

City of Heath FY 22 Budget



Adopted version Last updated 02/18/22

City of Heath | Budget Book 2022



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INTRODUCTION





To the Honorable Mayor Elam, Members of the City Council, and residents of Heath:

I am pleased to present the City of Heath Annual Budget and Capital Improvement Plan for Fiscal Year 2022 (FY22). The Annual Budget outlines the programs and services provided to our residents. This document details the City's plans relating to ongoing commercial and residential growth, maintaining high-quality city services, and implementing the City Council's goals and objectives including:

- Plan and prepare for the current and future needs of a growing city by maintaining a financially sound and stable government, managing growth and development, encouraging economic development, and identifying and addressing infrastructure needs.
- Achieve excellence in city government services by encouraging communication and citizen involvement, providing quality customer service in all departments, and attracting and retaining highly qualified employees.
- Promote livability and community pride. City staff develops the operating and capital budgets so that the strategic goals and long-term objectives defined by the City Council are achieved. The Council's vision charts the course for the community, and it is staff's job to move in that direction through budgeting and project implementation.

Accomplishments

- Community Development completed and submitted the renewal application for the Texas Scenic City Designation. Staff provided additional information to qualify for the Platinum status; an upgrade from the current Gold status.
- City Administration initiated and executed a professional services agreement with Kimley-Horn to develop a master plan for the Heath Town Center Overlay District. The Economic Development Corporation and the Municipal Benefits Corporation funded the project.
- Improved network and web access at City Hall, enhancing the transfer of network data to a cloud-based server.
- The Parks and Trails of Heath (PATH) fund-raising program has raised over \$40,000 and completed its first slate of projects. Adding shade and seating to city parks and trails was identified as a priority. The PATH project added 25 trees and five seating areas in the Towne Center Park.
- DPS implemented the Citizens on Patrol (COP) program to encourage citizen involvement in the community. Upon completion of the 6-week COP program, citizen volunteers will assist Heath DPS in many important ways including traffic control and safety during city events and community outreach activities.
- DPS added a bicycle patrol unit in 2021. This unit is used for neighborhood patrol, community policing and special events rapid response.
- Public Works maintained uninterrupted water and sewer services during the major storm event in February.



Budget Philosophy

The City of Heath and our employees operate from an internal value system that is centered around servant leadership with exceptional customer service. All actions stem from the obligation to put the needs of the citizen first and dedicate our decision making and actions to the ideal that City employees are here for one reason – to serve others. This is the fundamental foundation upon which departmental budgets are built.

The budget philosophy of the City of Heath is to provide the highest level of service at the greatest value. This means that the City must operate in the most effective and efficient ways possible to accomplish our goal. The internal budgeting and review process is very stringent and thorough, with department heads, finance, and city management ensuring that every line item is carefully planned and all projects are justified. As part of the City's budgeting philosophy and commitment to respect the Taxpayer's money, priorities in the budget process include:

- Cost Containment Operating at high efficiency;
- Maintaining a stable and low property tax rate;
- Planning for the future of infrastructure and asset management;
- Accounting for high levels of quality of life;
- Maintaining healthy fund balances and reserves; and
- The hiring and retention of highly qualified city staff.

City Wide Budget Overview

The proposed total annual budget for FY 2022 is \$26,381,700 excluding capital projects. This is \$1,450,900 or 5.8 % greater than the 2021 amended budget of \$24,930,800. In FY 2022, the General Fund includes a 4% increase in salaries; a 7% increase in health insurance; and the addition of a Public Safety Officer. Additional funding for street repairs; new employee on-boarding; special events and the Farmers' Market. City Council is committed to partially funding capital purchases on a pay-as-you-go basis. To accomplish this goal the following funds were established: a Drainage Fund; Equipment Replacement Funds; and a Fire Station Building Fund. The FY 2022 Proposed Budget includes transfers totaling \$1,398,600 to the aforementioned funds.

The Water and Sewer Fund budget includes funding for a 4% increase in salaries; a 7% increase in health insurance and the addition of one utility maintenance position. NTMWD provides water and waste water treatment to the City of Heath. The cost for the services provided by NTMWD did not increase this year. Additionally, City Council established an Equipment Replacement Fund for the purchase of utility equipment and committed an additional \$1,417,500 for improvements to utility infrastructure.



Fiscal Summary

The Following chart depicts changes in sources and uses of all funds by Fund (citywide):

Uses of Funds	FY 2021	FY 2022	Percent of Total	Change from FY 21	Percent Change from FY 21
General	8,398,900	9,330,700	20.54%	931,800	11.09%
Debt	2,605,400	2,600,000	5.72%	(5,400)	
Water Utilities	11,401,700	12,096,000	26.63%	694,300	6.09%
Solid Waste Fund	920,100	960,200	2.11%	40,100	4.36%
Marsha's Happy Haven	90,500	25,500	0.06%	(65,000)	-71.82%
Farmers' Market	0	20,000	0.04%	20,000	N/A
PATH	10,500	14,000	0.03%	3,500	33.33%
Drainage	60,000	60,000	0.13%	0	0.00%
Fire Station	25,000	25,000	0.06%	0	0.00%
Gen. Equip Replacement	398,000	168,500	0.37%	(229,500)	-57.66%
Utility Equip Replacement	115,400	87,500	0.19%	(27,900)	-24.18%
Tree Mitigation	0	20,800	0.05%	20,800	N/A
HEDC	434,700	465,400	1.02%	30,700	7.06%
HMBC	449,900	508,100	1.12%	58,200	12.94%
Capital Projects	23,419,085	19,043,700	41.92%	(4,375,385)	-18.68%
Total Uses	48,329,185	45,425,400	100.00%	(2,903,785)	-6.01%



Revenue

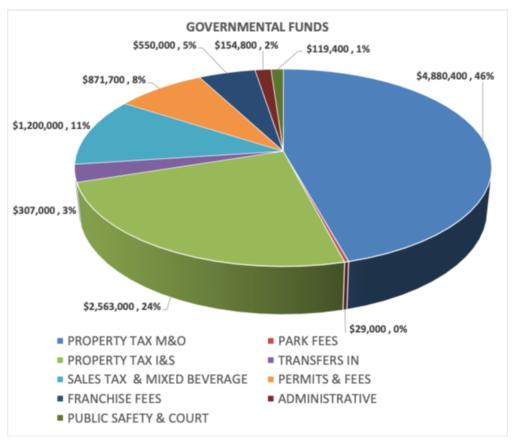
Governmental Funds

General Fund

The General Fund is used to account for all financial transactions not properly included in other funds. The principal sources of revenues include property taxes (M&O), sales and franchise taxes, licenses and permits, and fines and forfeitures.

Debt Service

Fund The debt service fund is used to account for the payment of interest and principal on all general obligation bonds and other long-term debt of governmental funds. The primary source of revenue for debt service is property taxes (I&S).





Enterprise Funds

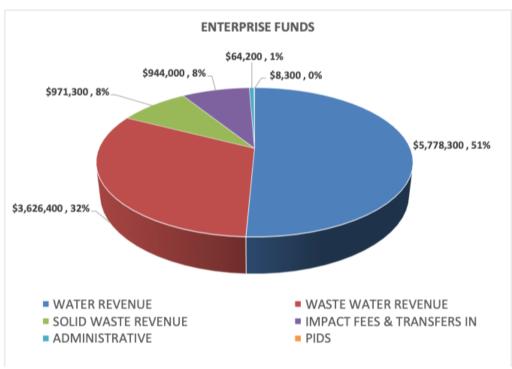
Enterprise Funds

<u>Utility Fund</u>

This fund is used to account for the provision of water and waste water services to the residents of the City. Activities of the fund include administration, operations and maintenance of the water and waste water systems, water collections and treatment. The fund also accounts for the accumulation of resources for the payment of long-term debt. All costs are financed through charges to utility customers.

Solid Waste

This fund is used to account for the provision of solid waste services to the residents of the City. This function is provided by a third-party waste management company. The cost of providing the service is recouped through charges to utility customers.





Property Values and Tax

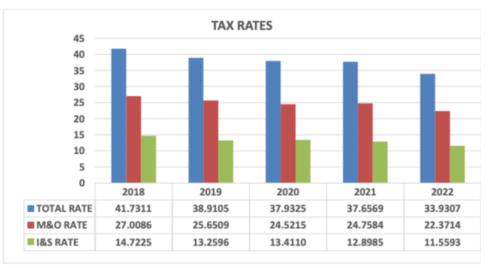
According to the Rockwall County Central Appraisal District (RCAD), the certified taxable value after deducting the homestead exemptions and the senior tax freeze is estimated at \$1,766,729,308. This value is 9.9% or \$162,612,477 more in assessed valuation than the prior year adjusted taxable value of \$1,604,116,831. Of the total taxable value, \$64,372,395 is attributable to new improvements added to the tax roll. The value of new improvements becomes very important because when calculating the no-new-revenue tax rate and the voter-approval tax rate, new taxable values are deducted from the calculation. The following graph reflects historical growth in taxable property values including the current year certified value:



Proposed Tax Rate

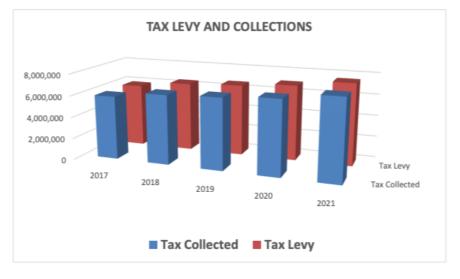
The Council has a goal of keeping the tax rate low while providing adequate revenue to fund the needs of the community now and into the future. This year the City was able to reduce the overall tax rate 3.7262 cents, for a proposed total tax rate of 33.9307 cents. The M&O tax rate decreased 2.387 cents and the I&S tax rate decreased 1.3392 cents.

The City Council was able to maintain a low stable tax rate and prepare for its future obligations by adhering to the City's long and short-term operational plan as a result of taking a fiscally conservative approach to City services. The tax rate still provides an anticipated revenue increase in the tax levy for both operations and debt service commitments. Of the new tax rate, 22.3714 cents or 65.9% is dedicated to maintenance and operations (M&O) in the General Fund, and 11.5593 cents or 34.1% is dedicated to general obligation debt service. The following graph is a historical snapshot of the City's tax rate history for operations and debt service:



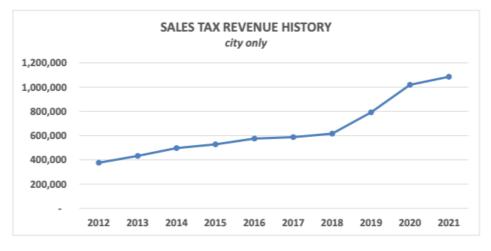
Property Tax

The average single family home taxable value is currently \$570,930 compared to \$544,886 last year. At the proposed property tax rate of \$0.339307, the City tax paid on the average single-family home will be \$1,937.21. For comparison purposes, City tax paid on a single-family home valued at \$500,000 will be \$1,696.54. The tax bill for a person 65 years of age or older or disabled is frozen in the year they become eligible. The following snapshot is a history of the City's property tax levy and collections:



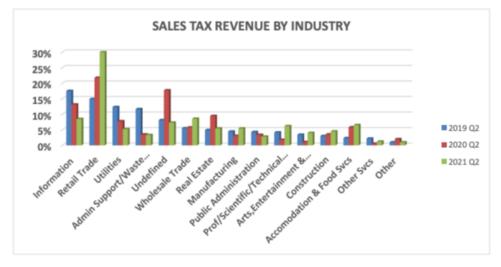
Sales Tax

Sales tax revenue has increased \$709,604 or 189% since 2012 and is expected to continue to grow. Recent growth is largely attributable to a strong regional economy and commercial development in the City.



Sales Tax Revenue

The top five industries make up 62% of the sales tax revenue the City receives annually. The Retail Trade sector increased 15% compared to 2019 and provides 30% of total sales tax revenue. Retail includes various stores and electronic shopping. Information and Wholesale Trade make up 9% and 9% of total revenue, respectively. Additional information regarding sales tax by industry is provided in the chart below.



Operating Expenditures

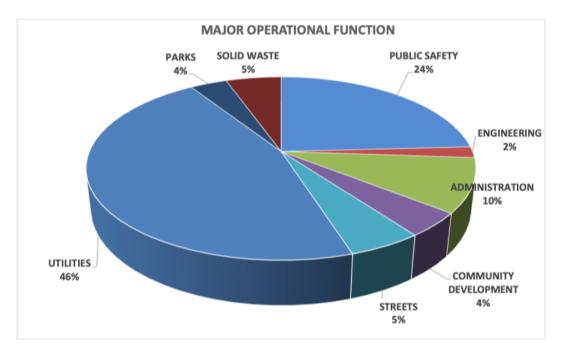
The operating budget is a combination of all costs to do business except for major capital improvement projects (CIP), capital transfers and debt service payments. The total of the combined operating budgets for the FY 2021 Budget is \$16,221,400 compared with \$16,519,400 budgeted in FY 2022. This is an increase of \$298,000 or 1.84%. Operating costs are broken down in the following chart for the City's core operating funds comparing this year to last year:

Operational Function	FY 2021	FY 2022	Change	% Change
Public Safety	\$3,727,200	\$3,885,700	\$158,500	4.25%
Administration	1,475,200	1,531,500	\$56,300	3.82%
Streets	923,400	830,500	(92,900)	-10.06%
Community Development	701,000	685,800	(15,200)	-2.17%
Parks	593,300	587,300	(6,000)	-1.01%
Engineering	314,100	314,200	100	0.03%
Municipal Court	59,400	69,100	9,700	16.33%
Utility (excluding debt)	7,262,500	7,375,300	112,800	1.55%
Solid Waste	840,100	880,200	40,100	4.77%
EDC (excluding debt)	163,400	166,700	3,300	2.02%
MBC (excluding debt)	161,800	193,100	31,300	19.34%
TOTAL	\$16,221,400	\$16,519,400	\$298,000	1.84%

Operating Expenditures

The increase in Public Safety results from the addition of one public safety officer and the cost of training and uniforms for three officers needed to fill vacancies. The FY 2022 Streets budget appears to have decreased because the FY 2021 budget was increased \$80,000 to complete a project started in FY 2019. The Utility Fund budget increased due to the addition of one utility maintenance position and increases in health insurance and salaries. The Solid Waste budget increased because of growth. The MBC added the cost of mowing and maintaining property they own.

Operational Function



Operational Expenditure Changes

The largest increase in operational costs over last year's adopted budget are as follows:

- Salaries and Benefits,
- The addition of one Public Safety Officer, and
- The addition of one utility maintenance worker.

One Time Expenses and New Programs

The significant one-time expenses that are included in the budget for the current year are as follows:

- Equipment Replacement Funds,
- Fire Station Building Fund,
- Transfer to CIP for Street Improvements,
- Utility System Infrastructure,
- Mobile Light Tower,
- Mobile Generators, and
- 10 Hand-Held Radios.

Significant Capital Improvements

- McDonald Road Phase 2 Completed reconstruction of the road from Rabbit Ridge to the end of Falcon Point Subdivision;
- Hubbard Drive Trail 10-foot trail from FM-740 to the McCrummen Subdivision, construction is 99% complete;
- Yankee Creek-Myers Roadway Improvements Completed reconstruction of the road from Myers/Crisp intersection to Drew Lane; and
- Haciendas Del Lago Completed street, drainage, sewer and water projects.

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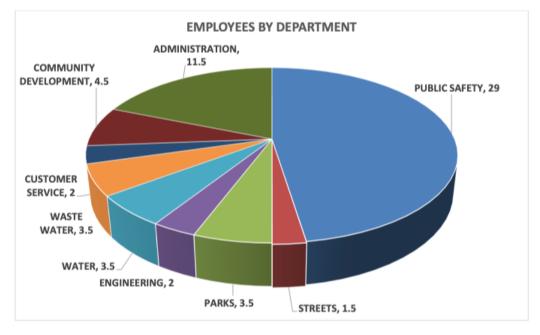
Fund Balance and Reserve

The proposed budget estimates that the General Fund unassigned fund balance will be approximately \$3,773,687 or 40% at the end of the 2022 fiscal year. Fund balance in excess of 35% may be used on one-time purchases.

The Utility Fund is projected to end the fiscal year with an unassigned fund balance of \$5,072,079 or 42% of budgeted expenses.

Public Servants (Employees)

The total number of budgeted employees or FTEs (Full-Time equivalents) is 61. For a salary with benefits cost of \$6.69 million (includes funded, but vacant positions) in FY 2022. The following chart is a break-out by service area across the City:



Public Servants (Employees)

The City will experience cost increases in personnel due to an increased cost of insurance premiums, TMRS, and pay increases. In 2022, the budget for raises is 4%. The actual increase in pay is dependent upon performance evaluations and averaged 3.5% in 2021. Insurance costs are estimated to increase by 7%.

Summary

I want to thank the Mayor, City Council and staff for their hard work and dedication as they identified and implemented realistic solutions together.

Our organization is in a position to continue to address the current and future needs of a growing community where residents enjoy an exceptional quality of life and existing businesses thrive.

The City of Heath is an exceptional city with a bright future. We look forward to doing great things together in this fiscal year and beyond.

Respectfully submitted,

Aretha Adams, MPA City Manager



History of City



In 1840, the Texas Congress ordered a central government road to be built from Austin to the mouth of the Kiamichi Creek at its intersection with the Red River. This road crossed the East fork of the Trinity River in the Black Hills.

The Black Hills was name for the rich, black soil. The black soil provided abundant crops for settlers, immigrants and wild game and home to wild turkeys, deer, geese, ducks and buffalo. The Black Hills also provided plentiful timberland and water. Willow trees were so abundant around the natural water sources that location became known as Willow Springs.

Darr Estates was the stomping ground for free roaming buffalo. Each day at sundown, buffalo would migrate through what is now Darr Estates. Children were summoned inside to the safety of their homes by a ringing bell when the buffalo were on the move.

The late 1800's was a period of steady growth for the Black Hills. Rockwall County assumed the operation of Barnes Bridge (bridge which crossed the East fork of the Trinity at the Black Hills allowing transportation into Dallas County.) Businesses located in town. Two schools were established; one in the north on the Pinion farm; one south near the Baptist Church. The two schools were created not from merely growth but due to a quarrel between individuals in the north and south area.

During the 1870's to 1880's, Texas was evolving from an independent territory to a state. Counties were divided and re-divided. The Black Hills was originally zoned in Henderson County, then Nacogdoches County, next Kaufman County. In 1873, a petition was granted situating the Black Hills within the boundaries of the smallest county in Texas. In 1880, the first post office was established for the farming community, by then, commonly referred to as Heath.

In 1902, Heath Independent School District was formed. A new school was constructed on the site of the current Heath City Hall complex.

In 1916, the town of Heath was devastated by fire; the first of three fires that destroyed businesses and slowed the steady growth earlier experienced. The growth was further impacted by the change in livelihood. The once booming farm town no longer provided revenue sufficient to support a family with a small farm; only large farms were profitable. After the 1920's, a decline in population was realized when work began to be sought in the bigger surrounding cities such as Dallas.

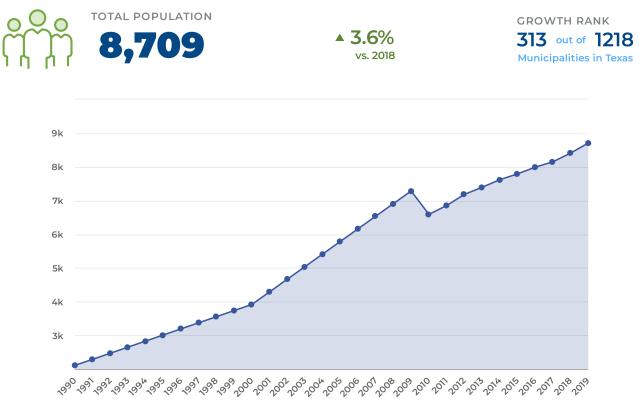
In 1949, the town population was 200. Heath school made the decision to close and merged with Rockwall Independent School District.

The town of Heath was incorporated on October 12, 1959. In 1969, Lake Ray Hubbard became a reality and the City of Heath realized first revenue. One hundred dollars (100) was generated by a franchise with Texas Power and Light. By 1970, population had grown to 520 stemming from home construction. Newcomers were (and still are) attracted to the openness of rural living and proximity to Lake Ray Hubbard. Population estimates have blossomed to 7,400.

Heath: A place to call home for a lifetime.



Population Overview



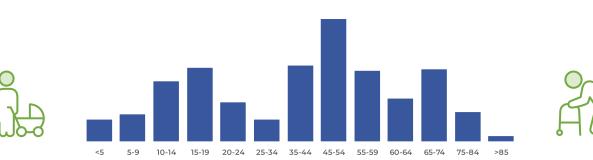
* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.



Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census



POPULATION BY AGE GROUP

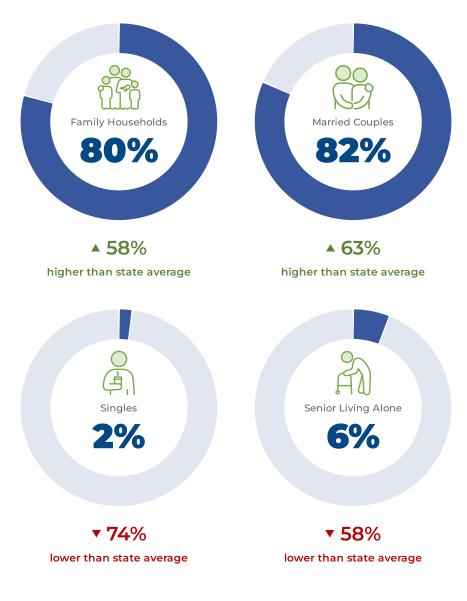
* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

Household Analysis



2,959

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.

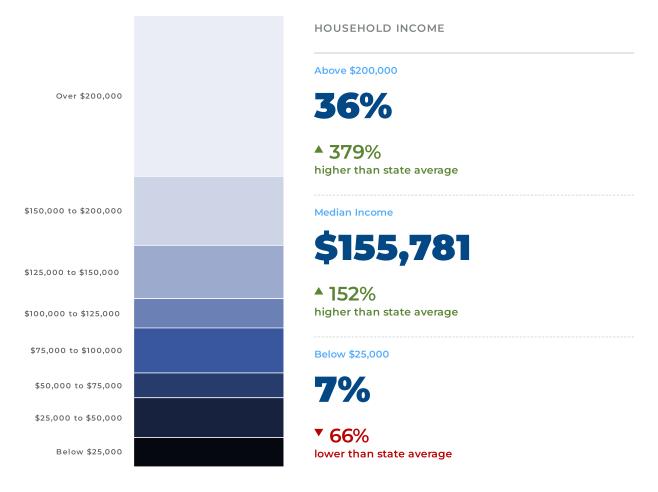


* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census



Economic Analysis

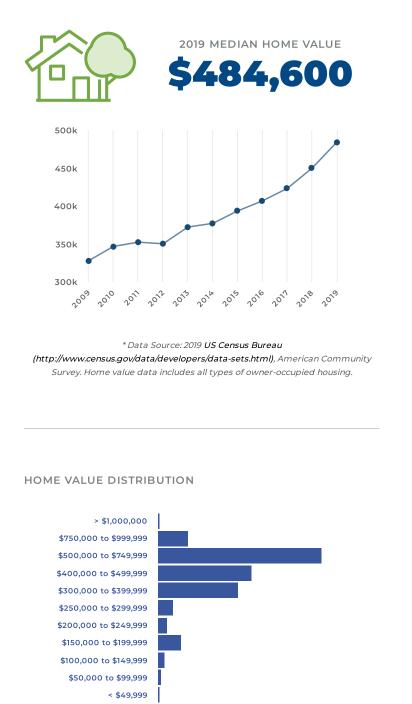
Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.

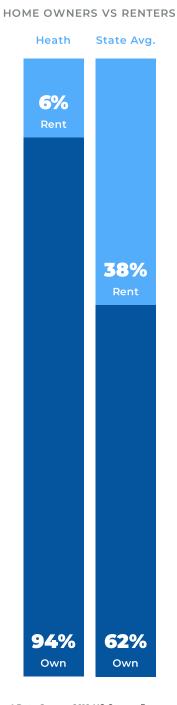


* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census



Housing Overview

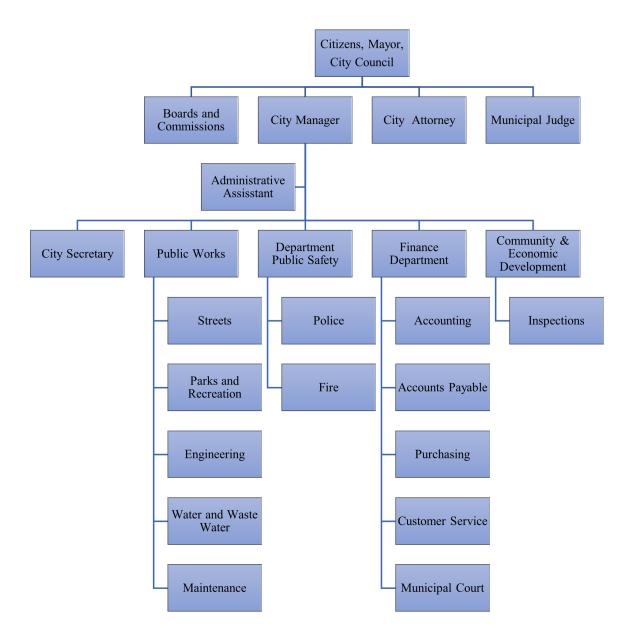




* Data Source: 2019 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing. * Data Source: 2019 US Census Bureau (http://www.census.gov/data/developers/datasets.html), American Community Survey. Home value data includes all types of owner-occupied housing.



Organization Chart





Fund Structure

The financial structure of the budget is organized by funds. A fund is generally defined as a fiscal and accounting entity which has its own self-balancing set of accounts for recording cash and other financial resources, as well as any liabilities or residual equities or balances. Normally, funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

The two types of funds utilized are Governmental and Proprietary. Governmental funds are used for most governmental activities, while Proprietary funds are based on the premise that the city service should be conducted as a business with user fees covering expenses. Governmental funds include: General Fund, Capital Improvements Fund, Debt Service Fund, and Special Revenue Funds. Proprietary funds include: Water and Sewer Fund and Solid Waste Enterprise Fund.

To maintain clarity and consistency in all reporting, the basis of budgeting and the basis of accounting used for the financial reporting are the same. The basis of budgeting for the Governmental Funds is prepared using the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, revenues are considered to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Budgetary control is maintained at the division level in each departmental budget.

Property taxes and interest associated with the current fiscal period are all considered to be susceptible to accrual and also have been recognized as revenues of the current fiscal period. Sales taxes collected and held by the State and merchants at year end on behalf of the City are also recognized as revenue. Franchise taxes, fines and permits, and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

Governmental Type Funds

General Fund - the primary operating fund for the City. Financial resources include: property, sales and other taxes, franchise fees, fines, licenses and fees for services. Operating expenditures provide support for traditional tax-supported municipal services such as Public Safety, Parks and Recreation, Administration and Public Works operations.

Capital Improvements Fund - accounts for the acquisition of capital assets or the construction of major capital projects (such as streets and sidewalks) not being financed by proprietary funds. Financial resources include: proceeds from the sale of obligation bonds, certificates of obligation, TXDOT funds, impact fees and operating fund transfers.

Debt Service Fund - accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds. Financial resources generated by a tax levy based on property values; used to pay debts incurred through the sale of obligation bonds, certificates of obligation, notes payable and other debt instruments. The bonds finance long-term capital improvements to streets, parks, buildings and other infrastructure projects.

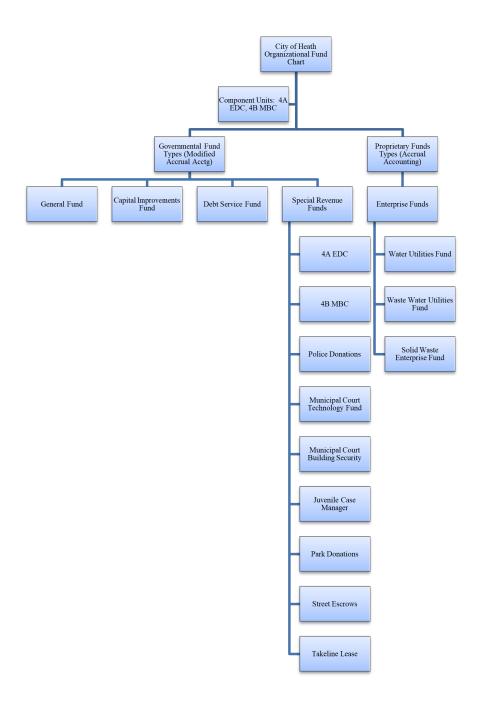
Special Revenue Funds - specific revenue sources that are legally restricted to expenditures for specified purposes (not including expendable trusts or major capital projects). Funds under this category include: Public Safety Fund, Street Escrow Fund, Take Line Lease Administration, HEDC 4A Sales Tax Revenue Fund and HMBC 4B Sales Tax Revenue Fund.

Proprietary Fund

Enterprise Funds - account for operations that are financed and operated in a manner similar to private business; the intent of the City is to provide goods or services to the general public on a continual basis that will be self-supporting through the user charges. Two enterprise funds are maintained: **Water and Sewer Fund** - operates the water distribution system and the waste water treatment plants, waste water pumping stations, and collection systems; and **Solid Waste Enterprise Fund** - accounts for operations of the sanitation function of the City.

All proprietary funds are accounted for using the accrual basis of accounting. Under this method, revenues are recognized when they are earned, and expenses are recognized when they are incurred.







The financial structure of the budget is organized by funds. A fund is generally defined as a fiscal and accounting entity which has its own self-balancing set of accounts for recording cash and other financial resources, as well as any liabilities or residual equities or balances. Normally, funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

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Governmental Type Funds

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Special Revenue Funds - specific revenue sources that are legally restricted to expenditures for specified purposes (not including expendable trusts or major capital projects). Funds under this category include: Public Safety Fund, Street Escrow Fund, Take Line Lease Administration, HEDC 4A Sales Tax Revenue Fund and HMBC 4B Sales Tax Revenue Fund.



Financial Policies

PURPOSE

The purpose of the City of Heath Financial Policies and Practices is to:

- 1. Demonstrate to the citizens of Heath, the investment community, and the bond rating agencies that the City is committed to a strong fiscal operation.
- 2. Provide guidelines for future policymakers and financial managers on common financial goals and strategies.
- 3. Fairly present and fully disclose the financial position of the City in conformity with Generally Accepted Accounting Principles (GAAP).
- 4. Demonstrate compliance with finance-related legal and contractual issues in accordance with the Texas Local Government Code and other legal mandates.

ANNUAL BUDGET

- 1. The budget shall provide a complete financial plan for all City funds and activities and, except as required by law or City Charter, shall be in such a form as the City Manager deems desirable or the City Council may require.
- 2. A budget message explaining the budget both in fiscal terms and in terms of work programs shall be submitted with the budget. It shall outline the proposed financial policies of the City for the ensuing fiscal year, describe the important features of the budget, and indicate any major changes from the current year in financial policies, expenditures, and revenues with reason for such change. It shall also summarize the City's debt position and include such other material as the City Manager deems advisable.
- 3. The budget shall begin with a clear, general summary of its contents, shall show in detail all estimated income, indicating the proposed tax levy, and all proposed expenditures for the ensuing fiscal year.
- 4. Each Director will be responsible for the administration of his/her departmental budget.
- 5. The goal of the City is to balance the operating budget with current revenues. A balanced budget is a budget in which current revenues equal current expenditures.
- 6. The legal level of budgetary control is at the divisional level (division: a specific functional area within a City department). At any time during the fiscal year, the Finance Director may transfer up to \$5,000.00 of the unencumbered appropriated balance between classifications of expenditure within a division. Transfers exceeding \$5,000.00 must be approved by the City Manager. A transfer may not be made from the unencumbered appropriated balance in the Personnel Services classification of expenditure. Any revision that alters total expenditures of any division must be approved by the City Council.

