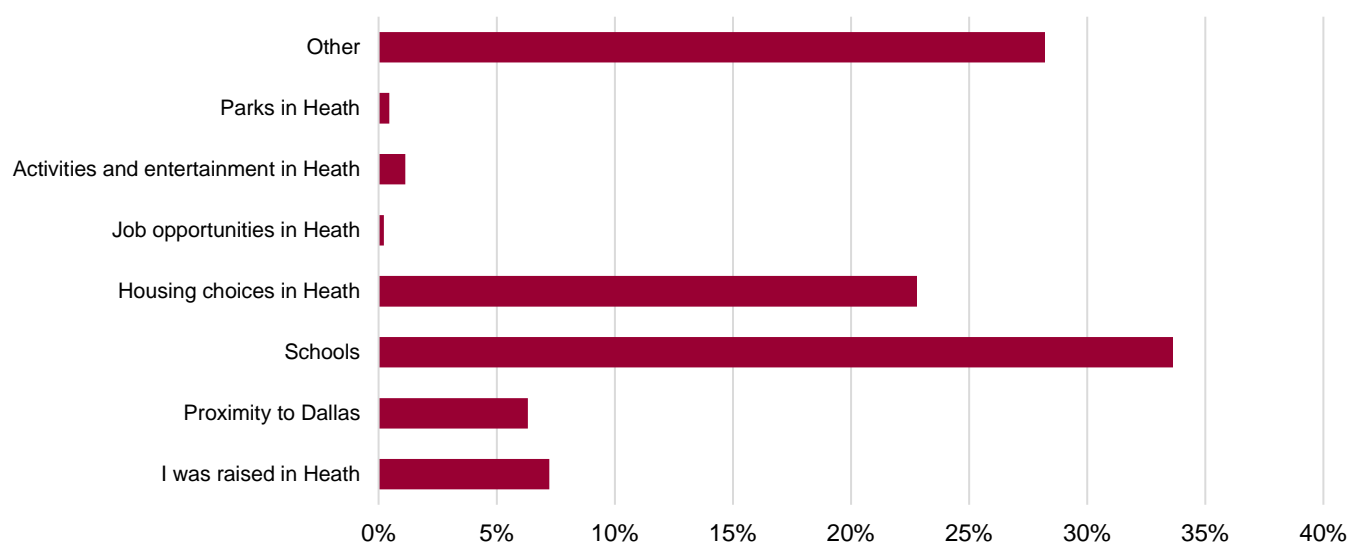
### ***Question 1: What is your age group?***

Nearly 89 percent of respondents indicated they are between 25 and 64 years old, with 48 percent between 25 and 44. This is important because these age brackets are often indicative of families with school age children.



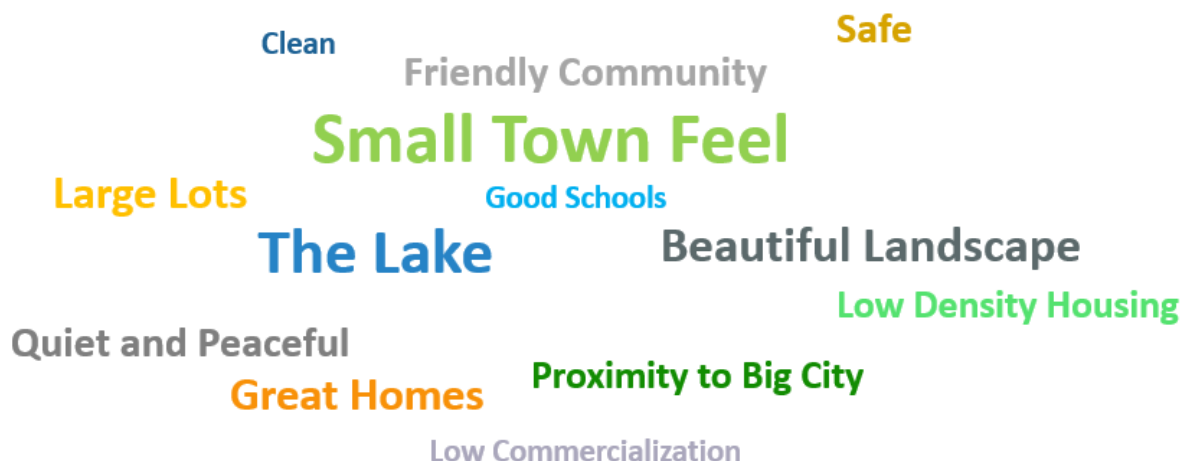
### ***Question 2: What was the most important factor for you when you decided to move to Heath?***

Nearly 34 percent of respondents indicated that their most important consideration to move to Heath was schools. About 23 percent indicated housing choices as the most important factor, and 28 percent indicated another reason not included in the list of choices. Of these, recurring comments included open space/rural feel, Lake Ray Hubbard/Rush Creek Yacht Club, and large lots/high end housing choices.