AMENDMENT BY CITY COUNCIL BEFORE ADOPTION

1. After Public Hearings, the City Council may adopt the budget with or without amendment. It may add/increase programs or amounts and may delete/decrease any programs or amounts, except expenditures required by law or for debt service or for estimated cash deficit, provided that no amendment to the budget shall increase the authorized expenditures to an amount greater than the total of estimated income plus funds available from prior years.

RESERVES AND FUND BALANCE

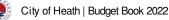
Fund Balance is defined as the assets of a fund less liabilities, as determined at the end of each fiscal year.

- 1. The City will establish reserves for replacement of facilities and equipment.
- 2. The City will avoid utilizing fund balances for operational expenditures.
- 3. The City will strive to maintain fund balance as a percent of operating expenses in the General Fund and General Debt Service Fund and net assets as a percent of operating expenses in the Water/Waste Water Utility Fund and the Sanitation Fund in accordance with the following table:

Fund	Target	Minimum	Maximum
General	25%	20%	30%
Water/Waste Water	25%	20%	30%
Sanitation	25%	20%	30%
General Debt Service		1/12 of next years Prin. & Int.	

In order to achieve the objective of this policy, the following guidelines shall be adhered to:

• A designated fund balance shall be maintained as of October 1 of each year equal to 25% of that year's budgeted expenditures for both the General and Utility Funds.



- As part of the annual budget process, the Finance Director will estimate and prepare a projection of the year-end designated fund balances. Such projection will include an analysis of trends in fund balance levels on a historical and future projection basis. The Finance Director shall present the findings to the City Council as part of the budget review process for the ensuing fiscal year.
- Any anticipated balance in excess of the designated General and Utility Fund Balances may be budgeted to reduce the ensuing year's property tax levy and/or utility rates or may be allocated by the City Council during the course of the fiscal year for special projects.
- The City Council may declare a fiscal emergency and withdraw any amount of the designated General and Utility Fund Balances for purposes of addressing the fiscal emergency. Any such action must also provide for necessary appropriations to restore the designated fund balance to the required balance within a three-year period.

LONG-TERM FINANCIAL PLAN

- 1. The City will establish and maintain a long-term plan that considers future projects, new revenues, anticipated expenditures, and the City's goals.
- 2. The annual budget shall be prepared in conjunction with the long-term financial plan's goals and objectives.
- 3. The City will update replacement and maintenance plans annually and incorporate them into the long-term plan.

FINANCIAL REPORTING

- 1. The Finance Director shall submit to the City Council at its second formal meeting each month the financial condition of the City by budget items, budget estimates versus actuals for the preceding month and for the fiscal year to date.
- 2. The Finance Director shall submit to the City Manager, Mayor, and City Council a quarterly investment report. The investment report will include summarized investment strategies employed in the most recent quarter description of the portfolio in terms of investment securities, maturities, and investment rate of return for the quarter.
- 3. A Comprehensive Annual Financial Report (CAFR) shall be prepared at the end of each fiscal year. The report shall be prepared in accordance with Generally Accepted Accounting Principles (GAAP) and shall include an opinion from an independent certified public accountant designated by the City Council. The CAFR shall be made available for public inspection and shall become part of the records of the City. The results of the audit will be presented to the City Council no later than March 31 of the following year.
- 4. The City will strive to receive and retain the Certificate of Achievement for Excellence in Financial Reporting for its CAFR and the Distinguished Budget Presentation for its annual budget document which are awarded annually by the Government Finance Officers Association of the United States and Canada (GFOA).
- 5. Every five years, the City will issue requests for proposal to choose an auditor.

BASIS OF ACCOUNTING

- 1. The City will account for City finances in accordance with Generally Accepted Accounting Principles established by the Governmental Accounting Standards Board.
- 2. The City uses the modified accrual basis of accounting for the City's general government activities:
- Revenues under the modified accrual basis are recognized when they are measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period.
- Expenditures are recognized when the related fund liability is incurred, if measurable, except for un-matured interest on general long-term debt and certain similar accrued obligations, which are recorded when due.
- 3. The City uses the accrual basis of accounting for the City's enterprise activities:
- Revenues and expenses are recognized when they occur regardless of the timing of related cash flows.
- 4. The City will implement and maintain encumbrance accounting whereby purchase orders are utilized to reserve a portion of the annual budgeted appropriations for future payment when due.

OPERATING POLICY

- 1. Assets will be safeguarded by properly classifying, recording and tagging each asset. An inventory of assets will be maintained and include the description, cost, date of acquisition, department, location and asset identification number. Periodic inventory inspections of assets shall be conducted. Assets will be capitalized when they meet the dollar minimum of \$10,000 and have a useful life of more than one year. For constructed assets the criteria apply to the completed projects.
- 2. The City Manager is authorized to write off bad debt accounts which have been delinquent for more than 120 days. These accounts will be aggressively pursued for collection by any lawful and available means.
- 3. Rates for water, sewer and sanitation enterprise activities shall be maintained at levels sufficient to ensure that annual revenues will be available to pay all direct and indirect costs of the enterprise activities, including costs of operations, capital improvements, maintenance, and principal and interest requirements on outstanding debt.

- 4. In accordance with State law, all uncontested invoices will be paid within 30 days of proper receipt.
- 5. The City will use due caution in analyzing material incentives that are used to encourage development. A cost/benefit analysis will be performed as part of the evaluation. The City will periodically review the tax abatement policy and perform routine audits on companies receiving tax abatements.

REVENUES

- 1. The revenue projections will be made conservatively in order that actual revenues should beat or exceed the budgeted revenues for the year.
- 2. The City will aggressively pursue collection to assure that collectible funds due the City are received in a timely manner.
- 3. The City will apply for Federal and State grants that meet City objectives and are cost beneficial. Departments will oversee daily operations of grant programs, monitor performance and compliance, and keep the Finance division informed of grant-related plans and activities. Grant funding must be authorized by City Council.
- 4. The City will investigate potential new revenue sources, including the capture of user fees.
- 5. The City will strive to obtain franchise agreements that incorporate a franchise or rental fee with all public utilities. The fee structure will be similar to other cities in the area and allowed by the Public Utility Commission.
- 6. Interest earned from investments will be distributed among the funds in accordance with the equity balance of the fund from which the money was provided to be invested.
- 7. Impact fees will be recorded as revenue at the time of assessment.

INVESTMENT POLICY

Investments made by the City will be made in compliance with the City of Heath Investment Policy which has been formally adopted by the City Council. It is the policy of the City to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all State of Texas statutes and City ordinances. The primary objectives, in priority order, of the City's investment activities shall be:

- 1. Safety: Safety of principal is the foremost objective of the investment program. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective the City will diversify its investments by investing funds among a variety of securities offering independent returns and financial institutions.
- 2. Liquidity: The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.
- 3. Public Trust: All participants in the City's investment process shall seek to act responsibly as custodians of the public trust. Investment officers shall avoid any transaction that might impair public confidence in the City's ability to govern effectively.
- 4. Yield: The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and cash flow needs. The City's portfolio shall be designed with the objective of regularly meeting or exceeding the average rate of return on U.S. Treasury Bills at a maturity level comparable to the City's weighted average maturity in days. Return on investment is of secondary importance compared to the safety and liquidity objectives described above.

DEBT ISSUANCE POLICY

- 1. General Obligation Bonds: The City shall have the power to borrow money on the credit of the City and to issue general obligation bonds for permanent public improvements or for any other public purpose not prohibited by the constitution and laws of the State of Texas, and to issue refunding bonds to refund outstanding bonds of the City previously issued. All such bonds shall be issued in conformity with the laws of the State of Texas.
- 2. Revenue Bonds: The City shall have the power to borrow money for the purpose of constructing, purchasing, improving, extending, or repairing public utilities, recreational facilities or any other self-liquidating function not prohibited by the State of Texas, and to issue revenue bonds to evidence the obligations created thereby. Such bonds shall be a charge upon and payable from properties, or interest therein pledged, or the income therefrom, or both. The holders of the revenue bonds shall never have the right to demand payment thereof out of monies raised or to be raised by taxation. All such bonds shall be issued in conformity with the laws of the State of Texas.
- 3. Bonds Incontestable: All bonds of the City having been issued and sold and having been delivered to the purchaser thereof shall thereafter be incontestable and all bonds issued to refund in exchange for outstanding bonds previously issued shall and after said exchange, be incontestable.
- 4. Use of Bond Funds: Any and all bond funds approved by a vote of the citizens of Heath will be expended only for the purposes stated in the bond issue.
- 5. Certificates of Obligation: All certificates of obligation issued by the City shall be approved by ordinance and issued in accordance with the laws of the State of Texas:



Fund	Target	Minimum	Maximum
General	25%	20%	30%
Water/Waste Water	25%	20%	30%
Sanitation	25%	20%	30%
General Debt Service		1/12 of next years Prin. & Int.	

City of Heath Fund Balance Resolution

CITY OF HEATH

RESOLUTION NO. 110719B

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS ADOPTING THE FUND BALANCE POLICY; PROVIDING AN EFFECTIVE DATE.

Whereas, the City Council has reviewed the fund balance policy,

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS:

Section 1. That the Fund Balance Policy as attached hereto as Exhibit "A" is hereby approved and adopted to govern the fund balance practices of the City.

Section 2. That this Resolution shall take effect from and upon its adoption and it is so resolved.

PASSED AND ADOPTED BY THE CITY COUNCIL OF THE CITY OF HEATH, TEXAS, on this 19th day of July 2011.



ATTEST:

Stephanie Galanias, City Secretary



Budget Timeline

Budgetary control is maintained with the annual adoption by the City Council of an operating budget for each Fiscal Year from October 1 to September 30.

The budget is developed on a divisional level and adopted at a fund level. The Finance Department generates monthly reports that detail expenditures and revenues on a divisional and line item level. The reports provide monthly expenditures with year-to-date totals, with a comparison to budget giving a budget balance and unexpended percentage. To further aid in projections, the monthly report provides prior year comparison data of expenditures, revenue and budget balances. The monthly comparison allows the Finance Department to closely monitor balances and tracks revenue streams. By February, forecast models are communicated to each city department regarding the budget position.

The adoption process begins with the staff of each department submitting their revised expenditure estimates for the current year and their estimates for the upcoming year by March. An evaluation of the impact of capital expenditure decisions upon annual operations and the city's operating budget are considered. Reoccurring expenditures for capital improvements and equipment represent a consistent percentage of the City's annual operating budget and are financed on a "pay as you go" basis. Current and future capital equipment needs are highlighted with consideration for efficiency and public safety aiding in the discussion process.

In April, budget worksheets are presented and preliminary direction from the City Manager regarding appropriate budget guidelines and strategy is given to each department. This budget planning process helps each department focuses on requirements to continue its existing level of service, as well as evaluate the potential to expend service levels.

Budget proposals are due to the Finance Department by May for incorporation into a working budget document. A May management meeting is scheduled for the City Manager's Office, Finance staff and departments to jointly review all line items.

The Ad valorem tax projections are a major component of all City budget discussions. When the Certified Tax roll from the Rockwall County Appraisal District is released in late July, the final preparation for a proposed budget is submitted to the City Council.

July, August and September have scheduled City Council workshops to discuss the budget with city staff and hold two Public Hearings. The first Public Hearing is held in mid-August, the second Public Hearing occurs early September. By mid-September, the City Council has voted on the Tax Rate ordinance and the Budget ordinance.

The fiscal year begins October 1. By late December, the completed Budget Document is distributed and made available to the public via website or requested hard copy.



•	Aug 13, 2021
	File budget with City Secretary
•	Sep 14, 2021
	Budget Public Hearing
•	Sep 14, 2021
	Tax Rate Public Hearing
•	Sep 14, 2021
	Vote to Adopt Budget and Tax Rate



Investment Policy Award



GFOA Budget Award

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Heath

Texas

For the Fiscal Year Beginning

October 1, 2020

Christopher P. Morrill

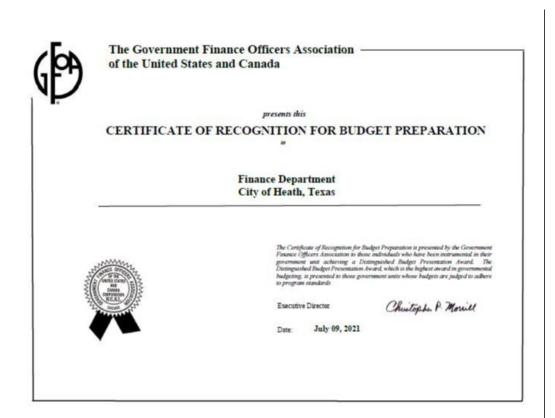
Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Heath**, **Texas**, for its Annual Budget for the fiscal year beginning **October 1**, **2020**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Certificate of Recognition for Budget Preparation





Adopted Ordinances

Taxes Raised

passage of S.B. No. 656, amended Section 102.007 of the Texas Local Government Code to require that the following information be included as the cover page for a budget document:

This budget will raise more revenue from property taxes than last year's budget by an amount of \$156,300, which is a 2.2% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$218,400. This budget is based on a tax rate of \$0.339307, lower than the no-new-revenue tax rate of \$0.357633, and lower than last year's tax rate of \$0.376569.

The record vote of each member of the governing body by name voting on the adoption of the budget was as follows:

FOR: KELSON ELAM, FRANK NEW, JOHN BEAMAN, DONNA ROLATER, PAUL RUFFO, BRENT WEAVER

AGAINST:

ABSENT: RICH KRAUSE

The municipal property tax rates for the preceding fiscal year, and each municipal property tax rate that has been adopted or calculated for the current fiscal year, include:

	Fiscal Year	Fiscal Year
	2022	2021
Proposed/Adopted Property Tax Rate	\$0.339307	\$0.376569
No-New-Revenue Tax Rate	\$0.357633	\$0.373810
No-New-Revenue Maintenance and	\$0.235417	\$0.242152
Operations Tax Rate		
Voter-Approval Tax Rate	\$0.362292	\$0.379612
Debt Tax Rate	\$0.115593	\$0.128985

The total amount of outstanding municipal debt obligations secured by property taxes is \$21,760,923. The total amount of outstanding debt obligations considered self-supporting is \$19,857,076. Self-supporting debt is currently secured by utility revenues, PID assessments and sales tax revenue. In the event such amounts are insufficient to pay debt service, the City will be required to assess an ad valorem tax to pay such obligations.

Fiscal Year 2022 Principal and Interest Requirements for Debt Service are: Property Tax Supported Debt: \$2,592,000, and Self-Supporting Debt: \$3,105,500.

BUDGET OVERVIEW



Budget Summary

		Beginning	Budgeted	Budgeted	One-Time	Budgeted Ending	Projected	
		Fund Balance	Revenue &	Expenditures &	Expenditures	Fund Balance	Fund Balance	Surplus/
			Financing Sources	Financing Uses	2021-2022		9/30/2022	(Deficit)
		10/1/2021	2021-2022	2021-2022		9/30/2022		
Governmental Oper	rating Funds							
	General Fund	4,992,087	8,112,300	7,723,700	1,607,000	3,773,687	40%	(1,218,400
	Debt Service Fund	457,009	2,563,000	2,600,000	0	420,009	16%	(37,000
	Total Governmental Funds	5,449,096	10,675,300	10,323,700	1,607,000	4,193,696		
Enterprise Funds								
	Water Utilities Fund	6,701,979	10,421,200	10,416,700	1,679,300	5,027,179	42%	(1,674,800
	Solid Waste Fund	195,565	971,300	960,200	0	206,665	22%	11,100
	Total Enterprise Funds	6,897,544	11,392,500	11,376,900	1,679,300	5,233,844		
	Total Operating Funds	12,346,640	22,067,800	21,700,600	3,286,300	9,427,540		
Special Revenue								
	Marsha's Happy Haven Fund	87,348	5,100	25,500	0	66,948	263%	(20,400
	Farmers' Market Fund	657	20,000	20,000	0	657	3%	C
	P.A.T.H. Fund	25,867	20,000	14,000	0	31,867	228%	6,000
	Drainage Fund	69,644	20,100	60,000	0	29,744	50%	(39,900
	Fire Station Building Fund	604,455	500,300	25,000	0	1,079,755	4319%	475,300
	General Equip Replacement Fund	290,089	498,726	168,500	0	620,315	368%	330,226
	Utility Equip Replacement Fund	11,547	119,800	87,500	0	43,847	50%	32,300
	Tree Preservation Fund	107,874	40,600	20,800	0	127,674	614%	19,800
	Total Special Revenue Funds	1,197,481	1,224,626	421,300	0	2,000,807		
Component Units								
	HEDC	2,317,492	596,500	465,400	0	2,448,592	526%	131,100
	HMBC	2,764,222	596,500	508,100	0	2,852,622	561%	88,400
	Total Component Units	5,081,715	1,193,000	973,500	0	5,301,215		
	Total of all Funds	18,625,835	24,485,426	23,095,400	3,286,300	16,729,561		



Strategic Plan

January	City Council review of the Comprehensive Annual Financial Report
February	 City Council retreat work session Review of the City's financial condition City Council goal setting Forecast models communicated with each department
March	Each department submits revised current year's expenditures and estimates for the upcoming year. Capital improvement program impacts and capital equipment needs are evaluated
March - May	Mid-year determination of revenue assumptions and projections for current budget
April	Budget worksheets are presented. Preliminary direction from the City Manager regarding appropriate budget guidelines and strategy is given to each department
April - June	Determination of revenue assumptions and forecast revenue for next fiscal year
Mid May	Submissions of departmental budget proposals are due. Preliminary taxable values received from Rockwall County Appraisal District
June	Budget workshops City Council and management
July	Certified tax roll received from Rockwall County Appraisal District
August	Budget briefing(s)
September	Budget public hearing City Council approval of the budget
October	Fiscal Year begins Begin tracking performance measures

Short-term Factors

The largest increase in operational costs over last year's adopted budget are:

- Salaries & Benefits,
- Addition of one Public Safety Officer, and
- Addition of one utility maintenance worker.

The City has budgeted for employee raises of 4% this fiscal year, in previous fiscal year the average was 3.5%, the actual increase is based on performance evaluations. Insurance costs are estimated to increase by 7% this year.

One-time expenses and new programs budgeted for the current fiscal year are as follows:

- Equipment Replacement Funds,
- Fire Station Building Fund,
- Transfer to CIP for Street Improvements,
- Utility System Infrastructure,
- Mobile Light Tower,
- Mobile Generators, and
- 10 Hand Held Radios.

These one-time expenditures are funded with excess unassigned fund balance reserves, this is to keep in line with the City Council's goal of not issuing debt and remaining on a pay as you go system.

The goal of the City Council is to maintain a low tax rate while providing adequate revenue to fund the needs of the community now and in the future. The City Council was able to lower the overall tax rate 3.7262 cents this fiscal year for a tax rate of 33.9307 cents. The Council is able to maintain the low tax rate and prepare for future obligations by adhering to the City's long and short-term operational plan due to taking a fiscally conservative approach to City services.

Sales tax continues to increase since 2012 due to the recent growth within the City. The recent growth is attributed to a strong regional economy and commercial development within the City.



Priorities & Issues

The City's priorities are to maintain high quality city services and implement the City Council's goals and objectives.

City Council Priorities and Goals:

- Plan and prepare for the current and future needs of the City by maintaining a financially sound and stable government,
- Manage growth and development;
- Encourage economic development;
- Identify and address infrastructure needs; and
- Promote livability and community pride.

It is the goal of the City to prepare a budget with respect to the taxpayer's money while providing the highest level of service at the greatest value. Priorities in the budget process include:

- Cost Containment Operating at high efficiency;
- Maintain a stable and low property tax rate;
- Plan for the future of infrastructure and asset management;
- Accounting for high levels of quality of life;
- Maintain healthy fund balances and reserves; and
- Hire and retain highly qualified staff.

The budget includes a 4% increase in salaries; a 7% increase in health insurance; and the addition of one Public Safety Officer. There was additional funding for street repairs; new employee on-boarding; special events; and the Heath Farmers' Market. The City Council is committed to partially fun capital purchases on a pay-as you-go basis to keep the issuance of any new debt service to a minimum. The budget includes transfers of \$1,398,600 to help fund the Drainage Fund; Equipment Replacement Funds; and a Fire Station Building Fund, this is to maintain the goals and priorities of the City Council's pay-as-you-go program.

The property tax value increased 9.9% in the assessed valuation over the prior year. With the increase in property tax valuation, the Council was able to keep the tax rate low while providing adequate revenue to fund the needs of the community now and into the future. The tax rate was reduced overall by 3.7262 cents for a tax rate of 33.9307 cents.

Sales tax revenue increased by 189% since 2012 and this is expected to continue to grow. Recent growth is largely attributable to a strong regional economy and commercial development in the City.

One-Time Expenses and New Programs

The significant one-time expenses included in the Fiscal Year 2022 budget are as follows:

- Equipment Replacement Funds;
- Fire Station Building Funds;
- transfer to CIP for Street Improvements;
- Utility System Infrastructure;
- Mobile Light Tower;
- Mobile Generators; and
- 10 Hand-Helf Radios.

The Fiscal Year 2022 budget estimates that the General Fund unassigned fund balance will be approximately 40% at the end of the fiscal year. A fund balance in excess of 35% may be used on one-time purchases.

The Fiscal Year 2022 budget estimates that the Utility Fund unassigned fund balance will be approximately 42% of budgeted expenses.

A strong local environment contributes to the long-term fiscal stability of the City. Despite challenges presented during the Fiscal Year 2020-2021 year due to the Covid-19 pandemic, the City experienced record-breaking sales tax numbers during the year and continued with issuing a large number of building permits during the year.



Personnel Changes

Personnel allocations occur between the General Fund and the Utility Fund according to the job requirements. All personnel performing tasks for both the General Fund and the Business-type activities are allocated accordingly.

General Fund staffing levels for Fiscal Year 2022 changed in the Department of Public Safety and City Manager departments. The Department of Public Safety added one additional officer, for an increase of 1.0. The City Manager Department promoted the Desktop Support/Production Assistant to the Director of Information Technology. This position is split between the General Fund and the Utility Fund; there was no increase in staffing levels as this was a promotion. The cumulative change to the General Fund is an increase of 1.0.

Utility Fund staffing levels for Fiscal Year 2022 changed in the Utility Administration department. The Water and Waste Water Department added a Maintenance Worker position. This position will be split between the Water and Waste Water Departments in the Utility Fund, for an increase of 0.50 in each department. The City Manager Department promoted the Desktop Support/Production Assistant to the Director of Information Technology. This position is split between the General Fund and the Utility Fund; there was no increase in staffing levels as this position was a promotion. The cumulative change to the Utility Fund is an increase of 1.0.

The total number of budgeted employees or FTE's (Full-Time equivalents) is 61.

Budgeted spending in the General and Utility Fund reflects a six-month probationary increase for applicable positions.



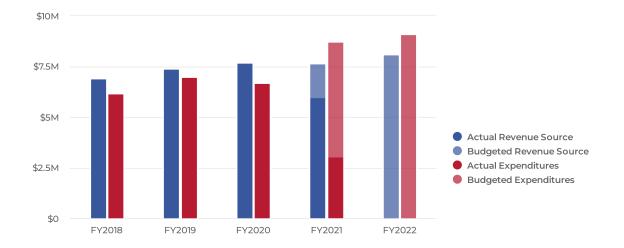
FUND SUMMARIES





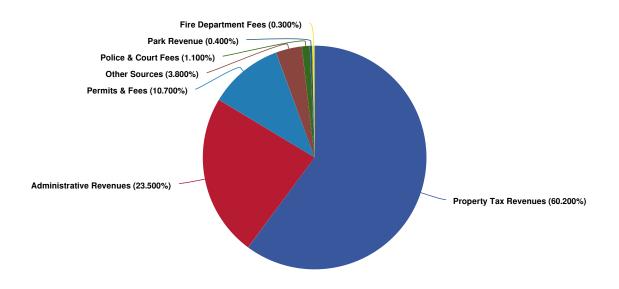
Summary

The City of Heath is projecting \$8.11M of revenue in FY2022, which represents a 6.000% increase over the prior year. Budgeted expenditures are projected to increase by 4.300% or \$378.6K to \$9.13M in FY2022.

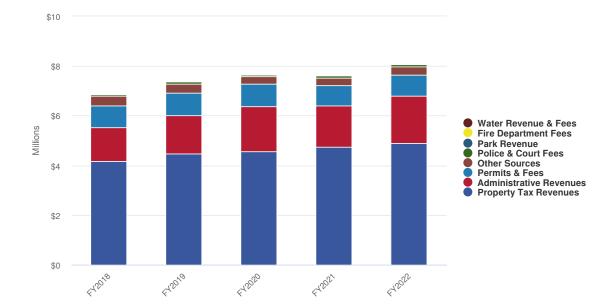


Revenues by Source

Projected 2022 Revenues by Source







Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Property Tax Revenues	\$4,738,388.92	\$4,738,600.00	\$4,880,400.00	3.000%
Administrative Revenues	\$826,060.43	\$1,666,200.00	\$1,904,800.00	14.300%
Permits & Fees	\$279,834.48	\$812,700.00	\$871,700.00	7.300%
Police & Court Fees	\$35,747.52	\$75,100.00	\$92,200.00	22.800%
Fire Department Fees	\$27,716.54	\$27,200.00	\$27,200.00	0.000%
Other Sources	\$80,294.38	\$307,000.00	\$307,000.00	0.000%
Park Revenue	\$12,401.96	\$29,000.00	\$29,000.00	0.000%
Total Revenue Source:	\$6,000,444.23	\$7,655,800.00	\$8,112,300.00	6.000%



Expenditures by Function

<u>Community Development Department</u> - The overall budget was decreased by \$15,200. Expenditures were reduced where possible. In the Operational Items and Materials & Equipments budget there was an \$8,400.00 and \$2,500.00 reduction respectively.

<u>Municipal Court Department</u> - The Professional Services/Judges budget was increased \$11,400 for the monthly payment of \$950 to the municipal Judges.

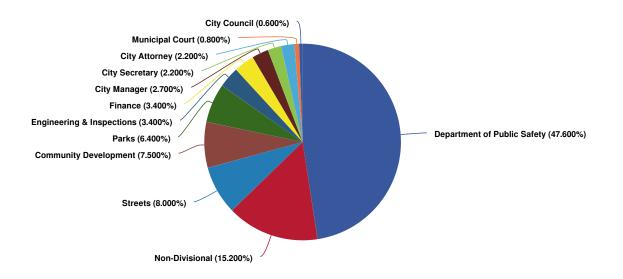
Department of Public Safety Department - There was an increase in the Personnel Services for the addition of one additional public safety officer.

<u>City Secretary Department</u> - The Computer Maintenance Services budget was increased to \$10,800. This is for the annual maintenance fees for the agenda software and the document management software.

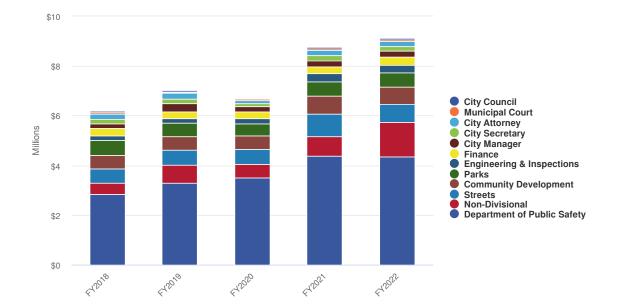
<u>**City Manager Department**</u> - The Personnel Services increased \$23,500, inpart due to promoting the Desktop Support/Production Assistant to Director of Information Technology.

<u>Non-Divisional Department</u> - There was an increase of \$10,000 to the Special Events budget. This was to help accommodate our growing community and the increasing participation in these events.

Budgeted Expenditures by Function





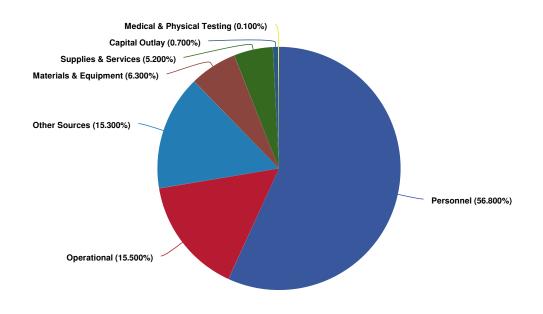


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Streets	\$129,765.03	\$923,400.00	\$730,500.00	-20.900%
Parks	\$172,420.40	\$593,300.00	\$587,300.00	-1.000%
Engineering & Inspections	\$80,649.45	\$314,100.00	\$314,200.00	0.000%
Community Development	\$223,931.00	\$701,000.00	\$686,300.00	-2.100%
Municipal Court	\$21,476.31	\$59,400.00	\$69,100.00	16.300%
Department of Public Safety	\$1,774,164.85	\$4,376,500.00	\$4,343,300.00	-0.800%
City Council	\$25,231.44	\$51,300.00	\$52,200.00	1.800%
City Secretary	\$93,651.26	\$218,300.00	\$202,400.00	-7.300%
City Attorney	\$22,304.34	\$200,100.00	\$200,100.00	0.000%
City Manager	\$88,327.15	\$232,000.00	\$249,300.00	7.500%
Finance	\$119,611.85	\$293,600.00	\$307,100.00	4.600%
Non-Divisional	\$310,150.69	\$785,200.00	\$1,385,000.00	76.400%
Total Expenditures:	\$3,061,683.77	\$8,748,200.00	\$9,126,800.00	4.300%

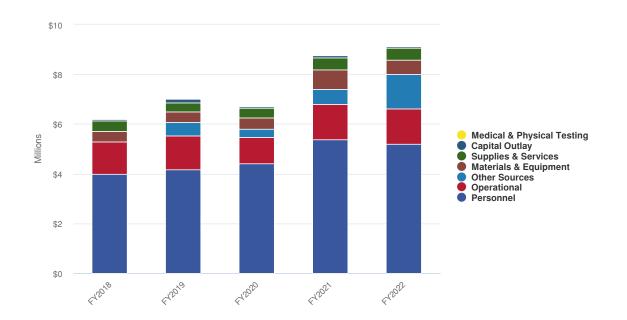


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Personnel	\$2,259,307.70	\$5,365,100.00	\$5,186,400.00	-3.300%
Supplies & Services	\$194,274.87	\$468,700.00	\$474,100.00	1.200%



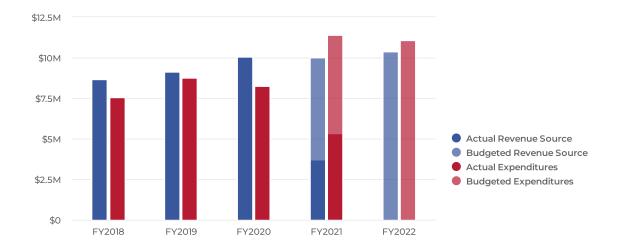
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Operational	\$391,127.71	\$1,439,400.00	\$1,419,200.00	-1.400%
Materials & Equipment	\$57,422.68	\$788,000.00	\$575,000.00	-27.000%
Capital Outlay	\$8,350.81	\$82,200.00	\$64,500.00	-21.500%
Other Sources	\$151,200.00	\$604,800.00	\$1,398,600.00	131.300%
Medical & Physical Testing			\$9,000.00	N/A
Total Expense Objects:	\$3,061,683.77	\$8,748,200.00	\$9,126,800.00	4.300%



The Enterprise Fund is established to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

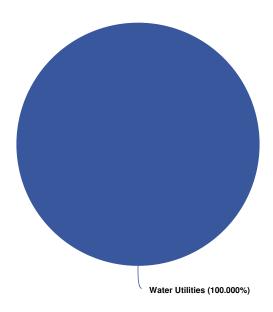


The City of Heath is projecting \$10.42M of revenue in FY2022, which represents a 3.700% increase over the prior year. Budgeted expenditures are projected to decrease by 2.900% or \$329.7K to \$11.09M in FY2022.