**Question 3: What is your favorite characteristic of Heath?**

Of the 414 respondents, nearly all listed open space/rural atmosphere or small-town feeling/sense of community as their favorite characteristic.



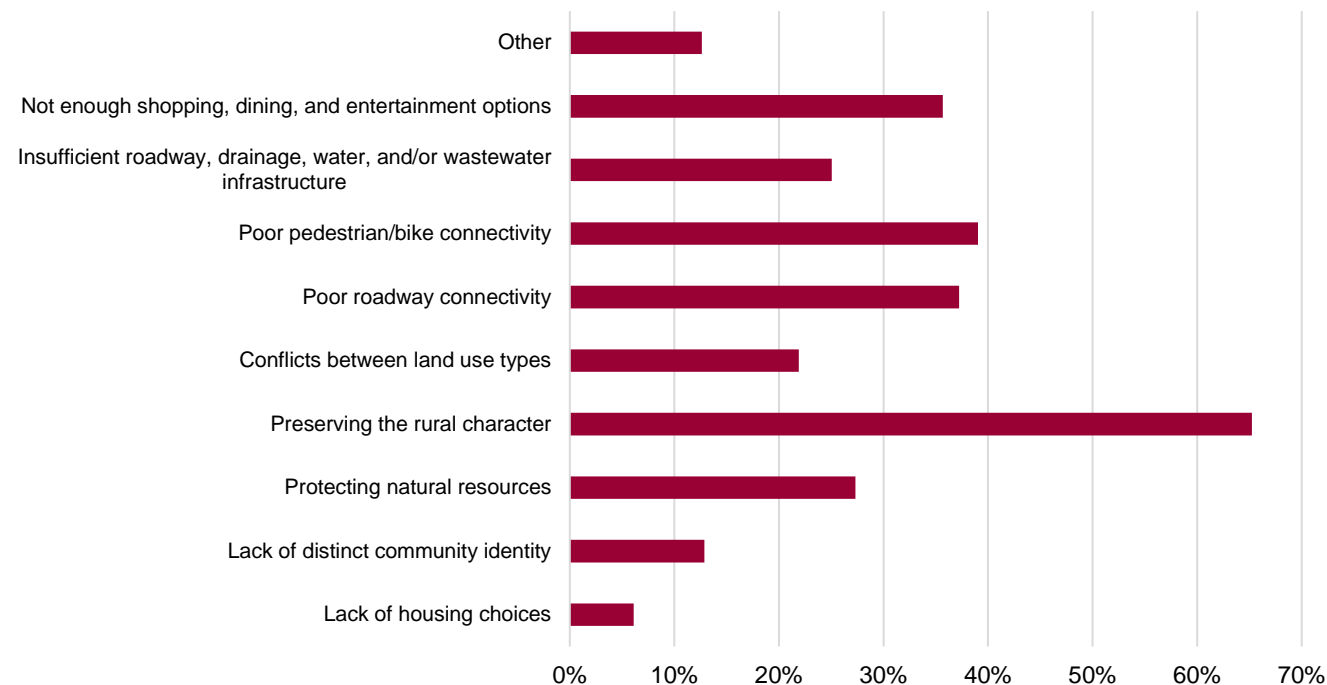
**Question 4: What makes Heath unique and distinguishable from surrounding communities?**

Of the 390 responses, recurring answers included large lots sizes and upscale houses, rural/small town feel, green and open space, and lack of density and commercial development.



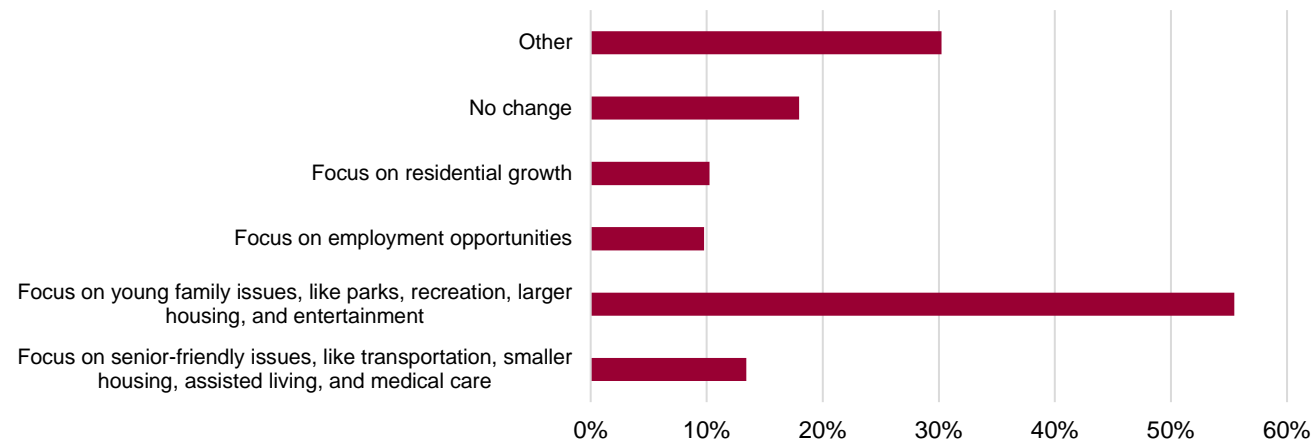
**Question 5: What are the greatest issues facing Heath today?**

The top three choices were 1) preserving the rural character, 2) poor pedestrian/bike connectivity, and 3) poor roadway connectivity. The top four to six choices were 4) not enough shopping, dining, and entertainment options, followed by 5) protecting natural resources, and 6) insufficient infrastructure. The remaining seven to nine choices were 7) conflicts between land use types, 8) lack of community identity, and 9) lack of housing choices.



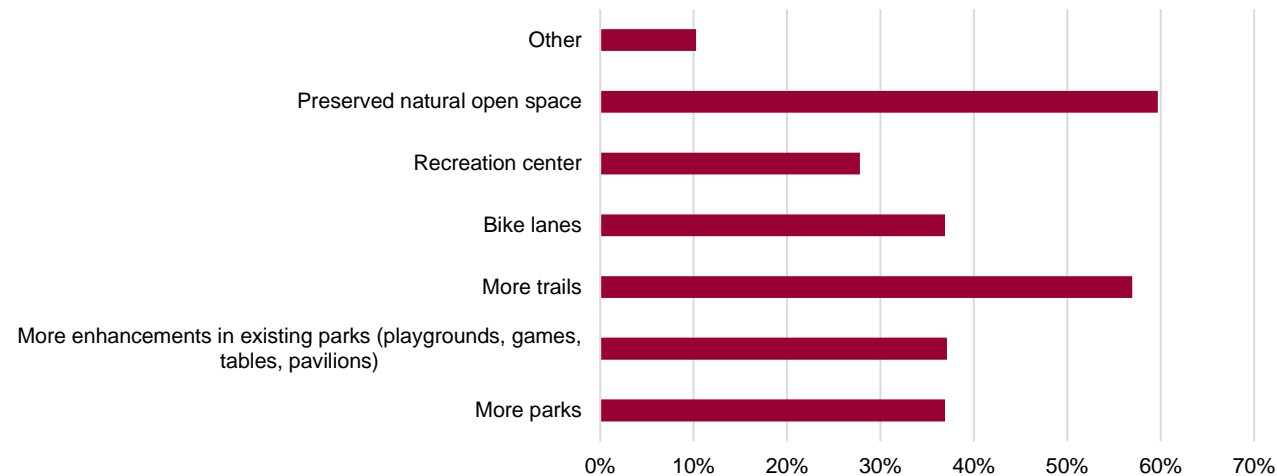
**Question 6: In what direction should Heath move in the future?**

All of the answer choices to this question collected significant responses; the lowest scoring category still garnered 10 percent of the votes. The top response was “focus on young family issues” at 55.5 percent. The next two were “no change” at 18 percent and “focus on senior issues” at 13 percent. “Other” received 30 percent of votes; votes in this category were for a diverse range of issues. Though some recurring themes included improved roads and infrastructure, maintaining gross residential density, and need for identity, other options conflicted with each other including the need for diverse housing types/prices, the need to grow competitively, and the need to address overcrowding in schools.