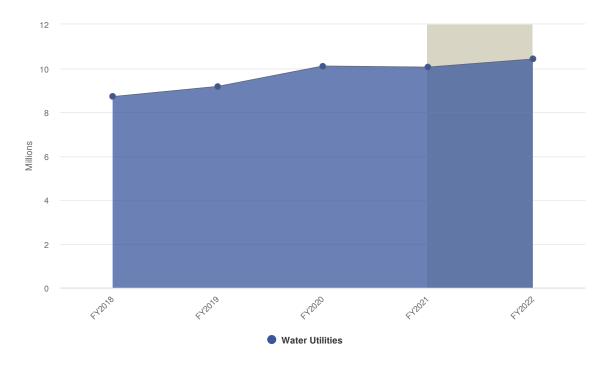


Revenue by Fund

2022 Revenue by Fund





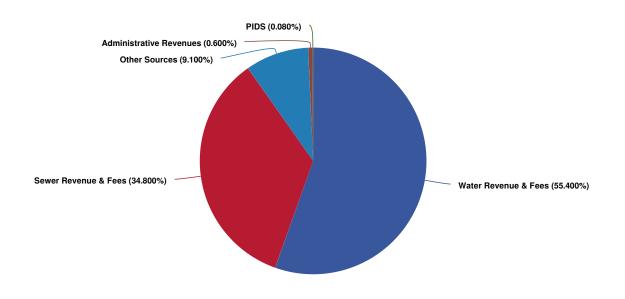


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Water Utilities	\$3,742,943.86	\$10,051,600.00	\$10,421,200.00	3.700%
Total Water Utilities:	\$3,742,943.86	\$10,051,600.00	\$10,421,200.00	3.700%

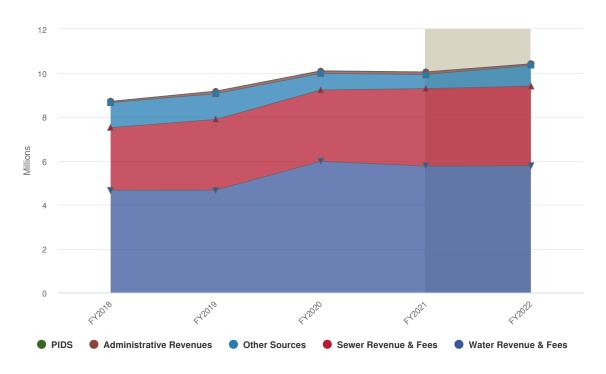


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

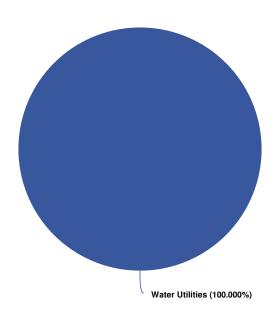


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Administrative Revenues	\$28,069.98	\$107,200.00	\$64,200.00	-40.100%
Water Revenue & Fees	\$1,963,452.63	\$5,760,900.00	\$5,778,300.00	0.300%
Other Sources	\$379,226.89	\$642,700.00	\$944,000.00	46.900%
PIDS	\$37,148.95	\$13,300.00	\$8,300.00	-37.600%
Sewer Revenue & Fees	\$1,335,045.41	\$3,527,500.00	\$3,626,400.00	2.800%
Total Revenue Source:	\$3,742,943.86	\$10,051,600.00	\$10,421,200.00	3.700%

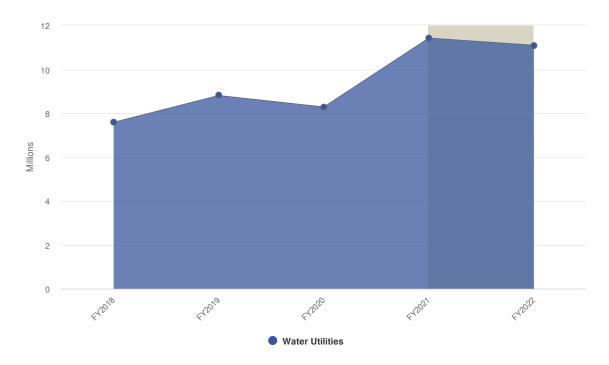
Expenditures by Fund

2022 Expenditures by Fund









Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Water Utilities	\$5,378,171.27	\$11,421,900.00	\$11,092,200.00	-2.900%
Total Water Utilities:	\$5,378,171.27	\$11,421,900.00	\$11,092,200.00	-2.900%

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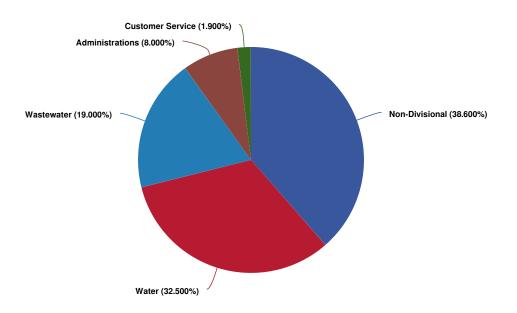
Expenditures by Function

Water Department - The Personnel Services increased to provide 50% of the funding for an additional maintenance worker.

<u>Waste Water Department</u> - The Personnel Services increased to provide 50% of the funding for an additional maintenance worker. The budget for Commododity Purchases decreased by \$7,800; this is due to the cost allocation and services from NTMWD for waste water treatment decrease in total volume.

<u>Utility Administrative Services Department</u> - The Personnel Services budget increased to include the funding for the addition of a Project Engineer. The total cost in salaries and benefits for this position is \$101,200 of which \$50,600 is allocated to the General Fund and to the Utility Fund. The Desktop Support/Production Assistant was promoted to Director of Information Technology.

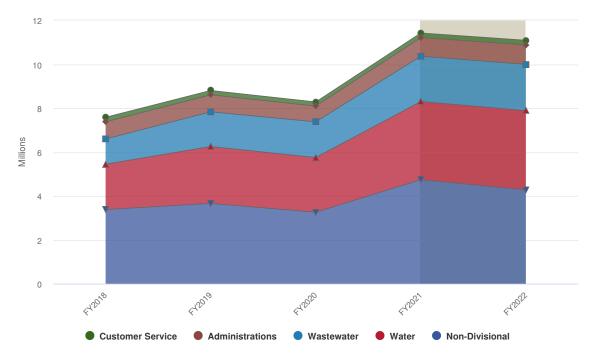
<u>Utility Non-Divisional Department</u> - The NTMWD Debt Service Interceptor budget decreased by \$135,300. The Interceptor Debt Service is the City's pro-rata share of the debt incurred to design and construct the Buffalo Creek Interceptor.



Budgeted Expenditures by Function





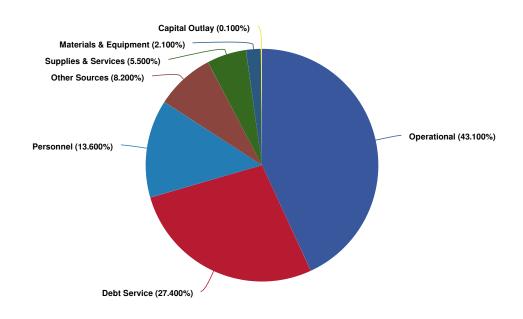


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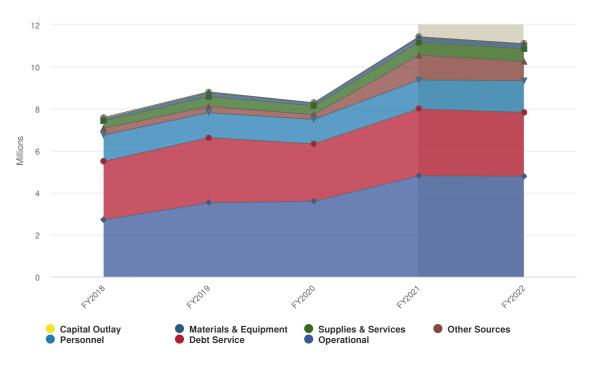
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Water	\$1,205,919.76	\$3,559,700.00	\$3,609,700.00	1.400%
Wastewater	\$1,055,479.09	\$2,064,200.00	\$2,106,400.00	2.000%
Administrations	\$308,395.01	\$850,800.00	\$883,300.00	3.800%
Non-Divisional	\$2,724,720.63	\$4,739,700.00	\$4,277,900.00	-9.700%
Customer Service	\$83,656.78	\$207,500.00	\$214,900.00	3.600%
Total Expenditures:	\$5,378,171.27	\$11,421,900.00	\$11,092,200.00	-2.900%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Personnel	\$552,412.54	\$1,373,900.00	\$1,509,700.00	9.900%
Supplies & Services	\$198,834.06	\$608,600.00	\$608,600.00	0.000%
Operational	\$2,000,499.78	\$4,807,200.00	\$4,781,500.00	-0.500%
Materials & Equipment	\$78,322.77	\$227,500.00	\$227,500.00	0.000%
Capital Outlay	\$4,485.62	\$34,500.00	\$16,500.00	-52.200%
Debt Service	\$2,246,816.50	\$3,183,000.00	\$3,041,400.00	-4.400%
Other Sources	\$296,800.00	\$1,187,200.00	\$907,000.00	-23.600%
Total Expense Objects:	\$5,378,171.27	\$11,421,900.00	\$11,092,200.00	-2.900%



The Solid Waste Fund contracts with Progressive Waste Solutions of TX to collect waste and recyclables for disposal at the designated landfill or recycling facility.



Funa



Mondays: Residents west of FM 740 Tuesdays: Residents east of FM 740

If collection is impacted by a holiday that falls on a Monday or Tuesday, the City of Heath will publish special collection schedules www.heathtx.com .

To initiate new service, order additional carts, or have excess trash cans removed, please call the City's Utility Billing Dept. at 972-771-6228.

Trash Cart Service

All your household trash and yard waste can be placed in your trash cart. All City of Heath customers receive a 95-gallon rolling poly cart for trash collection, and a 95-gallon rolling poly cart for recyclables.

The following items CANNOT be accepted on the regular trash route: Antifreeze, Batteries, Garden Chemicals, Gasoline, Hazardous Waste, Pool Chemicals, Wet Paint or Tires. Please set trash and recycle carts out by 7 A.M. at least 3 feet away from stationary objects such as cars, mailboxes, fences, gas meters, etc.

Bulk Waste

Need help disposing of large items that will not fit in your trash cart?

Progressive Waste Solutions of Texas will collect bulk waste from your curb. Call Progressive Waste Solutions of Texas at 469-452-8000 for more details.

Bulk items can include furniture, appliances (refrigerators must have a certificate verifying that all Freon has been removed), extra trash and yard waste.

Additional Resources: www.heathtx.com www.progressivewaste.com (http://progressivewaste.com/)

Heath Recycle Guide

Recycling – It has never been made easier!

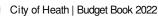
Recycling has changed over the past years, simplifying the process so that everyone can take part.

Recyclable materials do not need to be sorted, just placed in your recycling cart. All the recycling efforts are adding up to thousands and thousands of new products made of recycled materials. Recycling conserves natural resources, saves landfill space and saves energy. Recycling improves our environment, our quality of life and our planet's future.

Your recycling carts are collected on the same day as your trash each week. All recyclable materials are brought to the Progressive Waste Solutions of Texas facility where they are sorted and bailed. The bails of recycled material are received by companies that use recycled materials to make new products.

What can be recycled?

• Aluminum (no cans or aluminum foil)</



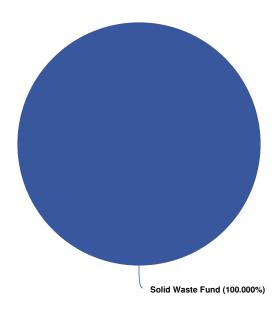
Summary

The City of Heath is projecting \$971.3K of revenue in FY2022, which represents a 6.900% increase over the prior year. Budgeted expenditures are projected to increase by 4.400% or \$40.1K to \$960.2K in FY2022.



Revenue by Fund

2022 Revenue by Fund







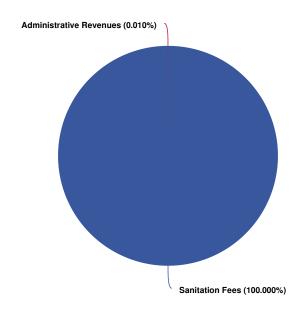
Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Solid Waste Fund	\$376,075.92	\$909,000.00	\$971,300.00	6.900%
Total Solid Waste Fund:	\$376,075.92	\$909,000.00	\$971,300.00	6.900%

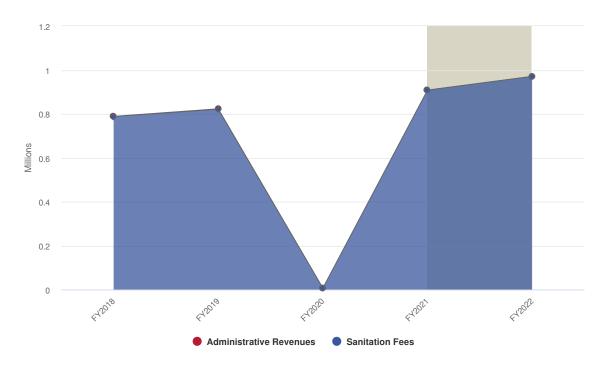
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Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

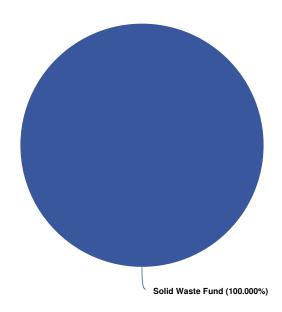


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Administrative Revenues	\$45.31	\$1,000.00	\$100.00	-90.000%
Sanitation Fees	\$376,030.61	\$908,000.00	\$971,200.00	7.000%
Total Revenue Source:	\$376,075.92	\$909,000.00	\$971,300.00	6.900%

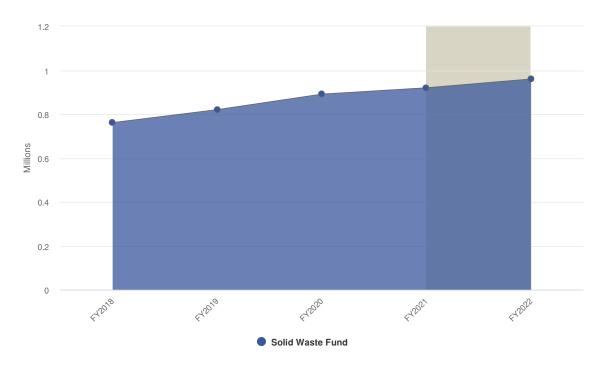
Expenditures by Fund

2022 Expenditures by Fund





Budgeted and Historical 2022 Expenditures by Fund



Grey background indicates budgeted figures.

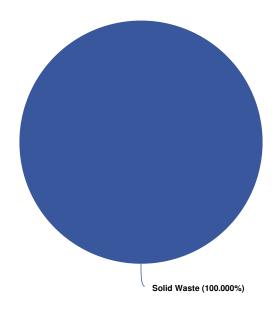
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Solid Waste Fund	\$365,485.00	\$920,100.00	\$960,200.00	4.400%
Total Solid Waste Fund:	\$365,485.00	\$920,100.00	\$960,200.00	4.400%

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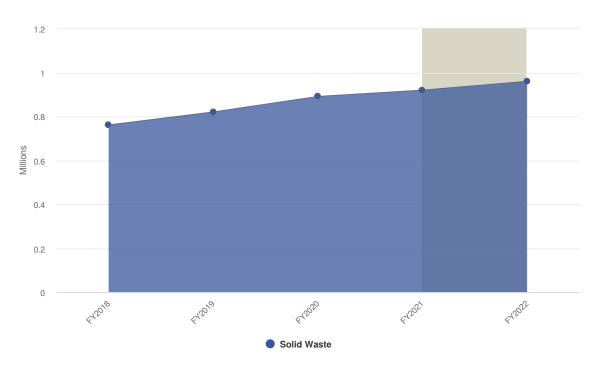


Expenditures by Function

Budgeted Expenditures by Function



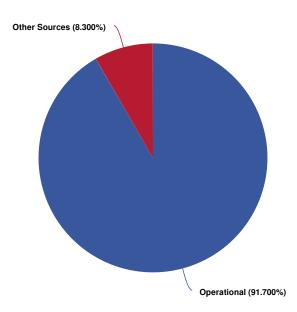
Budgeted and Historical Expenditures by Function



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Solid Waste	\$365,485.00	\$920,100.00	\$960,200.00	4.400%
Total Expenditures:	\$365,485.00	\$920,100.00	\$960,200.00	4.400%

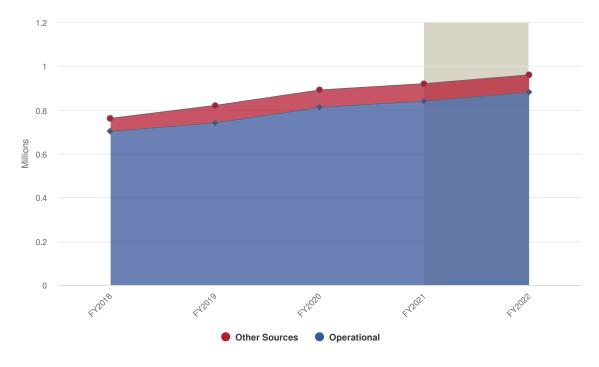
Expenditures by Expense Type

Budgeted Expenditures by Expense Type





Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Operational	\$345,485.00	\$840,100.00	\$880,200.00	4.800%
Other Sources	\$20,000.00	\$80,000.00	\$80,000.00	0.000%
Total Expense Objects:	\$365,485.00	\$920,100.00	\$960,200.00	4.400%



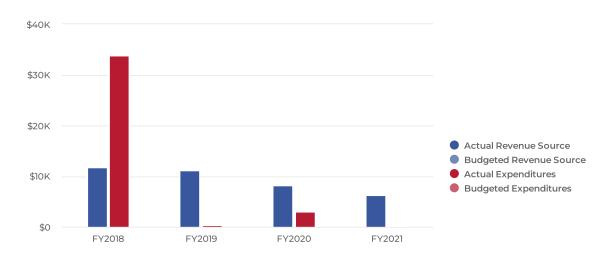


GASB 54: Special Revenue Funds are used to account for, and report proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Proceeds of specific revenue source that are restricted or committed should be recognized as revenue funds and not in the fund initially receiving them.

Municipal Court Technology Fund, Municipal Court Building Security Fund and Municipal Court Juvenile Case Manager Fund are restricted special revenue. Park Land Dedication funds are committed park donations, as well as Street Escrow. Police Donations are assigned special revenue.

Summary

The City of Heath is projecting N/A of revenue in FY2022, which represents a 0.000% increase over the prior year. Budgeted expenditures are projected to increase by 0.000% or N/A to N/A in FY2022.

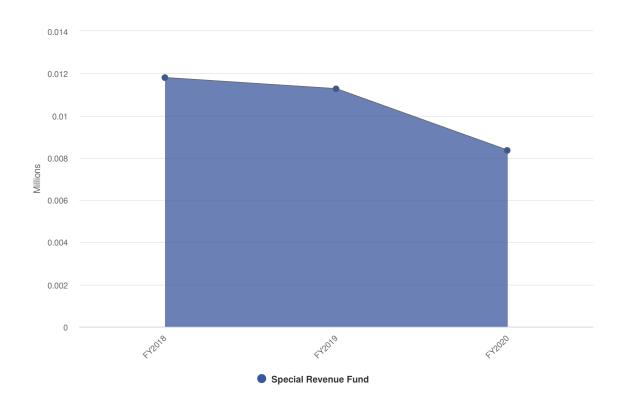




Revenue by Fund

2022 Revenue by Fund

Budgeted and Historical 2022 Revenue by Fund



Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Special Revenue Fund	\$6,382.40	\$0.00	N/A

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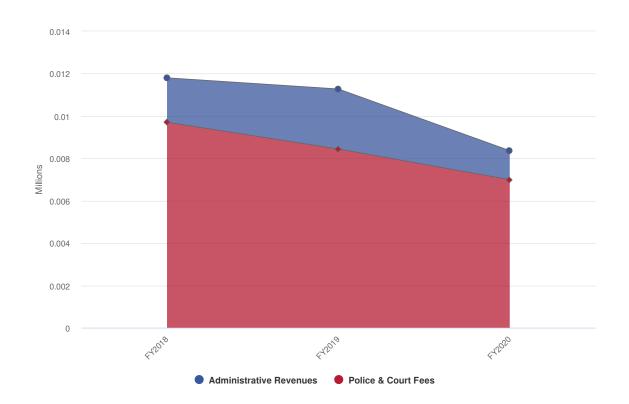
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Special Revenue Fund:	\$6,382.40	\$0.00	N/A

Revenues by Source

Projected 2022 Revenues by Source





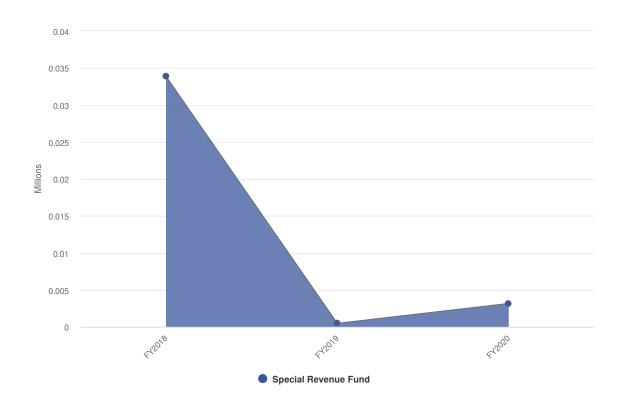


Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source			
Administrative Revenues	\$359.34	\$0.00	N/A
Police & Court Fees	\$6,023.06	\$0.00	N/A
Total Revenue Source:	\$6,382.40	\$0.00	N/A

Expenditures by Fund

2022 Expenditures by Fund

Budgeted and Historical 2022 Expenditures by Fund



Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Special Revenue Fund	\$82.27	\$0.00	N/A

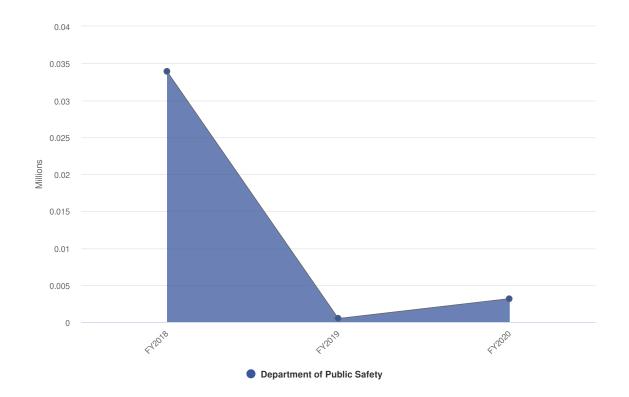
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Special Revenue Fund:	\$82.27	\$0.00	N/A

Expenditures by Function

Budgeted Expenditures by Function





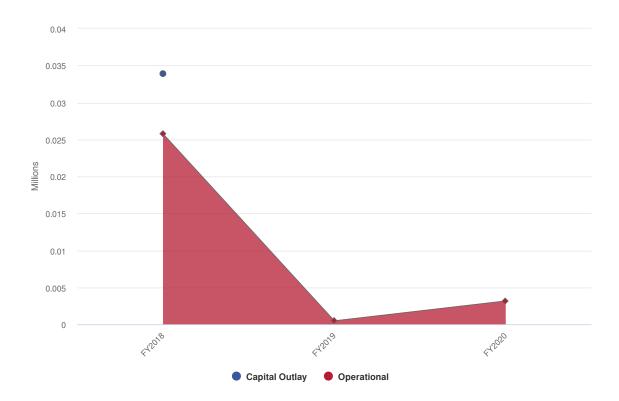


Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures			
Department of Public Safety	\$82.27	\$0.00	N/A
Total Expenditures:	\$82.27	\$0.00	N/A



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects			
Operational	\$82.27	\$0.00	N/A
Total Expense Objects:	\$82.27	\$0.00	N/A

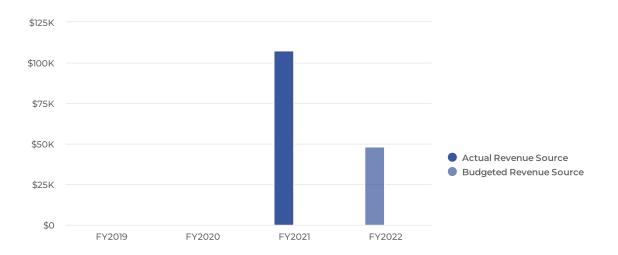




The City of Heath established a Tree Preservation Fund to enhance flood protection and tree preservation. Several methods for reducing flood losses and encouraging the preservation of mature trees have been identified and listed in the City's Code of Ordinances. The policy will benefit the City's parks, trails, and street medians by providing a funding source to replenish a certain portion of trees being demolished through land development activities.



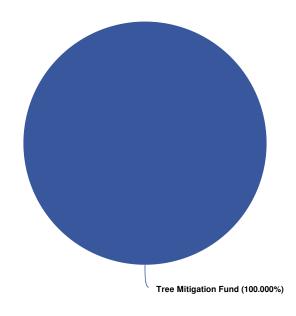
The City of Heath is projecting \$48.6K of revenue in FY2022, which represents a % increase over the prior year. Budgeted expenditures are projected to increase by 0.000% or N/A to N/A in FY2022.





Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



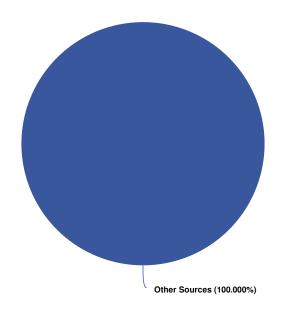


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Tree Mitigation Fund	\$107,874.00	\$0.00	\$48,600.00	N/A

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Tree Mitigation Fund:	\$107,874.00	\$0.00	\$48,600.00	N/A

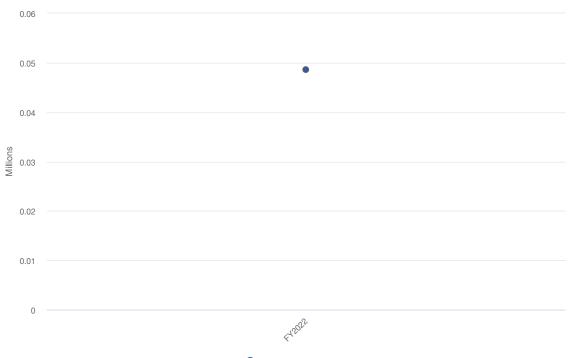
Revenues by Source

Projected 2022 Revenues by Source









Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Other Sources	\$107,874.00	\$0.00	\$48,600.00	N/A
Total Revenue Source:	\$107,874.00	\$0.00	\$48,600.00	N/A





Heath resident Virginia Jackson formally proposed an All-Inclusive Park to be located within Terry Park to the Park Board and City Council in January 2019. The goal of the park is to provide a special park in a unique area that incorporates the beauty, serenity and wonders of nature with an educational and sensory experience that children with special needs can enjoy along with all ability children. All funding to build this amenity on the public site is to come from private donors. Mrs. Jackson received unanimous support of the concept, and both the Park Board and City Council approved the City Manager executing a professional services agreement with Luna Middleman Architects to develop a schematic design which was presented to by entities in June 2019. The Park Board is now serving as an advisory body to address opportunities and concerns of the proposed parks and make recommendations to City Council on these items, including the formal dedication of the site for this purpose.

Marsha's Happy Haven is funded with private donations.



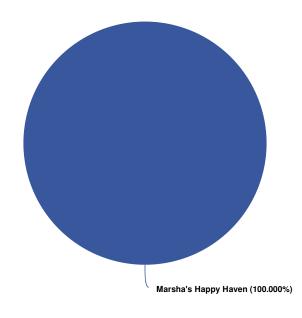
Summary

The City of Heath is projecting \$5.1K of revenue in FY2022, which represents a 89.900% decrease over the prior year. Budgeted expenditures are projected to decrease by 71.800% or \$65K to \$25.5K in FY2022.

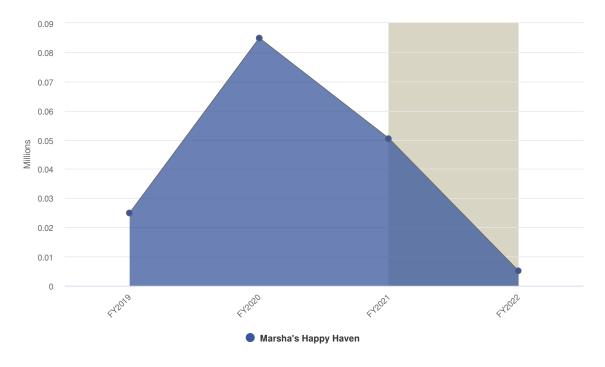


Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund

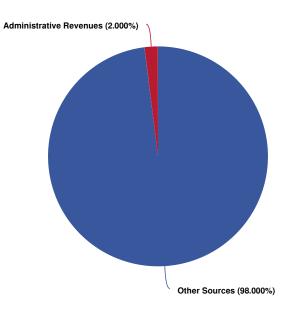


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Marsha's Happy Haven	\$236.51	\$50,500.00	\$5,100.00	-89.900%

Name		FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total M	/arsha's Happy Haven:	\$236.51	\$50,500.00	\$5,100.00	-89.900%

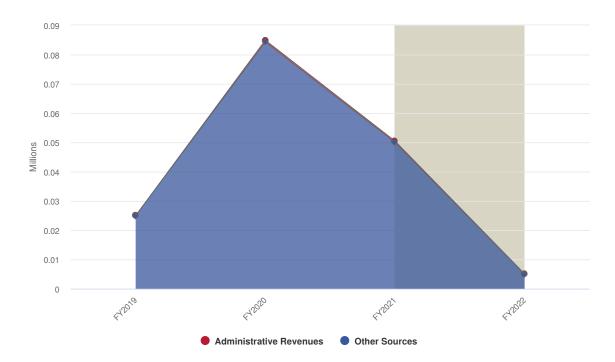
Revenues by Source

Projected 2022 Revenues by Source





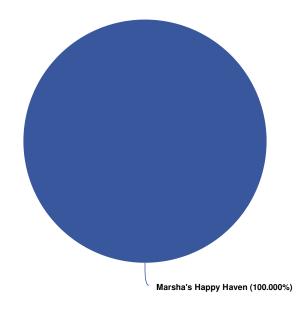
Budgeted and Historical 2022 Revenues by Source



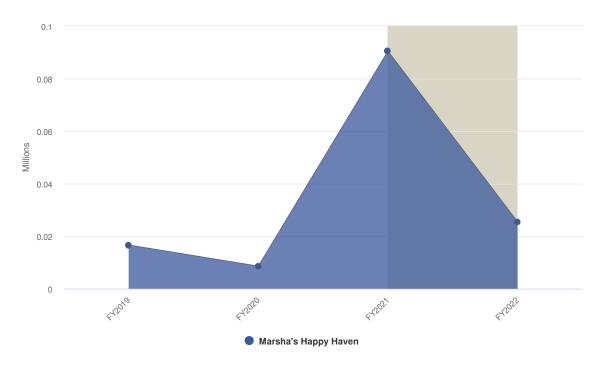
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Administrative Revenues	\$36.51	\$500.00	\$100.00	-80.000%
Other Sources	\$200.00	\$50,000.00	\$5,000.00	-90.000%
Total Revenue Source:	\$236.51	\$50,500.00	\$5,100.00	-89.900%

Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

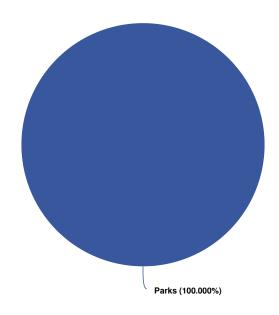


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Marsha's Happy Haven	\$1,630.00	\$90,500.00	\$25,500.00	-71.800%

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Marsha's Happy Haven:	\$1,630.00	\$90,500.00	\$25,500.00	-71.800%

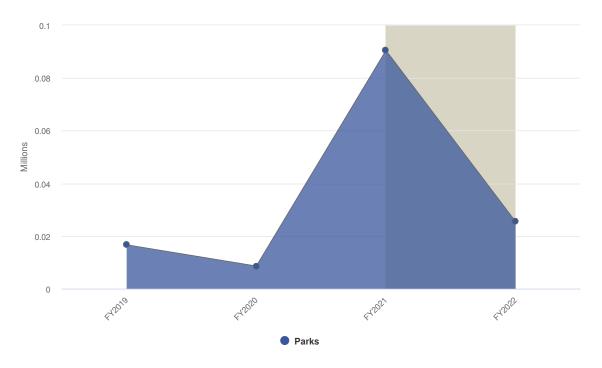
Expenditures by Function

Budgeted Expenditures by Function





Budgeted and Historical Expenditures by Function



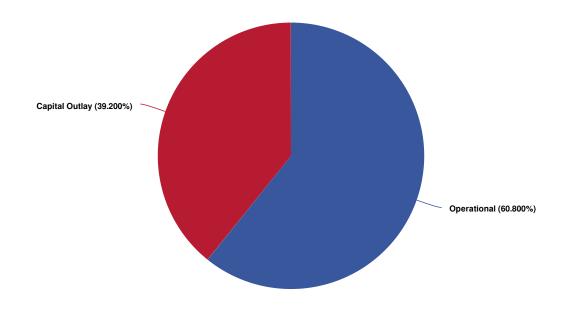
Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Parks	\$1,630.00	\$90,500.00	\$25,500.00	-71.800%
Total Expenditures:	\$1,630.00	\$90,500.00	\$25,500.00	-71.800%

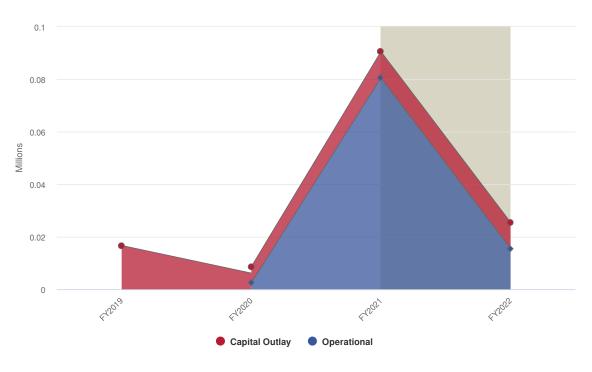


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Operational	\$0.00	\$80,500.00	\$15,500.00	-80.700%
Capital Outlay	\$1,630.00	\$10,000.00	\$10,000.00	0.000%
Total Expense Objects:	\$1,630.00	\$90,500.00	\$25,500.00	-71.800%



The Heath Farmers' Market is an invitation-only local market that showcases the bounties of the fall growing season. The vendors, who are selected, are from Rockwall County and adjacent counties and offer organic produce, meat, seafood, artesian cheeses, specialty products and more. There will also be food trucks. The Heath Farmers' Market is scheduled to be open from 2 p.m. to 6 p.m. on Saturdays from September 28 through November 30. A free concert will follow each market after it closes at 6 p.m.

The Farmers' Market is funded with private donations.

Summary

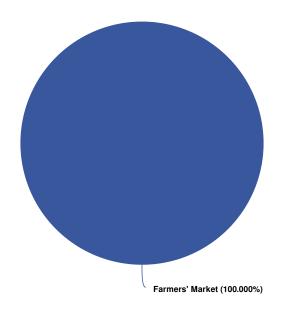
The City of Heath is projecting \$20K of revenue in FY2022, which represents a % increase over the prior year. Budgeted expenditures are projected to increase by % or \$18.7K to \$18.7K to \$18.7K in FY2022.



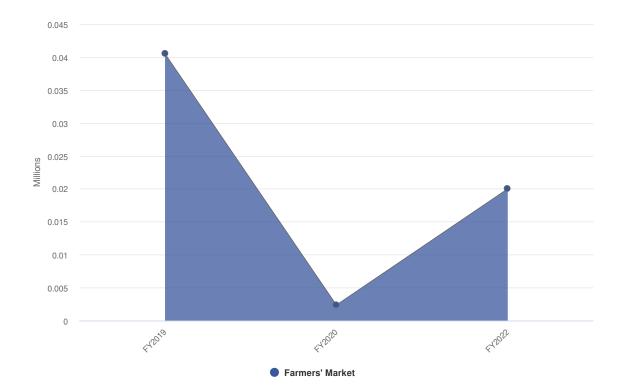


Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund

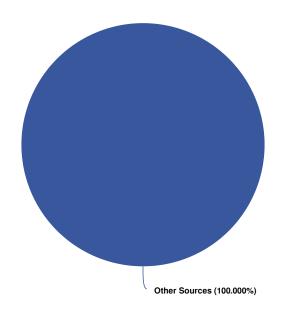


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Farmers' Market	\$0.09	\$0.00	\$20,000.00	N/A

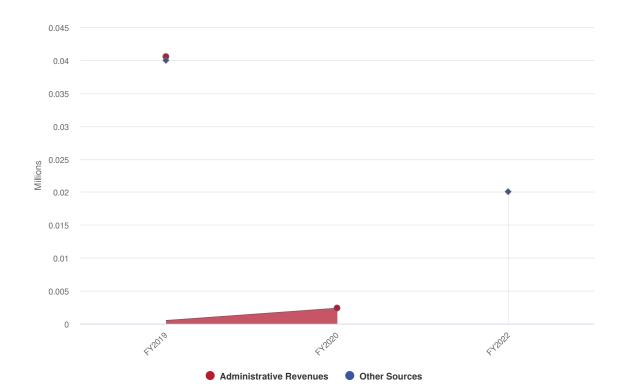
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Farmers' Market:	\$0.09	\$0.00	\$20,000.00	N/A

Revenues by Source

Projected 2022 Revenues by Source



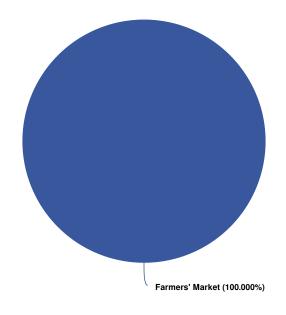




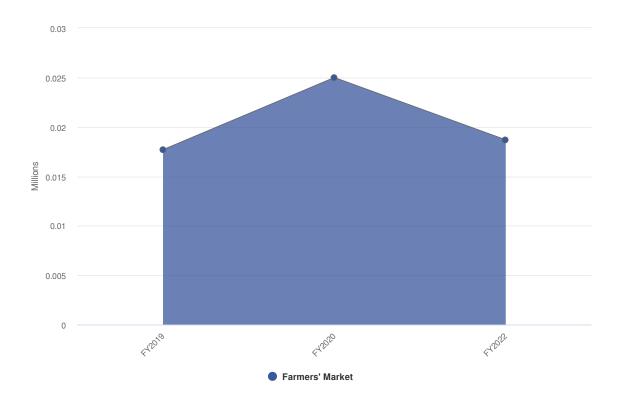
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Administrative Revenues	\$0.09	\$0.00	\$0.00	0.000%
Other Sources	\$0.00	\$0.00	\$20,000.00	N/A
Total Revenue Source:	\$0.09	\$0.00	\$20,000.00	N/A

Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

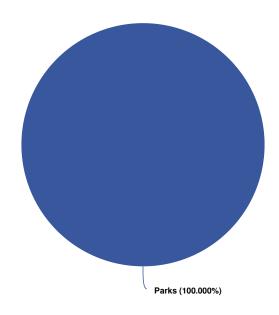


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Farmers' Market	\$0.00	\$0.00	\$18,700.00	N/A

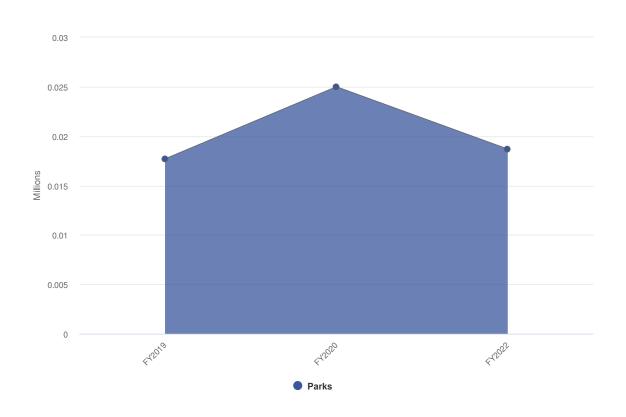
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Farmers' Market:	\$0.00	\$0.00	\$18,700.00	N/A

Expenditures by Function

Budgeted Expenditures by Function





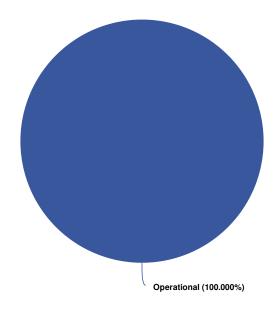


Budgeted and Historical Expenditures by Function

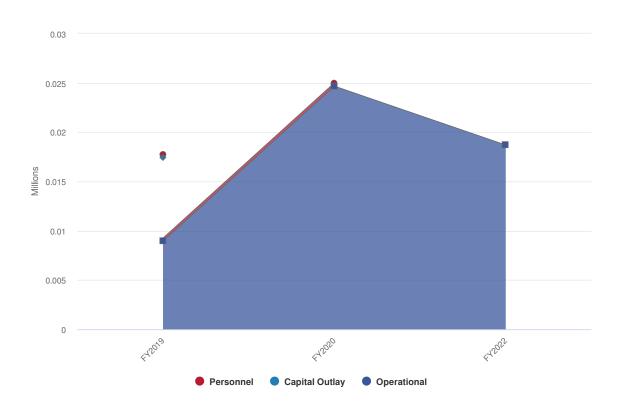
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Parks	\$0.00	\$0.00	\$18,700.00	N/A
Total Expenditures:	\$0.00	\$0.00	\$18,700.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type





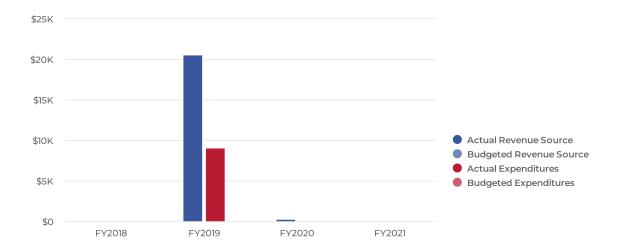
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Operational	\$0.00	\$0.00	\$18,700.00	N/A
Total Expense Objects:	\$0.00	\$0.00	\$18,700.00	N/A





Summary

The City of Heath is projecting N/A of revenue in FY2022, which represents a 0.000% increase over the prior year. Budgeted expenditures are projected to increase by 0.000% or N/A to N/A in FY2022.

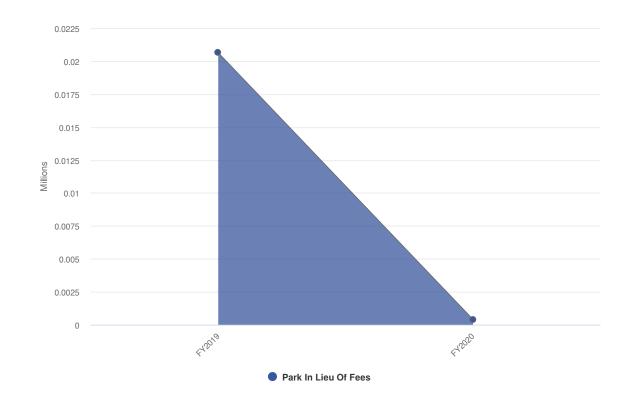


Revenue by Fund

2022 Revenue by Fund





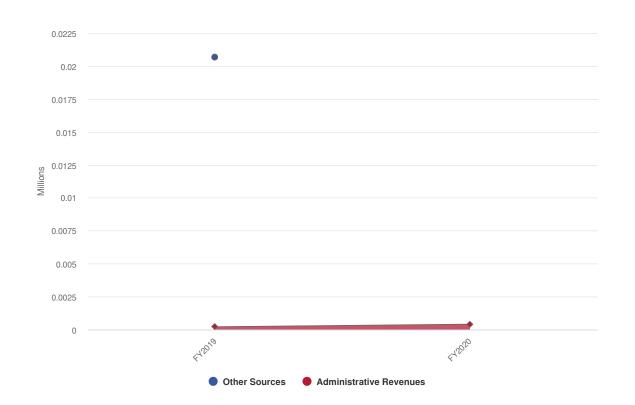


Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Park In Lieu Of Fees	\$17.52	\$0.00	N/A
Total Park In Lieu Of Fees:	\$17.52	\$0.00	N/A

Revenues by Source

Projected 2022 Revenues by Source

Budgeted and Historical 2022 Revenues by Source



Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source			

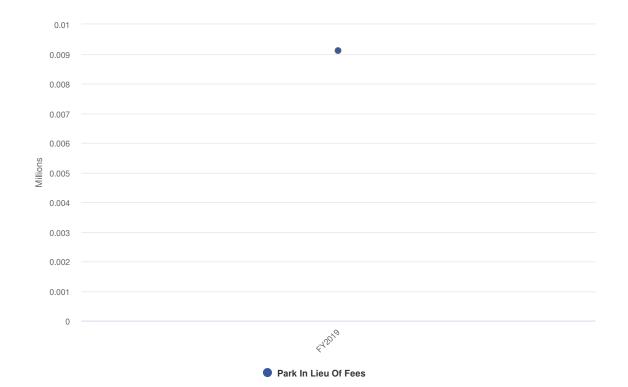
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Administrative Revenues	\$17.52	\$0.00	N/A
Total Revenue Source:	\$17.52	\$0.00	N/A

Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

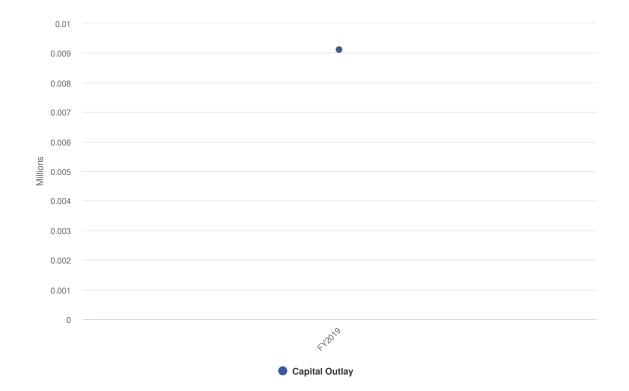


Expenditures by Expense Type

Budgeted Expenditures by Expense Type





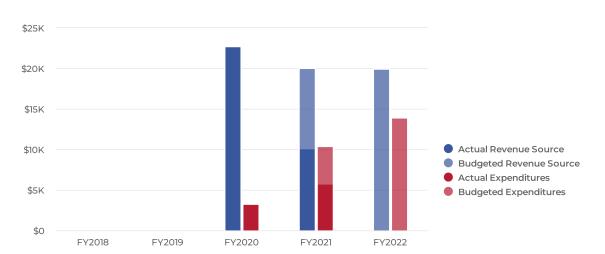






The City of Heath and Park Board launched the Parks And Trails of Heath (P.A.T.H.), a new fund raising program that gives citizens and local businesses the opportunity to help accelerate the expansion and improvement of the City's parks and trail system. Initial P.A.T.T. funded projects are focused on improving Towne Center Park, located at the heath the Heath and along the Towne Center Overlay District, which is designed to be walkable and bikeable with trails already running around and through the Tom Thumb retail center and connecting to Towne Center Park.

P.A.T.H. projects are funded by private donations in partnership with the EDC and MBC.



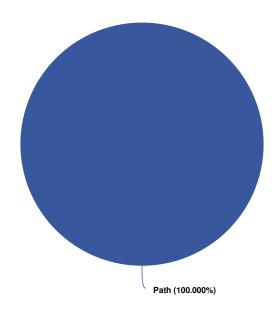
Summary

The City of Heath is projecting \$20K of revenue in FY2022, which represents a 0.500% decrease over the prior year. Budgeted expenditures are projected to increase by 33.300% or \$3.5K to \$14K in FY2022.

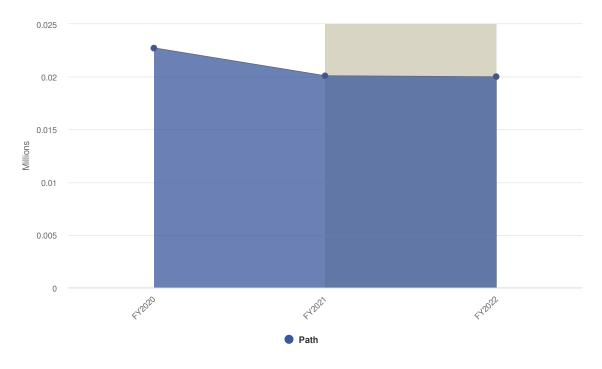


Revenue by Fund

2022 Revenue by Fund





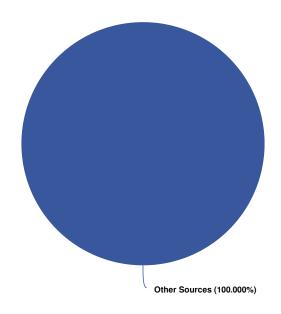


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Path	\$10,183.00	\$20,100.00	\$20,000.00	-0.500%

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Path:	\$10,183.00	\$20,100.00	\$20,000.00	-0.500%

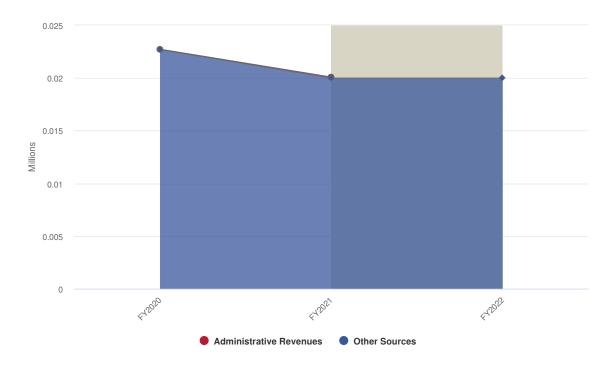
Revenues by Source

Projected 2022 Revenues by Source





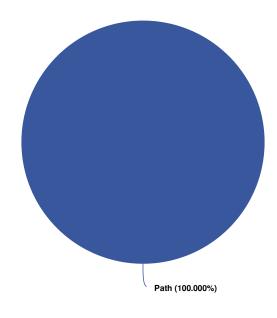
Budgeted and Historical 2022 Revenues by Source



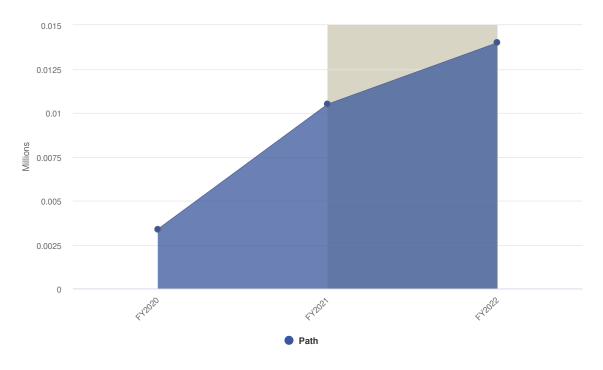
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Administrative Revenues	\$9.79	\$100.00	\$0.00	-100.000%
Other Sources	\$10,173.21	\$20,000.00	\$20,000.00	0.000%
Total Revenue Source:	\$10,183.00	\$20,100.00	\$20,000.00	-0.500%

Expenditures by Fund

2022 Expenditures by Fund





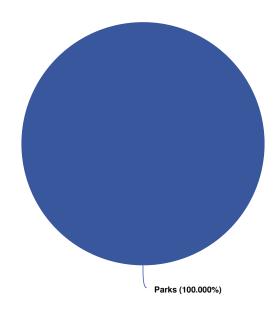


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Path	\$5,866.00	\$10,500.00	\$14,000.00	33.300%

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Path:	\$5,866.00	\$10,500.00	\$14,000.00	33.300%

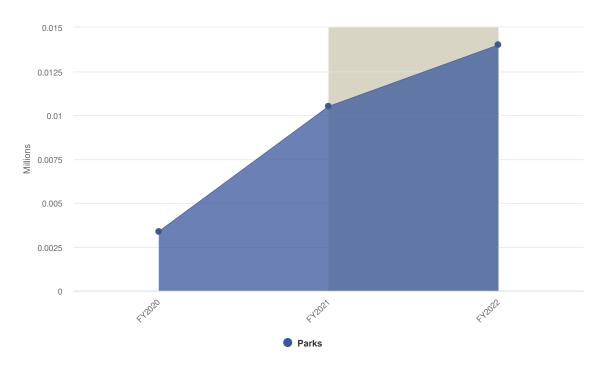
Expenditures by Function

Budgeted Expenditures by Function





Budgeted and Historical Expenditures by Function

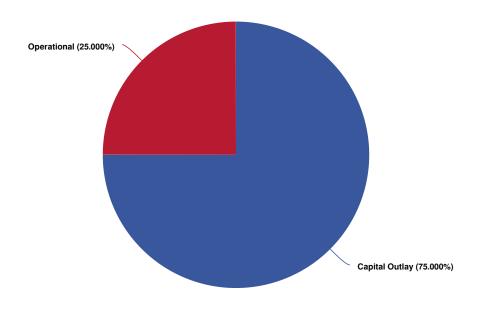


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Parks	\$5,866.00	\$10,500.00	\$14,000.00	33.300%
Total Expenditures:	\$5,866.00	\$10,500.00	\$14,000.00	33.300%

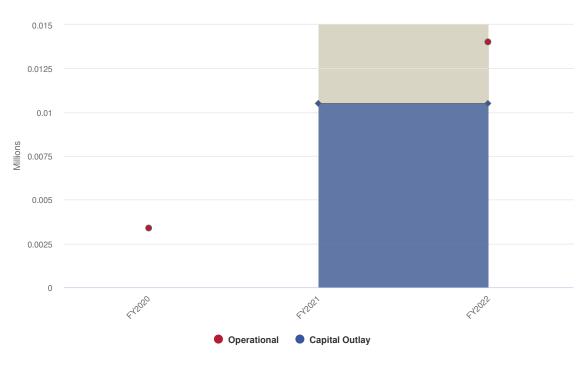


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Operational	\$147.00	\$0.00	\$3,500.00	N/A
Capital Outlay	\$5,719.00	\$10,500.00	\$10,500.00	0.000%
Total Expense Objects:	\$5,866.00	\$10,500.00	\$14,000.00	33.300%



The City of Heath crated a Drainage Repair Participation Program to assist in the cost of drainage repairs on privately owned residential properties that meet the program's criteria for assistance. The standard maximum financial participation by the City is \$15,000 or 50% of the project, whichever is less.

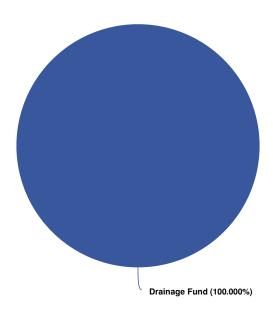


The City of Heath is projecting \$20.1K of revenue in FY2022, which represents a % increase over the prior year. Budgeted expenditures are projected to increase by 0.000% or N/A to \$60K in FY2022.



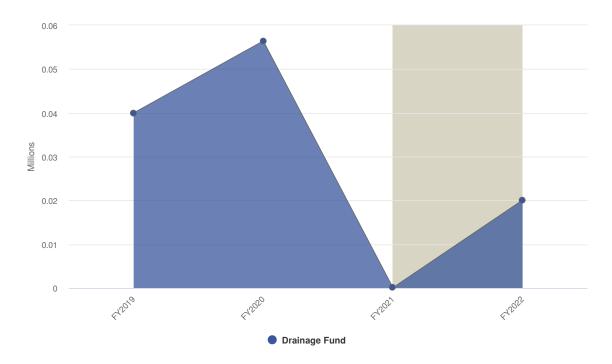
Revenue by Fund

2022 Revenue by Fund









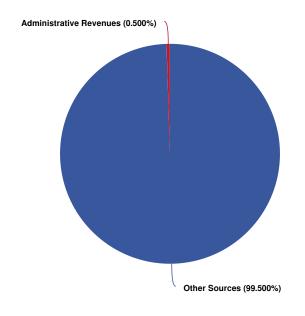
Grey background indicates budgeted figures.

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Drainage Fund	\$25,638.51	\$100.00	\$20,100.00	20,000.000%
Total Drainage Fund:	\$25,638.51	\$100.00	\$20,100.00	20,000.000%

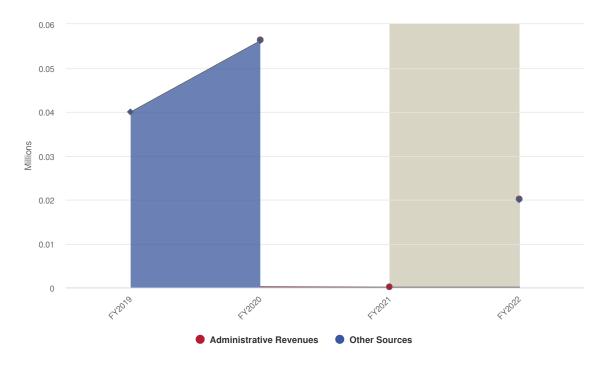
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Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

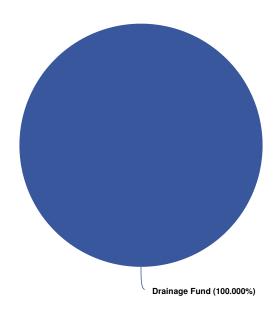


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Administrative Revenues	\$44.51	\$100.00	\$100.00	0.000%
Other Sources	\$25,594.00	\$0.00	\$20,000.00	N/A
Total Revenue Source:	\$25,638.51	\$100.00	\$20,100.00	20,000.000%

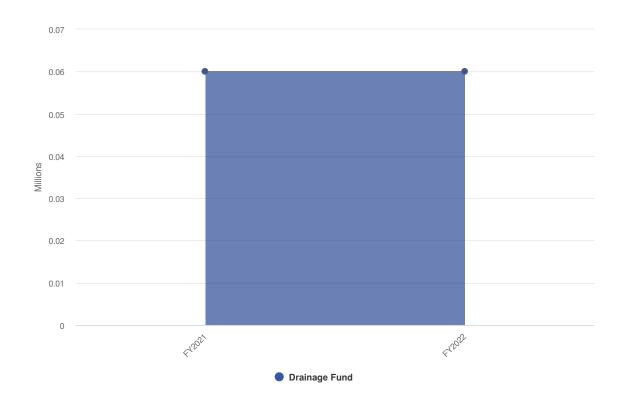
Expenditures by Fund

2022 Expenditures by Fund





Budgeted and Historical 2022 Expenditures by Fund

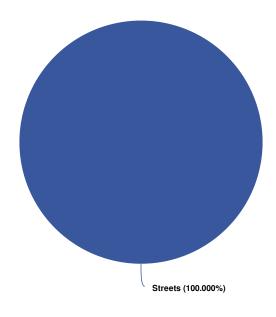


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Drainage Fund	\$52,458.00	\$60,000.00	\$60,000.00	0.000%
Total Drainage Fund:	\$52,458.00	\$60,000.00	\$60,000.00	0.000%

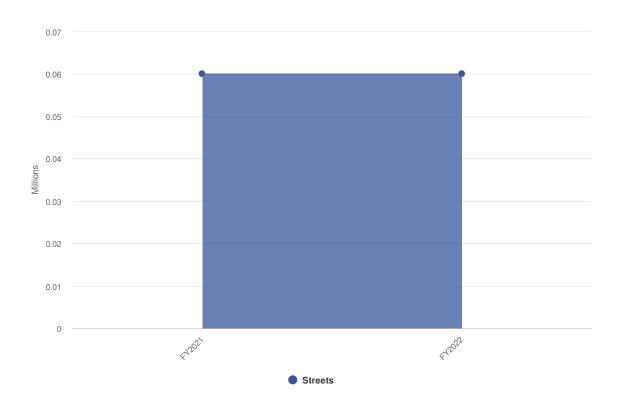


Expenditures by Function

Budgeted Expenditures by Function



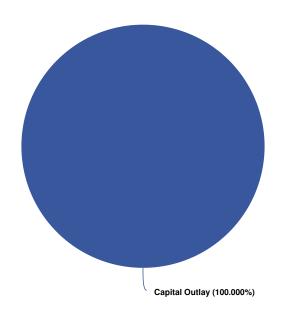
Budgeted and Historical Expenditures by Function



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Streets	\$52,458.00	\$60,000.00	\$60,000.00	0.000%
Total Expenditures:	\$52,458.00	\$60,000.00	\$60,000.00	0.000%

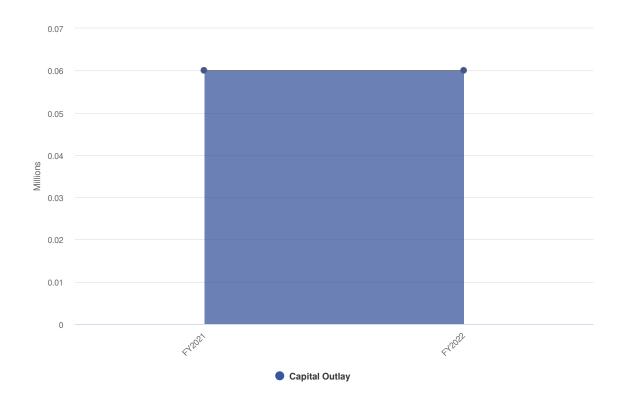
Expenditures by Expense Type

Budgeted Expenditures by Expense Type









Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Capital Outlay	\$52,458.00	\$60,000.00	\$60,000.00	0.000%
Total Expense Objects:	\$52,458.00	\$60,000.00	\$60,000.00	0.000%





The City of Heath created the Fire Station Construction Fund to accumulate available funds specifically for the construction of a future Fire Station. Pre-funding this project will reduce the cost of financing as the result of borrowing less money. Creating this fund supports the City Council's pay-as-you-go philosophy.

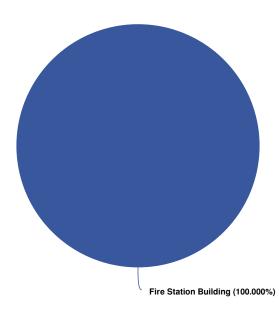
Summary

The City of Heath is projecting \$500.3K of revenue in FY2022, which represents a 66.100% increase over the prior year. Budgeted expenditures are projected to increase by 0.000% or N/A to \$25K in FY2022.