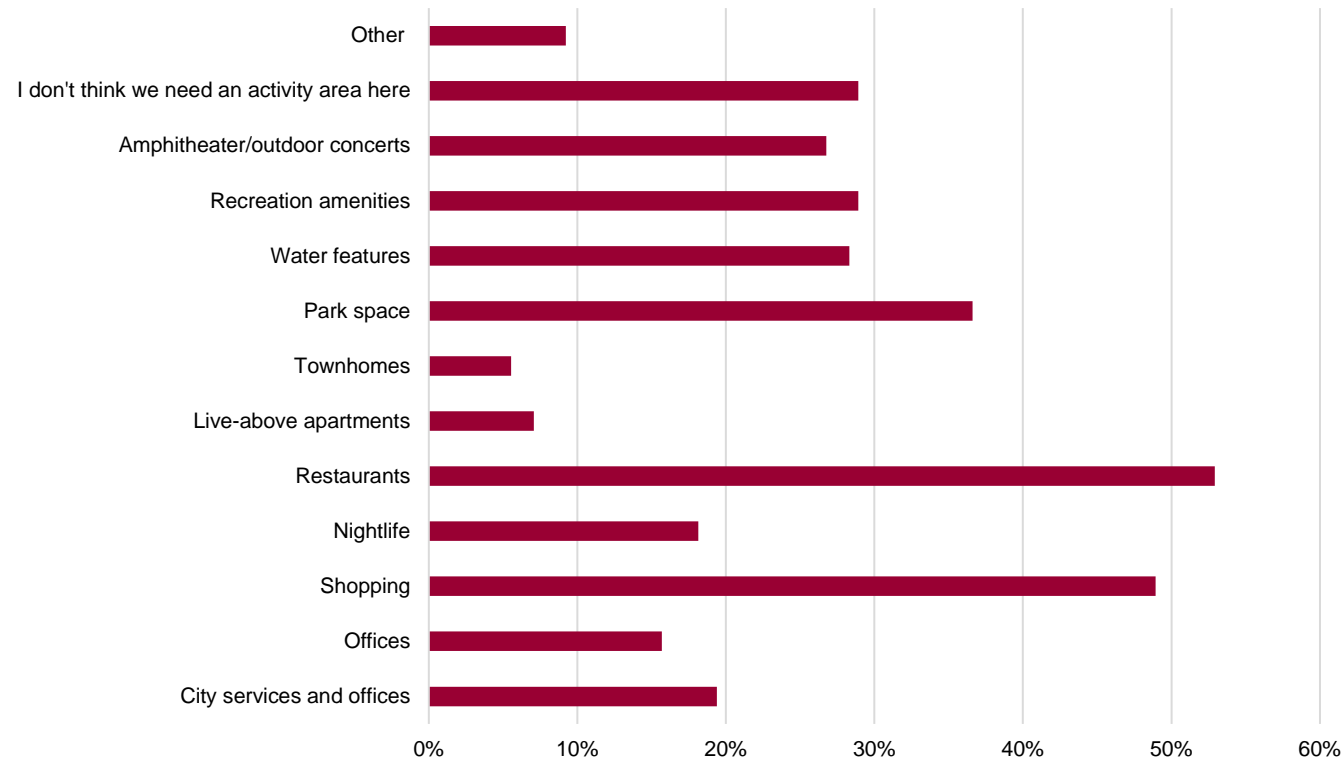
**Question 7: What additional types of recreation would you like to see in Heath?**

Of the 439 responses, over half selected both preserved natural open space (60 percent) and more trails (57 percent). Over a third selected existing park enhancements (37 percent), more parks (37 percent), and bike lanes (37 percent).



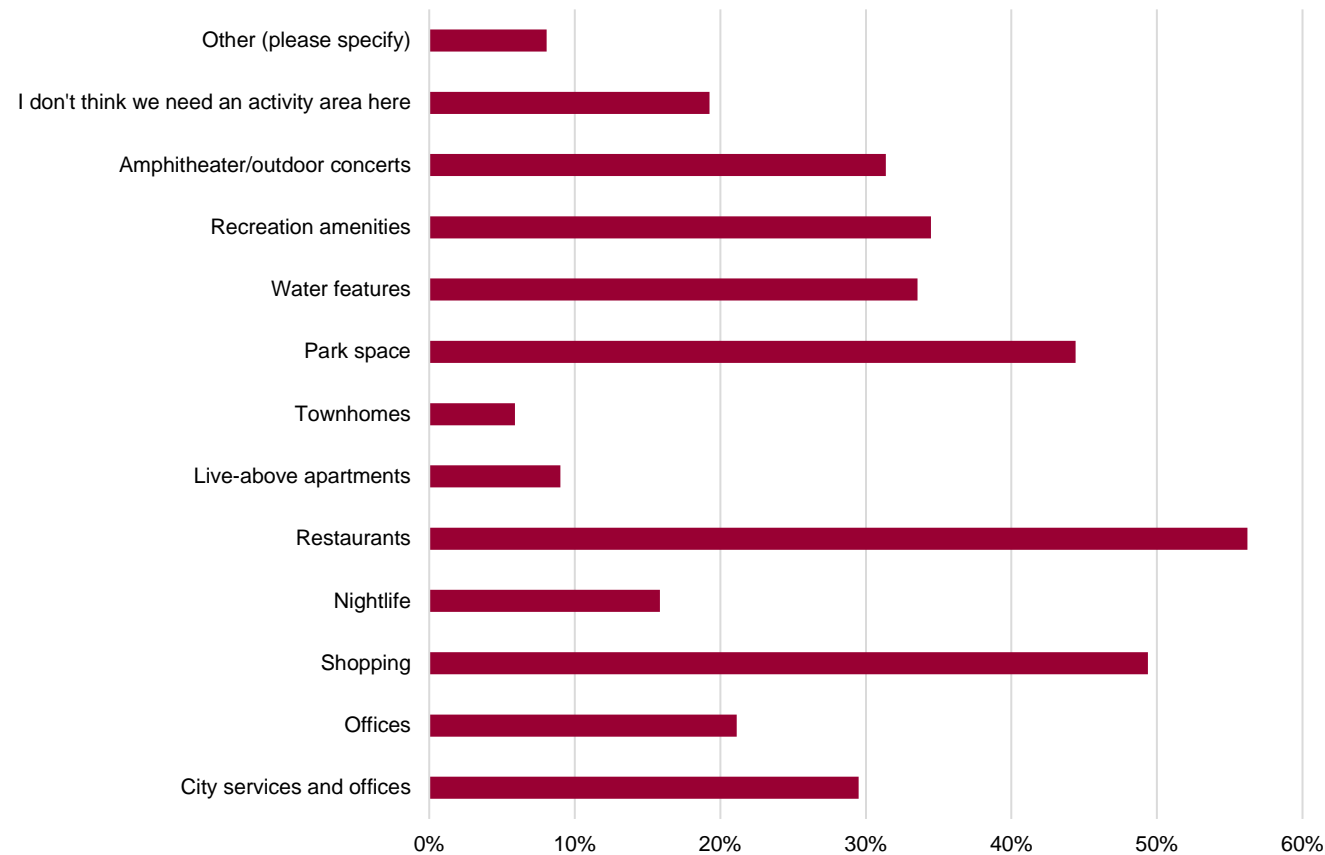
**Question 8: If a future Town Center is located near the CVS at Ridge and Laurence, what land uses are appropriate?**