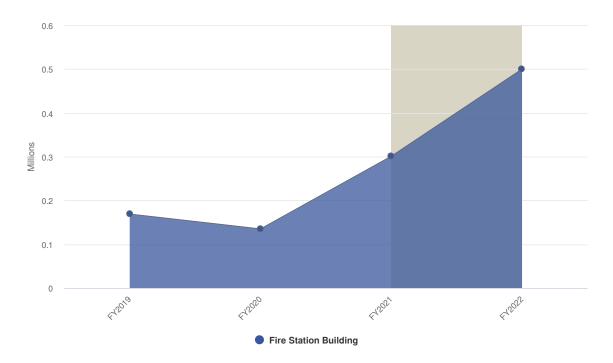
Revenue by Fund

2022 Revenue by Fund





Budgeted and Historical 2022 Revenue by Fund

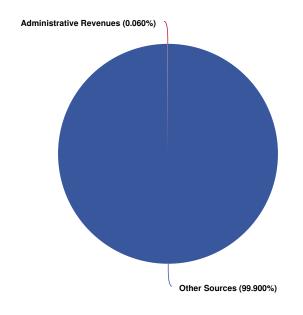


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Fire Station Building	\$75,140.26	\$301,200.00	\$500,300.00	66.100%
Total Fire Station Building:	\$75,140.26	\$301,200.00	\$500,300.00	66.100%

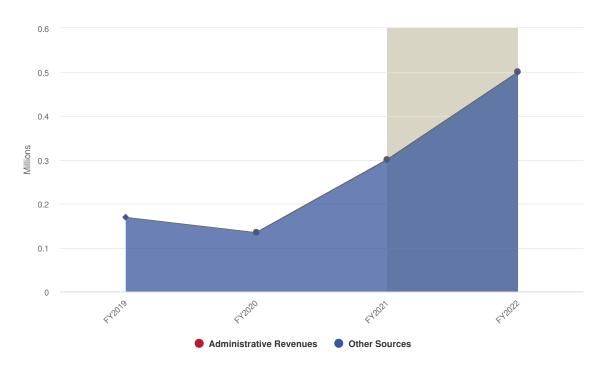


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

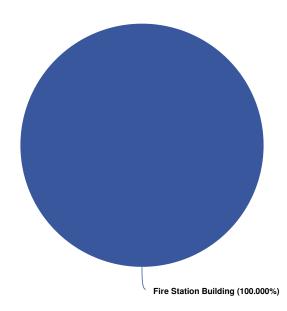


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				

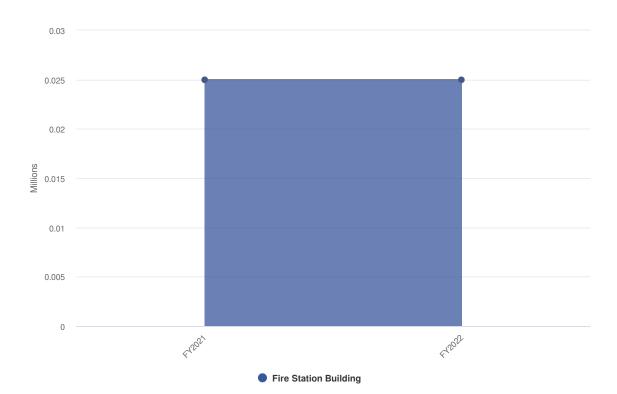
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Administrative Revenues	\$140.26	\$1,200.00	\$300.00	-75.000%
Other Sources	\$75,000.00	\$300,000.00	\$500,000.00	66.700%
Total Revenue Source:	\$75,140.26	\$301,200.00	\$500,300.00	66.100%

Expenditures by Fund

2022 Expenditures by Fund







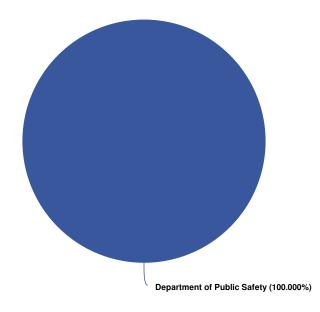
Budgeted and Historical 2022 Expenditures by Fund

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Fire Station Building	\$0.00	\$25,000.00	\$25,000.00	0.000%
Total Fire Station Building:	\$0.00	\$25,000.00	\$25,000.00	0.000%

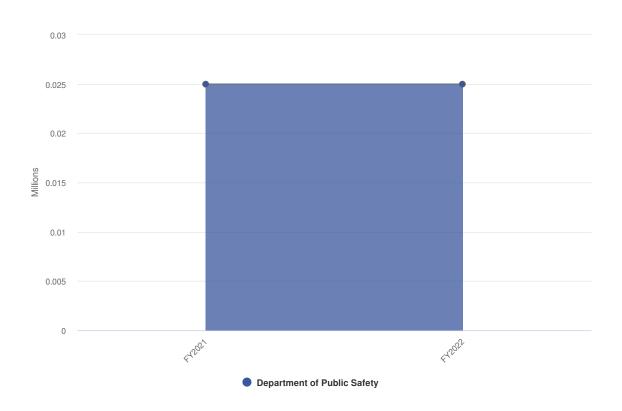
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Expenditures by Function

Budgeted Expenditures by Function



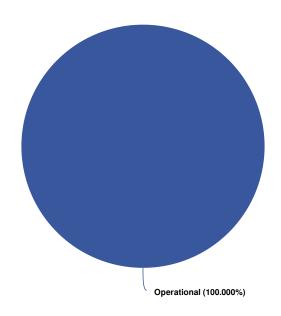
Budgeted and Historical Expenditures by Function



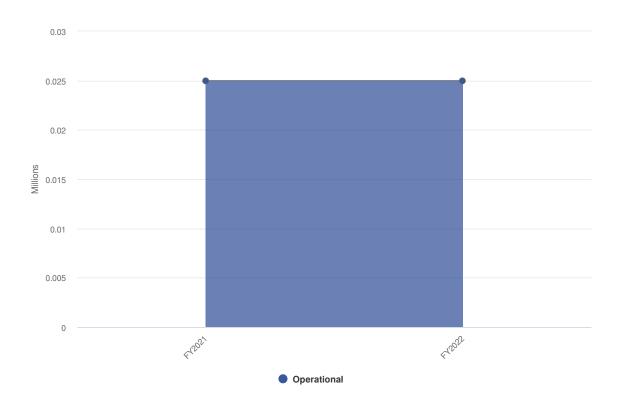
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Department of Public Safety	\$0.00	\$25,000.00	\$25,000.00	0.000%
Total Expenditures:	\$0.00	\$25,000.00	\$25,000.00	0.000%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type







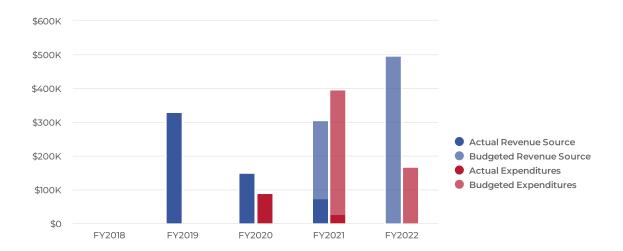
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Operational	\$0.00	\$25,000.00	\$25,000.00	0.000%
Total Expense Objects:	\$0.00	\$25,000.00	\$25,000.00	0.000%



The City of Heath established the Equipment Replacement Fund to encourage setting aside funds each year for the eventual purchase of new equipment and the replacement of retired equipment. The benefits to such a fund include avoiding significant fluctuations in the operating budget from year to year and reducing or eliminating the need to finance large purchases. Creating this fund supports the City Council's pay-as-yougo philosophy.

Summary

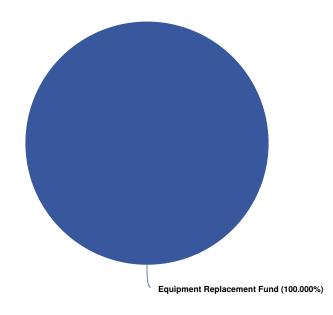
The City of Heath is projecting \$498.73K of revenue in FY2022, which represents a 63.100% increase over the prior year. Budgeted expenditures are projected to decrease by 57.700% or \$229.5K to \$168.5K in FY2022.





Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund

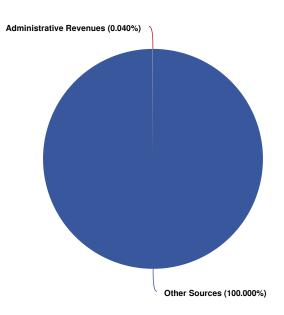


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Equipment Replacement Fund	\$76,373.20	\$305,800.00	\$498,726.00	63.100%

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Equipment Replacement Fund:	\$76,373.20	\$305,800.00	\$498,726.00	63.100%

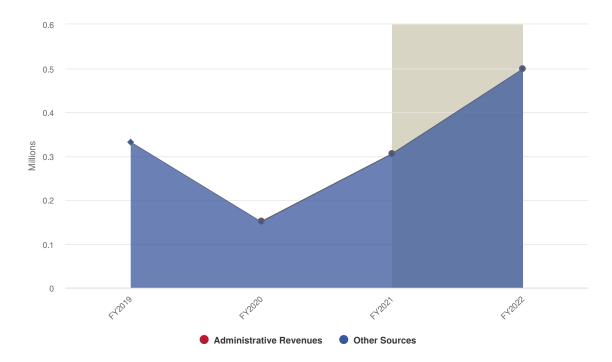
Revenues by Source

Projected 2022 Revenues by Source





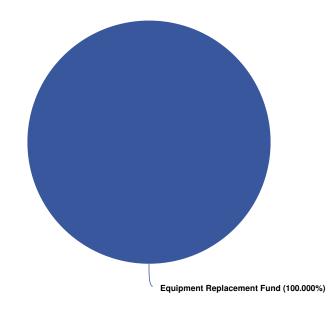
Budgeted and Historical 2022 Revenues by Source



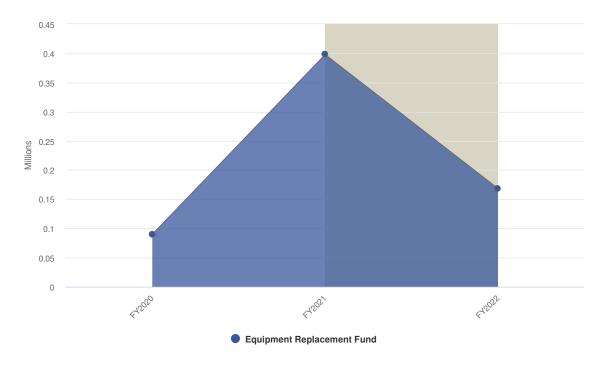
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Administrative Revenues	\$173.20	\$1,000.00	\$200.00	-80.000%
Other Sources	\$76,200.00	\$304,800.00	\$498,526.00	63.600%
Total Revenue Source:	\$76,373.20	\$305,800.00	\$498,726.00	63.100%

Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

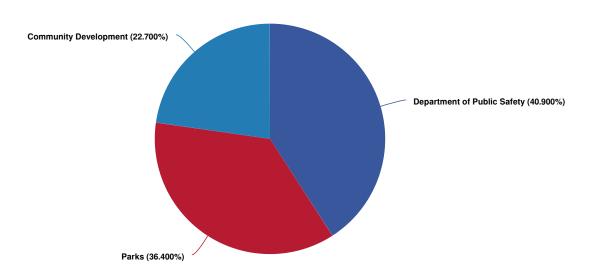


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Equipment Replacement Fund	\$28,496.02	\$398,000.00	\$168,500.00	-57.700%

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Equipment Replacement Fund:	\$28,496.02	\$398,000.00	\$168,500.00	-57.700%

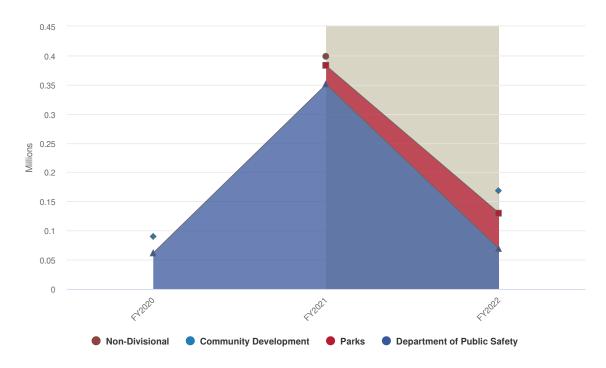
Expenditures by Function

Budgeted Expenditures by Function







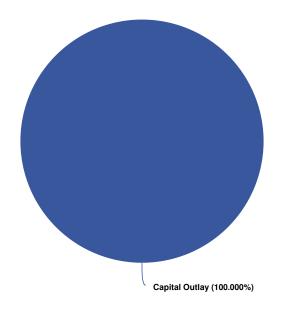


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Parks	\$0.00	\$32,000.00	\$61,300.00	91.600%
Community Development	\$0.00	\$0.00	\$38,300.00	N/A
Department of Public Safety	\$10,335.87	\$350,600.00	\$68,900.00	-80.300%
Non-Divisional	\$18,160.15	\$15,400.00	\$0.00	-100.000%
Total Expenditures:	\$28,496.02	\$398,000.00	\$168,500.00	-57.700%

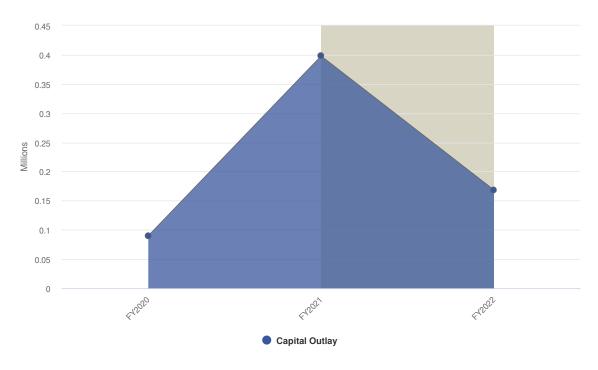


Expenditures by Expense Type

Budgeted Expenditures by Expense Type







Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Capital Outlay	\$28,496.02	\$398,000.00	\$168,500.00	-57.700%
Total Expense Objects:	\$28,496.02	\$398,000.00	\$168,500.00	-57.700%

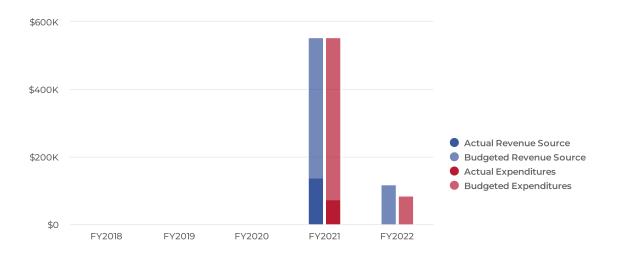




The City of Heath established the Equipment Replacement Fund to encourage setting aside funds each year for the eventual purchase of new equipment and the replacement of retired equipment. The benefits to such a fund include avoiding significant fluctuations in the operating budget from year to year and reducing or eliminating the need to finance large purchases. Creating this fund supports the City Council's pay-as-yougo philosophy.



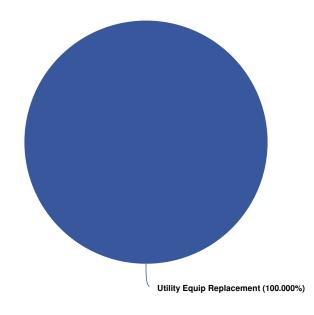
The City of Heath is projecting \$119.8K of revenue in FY2022, which represents a 78.500% decrease over the prior year. Budgeted expenditures are projected to decrease by 84.200% or \$467.9K to \$87.5K in FY2022.



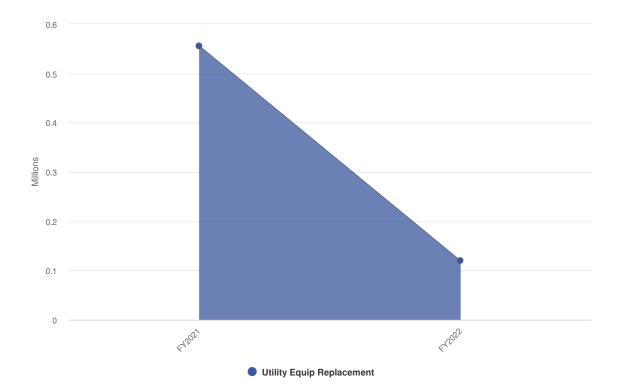


Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



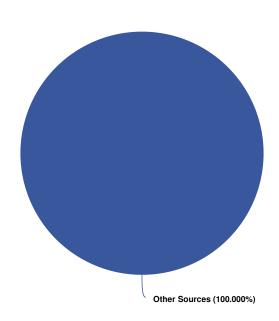
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Utility Equip Replacement	\$139,050.00	\$556,200.00	\$119,800.00	-78.500%



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Utility Equip Replacement:	\$139,050.00	\$556,200.00	\$119,800.00	-78.500%

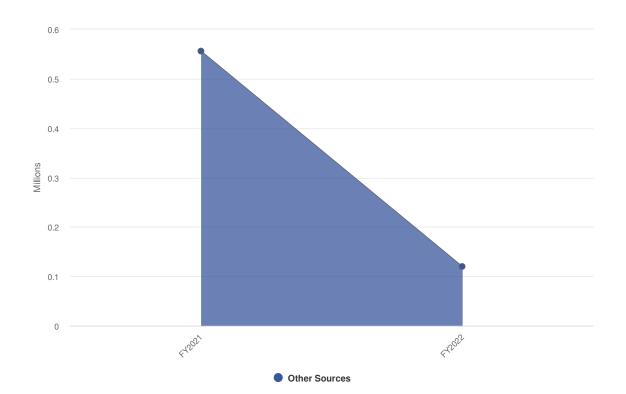
Revenues by Source

Projected 2022 Revenues by Source







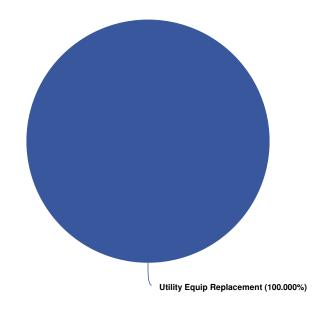


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Other Sources	\$139,050.00	\$556,200.00	\$119,800.00	-78.500%
Total Revenue Source:	\$139,050.00	\$556,200.00	\$119,800.00	-78.500%

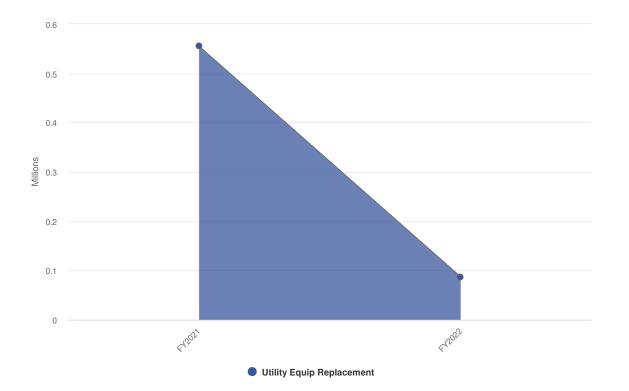


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



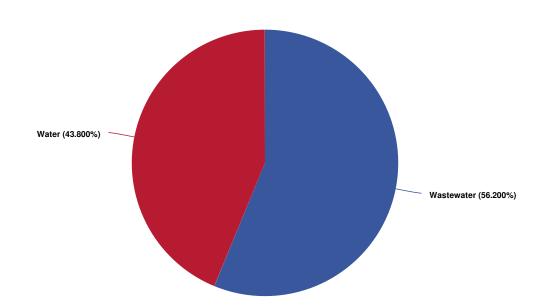
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Utility Equip Replacement	\$76,028.84	\$555,400.00	\$87,500.00	-84.200%



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Utility Equip Replacement:	\$76,028.84	\$555,400.00	\$87,500.00	-84.200%

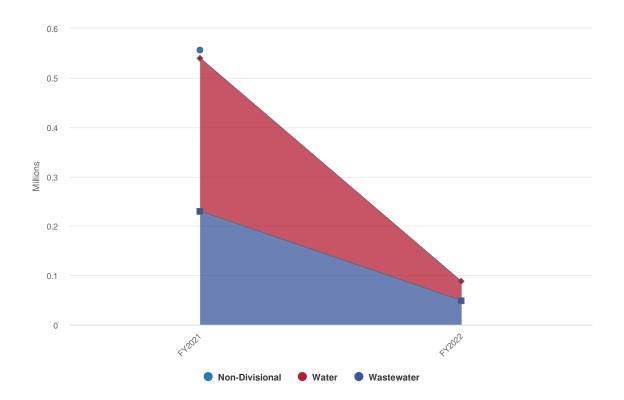
Expenditures by Function

Budgeted Expenditures by Function







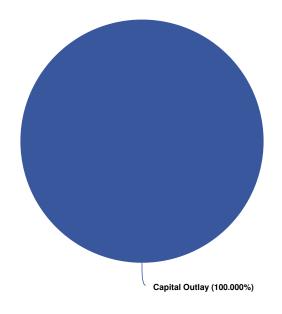


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Water	\$57,868.70	\$310,000.00	\$38,300.00	-87.600%
Wastewater	\$0.00	\$230,000.00	\$49,200.00	-78.600%
Non-Divisional	\$18,160.14	\$15,400.00	\$0.00	-100.000%
Total Expenditures:	\$76,028.84	\$555,400.00	\$87,500.00	-84.200%

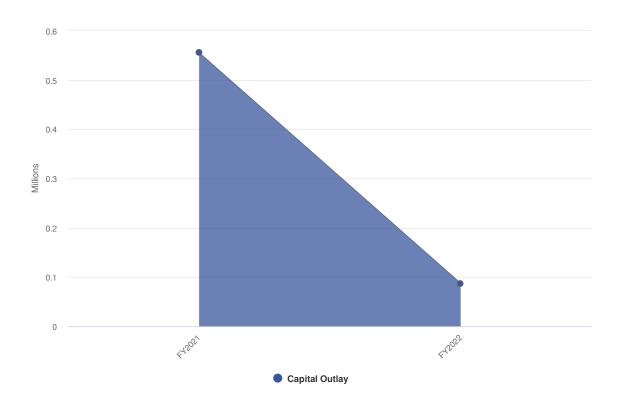


Expenditures by Expense Type

Budgeted Expenditures by Expense Type







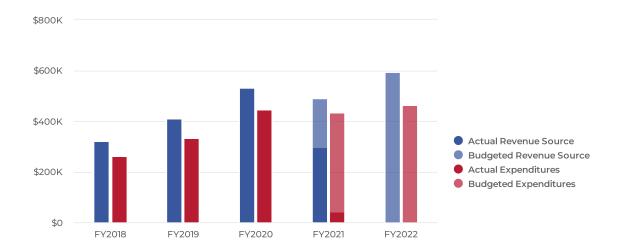
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Materials & Equipment	\$50,330.70	\$0.00	\$0.00	0.000%
Capital Outlay	\$25,698.14	\$555,400.00	\$87,500.00	-84.200%
Total Expense Objects:	\$76,028.84	\$555,400.00	\$87,500.00	-84.200%



The Heath Economic Development Corporation (HEDC) is governed by a seven-member board of directors appointed, at will, by the City Council. Each member is appointed to a term not to exceed 6 years. Although it is legally separate from the City, it is reported as if it were part of the City (blended) since its sole purpose is to act on behalf of the City. HEDC collects one half cent sales tax to support its activities. The City is the primary beneficiary of HEDC's activities.

Summary

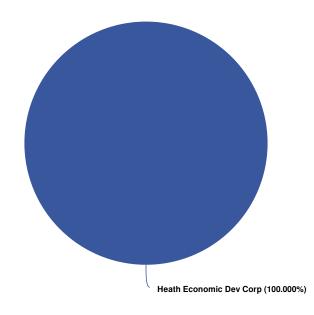
The City of Heath is projecting \$596.5K of revenue in FY2022, which represents a 21.200% increase over the prior year. Budgeted expenditures are projected to increase by 7.100% or \$30.7K to \$465.4K in FY2022.



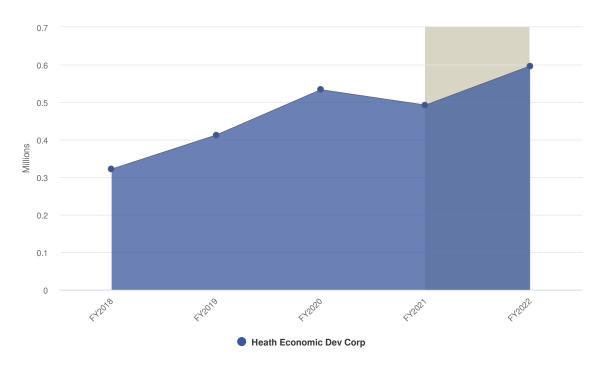


Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund

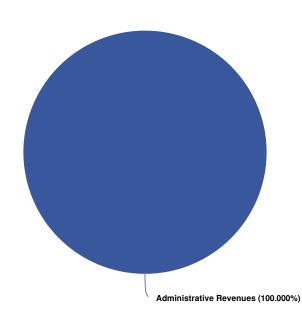


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Heath Economic Dev Corp	\$298,507.77	\$492,300.00	\$596,500.00	21.200%

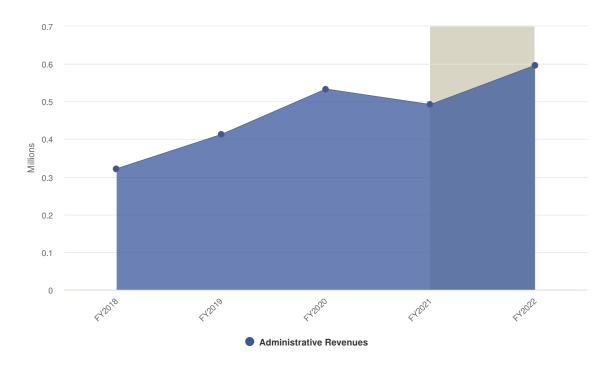
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Heath Economic Dev Corp:	\$298,507.77	\$492,300.00	\$596,500.00	21.200%

Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

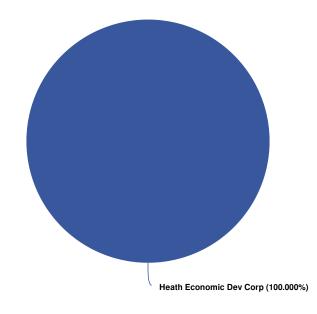


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Administrative Revenues	\$298,507.77	\$492,300.00	\$596,500.00	21.200%
Total Revenue Source:	\$298,507.77	\$492,300.00	\$596,500.00	21.200%

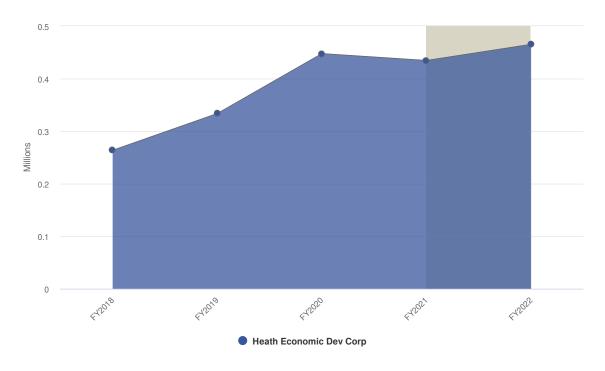


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



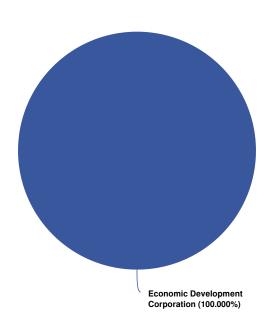
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Heath Economic Dev Corp	\$43,372.07	\$434,700.00	\$465,400.00	7.100%

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Heath Economic Dev Corp:	\$43,372.07	\$434,700.00	\$465,400.00	7.100%

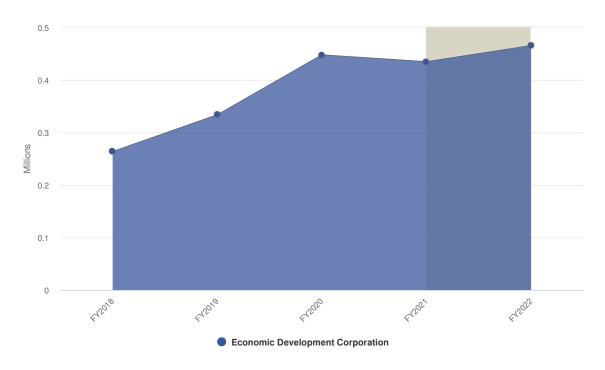
Expenditures by Function

The CIP Parks and Trails Transfers for Fiscal Year 2022 has a budget of \$127,000; this is 25% of actual sales tax revenue from Fiscal Year 2020.

Budgeted Expenditures by Function





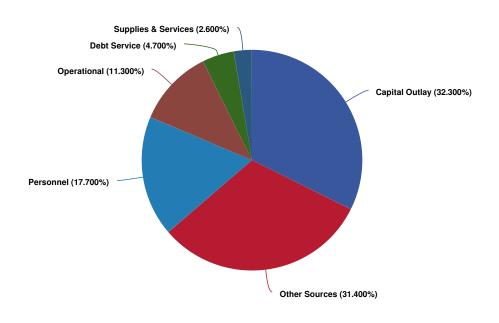


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Economic Development Corporation	\$43,372.07	\$434,700.00	\$465,400.00	7.100%
Total Expenditures:	\$43,372.07	\$434,700.00	\$465,400.00	7.100%

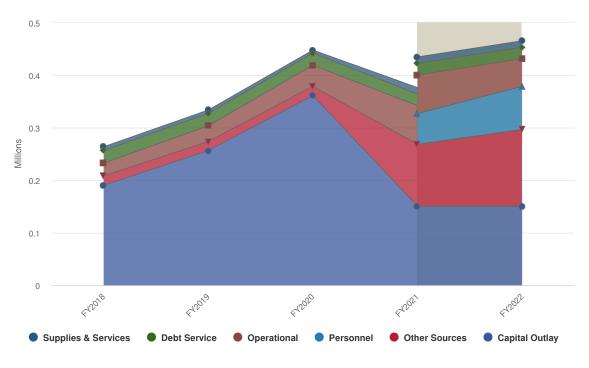


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Personnel	\$0.00	\$58,300.00	\$82,200.00	41.000%
Supplies & Services	\$2,109.42	\$12,300.00	\$12,300.00	0.000%
Operational	\$13,611.65	\$73,300.00	\$52,700.00	-28.100%
Capital Outlay	\$78.81	\$150,500.00	\$150,500.00	0.000%
Debt Service	\$21,300.00	\$22,300.00	\$21,700.00	-2.700%
Other Sources	\$6,272.19	\$118,000.00	\$146,000.00	23.700%
Total Expense Objects:	\$43,372.07	\$434,700.00	\$465,400.00	7.100%





The Heath Municipal Benefits Corporation (HMBC) is governed by a sevenmember board of directors appointed, at will, by the City Council. Three of the seven directors cannot be employees, officers or members of the City's governing body. The other four directors are appointed to a two-year term under 4B. Although it is legally separate from the City, it is reported as if it were part of the City (blended) since its sole purpose is to act on behalf of the City. HMBC collects one half cent sales tax to support its activities. The City is the primary beneficiary of HMBC's activities.

Summary

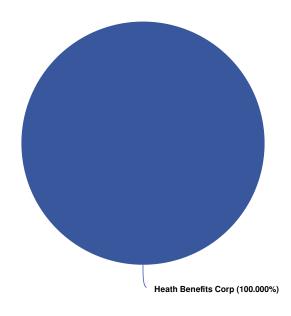
The City of Heath is projecting \$596.5K of revenue in FY2022, which represents a 20.400% increase over the prior year. Budgeted expenditures are projected to increase by 12.900% or \$58.2K to \$508.1K in FY2022.



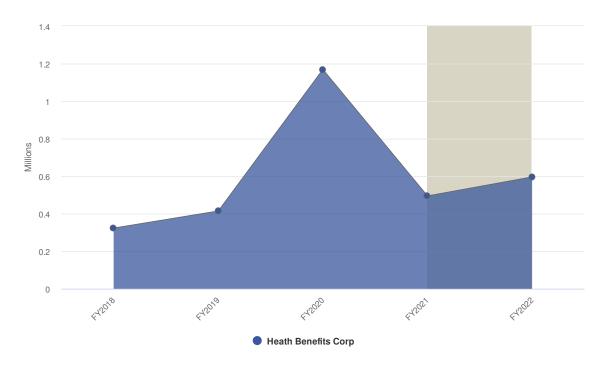


Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund

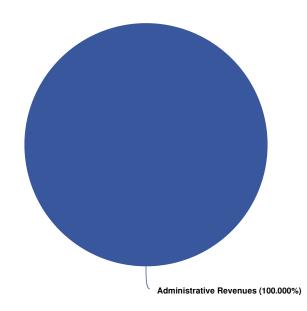


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Heath Benefits Corp	\$298,625.11	\$495,300.00	\$596,500.00	20.400%

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Heath Benefits Corp:	\$298,625.11	\$495,300.00	\$596,500.00	20.400%

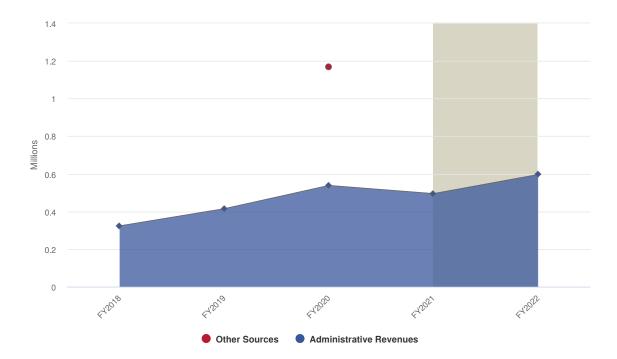
Revenues by Source

Projected 2022 Revenues by Source





Budgeted and Historical 2022 Revenues by Source

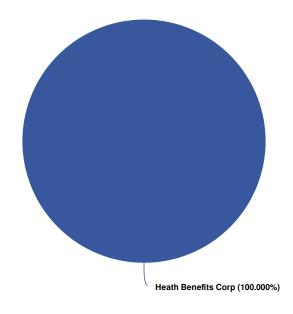


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Administrative Revenues	\$298,625.11	\$495,300.00	\$596,500.00	20.400%
Total Revenue Source:	\$298,625.11	\$495,300.00	\$596,500.00	20.400%

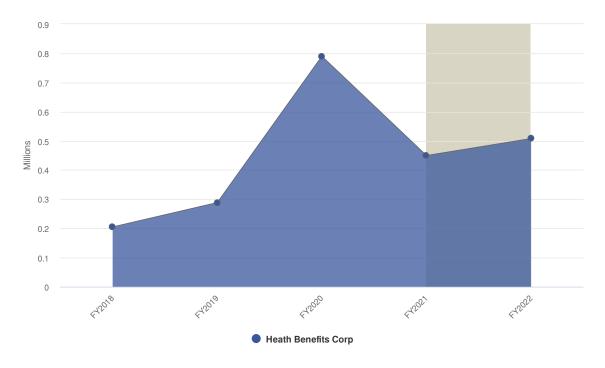


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



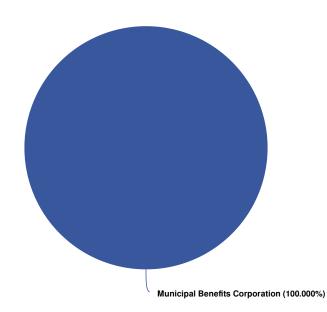
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Heath Benefits Corp	\$68,553.28	\$449,900.00	\$508,100.00	12.900%

Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Heath Benefits Corp:	\$68,553.28	\$449,900.00	\$508,100.00	12.900%

Expenditures by Function

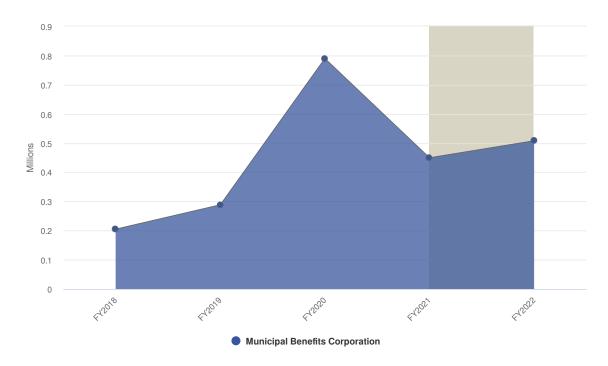
The CIP Parks and Trails Transfers for Fiscal Year 2022 has a budget of \$127,000; this is 25% of actual sales tax revenue from Fiscal Year 2020.

Budgeted Expenditures by Function





Budgeted and Historical Expenditures by Function

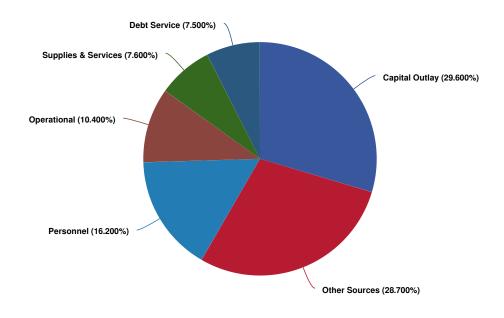


Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
Municipal Benefits Corporation	\$68,553.28	\$449,900.00	\$508,100.00	12.900%
Total Expenditures:	\$68,553.28	\$449,900.00	\$508,100.00	12.900%

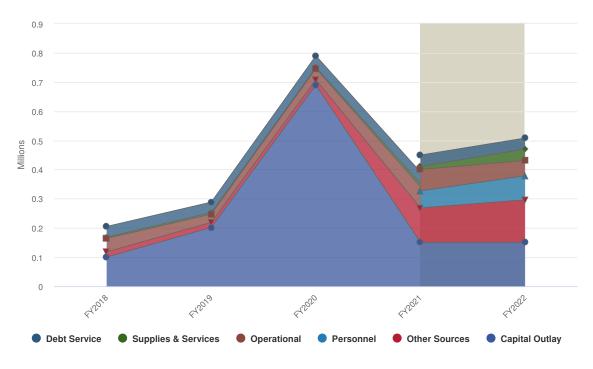


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



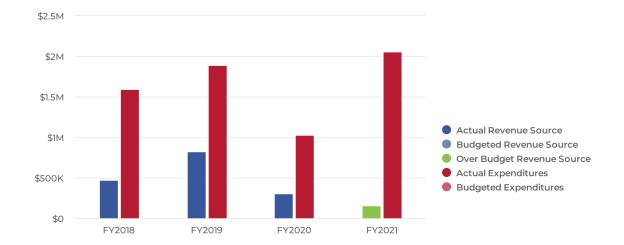
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Personnel	\$0.00	\$58,300.00	\$82,200.00	41.000%
Supplies & Services	\$1,408.34	\$10,700.00	\$38,700.00	261.700%
Operational	\$8,097.75	\$73,300.00	\$52,700.00	-28.100%
Capital Outlay	\$15,500.00	\$150,500.00	\$150,500.00	0.000%
Debt Service	\$37,275.00	\$39,100.00	\$38,000.00	-2.800%
Other Sources	\$6,272.19	\$118,000.00	\$146,000.00	23.700%
Total Expense Objects:	\$68,553.28	\$449,900.00	\$508,100.00	12.900%





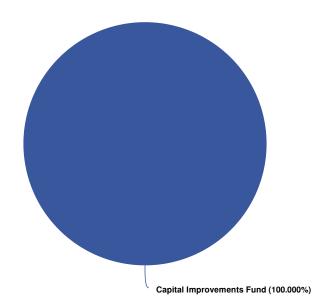
Summary

The City of Heath is projecting N/A of revenue in FY2022, which represents a 0.000% increase over the prior year. Budgeted expenditures are projected to increase by 0.000% or N/A to N/A in FY2022.

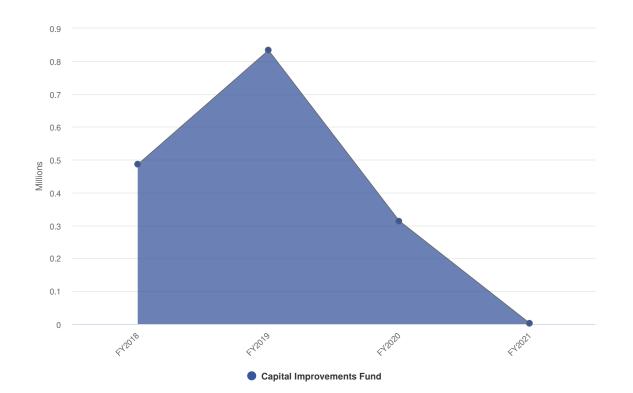


Revenue by Fund

2022 Revenue by Fund





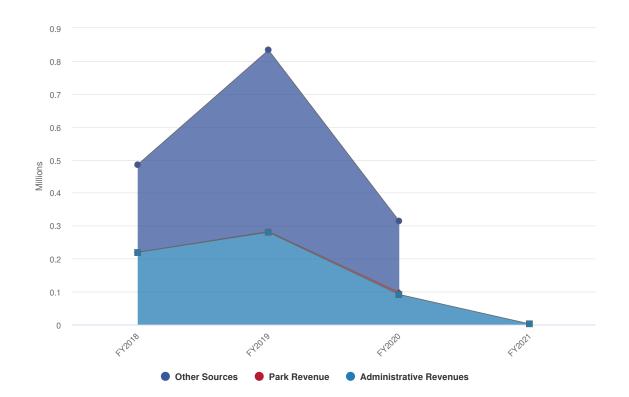


Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Capital Improvements Fund	\$163,639.21	\$1,800.00	-100.000%
Total Capital Improvements Fund:	\$163,639.21	\$1,800.00	-100.000%

Revenues by Source

Projected 2022 Revenues by Source

Budgeted and Historical 2022 Revenues by Source



Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source			

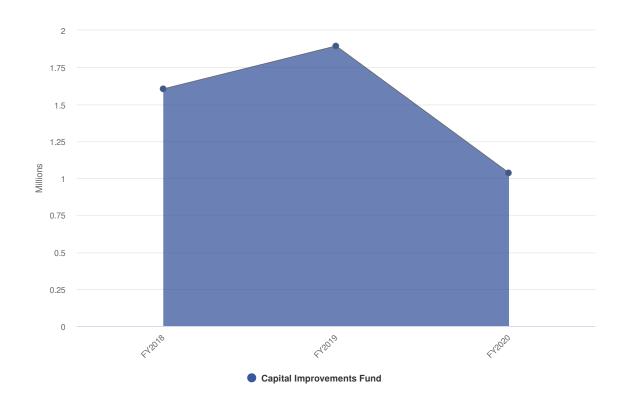
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Administrative Revenues	\$3,696.24	\$1,800.00	-100.000%
Other Sources	\$152,942.97	\$0.00	N/A
Park Revenue	\$7,000.00	\$0.00	N/A
Total Revenue Source:	\$163,639.21	\$1,800.00	-100.000%

Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

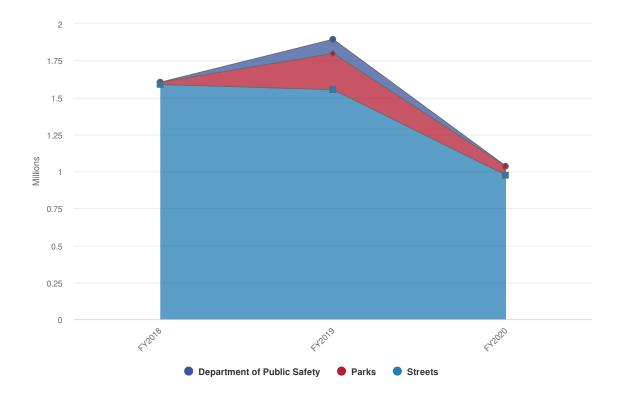


Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Capital Improvements Fund	\$2,068,300.28	\$0.00	N/A
Total Capital Improvements Fund:	\$2,068,300.28	\$0.00	N/A



Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

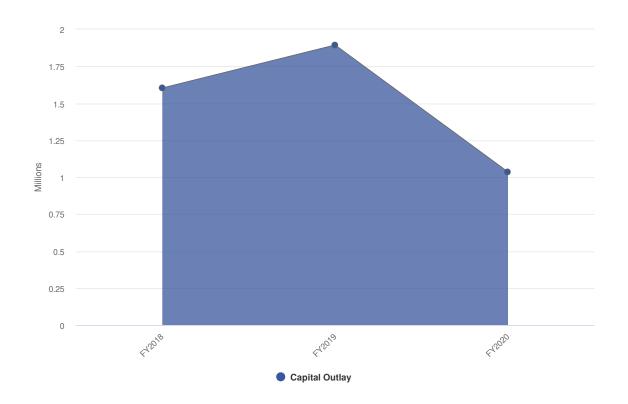
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures			
Streets	\$1,816,770.96	\$0.00	N/A
Parks	\$251,529.32	\$0.00	N/A
Total Expenditures:	\$2,068,300.28	\$0.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



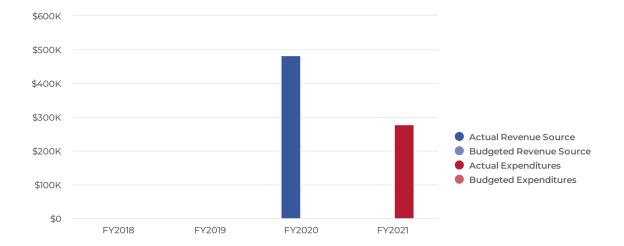
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects			
Capital Outlay	\$2,068,300.28	\$0.00	N/A
Total Expense Objects:	\$2,068,300.28	\$0.00	N/A





Summary

The City of Heath is projecting N/A of revenue in FY2022, which represents a 0.000% increase over the prior year. Budgeted expenditures are projected to increase by 0.000% or N/A to N/A in FY2022.

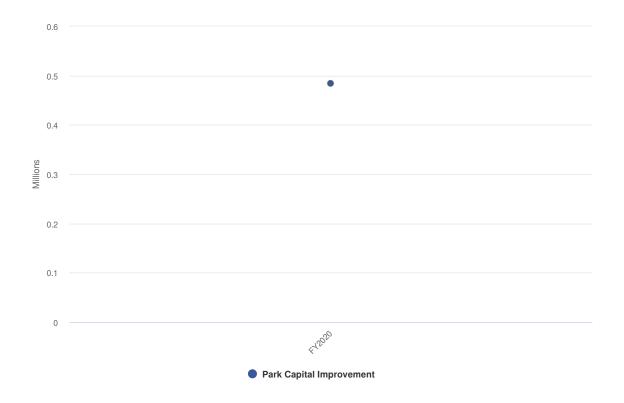


Revenue by Fund

2022 Revenue by Fund







Revenues by Source

Projected 2022 Revenues by Source







Expenditures by Fund

2022 Expenditures by Fund



Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Park Capital Improvement	\$279,102.20	\$0.00	N/A
Total Park Capital Improvement:	\$279,102.20	\$0.00	N/A



Expenditures by Function

Budgeted Expenditures by Function

Budgeted and Historical Expenditures by Function



Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures			
Parks	\$279,102.20	\$0.00	N/A
Total Expenditures:	\$279,102.20	\$0.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



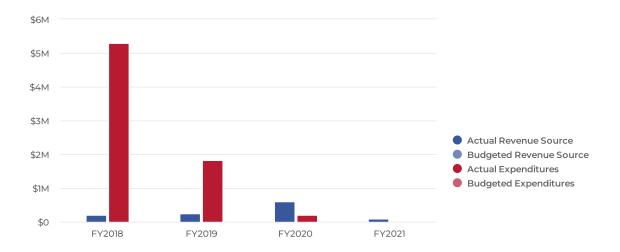
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects			
Capital Outlay	\$279,102.20	\$0.00	N/A
Total Expense Objects:	\$279,102.20	\$0.00	N/A



A Capital Improvement Program is a schedule of public improvements to be constructed with resources available to finance expenditures. Capital improvements are expenditures for the purchase, construction, rehabilitation, replacement or expansion of the physical assets of the community when the project is relatively large, expensive, long-term and permanent. Some examples include streets, parks, water, and waste water lines. The City's capitalization threshold is \$10,000.00.

Summary

The City of Heath is projecting N/A of revenue in FY2022, which represents a 0.000% increase over the prior year. Budgeted expenditures are projected to increase by 0.000% or N/A to N/A in FY2022.

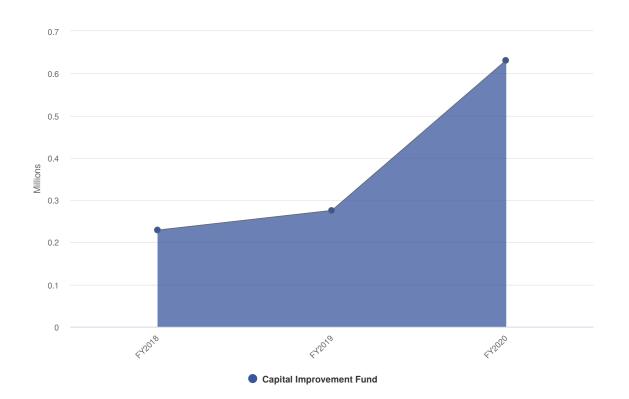




Revenue by Fund

2022 Revenue by Fund

Budgeted and Historical 2022 Revenue by Fund



Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Capital Improvement Fund	\$103,901.68	\$0.00	N/A

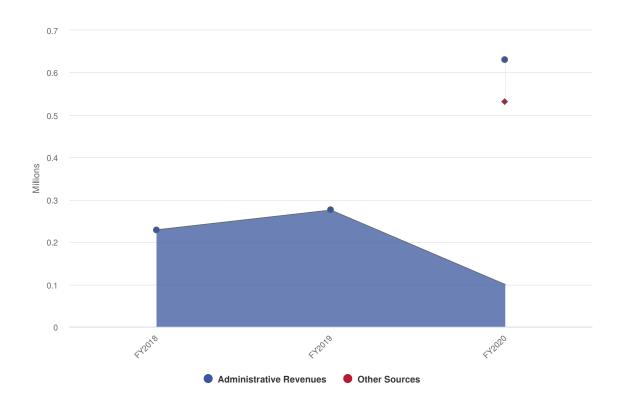
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Capital Improvement Fund:	\$103,901.68	\$0.00	N/A

Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

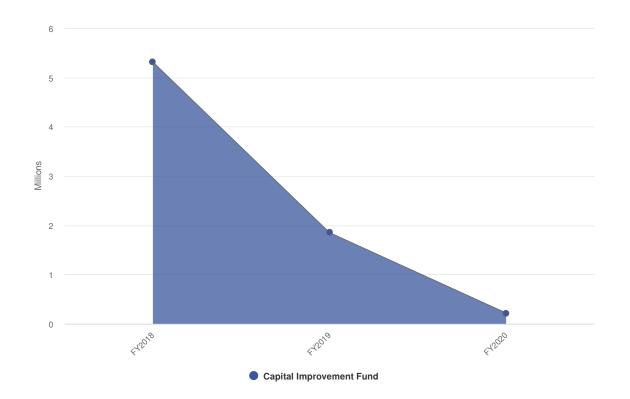


Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source			
Administrative Revenues	\$3,901.68	\$0.00	N/A
Other Sources	\$100,000.00	\$0.00	N/A
Total Revenue Source:	\$103,901.68	\$0.00	N/A

Expenditures by Fund

2022 Expenditures by Fund

Budgeted and Historical 2022 Expenditures by Fund



Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Capital Improvement Fund	\$6,106.75	\$0.00	N/A

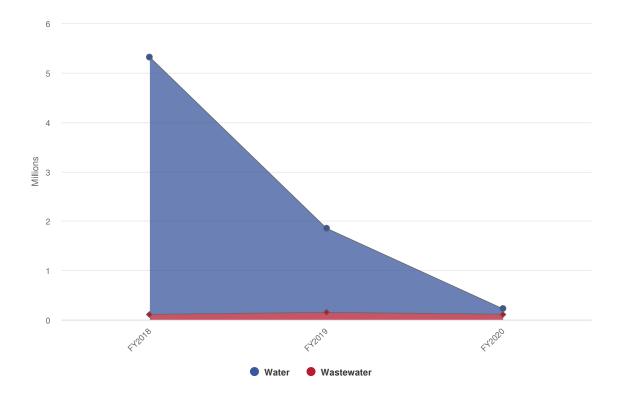
Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Capital Improvement Fund:	\$6,106.75	\$0.00	N/A

Expenditures by Function

Budgeted Expenditures by Function



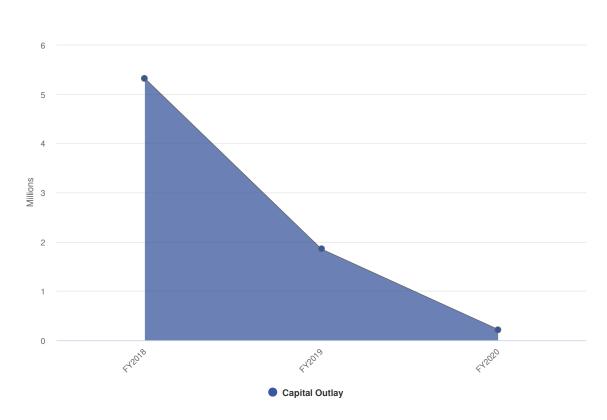




Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures			
Water	\$5,429.50	\$0.00	N/A
Wastewater	\$677.25	\$0.00	N/A
Total Expenditures:	\$6,106.75	\$0.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

Name	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects			
Capital Outlay	\$6,106.75	\$0.00	N/A
Total Expense Objects:	\$6,106.75	\$0.00	N/A



Operational Revenue - Streets

Revenue by Fund

2022 Revenue by Fund

Budgeted and Historical 2022 Revenue by Fund



Revenues by Source

Projected 2022 Revenues by Source

Budgeted and Historical 2022 Revenues by Source



Expenditures by Fund

2022 Expenditures by Fund

Budgeted and Historical 2022 Expenditures by Fund



Expenditures by Function

Budgeted Expenditures by Function

Budgeted and Historical Expenditures by Function



Expenditures by Expense Type

Budgeted Expenditures by Expense Type

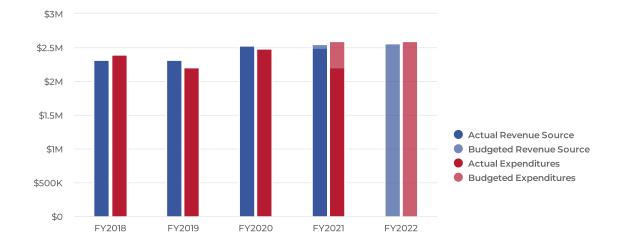
Budgeted and Historical Expenditures by Expense Type





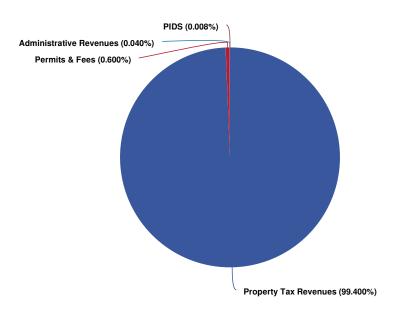
Summary

The City of Heath is projecting \$2.56M of revenue in FY2022, which represents a 0.300% increase over the prior year. Budgeted expenditures are projected to decrease by 0.200% or \$5.4K to \$2.6M in FY2022.



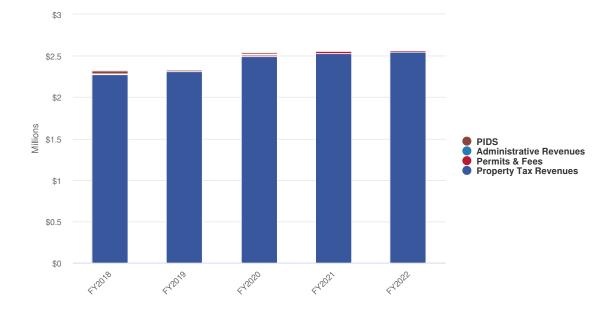
Revenues by Source

Projected 2022 Revenues by Source





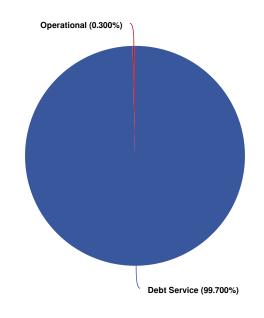
Budgeted and Historical 2022 Revenues by Source



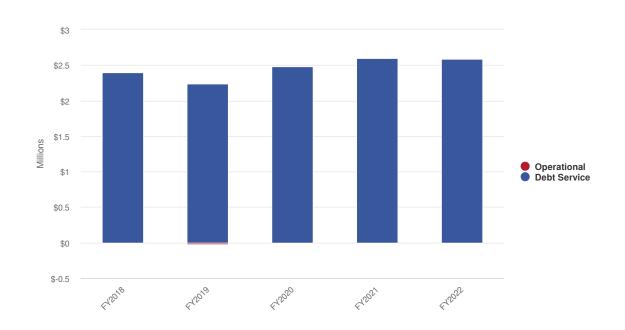
Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Property Tax Revenues	\$2,467,715.14	\$2,532,500.00	\$2,547,000.00	0.600%
Administrative Revenues	\$559.06	\$3,000.00	\$1,000.00	-66.700%
Permits & Fees	\$33,871.85	\$20,100.00	\$14,800.00	-26.400%
PIDS	\$0.00	\$200.00	\$200.00	0.000%
Total Revenue Source:	\$2,502,146.05	\$2,555,800.00	\$2,563,000.00	0.300%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type







Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Operational	\$1,500.00	\$9,400.00	\$8,500.00	-9.600%
Debt Service	\$2,206,039.90	\$2,596,000.00	\$2,591,500.00	-0.200%

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Name	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Expense Objects:	\$2,207,539.90	\$2,605,400.00	\$2,600,000.00	-0.200%



DEPARTMENTS



Streets Department

Chuck Todd

Director of Public Works

The Streets Department, under the supervision of the Director of Public Works and the Operations Manager, is responsible for maintenance of the City's paved streets, sidewalks, bridges, street names and traffic signs.

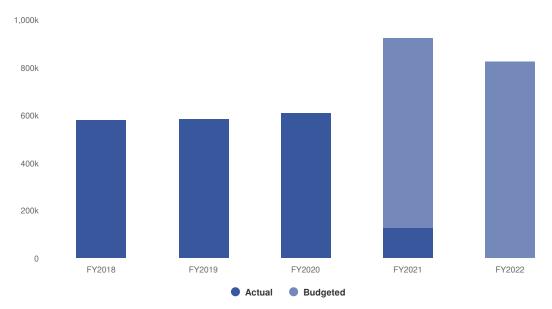
Expenditures Summary

The projected increase in health insurance is 7%. The additional increase in the Streets Department health insurance is due to a change in plan.

The budget for Drainage Repairs in 2020 was increased to complete a project started in 2019. What appears to be a decrease in the budget is the result of timing, not a change.

The annual budget for Street Repairs did not increase. However, the City Council has added a one-time expenditure of \$100.000 for street repairs.



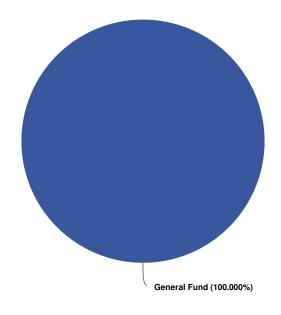


Streets Department Proposed and Historical Budget vs. Actual

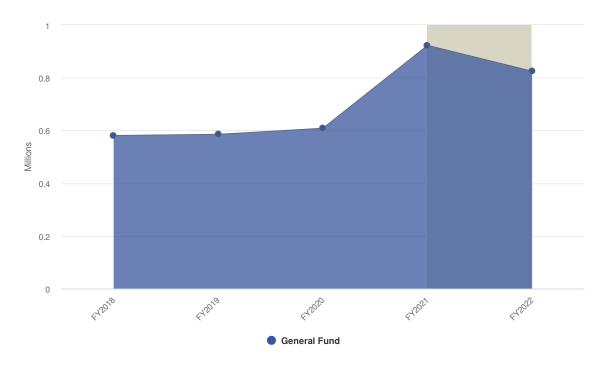


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



Grey background indicates budgeted figures.

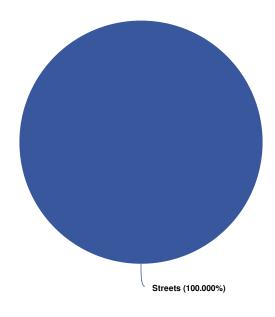
Name A	Account ID	FY2021 Actual	FY2021 Budgeted		FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
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Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
General Fund						
Personnel						
SALARIES	01-502-101	\$35,375.69	\$83,100.00	\$84,600.00	1.800%	
HEALTH INSURANCE	01-502-102	\$10,201.92	\$12,400.00	\$24,300.00	96.000%	
WORKERS' COMP INSURANCE	01-502-103	\$2,201.85	\$2,800.00	\$2,800.00	0.000%	
OVERTIME	01-502- 104	\$5,179.01	\$11,000.00	\$11,000.00	0.000%	
FICA	01-502-105	\$2,932.15	\$7,300.00	\$7,400.00	1.400%	
RETIREMENT (TMRS)	01-502- 106	\$4,453.46	\$11,500.00	\$12,000.00	4.300%	
UNEMPLOYMENT	01-502- 107	\$0.00	\$1,000.00	\$1,000.00	0.000%	
INCENTIVE COMPENSATION	01-502-110	\$172.26	\$600.00	\$600.00	0.000%	
Total Personnel:		\$60,516.34	\$129,700.00	\$143,700.00	10.800%	
Supplies & Services	01 500 501	#F0 (0= 22	¢115 000 00	¢115 000 00	A A A A A A A A A A	
ELECTRIC SERVICE	01-502-201	\$58,405.98	\$115,000.00	\$115,000.00	0.000%	
TELECOMMUNICATIONS	01-502- 204	\$593.46	\$1,500.00	\$1,500.00	0.000%	
OFFICE SUPPLIES	01-502- 220	\$42.56	\$200.00	\$200.00	0.000%	
POSTAGE & FREIGHT	01-502-221	\$7.05	\$200.00	\$200.00	0.000%	
PRINTING & PHOTO	01-502-222	\$0.00	\$500.00	\$200.00	-60.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-502- 230	\$0.00	\$500.00	\$200.00	-60.000%	
CONFERENCES & TRAINING	01-502-231	\$0.00	\$1,000.00	\$1,000.00	0.000%	
TRAVEL, MEALS & LODGING	01-502-232	\$0.00	\$500.00	\$200.00	-60.000%	
MEDICAL SERVICES/SUPPLIES	01-502-233	\$0.00	\$300.00	\$300.00	0.000%	
UNIFORMS	01-502- 234	\$1,271.66	\$3,500.00	\$3,500.00	0.000%	
SUBCONTRACTOR REPAIRS	01-502- 240	\$0.00	\$3,000.00	\$2,000.00	-33.300%	
Total Supplies & Services:		\$60,320.71	\$126,200.00	\$124,300.00	-1.500%	
Operational						
	01-502-311	\$0.00	\$800.00	\$800.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	01-502- 342	\$0.00	\$15,000.00	\$15,000.00	0.000%	
ENGINEERING	01-502-	\$0.00	\$4,200.00	\$4,200.00	0.000%	
STORMWATER MANAGEMENT	01-502-361	\$3,700.00	\$4,500.00	\$4,500.00	0.000%	
MAINTENANCE & REPAIR PARTS	01-502- 370	\$0.00	\$7,500.00	\$7,500.00	0.000%	
Total Operational:		\$3,700.00	\$32,000.00	\$32,000.00	0.000%	
Materials & Equipment						

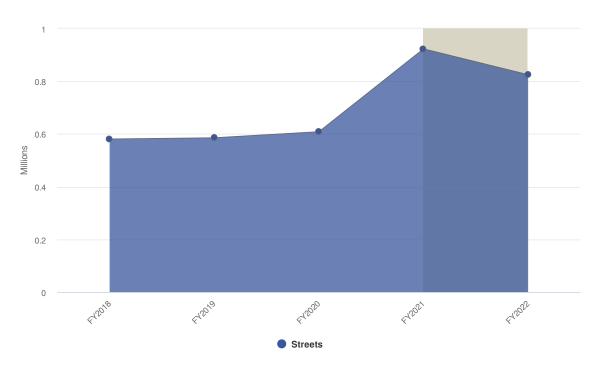
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
HAND TOOLS	01-502-415	\$167.90	\$2,000.00	\$2,000.00	0.000%	
DRAINAGE REPAIRS & IMPROVEMENT	01-502- 420	\$3,305.00	\$180,000.00	\$100,000.00	-44.400%	
STREET REPAIRS	01-502- 430	\$1,231.50	\$427,000.00	\$400,000.00	-6.300%	
STREET SIGN REPAIR & MAINT	01-502-431	\$182.00	\$7,500.00	\$7,500.00	0.000%	
SIDEWALK MAINTENANCE	01-502- 432	\$0.00	\$5,000.00	\$4,000.00	-20.000%	
EQUIPMENT REPAIR & MAINTENANCE	01-502- 440	\$0.00	\$3,000.00	\$3,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-502- 441	\$104.43	\$3,000.00	\$3,000.00	0.000%	
GAS, OIL & FUEL	01-502- 442	\$237.15	\$5,000.00	\$3,000.00	-40.000%	
MACHINERY/EQUIPMENT RENTAL	01-502- 450	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Materials & Equipment:		\$5,227.98	\$635,000.00	\$525,000.00	-17.300%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-502-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total General Fund:		\$129,765.03	\$923,400.00	\$825,500.00	-10.600%	

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



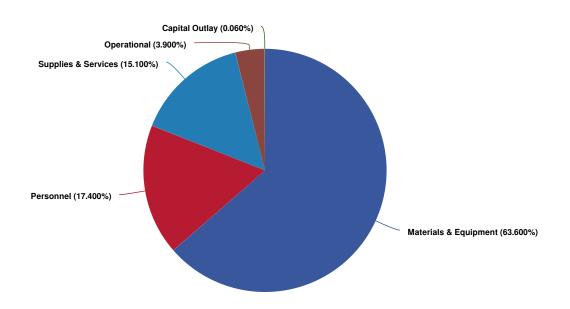
Grey background indicates budgeted figures.