Because this question was added later, it received somewhat less feedback. Of the 325 responses, only restaurants received over 50 percent of votes (53 percent). Shopping received 49 percent and park space received 37 percent. Recreation amenities, water features, and amphitheater all received over 25 percent of votes, as did “I don’t think we need an activity area here.”



**Question 9: If a future Town Center is located near the Shell Station at the intersection of Laurence/FM 550/S. FM 549, what land uses are appropriate?**

Because this question was added later, it received somewhat less feedback. Of the 322 responses, only restaurants received over half of the votes (56 percent). Shopping received 49 percent and park space received 44 percent. Recreation amenities, water features, city services, and amphitheater all received over 25 percent of votes. Interestingly, less people (19 percent) identified this area as not needing an activity area. This location seemed to receive a more favorable rating by Heath residents, indicating it could be the more popular of the two locations for a future Town Center.



**Question 10: if you could change one thing about Heath, it would be...**

Answers to this question were far reaching and reflect some of the divide occurring within Heath today. Many responses called for keeping density low and limiting future development, while others called for limited commercial development such as a grocery store or town center. Many responses also cited the need for improved roadways, infrastructure, and connectivity.

**Preserve Green Space and Parks**

**Roads and Traffic**

**Improved Politics**

**Utility Cost**

**Overcrowded Schools**

**Include Boutique Grocery, Shopping & Dining**

**Recent Trend of Over-Development**

**More Trails and Sidewalks**





## Comparison of 2008 and 2018 Input

Because the 2018 Comprehensive Plan is an update to the 2008 Plan, it is important to understand how Heath's needs and desires have changed in the ten years between plans. Assessing feedback gleaned through the online survey, Open Houses, and Review Committee meetings allowed the project team to assess how public needs and preferences have changed since the completion of the last Plan.

### Similarities

The largest similarity between 2008 and 2018 is the pride Heath residents have for their City. While residents differ in their definition of "quality of life" all residents feel passionately about preserving and enhancing it in the future.

### Differing Themes

In 2008, there were a number of issues raised through the input process that were not raised in the 2018 update or where a variety of perceptions were observed.

#### Retail and Town Center

The concept of a Town Center has been around in Heath since at least 2001 when it was discussed in the Comprehensive Plan. A Town Center Overlay was established in 2003 in the area surrounding City Hall. At the time, the area was almost entirely vacant and the goal of the overlay was to facilitate the land uses and public realm necessary to create an identifiable Town Center as determined by the preferences of residents at the time.

Two additional sites outside of the overlay were identified in 2008 as possible locations for a future Town Center. However, the City was divided regarding the need for retail or a Town Center. The 2008 Comprehensive Plan found only one, if any, Town Center would be appropriate for the City and that its location should ultimately be chosen by market forces. As a result, no specific Town Center site was recommended and very little non-residential development occurred between 2008 and 2018. The Plan did not establish timetables for Town Center development, leaving the underlying zoning of both possible sites as residential.

Extensive public input received for the 2018 Comprehensive Plan update revealed that community preferences regarding a Town Center have changed substantially from the 2003 Town Center Overlay and 2008 Comprehensive Plan. Chiefly among these changes is a growing consensus that the area of the existing Town Center Overlay is and should remain the Town Center.

#### Housing Diversity

In 2008, there was substantial interest in diversifying the housing varieties in Heath. This was reflected through several recommendations for higher density life cycle housing. In 2018, this interest seems to have decreased. The emerging theme in 2018 input is to emphasize low density over housing diversity.

### Surveys

The 2008 Plan asked the following questions:

1. How long have you lived in Heath?
2. What makes Heath an attractive place to live?



3. What would you say is the most critical issue facing Heath today?
4. Please rate your level of satisfaction with the quality of life in Heath today.
5. How important or unimportant are the following to you in terms of Heath's quality of life?
6. Please rate your level of satisfaction or dissatisfaction with the following items.
7. How strongly would you support or oppose the following development types within Heath?
8. Which statement most accurately describes your opinion toward local transportation planning issues?
9. Which statement most accurately describes your opinion toward local single-family residential lot sizes?
10. Which statement most accurately describes your opinion toward local residential development?
11. If you could select one other city to use as a model for Heath, what city would that be and why?

While the questions in 2008 and 2018 are not identical, the surveys nonetheless help show trends among survey participants. Overall Heath remains a community that strongly identifies with open space, a rural feel, and small-town character. The majority of the respondents did and continue to value large lot, high quality residential development with little or no commercial development. In addition, respondents did and continue to seek infrastructure, road, and connectivity improvements.

In the 2008 survey:

- 88 percent of respondents said the rural atmosphere made Heath an attractive place to live
- 68 percent said large-lot single-family homes made the City an attractive place to live
- 49 percent identified roads as the City's most critical issue
- 36 percent identified population growth as the City's most critical issue
- 47 percent of respondents identified large-lot single-family housing as the best form of housing for Heath; 57 percent said exclusively single-family homes were positive and should be maintained

There are some notable trends from the 2008 survey that were not reflected in the 2018 survey:

- 9 percent of respondents listed housing diversity and affordability as the most crucial issue facing the City
- 13 percent of respondents listed lakeside development as the most crucial issue
- 17 percent of respondents listed a town center as the most crucial issue
- 46 percent cited housing variety as important or very important
- Participants were evenly split on whether mixed-use development was good for the City
- 53 percent of respondents answered that they are generally dissatisfied with the retailing available locally

The surveys reveal that in ten years, the dialogue of Heath's direction remains largely the same with the exception of the items listed in the bullet points above. Despite what appears to be increasingly divergent opinions regarding growth control and availability of amenities in Heath, abundance of open space and the Heath's rural character has been a nearly unanimous influence to respondents. This means that preservation of greenspace needs to be a primary consideration for any plan going forward. There was also frequent mention of the need for infrastructure and roadway improvements, which could signal the need for future capital improvement planning before retail development is considered.





**CITY OF HEATH**

**GLOSSARY**

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## CITY OF HEATH

### ACRONYMS

<b>AMR:</b>	Automatic Meter Reading.
<b>AWWA:</b>	American Water Works Association.
<b>CAFR:</b>	Comprehensive Annual Financial Report.
<b>GAAP:</b>	Generally Accepted Accounting Principles.
<b>GASB:</b>	Governmental Accounting Standards Board.
<b>GFOA:</b>	Government Finance Officers Association.
<b>G.O. BOND:</b>	General Obligation Bond.
<b>HEDC:</b>	Heath Economic Development Corporation. A component unit.
<b>HMBC:</b>	Heath Municipal Benefit Corporation. A component unit.
<b>I &amp; I:</b>	Inflow & Infiltration.
<b>NTMWD:</b>	North Texas Municipal Water District.
<b>PID:</b>	Public Improvement District.
<b>RISD:</b>	Rockwall Independent School District.
<b>SCADA:</b>	Supervisory Control And Data Acquisition.
<b>SRO:</b>	School Resource Officer.
<b>SWMP:</b>	Storm Water Management Program.
<b>TCEQ:</b>	Texas Commission on Environmental Quality.
<b>TPDES:</b>	Texas Pollutant Discharge Elimination System.



# CITY OF HEATH

## GLOSSARY

### A

**ACCRUAL BASIS OF ACCOUNTING:** A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

**AD VALOREM TAX:** A tax levied on taxable property (land, improvements and personal property) for the purpose of financing general operations of the City and debt service requirements.

**AMR:** Acronym for Automatic Meter Reading.

**APPRAISED VALUE:** The market value of real and personal property located in the City as of January 1 each year, as determined by the Rockwall Central Appraisal District.

**APPROPRIATION:** The maximum level of spending for each fund and for each department as authorized annually by the City Council.

**AUDIT:** An examination to determine the accuracy and validity of records and reports by an agency whose duty it is to make sure the City conforms to established procedures and policies.

**AWWA:** Acronym for American Water Works Association.

### B

**BALANCED BUDGET:** A budget in which current revenues equal current expenditures.

**BOND:** A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, together with periodic interest at a specified rate.

**BUDGET:** A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures for various municipal services.

**BUDGET BASIS:** Budgets are adopted on a basis consistent with generally accepted accounting principles ("GAAP"). Governmental Funds utilize the modified accrual basis of accounting under which revenues and related assets are recorded when measurable and available to finance operations during the year. Proprietary Funds use the accrual basis of accounting which recognizes revenues when earned and expenses when incurred. Annual operating budgets are adopted for all Governmental Funds except for the Capital Projects Fund in which effective budgetary control is achieved on a project-by-project basis when funding sources become available. All appropriations lapse at year-end, except those for the Capital Projects Fund. It is the intention of the City that appropriations for capital projects continue until completion of the project.

**BUDGET CALENDAR:** The schedule of key dates or milestones that a government follows in the preparations and adoption of a budget.

**BUDGET MESSAGE:** A general Discussion of the submitted budget presented in writing by the City Manager as a part of the budget document.