Name Account ID	FY2020 Actual	FY2021 Actual	FY2021 Budgeted	Notes
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Name	Account ID	FY2020 Actual	FY2021 Actual	FY2021 Budgeted	Note
Expenditures					
Streets					
Personnel					
SALARIES	01-502-101	\$54,934.61	\$35,375.69	\$83,100.00	
HEALTH INSURANCE	01-502-102	\$10,310.57	\$10,201.92	\$12,400.00	
WORKERS' COMP INSURANCE	01-502-103	\$1,341.55	\$2,201.85	\$2,800.00	
OVERTIME	01-502-104	\$9,758.64	\$5,179.01	\$11,000.00	
FICA	01-502-105	\$4,722.95	\$2,932.15	\$7,300.00	
RETIREMENT (TMRS)	01-502-106	\$7,614.39	\$4,453.46	\$11,500.00	
UNEMPLOYMENT	01-502-107	\$23.82	\$0.00	\$1,000.00	
INCENTIVE COMPENSATION	01-502-110	\$401.41	\$172.26	\$600.00	
Total Personnel:		\$89,107.94	\$60,516.34	\$129,700.00	
Supplies & Services					
ELECTRIC SERVICE	01-502-201	\$122,804.35	\$58,405.98	\$115,000.00	
TELECOMMUNICATIONS	01-502-204	\$1,176.43	\$593.46	\$1,500.00	
OFFICE SUPPLIES	01-502-220	\$246.17	\$42.56	\$200.00	
POSTAGE & FREIGHT	01-502-221	\$39.66	\$7.05	\$200.00	
PRINTING & PHOTO	01-502-222	\$0.00	\$0.00	\$500.00	
DUES/SUBSCRIPTIONS/PUBLICATION	01-502-230	\$0.00	\$0.00	\$500.00	
CONFERENCES & TRAINING	01-502-231	\$0.00	\$0.00	\$1,000.00	
TRAVEL, MEALS & LODGING	01-502-232	\$58.63	\$0.00	\$500.00	
MEDICAL SERVICES/SUPPLIES	01-502-233	\$60.00	\$0.00	\$300.00	
UNIFORMS	01-502-234	\$2,972.82	\$1,271.66	\$3,500.00	
SUBCONTRACTOR REPAIRS	01-502-240	\$0.00	\$0.00	\$3,000.00	
Total Supplies & Services:		\$127,358.06	\$60,320.71	\$126,200.00	
Operational					
LEGAL PUBLICATIONS/ADVERTISING	01-502-311	\$100.00	\$0.00	\$800.00	
PROFESSIONAL FEES/CONSULTANTS	01-502-342	\$20,826.25	\$0.00	\$15,000.00	
ENGINEERING	01-502-344	\$3,193.75	\$0.00	\$4,200.00	
STORMWATER MANAGEMENT	01-502-361	\$1,046.40	\$3,700.00	\$4,500.00	
MAINTENANCE & REPAIR PARTS	01-502-370	\$282.12	\$0.00	\$7,500.00	
MISCELLANEOUS EXPENSE	01-502-399	\$39.99	\$0.00	\$0.00	
Total Operational:		\$25,488.51	\$3,700.00	\$32,000.00	
Materials & Equipment					
HAND TOOLS	01-502-415	\$898.67	\$167.90	\$2,000.00	
DRAINAGE REPAIRS & IMPROVEMENT	01-502-420	\$26,351.50	\$3,305.00	\$180,000.00	
STREET REPAIRS	01-502-430	\$292,684.09	\$1,231.50	\$427,000.00	
STREET SIGN REPAIR & MAINT	01-502-431	\$2,589.37	\$182.00	\$7,500.00	
SIDEWALK MAINTENANCE	01-502-432	\$0.00	\$0.00	\$5,000.00	
EQUIPMENT REPAIR & MAINTENANCE	01-502-440	\$2,613.84	\$0.00	\$3,000.00	
AUTO REPAIR & MAINTENANCE	01-502-441	\$787.98	\$104.43	\$3,000.00	

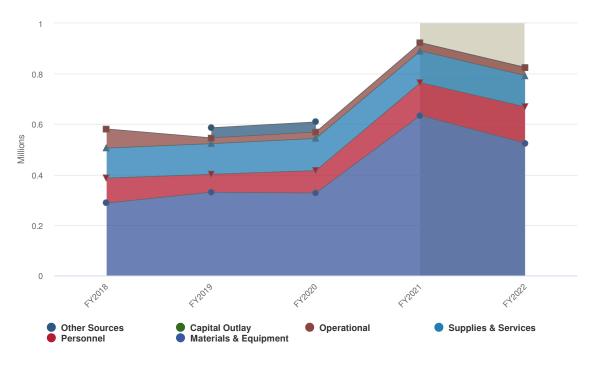
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2021 Budgeted	Notes
GAS, OIL & FUEL	01-502-442	\$1,040.09	\$237.15	\$5,000.00	
MACHINERY/EQUIPMENT RENTAL	01-502-450	\$0.00	\$0.00	\$2,500.00	
Total Materials & Equipment:		\$326,965.54	\$5,227.98	\$635,000.00	
Capital Outlay					
OFFICE FURNITURE/FIXTURES/EQP	01-502-501	\$0.00	\$0.00	\$500.00	
Total Capital Outlay:		\$0.00	\$0.00	\$500.00	
Other Sources					
TRANSFER TO DRAINAGE FUND	01-502-804	\$40,000.00	\$0.00	\$0.00	
Total Other Sources:		\$40,000.00	\$0.00	\$0.00	
Total Streets:		\$608,920.05	\$129,765.03	\$923,400.00	
Total Expenditures:		\$608,920.05	\$129,765.03	\$923,400.00	

Expenditures by Expense Type



Budgeted Expenditures by Expense Type





Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Personnel						
Salaries						
Streets						
SALARIES	01-502-101	\$35,375.69	\$83,100.00	\$84,600.00	1.800%	
Total Streets:		\$35,375.69	\$83,100.00	\$84,600.00	1.800%	
Total Salaries:		\$35,375.69	\$83,100.00	\$84,600.00	1.800%	
Health Insurance						
Streets						
HEALTH INSURANCE	01-502-102	\$10,201.92	\$12,400.00	\$24,300.00	96.000%	
Total Streets:		\$10,201.92	\$12,400.00	\$24,300.00	96.000%	
Total Health Insurance:		\$10,201.92	\$12,400.00	\$24,300.00	96.000%	
Workers' Comp Insurance						
Streets						
WORKERS' COMP INSURANCE	01-502-103	\$2,201.85	\$2,800.00	\$2,800.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Streets:		\$2,201.85	\$2,800.00	\$2,800.00	0.000%	
Total Workers' Comp Insurance:		\$2,201.85	\$2,800.00	\$2,800.00	0.000%	
			+_,			
Overtime						
Streets						
OVERTIME	01-502- 104	\$5,179.01	\$11,000.00	\$11,000.00	0.000%	
Total Streets:		\$5,179.01	\$11,000.00	\$11,000.00	0.000%	
Total Overtime:		\$5,179.01	\$11,000.00	\$11,000.00	0.000%	
Fica						
Streets						
FICA	01-502-105	\$2,932.15	\$7,300.00	\$7,400.00	1.400%	
Total Streets:		\$2,932.15	\$7,300.00	\$7,400.00	1.400%	
Total Fica:		\$2,932.15	\$7,300.00	\$7,400.00	1.400%	
Retirement (Tmrs)						
Streets						
RETIREMENT (TMRS)	01-502- 106	\$4,453.46	\$11,500.00	\$12,000.00	4.300%	
Total Streets:		\$4,453.46	\$11,500.00	\$12,000.00	4.300%	
Total Retirement (Tmrs):		\$4,453.46	\$11,500.00	\$12,000.00	4.300%	
Unemployment						
Streets						
UNEMPLOYMENT	01-502- 107	\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Streets:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Unemployment:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Incentive Compensation						
Streets						
INCENTIVE COMPENSATION	01-502-110	\$172.26	\$600.00	\$600.00	0.000%	
Total Streets:		\$172.26	\$600.00	\$600.00	0.000%	
Total Incentive Compensation:		\$172.26	\$600.00	\$600.00	0.000%	
Total Personnel:		\$60,516.34	\$129,700.00	\$143,700.00	10.800%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Supplies & Services						
Electric Service						
Streets						
ELECTRIC SERVICE	01-502-201	\$58,405.98	\$115,000.00	\$115,000.00	0.000%	
Total Streets:		\$58,405.98	\$115,000.00	\$115,000.00	0.000%	
Total Electric Service:		\$58,405.98	\$115,000.00	\$115,000.00	0.000%	
Telecommunications						
Streets						
TELECOMMUNICATIONS	01-502- 204	\$593.46	\$1,500.00	\$1,500.00	0.000%	
Total Streets:		\$593.46	\$1,500.00	\$1,500.00	0.000%	
Total Telecommunications:		\$593.46	\$1,500.00	\$1,500.00	0.000%	
Office Supplies						
Streets						
OFFICE SUPPLIES	01-502- 220	\$42.56	\$200.00	\$200.00	0.000%	
Total Streets:		\$42.56	\$200.00	\$200.00	0.000%	
Total Office Supplies:		\$42.56	\$200.00	\$200.00	0.000%	
Postage & Freight						
Streets						
POSTAGE & FREIGHT	01-502-221	\$7.05	\$200.00	\$200.00	0.000%	
Total Streets:		\$7.05	\$200.00	\$200.00	0.000%	
Total Postage & Freight:		\$7.05	\$200.00	\$200.00	0.000%	
Printing & Photo						
Streets						
PRINTING & PHOTO	01-502-222	\$0.00	\$500.00	\$200.00	-60.000%	
Total Streets:		\$0.00	\$500.00	\$200.00	-60.000%	
Total Printing & Photo:		\$0.00	\$500.00	\$200.00	-60.000%	
Dues/Subscriptions/Publication						
Streets						
DUES/SUBSCRIPTIONS/PUBLICATION	01-502- 230	\$0.00	\$500.00	\$200.00	-60.000%	
Total Streets:		\$0.00	\$500.00	\$200.00	-60.000%	

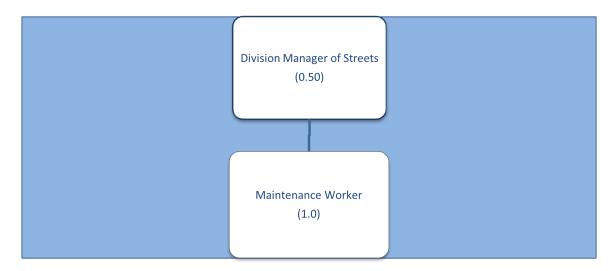
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Dues/Subscriptions/Publication:		\$0.00	\$500.00	\$200.00	-60.000%	
Conferences & Training						
Streets						
CONFERENCES & TRAINING	01-502-231	\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Streets:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Conferences & Training:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Travel, Meals & Lodging						
Streets						
TRAVEL, MEALS & LODGING	01-502-232	\$0.00	\$500.00	\$200.00	-60.000%	
Total Streets:		\$0.00	\$500.00	\$200.00	-60.000%	
Total Travel, Meals & Lodging:		\$0.00	\$500.00	\$200.00	-60.000%	
Medical Services/Supplies						
Streets						
MEDICAL SERVICES/SUPPLIES	01-502-233	\$0.00	\$300.00	\$300.00	0.000%	
Total Streets:		\$0.00	\$300.00	\$300.00	0.000%	
Total Medical Services/Supplies:		\$0.00	\$300.00	\$300.00	0.000%	
Uniforms						
Streets						
UNIFORMS	01-502- 234	\$1,271.66	\$3,500.00	\$3,500.00	0.000%	
Total Streets:		\$1,271.66	\$3,500.00	\$3,500.00	0.000%	
Total Uniforms:		\$1,271.66	\$3,500.00	\$3,500.00	0.000%	
Subcontractor Repairs						
Streets						
SUBCONTRACTOR REPAIRS	01-502- 240	\$0.00	\$3,000.00	\$2,000.00	-33.300%	
Total Streets:		\$0.00	\$3,000.00	\$2,000.00	-33.300%	
Total Subcontractor Repairs:		\$0.00	\$3,000.00	\$2,000.00	-33.300%	
Total Supplies & Services:		\$60,320.71	\$126,200.00	\$124,300.00	-1.500%	
Operational						

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Legal Publications/Advertising						
Streets						
LEGAL PUBLICATIONS/ADVERTISING	01-502-311	\$0.00	\$800.00	\$800.00	0.000%	
Total Streets:		\$0.00	\$800.00	\$800.00	0.000%	
Total Legal Publications/Advertising:		\$0.00	\$800.00	\$800.00	0.000%	
Professional Fees/Consultants						
Streets						
PROFESSIONAL FEES/CONSULTANTS	01-502- 342	\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Streets:		\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Professional Fees/Consultants:		\$0.00	\$15,000.00	\$15,000.00	0.000%	
Engineering						
Streets						
ENGINEERING	01-502- 344	\$0.00	\$4,200.00	\$4,200.00	0.000%	
Total Streets:		\$0.00	\$4,200.00	\$4,200.00	0.000%	
Total Engineering:		\$0.00	\$4,200.00	\$4,200.00	0.000%	
Stormwater Management						
Streets						
STORMWATER MANAGEMENT	01-502-361	\$3,700.00	\$4,500.00	\$4,500.00	0.000%	
Total Streets:		\$3,700.00	\$4,500.00	\$4,500.00	0.000%	
Total Stormwater Management:		\$3,700.00	\$4,500.00	\$4,500.00	0.000%	
Maintenance & Repair Parts						
Streets						
MAINTENANCE & REPAIR PARTS	01-502- 370	\$0.00	\$7,500.00	\$7,500.00	0.000%	
Total Streets:		\$0.00	\$7,500.00	\$7,500.00	0.000%	
Total Maintenance & Repair Parts:		\$0.00	\$7,500.00	\$7,500.00	0.000%	
Total Operational:		\$3,700.00	\$32,000.00	\$32,000.00	0.000%	
Materials & Equipment						
Hand Tools						
Streets						
HAND TOOLS	01-502-415	\$167.90	\$2,000.00	\$2,000.00	0.000%	

me	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	No
Total Streets:		\$167.90	\$2,000.00	\$2,000.00	0.000%	
Total Hand Tools:		\$167.90	\$2,000.00	\$2,000.00	0.000%	
Drainage Repairs & Improvement Streets						
DRAINAGE REPAIRS &	01-502-	\$3,305.00	\$180,000.00	\$100,000.00	-44.400%	
IMPROVEMENT Total Streets:	420	\$3,305.00	\$180,000.00	\$100,000.00	-44.400%	
Total Drainage Repairs & Improvement:		\$3,305.00	\$180,000.00	\$100,000.00	-44.400%	
		43,303.00	\$100,000.00	\$100,000.00	-44.40076	
Street Repairs						
Streets						
STREET REPAIRS	01-502- 430	\$1,231.50	\$427,000.00	\$400,000.00	-6.300%	
Total Streets:		\$1,231.50	\$427,000.00	\$400,000.00	-6.300%	
Total Street Repairs:		\$1,231.50	\$427,000.00	\$400,000.00	-6.300%	
Street Sign Repair & Maint						
STREET SIGN REPAIR & MAINT	01 502 (71	¢192.00	¢7.500.00	¢7.500.00	0.000%	<u> </u>
	01-502-431	\$182.00	\$7,500.00	\$7,500.00	0.000%	
Total Streets:		\$182.00	\$7,500.00	\$7,500.00	0.000%	
Total Street Sign Repair & Maint:		\$182.00	\$7,500.00	\$7,500.00	0.000%	
Sidewalk Maintenance						
Streets						
SIDEWALK MAINTENANCE	01-502- 432	\$0.00	\$5,000.00	\$4,000.00	-20.000%	
Total Streets:		\$0.00	\$5,000.00	\$4,000.00	-20.000%	
Total Sidewalk Maintenance:		\$0.00	\$5,000.00	\$4,000.00	-20.000%	
Equipment Repair & Maintenance						
Streets						
EQUIPMENT REPAIR & MAINTENANCE	01-502- 440	\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Streets:		\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Equipment Repair & Maintenance:		\$0.00	\$3,000.00	\$3,000.00	0.000%	
Auto Repair & Maintenance						
Streets						

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
AUTO REPAIR & MAINTENANCE	01-502- 441	\$104.43	\$3,000.00	\$3,000.00	0.000%	
Total Streets:		\$104.43	\$3,000.00	\$3,000.00	0.000%	
Total Auto Repair & Maintenance:		\$104.43	\$3,000.00	\$3,000.00	0.000%	
Gas, Oil & Fuel						
Streets						
GAS, OIL & FUEL	01-502- 442	\$237.15	\$5,000.00	\$3,000.00	-40.000%	
Total Streets:		\$237.15	\$5,000.00	\$3,000.00	-40.000%	
Total Gas, Oil & Fuel:		\$237.15	\$5,000.00	\$3,000.00	-40.000%	
Machinery/Equipment Rental						
Streets						
MACHINERY/EQUIPMENT RENTAL	01-502- 450	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Streets:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Machinery/Equipment Rental:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Materials & Equipment:		\$5,227.98	\$635,000.00	\$525,000.00	-17.300%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						1
Streets						
OFFICE FURNITURE/FIXTURES/EQP	01-502-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Streets:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$129,765.03	\$923,400.00	\$825,500.00	-10.600%	

Organizational Chart



Goal #1

Start being more proactive about street maintenance. Drive the City streets more.

Goal #2

Look at creek erosion and perform more preventative maintenance.

Performance Measures

- Repaired streets within city limits that needed asphalt repair.
- Striped crosswalks in new subdivision.
- Replace damaged speed bumps in subdivisions.
- Continued to work on Annual Street Repairs.

Parks Department

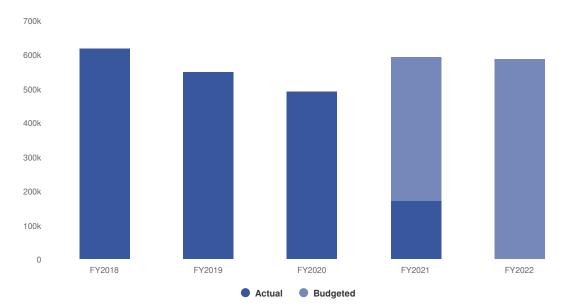
Chuck Todd

Director of Public Works

Provide skilled maintenance and management of 100 acres of maintained park area, 2 miles of hike/bike trails, 3 playgrounds, 5 soccer/football fields and one baseball/softball field. Within this department is also the maintenance of the city's right-of-way. These activities enhance and promote "quality of life" for the citizens of the community through an enhancing environment.

Expenditures Summary



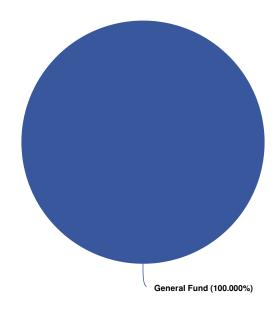


Parks Department Proposed and Historical Budget vs. Actual

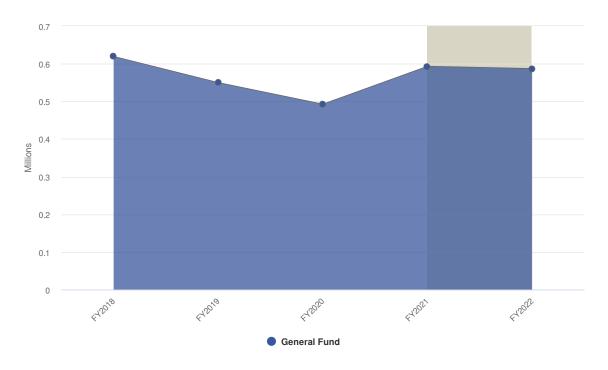


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual	FY2021 Budgeted		FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
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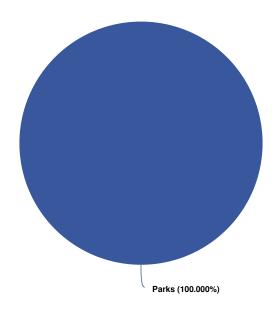
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
General Fund						
Personnel						
SALARIES	01-504-101	\$85,375.76	\$187,800.00	\$193,700.00	3.100%	
HEALTH INSURANCE	01-504- 102	\$20,949.45	\$60,600.00	\$58,500.00	-3.500%	
WORKERS' COMP INSURANCE	01-504- 103	\$5,318.21	\$7,300.00	\$7,500.00	2.700%	
OVERTIME	01-504- 104	\$5,178.97	\$18,000.00	\$18,000.00	0.000%	
FICA	01-504- 105	\$6,366.41	\$17,100.00	\$17,600.00	2.900%	
RETIREMENT (TMRS)	01-504- 106	\$9,912.39	\$26,800.00	\$28,300.00	5.600%	
UNEMPLOYMENT	01-504- 107	\$0.00	\$1,900.00	\$1,900.00	0.000%	
TEMPORARY HELP	01-504- 109	\$0.00	\$16,000.00	\$16,000.00	0.000%	
INCENTIVE COMPENSATION	01-504-110	\$0.00	\$600.00	\$600.00	0.000%	
Total Personnel:		\$133,101.19	\$336,100.00	\$342,100.00	1.800%	
Supplies & Services						
ELECTRIC SERVICE	01-504- 201	\$6,051.32	\$13,000.00	\$13,000.00	0.000%	
WATER SERVICE	01-504- 203	\$428.74	\$5,000.00	\$5,000.00	0.000%	
TELECOMMUNICATIONS	01-504- 204	\$1,612.46	\$4,000.00	\$4,000.00	0.000%	
OFFICE SUPPLIES	01-504- 220	\$140.97	\$300.00	\$300.00	0.000%	
POSTAGE & FREIGHT	01-504-221	\$30.59	\$200.00	\$200.00	0.000%	
PRINTING & PHOTO	01-504- 222	\$0.00	\$200.00	\$200.00	0.000%	
JANITORIAL SERVCS & SUPPLIES	01-504- 224	\$0.00	\$1,000.00	\$0.00	-100.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-504- 230	\$0.00	\$500.00	\$500.00	0.000%	
CONFERENCES & TRAINING	01-504-231	\$0.00	\$1,000.00	\$1,000.00	0.000%	
TRAVEL, MEALS & LODGING	01-504- 232	\$11.97	\$500.00	\$500.00	0.000%	
MEDICAL SERVICES/SUPPLIES	01-504- 233	\$0.00	\$500.00	\$500.00	0.000%	
UNIFORMS	01-504- 234	\$1,271.66	\$4,800.00	\$4,800.00	0.000%	
SUBCONTRACTOR REPAIRS	01-504- 240	\$0.00	\$5,000.00	\$5,000.00	0.000%	
ANNUAL MAINTENANCE	01-504- 242	\$0.00	\$200.00	\$200.00	0.000%	
Total Supplies & Services:		\$9,547.71	\$36,200.00	\$35,200.00	-2.800%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Operational						
PROFESSIONAL FEES/CONSULTANTS	01-504- 342	\$15,000.00	\$55,000.00	\$45,000.00	-18.200%	
ENGINEERING	01-504- 344	\$1,724.71	\$2,500.00	\$2,500.00	0.000%	
PARK EQUIPMENT MAINTENANCE	01-504- 350	\$0.00	\$6,000.00	\$6,000.00	0.000%	
PARK & LANDSCAPE MAINTENANCE	01-504- 355	\$3,360.51	\$120,000.00	\$120,000.00	0.000%	
MAINTENANCE & REPAIR PARTS	01-504- 370	\$2,994.92	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$23,080.14	\$198,500.00	\$188,500.00	-5.000%	
Materials & Equipment						
HAND TOOLS	01-504- 415	\$1,048.35	\$3,500.00	\$3,500.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	01-504- 440	\$910.47	\$5,000.00	\$5,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-504- 441	\$2,997.53	\$3,000.00	\$3,000.00	0.000%	
GAS, OIL & FUEL	01-504- 442	\$1,484.21	\$9,000.00	\$8,000.00	-11.100%	
MACHINERY/EQUIPMENT RENTAL	01-504- 450	\$250.80	\$1,500.00	\$1,500.00	0.000%	
Total Materials & Equipment:		\$6,691.36	\$22,000.00	\$21,000.00	-4.500%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-504- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total General Fund:		\$172,420.40	\$593,300.00	\$587,300.00	-1.000%	

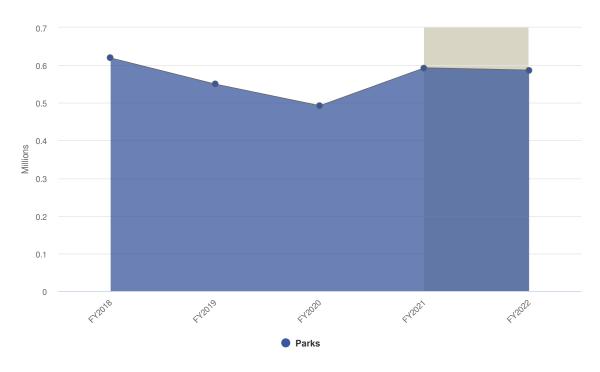


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



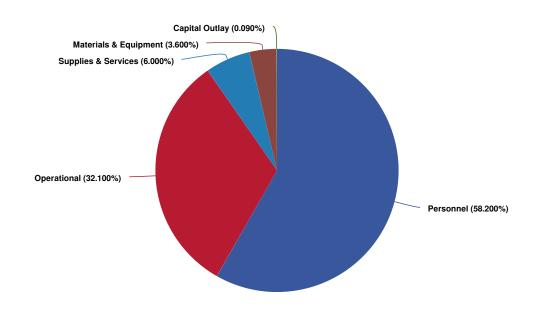
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expenditures						
Parks						
Personnel						
SALARIES	01-504-101	\$85,375.76	\$187,800.00	\$193,700.00	3.100%	
HEALTH INSURANCE	01-504- 102	\$20,949.45	\$60,600.00	\$58,500.00	-3.500%	
WORKERS' COMP INSURANCE	01-504- 103	\$5,318.21	\$7,300.00	\$7,500.00	2.700%	
OVERTIME	01-504- 104	\$5,178.97	\$18,000.00	\$18,000.00	0.000%	
FICA	01-504- 105	\$6,366.41	\$17,100.00	\$17,600.00	2.900%	
RETIREMENT (TMRS)	01-504- 106	\$9,912.39	\$26,800.00	\$28,300.00	5.600%	
UNEMPLOYMENT	01-504- 107	\$0.00	\$1,900.00	\$1,900.00	0.000%	
TEMPORARY HELP	01-504- 109	\$0.00	\$16,000.00	\$16,000.00	0.000%	
INCENTIVE COMPENSATION	01-504-110	\$0.00	\$600.00	\$600.00	0.000%	
Total Personnel:		\$133,101.19	\$336,100.00	\$342,100.00	1.800%	
Supplies & Services ELECTRIC SERVICE	01-504- 201	\$6,051.32	\$13,000.00	\$13,000.00	0.000%	
WATER SERVICE	01-504- 203	\$428.74	\$5,000.00	\$5,000.00	0.000%	
TELECOMMUNICATIONS	01-504- 204	\$1,612.46	\$4,000.00	\$4,000.00	0.000%	
OFFICE SUPPLIES	01-504- 220	\$140.97	\$300.00	\$300.00	0.000%	
POSTAGE & FREIGHT	01-504-221	\$30.59	\$200.00	\$200.00	0.000%	
PRINTING & PHOTO	01-504- 222	\$0.00	\$200.00	\$200.00	0.000%	
JANITORIAL SERVCS & SUPPLIES	01-504- 224	\$0.00	\$1,000.00	\$0.00	-100.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-504- 230	\$0.00	\$500.00	\$500.00	0.000%	
CONFERENCES & TRAINING	01-504-231	\$0.00	\$1,000.00	\$1,000.00	0.000%	
TRAVEL, MEALS & LODGING	01-504- 232	\$11.97	\$500.00	\$500.00	0.000%	
MEDICAL SERVICES/SUPPLIES	01-504- 233	\$0.00	\$500.00	\$500.00	0.000%	
UNIFORMS	01-504- 234	\$1,271.66	\$4,800.00	\$4,800.00	0.000%	
SUBCONTRACTOR REPAIRS	01-504- 240	\$0.00	\$5,000.00	\$5,000.00	0.000%	
ANNUAL MAINTENANCE	01-504- 242	\$0.00	\$200.00	\$200.00	0.000%	
Total Supplies & Services:		\$9,547.71	\$36,200.00	\$35,200.00	-2.800%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Operational						
PROFESSIONAL FEES/CONSULTANTS	01-504- 342	\$15,000.00	\$55,000.00	\$45,000.00	-18.200%	
ENGINEERING	01-504- 344	\$1,724.71	\$2,500.00	\$2,500.00	0.000%	
PARK EQUIPMENT MAINTENANCE	01-504- 350	\$0.00	\$6,000.00	\$6,000.00	0.000%	
PARK & LANDSCAPE MAINTENANCE	01-504- 355	\$3,360.51	\$120,000.00	\$120,000.00	0.000%	
MAINTENANCE & REPAIR PARTS	01-504- 370	\$2,994.92	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$23,080.14	\$198,500.00	\$188,500.00	-5.000%	
Materials & Equipment						
HAND TOOLS	01-504- 415	\$1,048.35	\$3,500.00	\$3,500.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	01-504- 440	\$910.47	\$5,000.00	\$5,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-504- 441	\$2,997.53	\$3,000.00	\$3,000.00	0.000%	
GAS, OIL & FUEL	01-504- 442	\$1,484.21	\$9,000.00	\$8,000.00	-11.100%	
MACHINERY/EQUIPMENT RENTAL	01-504- 450	\$250.80	\$1,500.00	\$1,500.00	0.000%	
Total Materials & Equipment:		\$6,691.36	\$22,000.00	\$21,000.00	-4.500%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-504- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Parks:		\$172,420.40	\$593,300.00	\$587,300.00	-1.000%	
Total Expenditures:		\$172,420.40	\$593,300.00	\$587,300.00	-1.000%	