### C

**CAPITAL OUTLAY:** An expenditure which results in the acquisition of or addition to fixed assets, and meets these criteria: has an anticipated useful life of more than one year; can be permanently identified as an individual unit of property; belongs to one of the following categories: Land, Buildings, Structures & Improvements, Equipment; constitutes a tangible, permanent addition to the value of City assets; does not constitute repair or maintenance; and, is not readily susceptible to loss.

**CAPITAL PROJECT:** A specific and identifiable improvement or purpose for which expenditures are proposed within the capital budget or capital improvement program.



# CITY OF HEATH

## GLOSSARY

**COMPONENT UNIT:** Legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the entity's financial statements to be misleading or incomplete.

**COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR):** Usually referred to by its abbreviation, this report summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: (1) a balance sheet that compares assets with liabilities and fund balance and (2) an operating statement that compares revenues and expenditures.

**CONTRACTUAL SERVICES:** Services purchased by the City such as utility services, insurance, maintenance contracts, outside consulting.

**COURT SECURITY FUND:** A Special revenue (Purpose) Fund created to raise resources to be used for the expenditures incurred for the Municipal Court security. A specific portion from every fine paid is segregated for these purposes.

### D

**DEBT SERVICE:** The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

**DEPARTMENT:** A major administrative division of the City which indicates overall responsibility for an operation or a group of related operations within a functional area.

### E

**EFFECTIVE TAX RATE:** A rate which generates the same amount of revenues from property which is taxed in both years.

**ENCUMBRANCES:** Obligations in the form of purchase orders and contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved because the goods or services have not been received. When paid, the encumbrance is liquidated.

**ENTERPRISE FUND:** A fund established to account for operations that are financed and operated in a manner similar to private business enterprises—where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The following are the current Enterprise Funds for the City: Utility, Sanitation.

**EXEMPT/EXEMPTION:** Amounts under state law that which are deducted from the appraised value of property for tax purposes. Tax rates are applied to the non-exempt portion of the appraised value to calculate the annual tax levy.

**EXPENDITURE:** Decreases in (use of) financial resources other than through interfund transfers. This term applies to all governmental type funds.

**EXPENSE:** A use of financial resources denoted by its use in the enterprise funds, which is accounted for on a basis consistent with the private business accounting model (full accrual basis).

### F

**FISCAL YEAR:** The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has specified October 1 to September 30 as its fiscal year.

**FRANCHISE FEE:** A fee paid by public service businesses for the use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises includes: electricity, telephone, natural gas and cable television.



# CITY OF HEATH

## GLOSSARY

**FUND:** An accounting entity with a separate set of self-balancing accounts which comprise its assets, liabilities, fund balance, revenues and expenditures.

**FUND BALANCE:** The assets of a fund less liabilities, as determined at the end of each fiscal year. Any reservations of fund balance are deducted to result in an “unreserved fund balance.”

### G

**GAAP:** Acronym for Generally Accepted Accounting Principles.

**GASB:** Acronym for Governmental Accounting Standards.

**GENERALLY ACCEPTED ACCOUNT PRINCIPLES:** Uniform minimum standards used by the state and local governments for financial recording and reporting; established by the accounting profession through the Governmental Accounting Standards Board (GASB).

**GENERAL FUND:** The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include: property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, park and recreation, public works, and general administration.

**GENERAL OBLIGATION BONDS:** Bonds that finance public projects such as streets, municipal facilities, and park improvements. The repayment of these bonds is made from property taxes, and these bonds are backed by the full faith and credit of the issuing government.

**GFOA:** Acronym for Government Finance Officers Association.

**G.O. BOND:** Acronym for General Obligation Bond.

**GOVERNMENTAL ACCOUNTING STANDARDS BOARD:** The body that sets accounting standards specifically for governmental entities at the state and local levels.

**GOVERNMENTAL FUND:** Fund generally used to account for tax-supported activities. Different types of governmental funds: the General Fund, Special revenue Fund, Debt Service Fund, Capital Projects Fund.

### H

**HEDC:** Acronym for Heath Economic Development Corporation. A component unit.

**HMBC:** Acronym for Heath Municipal Benefit Corporation. A component unit.

### I

**I & I:** Acronym for Inflow & Infiltration.

**INFLOW:** Inflow is storm water that enters into sanitary sewer systems at points of direct connection to the systems. Various sources contribute to inflow, including footing/foundation drains, roof drains or leaders, downspouts, drains from window wells, outdoor basement stairwells, drains from driveways, groundwater/basement sump pumps, and even streams. These sources are typically improperly or illegally connected to sanitary sewer systems, via either direct connections or discharge into sinks or tubs that are directly connected to the sewer system. An improper connection lets water from sources other than sanitary fixtures and drains to enter the sanitary sewer system. That water should be entering the storm water sewer system or allowed to soak into the ground without entering the sanitary sewer system.



## CITY OF HEATH

### GLOSSARY

**INFILTRATION:** Infiltration is groundwater that enters sanitary sewer systems through cracks and/or leaks in the sanitary sewer pipes. Cracks or leaks in sanitary sewer pipes or manholes may be caused by age related deterioration, loose joints, poor design, installation or maintenance errors, damage or root infiltration. Groundwater can enter these cracks or leaks wherever sanitary sewer systems lie beneath water tables or the soil above the sewer systems become saturated. Often sewer pipes are installed beneath creeks or streams because they are the lowest point in the area and it is more expensive to install the pipe systems beneath a roadway. These sewer pipes are especially susceptible to infiltration when they crack or break and have been known to drain entire streams into sanitary sewer systems. Average sewer pipes are designed to last about 20-50 years, depending on what type of material is used.

**INFLOW & INFILTRATION:** Inflow and infiltration or I & I are terms used to describe the ways that groundwater and storm water enter into dedicated waste water or sanitary sewer systems. Dedicated waste water or sanitary sewers are pipes located in the street or on easements that are designated strictly to transport waste water from sanitary fixtures inside your house or place of business. Sanitary fixtures include toilets, sinks, bathtubs, showers and lavatories.

#### L

**LEASE PURCHASE:** A method of acquiring high cost equipment or property and spreading the payments over a specified period of time.

**LEGAL DEBT MARGIN:** The net amount of external financing resources that is available to the City through the issuance of general obligation bonds. For the City of Heath, it is limited to an amount equal to 10% of the assessed value of all taxable property located within the City, less any current general obligation bond debt.

**LIABILITY:** Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

#### M

**MILLAGE RATE:** The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING:** A form of accrual accounting in which (1) expenditures are recognized when the goods or services are received and (2) revenues, such as taxes, are recognized when measurable and available to pay expenditures in the current accounting period.

#### N

**NON-DEPARTMENTAL:** Includes debt service, operating transfers between funds.

**NTMWD:** Acronym for North Texas Municipal Water District.

#### O

**OBJECTIVE:** Performance indicator of a program.

**OPERATING BUDGET:** A financial plan outlining estimated revenues and expenditures and other information for a specified period (usually a fiscal year). The “proposed budget” is the financial plan presented by the City Manager for consideration by the City Council, and the “adopted budget” is the financial plan ultimately approved and authorized by the City Council.

**ORDINANCE:** An authoritative command or order.





## CITY OF HEATH

### GLOSSARY

#### P

**PER CAPITA DEBT:** Total tax supported debt outstanding divided by population.

**PERFORMANCE MEASURES:** Quantitative measure of a program's effectiveness or efficiency (e.g., average time to dispatch an emergency 911 call). Often used in conjunction with workload measures (e.g., number of emergency 911 calls received) to evaluate and revise resource allocation strategies.

**PERSONNEL SERVICES:** Expenditures made for salaries and related benefit costs.

**PID:** Public Improvement District as defined by the Texas Local Government Code, Chapter 373. If the governing body of a municipality or county finds that it promotes the interests of the municipality confers a special benefit on a definable part of the municipality or county or the municipality's extraterritorial jurisdiction. A project may be undertaken in the municipality or county or the municipality's extraterritorial jurisdiction.

**POLICY:** A definite course of action adopted after a review of information and directed at the realization of goals.

**PROPOSED BUDGET:** The budget that has been prepared by the City Manager and submitted to the City Council for approval.

**PROPRIETARY FUND:** Fund that focuses on the determination of operating income, changes in the net assets (or cost recovery), financial position and cash flows. The 2 different types of proprietary funds: Enterprise Fund and Internal Service Funds.

#### R

**RESERVE:** An account used to indicate that a portion of fund resources is restricted for a specific purpose or is not available for appropriation and subsequent spending.

**REVENUE BONDS:** Long term debt (bonds) the repayment of which is based upon pledged revenues from a revenue generating facility.

**REVENUES:** All amounts of money earned or received by the City from external sources.

**RISD:** Acronym for Rockwall Independent School District.

#### S

**SCADA:** Acronym for Supervisory Control And Data Acquisition. It generally refers to an industrial control system: a computer system monitoring and controlling a process. The process can be industrial, infrastructure or facility based.

**SPECIAL ASSESSMENT:** A compulsory levy made against certain properties to defray a part of the cost of a specific improvement or services (such as sewer) deemed to primarily benefit those properties.

**SPECIAL REVENUE FUND:** Fund used to account for a specific revenue source (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specific purposes, or have been segregated by financial policy to be maintained separately.

**SRO:** Acronym for School Resource Officer.

**SWMP:** Acronym for Storm Water Management Program.



## **CITY OF HEATH**

### **GLOSSARY**

#### **T**

**TAX BASE:** The total property valuations on which each taxing entity levies its tax rates.

**TAX LEVY:** A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the taxable net property valuations.

**TAXABLE VALUE:** Estimated value of property on which ad valorem taxes are levied.

**TAXES:** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

**TCEQ:** Acronym for Texas Commission on Environmental Quality.

**TPDES:** Acronym for Texas Pollutant Discharge Elimination System.