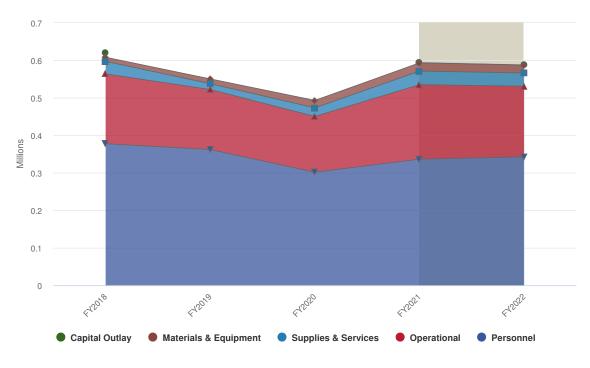


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Personnel						
Salaries						
Parks						
SALARIES	01-504-101	\$85,375.76	\$187,800.00	\$193,700.00	3.100%	
Total Parks:		\$85,375.76	\$187,800.00	\$193,700.00	3.100%	
Total Salaries:		\$85,375.76	\$187,800.00	\$193,700.00	3.100%	
Health Insurance						
Parks						
HEALTH INSURANCE	01-504- 102	\$20,949.45	\$60,600.00	\$58,500.00	-3.500%	
Total Parks:		\$20,949.45	\$60,600.00	\$58,500.00	-3.500%	
Total Health Insurance:		\$20,949.45	\$60,600.00	\$58,500.00	-3.500%	
Workers' Comp Insurance						
Parks						
WORKERS' COMP INSURANCE	01-504- 103	\$5,318.21	\$7,300.00	\$7,500.00	2.700%	
Total Parks:		\$5,318.21	\$7,300.00	\$7,500.00	2.700%	
Total Workers' Comp Insurance:		\$5,318.21	\$7,300.00	\$7,500.00	2.700%	
Overtime						
Parks						
OVERTIME	01-504- 104	\$5,178.97	\$18,000.00	\$18,000.00	0.000%	
Total Parks:		\$5,178.97	\$18,000.00	\$18,000.00	0.000%	
Total Overtime:		\$5,178.97	\$18,000.00	\$18,000.00	0.000%	
Fica						
Parks						
FICA	01-504- 105	\$6,366.41	\$17,100.00	\$17,600.00	2.900%	
Total Parks:		\$6,366.41	\$17,100.00	\$17,600.00	2.900%	
Total Fica:		\$6,366.41	\$17,100.00	\$17,600.00	2.900%	
Retirement (Tmrs)						
Parks						

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
RETIREMENT (TMRS)	01-504- 106	\$9,912.39	\$26,800.00	\$28,300.00	5.600%	
Total Parks:		\$9,912.39	\$26,800.00	\$28,300.00	5.600%	
Total Retirement (Tmrs):		\$9,912.39	\$26,800.00	\$28,300.00	5.600%	
Unemployment						
Parks						
UNEMPLOYMENT	01-504- 107	\$0.00	\$1,900.00	\$1,900.00	0.000%	
Total Parks:		\$0.00	\$1,900.00	\$1,900.00	0.000%	
Total Unemployment:		\$0.00	\$1,900.00	\$1,900.00	0.000%	
Temporary Help						
Parks						
TEMPORARY HELP	01-504- 109	\$0.00	\$16,000.00	\$16,000.00	0.000%	
Total Parks:		\$0.00	\$16,000.00	\$16,000.00	0.000%	
Total Temporary Help:		\$0.00	\$16,000.00	\$16,000.00	0.000%	
Incentive Compensation						
Parks						
INCENTIVE COMPENSATION	01-504-110	\$0.00	\$600.00	\$600.00	0.000%	
Total Parks:		\$0.00	\$600.00	\$600.00	0.000%	
Total Incentive Compensation:		\$0.00	\$600.00	\$600.00	0.000%	
Total Personnel:		\$133,101.19	\$336,100.00	\$342,100.00	1.800%	
Supplies & Services						
Electric Service						
Parks						
ELECTRIC SERVICE	01-504- 201	\$6,051.32	\$13,000.00	\$13,000.00	0.000%	
Total Parks:		\$6,051.32	\$13,000.00	\$13,000.00	0.000%	
Total Electric Service:		\$6,051.32	\$13,000.00	\$13,000.00	0.000%	
Water Service						
Parks						
WATER SERVICE	01-504- 203	\$428.74	\$5,000.00	\$5,000.00	0.000%	

ne	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	No
Total Parks:		\$428.74	\$5,000.00	\$5,000.00	0.000%	
Total Water Service:		\$428.74	\$5,000.00	\$5,000.00	0.000%	
Telecommunications						
Parks						
TELECOMMUNICATIONS	01-504- 204	\$1,612.46	\$4,000.00	\$4,000.00	0.000%	
Total Parks:		\$1,612.46	\$4,000.00	\$4,000.00	0.000%	
Total Telecommunications:		\$1,612.46	\$4,000.00	\$4,000.00	0.000%	
Office Supplies						-
Parks						
OFFICE SUPPLIES	01-504- 220	\$140.97	\$300.00	\$300.00	0.000%	
Total Parks:		\$140.97	\$300.00	\$300.00	0.000%	
Total Office Supplies:		\$140.97	\$300.00	\$300.00	0.000%	
Postage & Freight						
Parks						
POSTAGE & FREIGHT	01-504-221	\$30.59	\$200.00	\$200.00	0.000%	
Total Parks:		\$30.59	\$200.00	\$200.00	0.000%	
Total Postage & Freight:		\$30.59	\$200.00	\$200.00	0.000%	
Printing & Photo						
Parks						
PRINTING & PHOTO	01-504- 222	\$0.00	\$200.00	\$200.00	0.000%	
Total Parks:		\$0.00	\$200.00	\$200.00	0.000%	
Total Printing & Photo:		\$0.00	\$200.00	\$200.00	0.000%	
Janitorial Servcs & Supplies						
Parks						
JANITORIAL SERVCS & SUPPLIES	01-504- 224	\$0.00	\$1,000.00	\$0.00	-100.000%	
Total Parks:		\$0.00	\$1,000.00	\$0.00	-100.000%	
Total Janitorial Servcs & Supplies:		\$0.00	\$1,000.00	\$0.00	-100.000%	
Dues/Subscriptions/Publication						\vdash

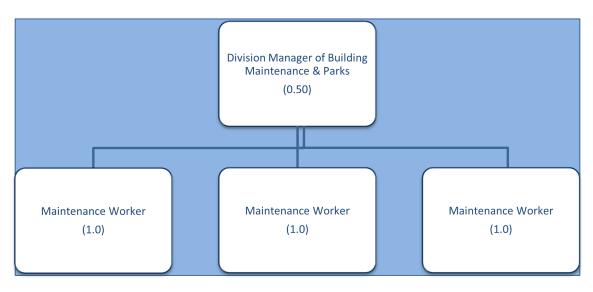
me	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Parks						
DUES/SUBSCRIPTIONS/PUBLICATION	01-504- 230	\$0.00	\$500.00	\$500.00	0.000%	
Total Parks:		\$0.00	\$500.00	\$500.00	0.000%	
Total Dues/Subscriptions/Publication:		\$0.00	\$500.00	\$500.00	0.000%	
Conferences & Training						
Parks						
CONFERENCES & TRAINING	01-504-231	\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Parks:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Conferences & Training:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Travel, Meals & Lodging						
Parks						
TRAVEL, MEALS & LODGING	01-504- 232	\$11.97	\$500.00	\$500.00	0.000%	
Total Parks:		\$11.97	\$500.00	\$500.00	0.000%	
Total Travel, Meals & Lodging:		\$11.97	\$500.00	\$500.00	0.000%	
Medical Services/Supplies						
Parks						
MEDICAL SERVICES/SUPPLIES	01-504- 233	\$0.00	\$500.00	\$500.00	0.000%	
Total Parks:		\$0.00	\$500.00	\$500.00	0.000%	
Total Medical Services/Supplies:		\$0.00	\$500.00	\$500.00	0.000%	
Uniforms						
Parks						
UNIFORMS	01-504- 234	\$1,271.66	\$4,800.00	\$4,800.00	0.000%	
Total Parks:		\$1,271.66	\$4,800.00	\$4,800.00	0.000%	
Total Uniforms:		\$1,271.66	\$4,800.00	\$4,800.00	0.000%	
Subcontractor Repairs						
Parks						
SUBCONTRACTOR REPAIRS	01-504- 240	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Parks:		\$0.00	\$5,000.00	\$5,000.00	0.000%	

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Subcontractor Repairs:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Annual Maintenance						
Parks						
ANNUAL MAINTENANCE	01-504- 242	\$0.00	\$200.00	\$200.00	0.000%	
Total Parks:		\$0.00	\$200.00	\$200.00	0.000%	
Total Annual Maintenance:		\$0.00	\$200.00	\$200.00	0.000%	
Total Supplies & Services:		\$9,547.71	\$36,200.00	\$35,200.00	-2.800%	
Operational						
Professional Fees/Consultants						
Parks						
PROFESSIONAL FEES/CONSULTANTS	01-504- 342	\$15,000.00	\$55,000.00	\$45,000.00	-18.200%	
Total Parks:		\$15,000.00	\$55,000.00	\$45,000.00	-18.200%	
Total Professional Fees/Consultants:		\$15,000.00	\$55,000.00	\$45,000.00	-18.200%	
Engineering						
Parks						
ENGINEERING	01-504- 344	\$1,724.71	\$2,500.00	\$2,500.00	0.000%	
Total Parks:		\$1,724.71	\$2,500.00	\$2,500.00	0.000%	
Total Engineering:		\$1,724.71	\$2,500.00	\$2,500.00	0.000%	
Park Equipment Maintenance						
Parks						
PARK EQUIPMENT MAINTENANCE	01-504- 350	\$0.00	\$6,000.00	\$6,000.00	0.000%	
Total Parks:		\$0.00	\$6,000.00	\$6,000.00	0.000%	
Total Park Equipment Maintenance:		\$0.00	\$6,000.00	\$6,000.00	0.000%	
Landscape Maintenance						
Parks						
PARK & LANDSCAPE MAINTENANCE	01-504- 355	\$3,360.51	\$120,000.00	\$120,000.00	0.000%	
Total Parks:		\$3,360.51	\$120,000.00	\$120,000.00	0.000%	
Total Landscape Maintenance:		\$3,360.51	\$120,000.00	\$120,000.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Maintenance & Repair Parts						
Parks						
MAINTENANCE & REPAIR PARTS	01-504- 370	\$2,994.92	\$15,000.00	\$15,000.00	0.000%	
Total Parks:		\$2,994.92	\$15,000.00	\$15,000.00	0.000%	
Total Maintenance & Repair Parts:		\$2,994.92	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$23,080.14	\$198,500.00	\$188,500.00	-5.000%	
Materials & Equipment						
Hand Tools						
Parks						
HAND TOOLS	01-504- 415	\$1,048.35	\$3,500.00	\$3,500.00	0.000%	
Total Parks:		\$1,048.35	\$3,500.00	\$3,500.00	0.000%	
Total Hand Tools:		\$1,048.35	\$3,500.00	\$3,500.00	0.000%	
Equipment Repair & Maintenance						
Parks						
EQUIPMENT REPAIR & MAINTENANCE	01-504- 440	\$910.47	\$5,000.00	\$5,000.00	0.000%	
Total Parks:		\$910.47	\$5,000.00	\$5,000.00	0.000%	
Total Equipment Repair & Maintenance:		\$910.47	\$5,000.00	\$5,000.00	0.000%	
Auto Repair & Maintenance						
Parks						
AUTO REPAIR & MAINTENANCE	01-504- 441	\$2,997.53	\$3,000.00	\$3,000.00	0.000%	
Total Parks:		\$2,997.53	\$3,000.00	\$3,000.00	0.000%	
Total Auto Repair & Maintenance:		\$2,997.53	\$3,000.00	\$3,000.00	0.000%	
Gas, Oil & Fuel						
Parks						
GAS, OIL & FUEL	01-504- 442	\$1,484.21	\$9,000.00	\$8,000.00	-11.100%	
Total Parks:		\$1,484.21	\$9,000.00	\$8,000.00	-11.100%	
Total Gas, Oil & Fuel:		\$1,484.21	\$9,000.00	\$8,000.00	-11.100%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Machinery/Equipment Rental						
Parks						
MACHINERY/EQUIPMENT RENTAL	01-504- 450	\$250.80	\$1,500.00	\$1,500.00	0.000%	
Total Parks:		\$250.80	\$1,500.00	\$1,500.00	0.000%	
Total Machinery/Equipment Rental:		\$250.80	\$1,500.00	\$1,500.00	0.000%	
Total Materials & Equipment:		\$6,691.36	\$22,000.00	\$21,000.00	-4.500%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Parks						
OFFICE FURNITURE/FIXTURES/EQP	01-504- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Parks:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$172,420.40	\$593,300.00	\$587,300.00	-1.000%	

Organizational Chart



Goal #1

Be more proactive on park and median maintenance than the Right of Way mowing.

Goal #2

Begin thinking about the challenges of City's Towne Center Park and its proposed use changes.

Performance Measures

- Addition of 25 shade trees and park benches throughout Town Center Park, to provide additional shade and seating while out and about.
- Upgrade of ballfield lights for games and practices of local sports teams.
- New picnic pavilion in Antigua Bay Park.



Engineering & Inspections Department

Chuck Todd

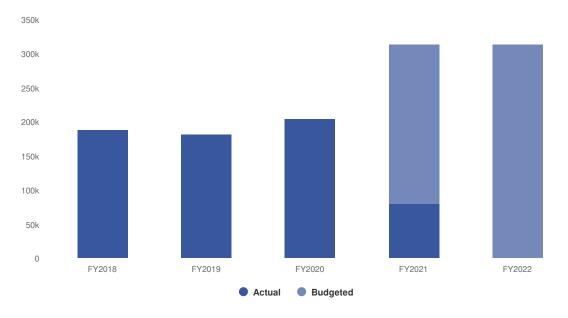
Director of Public Works

Public Works is charged with the important mission of maintaining the streets, drainage systems and utilities – which can often be around-the-clock job to serve the comfort and safety of residents and businesses. While maintaining the existing infrastructure, these professionals are in a constant state of planning for future needs to assist City leaders in continuing to make Heath a premier residential community. Engineering and Inspection provide management, administrative, and engineering oversight and support for Water, Waste Water, Streets and Parks.

Expenditures Summary



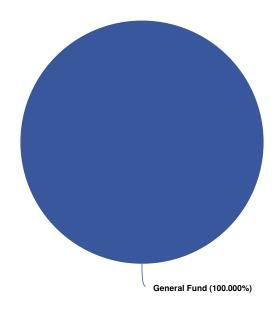
Engineering & Inspections Department Proposed and Historical Budget vs. Actual



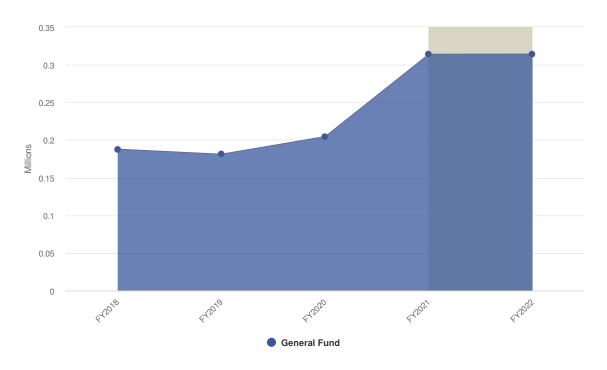


Expenditures by Fund

2022 Expenditures by Fund







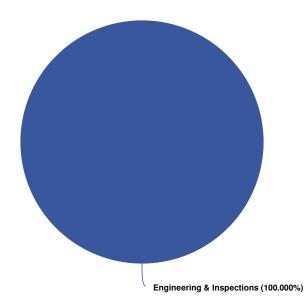
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
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Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
General Fund						
Personnel						
SALARIES	01-506-101	\$58,291.43	\$176,800.00	\$177,600.00	0.500%	
HEALTH INSURANCE	01-506- 102	\$2,906.54	\$17,400.00	\$17,200.00	-1.100%	
WORKERS' COMP INSURANCE	01-506- 103	\$1,148.89	\$1,500.00	\$1,500.00	0.000%	
OVERTIME	01-506- 104	\$354.73	\$1,500.00	\$1,500.00	0.000%	
FICA	01-506- 105	\$3,998.74	\$13,700.00	\$13,700.00	0.000%	
RETIREMENT (TMRS)	01-506- 106	\$6,334.71	\$21,500.00	\$21,500.00	0.000%	
UNEMPLOYMENT	01-506- 107	\$0.00	\$1,200.00	\$1,200.00	0.000%	
Total Personnel:		\$73,035.04	\$233,600.00	\$234,200.00	0.300%	
Supplies & Services						
TELECOMMUNICATIONS	01-506- 204	\$926.44	\$2,100.00	\$2,100.00	0.000%	
OFFICE SUPPLIES	01-506- 220	\$109.76	\$2,500.00	\$2,000.00	-20.000%	
POSTAGE & FREIGHT	01-506-221	\$1.26	\$900.00	\$900.00	0.000%	
PRINTING & PHOTO	01-506- 222	\$0.00	\$500.00	\$500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-506- 230	\$0.00	\$1,200.00	\$1,200.00	0.000%	
CONFERENCES & TRAINING	01-506-231	\$0.00	\$1,500.00	\$1,500.00	0.000%	
TRAVEL, MEALS & LODGING	01-506- 232	\$0.00	\$1,100.00	\$1,100.00	0.000%	
MEDICAL SERVICES/SUPPLIES	01-506- 233	\$0.00	\$300.00	\$300.00	0.000%	
UNIFORMS	01-506- 234	\$0.00	\$500.00	\$500.00	0.000%	
ANNUAL MAINTENANCE	01-506- 242	\$0.00	\$100.00	\$100.00	0.000%	
Total Supplies & Services:		\$1,037.46	\$10,700.00	\$10,200.00	-4.700%	
Operational						
PROFESSIONAL FEES/CONSULTANTS	01-506- 342	\$0.00	\$4,000.00	\$4,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-506- 343	\$2,733.68	\$6,300.00	\$6,300.00	0.000%	
ENGINEERING	01-506- 344	\$3,375.50	\$50,000.00	\$50,000.00	0.000%	
CONTRACT DRAFTING	01-506- 369	\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Operational:		\$6,109.18	\$63,300.00	\$63,300.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Materials & Equipment						
HAND TOOLS	01-506- 415	\$140.00	\$500.00	\$500.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	01-506- 440	\$0.00	\$500.00	\$500.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-506- 441	\$27.75	\$2,000.00	\$2,000.00	0.000%	
GAS, OIL & FUEL	01-506- 442	\$300.02	\$3,000.00	\$3,000.00	0.000%	
Total Materials & Equipment:		\$467.77	\$6,000.00	\$6,000.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-506- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total General Fund:		\$80,649.45	\$314,100.00	\$314,200.00	0.000%	

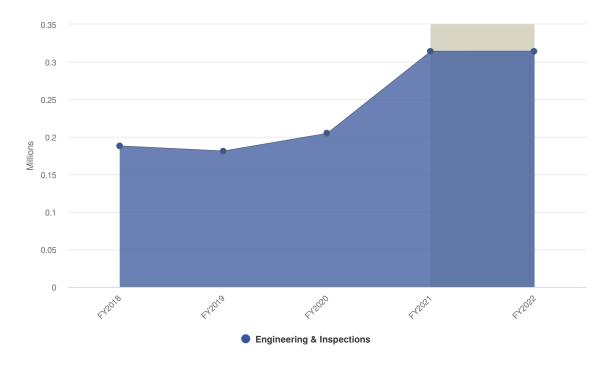
Expenditures by Function

Budgeted Expenditures by Function





Budgeted and Historical Expenditures by Function



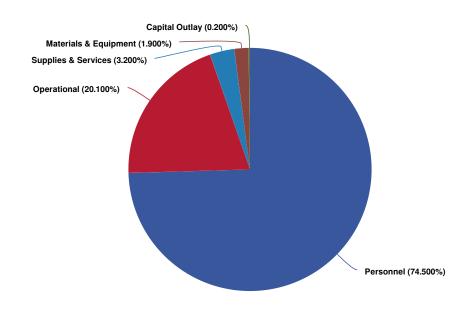
Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Engineering & Inspections						
Personnel						
SALARIES	01-506-101	\$58,291.43	\$176,800.00	\$177,600.00	0.500%	
HEALTH INSURANCE	01-506- 102	\$2,906.54	\$17,400.00	\$17,200.00	-1.100%	
WORKERS' COMP INSURANCE	01-506- 103	\$1,148.89	\$1,500.00	\$1,500.00	0.000%	
OVERTIME	01-506- 104	\$354.73	\$1,500.00	\$1,500.00	0.000%	
FICA	01-506- 105	\$3,998.74	\$13,700.00	\$13,700.00	0.000%	
RETIREMENT (TMRS)	01-506- 106	\$6,334.71	\$21,500.00	\$21,500.00	0.000%	
UNEMPLOYMENT	01-506- 107	\$0.00	\$1,200.00	\$1,200.00	0.000%	
Total Personnel:		\$73,035.04	\$233,600.00	\$234,200.00	0.300%	
Supplies & Services						
TELECOMMUNICATIONS	01-506- 204	\$926.44	\$2,100.00	\$2,100.00	0.000%	

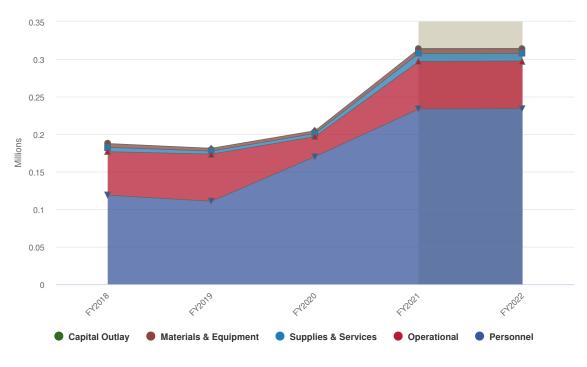
		Actual	Budgeted	Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
OFFICE SUPPLIES	01-506- 220	\$109.76	\$2,500.00	\$2,000.00	-20.000%	
POSTAGE & FREIGHT	01-506-221	\$1.26	\$900.00	\$900.00	0.000%	
PRINTING & PHOTO	01-506- 222	\$0.00	\$500.00	\$500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-506- 230	\$0.00	\$1,200.00	\$1,200.00	0.000%	
CONFERENCES & TRAINING	01-506-231	\$0.00	\$1,500.00	\$1,500.00	0.000%	
TRAVEL, MEALS & LODGING	01-506- 232	\$0.00	\$1,100.00	\$1,100.00	0.000%	
MEDICAL SERVICES/SUPPLIES	01-506- 233	\$0.00	\$300.00	\$300.00	0.000%	
UNIFORMS	01-506- 234	\$0.00	\$500.00	\$500.00	0.000%	
ANNUAL MAINTENANCE	01-506- 242	\$0.00	\$100.00	\$100.00	0.000%	
Total Supplies & Services:		\$1,037.46	\$10,700.00	\$10,200.00	-4.700%	
Operational						
PROFESSIONAL FEES/CONSULTANTS	01-506- 342	\$0.00	\$4,000.00	\$4,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-506- 343	\$2,733.68	\$6,300.00	\$6,300.00	0.000%	
ENGINEERING	01-506- 344	\$3,375.50	\$50,000.00	\$50,000.00	0.000%	
CONTRACT DRAFTING	01-506- 369	\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Operational:		\$6,109.18	\$63,300.00	\$63,300.00	0.000%	
Matorials & Equipment						
Materials & Equipment	01-506-					
HAND TOOLS	415	\$140.00	\$500.00	\$500.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	01-506- 440	\$0.00	\$500.00	\$500.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-506- 441	\$27.75	\$2,000.00	\$2,000.00	0.000%	
GAS, OIL & FUEL	01-506- 442	\$300.02	\$3,000.00	\$3,000.00	0.000%	
Total Materials & Equipment:		\$467.77	\$6,000.00	\$6,000.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-506-	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Engineering & Inspections:		\$80,649.45	\$314,100.00	\$314,200.00	0.000%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Personnel						
Salaries						
Engineering & Inspections						
SALARIES	01-506-101	\$58,291.43	\$176,800.00	\$177,600.00	0.500%	
Total Engineering & Inspections:		\$58,291.43	\$176,800.00	\$177,600.00	0.500%	
Total Salaries:		\$58,291.43	\$176,800.00	\$177,600.00	0.500%	
Health Insurance						
Engineering & Inspections						
HEALTH INSURANCE	01-506- 102	\$2,906.54	\$17,400.00	\$17,200.00	-1.100%	
Total Engineering & Inspections:		\$2,906.54	\$17,400.00	\$17,200.00	-1.100%	
Total Health Insurance:		\$2,906.54	\$17,400.00	\$17,200.00	-1.100%	
Workers' Comp Insurance						
Engineering & Inspections						
WORKERS' COMP INSURANCE	01-506- 103	\$1,148.89	\$1,500.00	\$1,500.00	0.000%	
Total Engineering & Inspections:		\$1,148.89	\$1,500.00	\$1,500.00	0.000%	
Total Workers' Comp Insurance:		\$1,148.89	\$1,500.00	\$1,500.00	0.000%	
Overtime						
Engineering & Inspections						
OVERTIME	01-506- 104	\$354.73	\$1,500.00	\$1,500.00	0.000%	
Total Engineering & Inspections:		\$354.73	\$1,500.00	\$1,500.00	0.000%	
Total Overtime:		\$354.73	\$1,500.00	\$1,500.00	0.000%	
Fica						
Engineering & Inspections						
FICA	01-506- 105	\$3,998.74	\$13,700.00	\$13,700.00	0.000%	
Total Engineering & Inspections:		\$3,998.74	\$13,700.00	\$13,700.00	0.000%	
Total Fica:		\$3,998.74	\$13,700.00	\$13,700.00	0.000%	
Retirement (Tmrs)						
Engineering & Inspections						

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
RETIREMENT (TMRS)	01-506- 106	\$6,334.71	\$21,500.00	\$21,500.00	0.000%	
Total Engineering & Inspections:		\$6,334.71	\$21,500.00	\$21,500.00	0.000%	
Total Retirement (Tmrs):		\$6,334.71	\$21,500.00	\$21,500.00	0.000%	
Unemployment						
Engineering & Inspections						
UNEMPLOYMENT	01-506- 107	\$0.00	\$1,200.00	\$1,200.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$1,200.00	\$1,200.00	0.000%	
Total Unemployment:		\$0.00	\$1,200.00	\$1,200.00	0.000%	
Total Personnel:		\$73,035.04	\$233,600.00	\$234,200.00	0.300%	
Supplies & Services						
Telecommunications						
Engineering & Inspections						
TELECOMMUNICATIONS	01-506- 204	\$926.44	\$2,100.00	\$2,100.00	0.000%	
Total Engineering & Inspections:		\$926.44	\$2,100.00	\$2,100.00	0.000%	
Total Telecommunications:		\$926.44	\$2,100.00	\$2,100.00	0.000%	
Office Supplies						
Engineering & Inspections						
OFFICE SUPPLIES	01-506- 220	\$109.76	\$2,500.00	\$2,000.00	-20.000%	
Total Engineering & Inspections:		\$109.76	\$2,500.00	\$2,000.00	-20.000%	
Total Office Supplies:		\$109.76	\$2,500.00	\$2,000.00	-20.000%	
Postage & Freight						
Engineering & Inspections						
POSTAGE & FREIGHT	01-506-221	\$1.26	\$900.00	\$900.00	0.000%	
Total Engineering & Inspections:		\$1.26	\$900.00	\$900.00	0.000%	
Total Postage & Freight:		\$1.26	\$900.00	\$900.00	0.000%	
Printing & Photo						
Engineering & Inspections						
PRINTING & PHOTO	01-506- 222	\$0.00	\$500.00	\$500.00	0.000%	

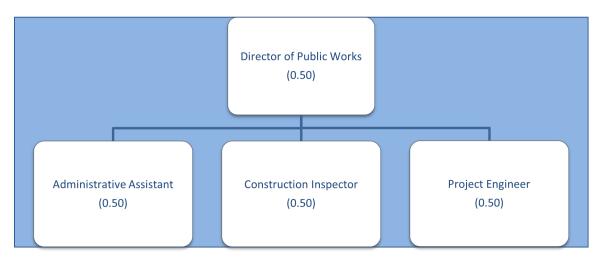
me	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Engineering & Inspections:		\$0.00	\$500.00	\$500.00	0.000%	
Total Printing & Photo:		\$0.00	\$500.00	\$500.00	0.000%	
		\$0.00	\$300.00	\$300.00	0.00076	
Dues/Subscriptions/Publication						
Engineering & Inspections						
DUES/SUBSCRIPTIONS/PUBLICATION	01-506- 230	\$0.00	\$1,200.00	\$1,200.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$1,200.00	\$1,200.00	0.000%	
Total Dues/Subscriptions/Publication:		\$0.00	\$1,200.00	\$1,200.00	0.000%	
Conferences & Training						
Engineering & Inspections						
CONFERENCES & TRAINING	01-506-231	\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Conferences & Training:		\$0.00	\$1,500.00	\$1,500.00	0.000%	
Travel, Meals & Lodging						
Engineering & Inspections						
TRAVEL, MEALS & LODGING	01-506- 232	\$0.00	\$1,100.00	\$1,100.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$1,100.00	\$1,100.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$1,100.00	\$1,100.00	0.000%	
Medical Services/Supplies						
Engineering & Inspections						
MEDICAL SERVICES/SUPPLIES	01-506- 233	\$0.00	\$300.00	\$300.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$300.00	\$300.00	0.000%	
Total Medical Services/Supplies:		\$0.00	\$300.00	\$300.00	0.000%	
Uniforms						
Engineering & Inspections						
UNIFORMS	01-506- 234	\$0.00	\$500.00	\$500.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$500.00	\$500.00	0.000%	
Total Uniforms:		\$0.00	\$500.00	\$500.00	0.000%	
Annual Maintenance						

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Engineering & Inspections						
ANNUAL MAINTENANCE	01-506- 242	\$0.00	\$100.00	\$100.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$100.00	\$100.00	0.000%	
Total Annual Maintenance:		\$0.00	\$100.00	\$100.00	0.000%	
Total Supplies & Services:		\$1,037.46	\$10,700.00	\$10,200.00	-4.700%	
Operational						
Professional Fees/Consultants						
Engineering & Inspections						
PROFESSIONAL FEES/CONSULTANTS	01-506- 342	\$0.00	\$4,000.00	\$4,000.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$4,000.00	\$4,000.00	0.000%	
Total Professional Fees/Consultants:		\$0.00	\$4,000.00	\$4,000.00	0.000%	
Computer Maintenance Services						
Engineering & Inspections						
COMPUTER MAINTENANCE SERVICES	01-506- 343	\$2,733.68	\$6,300.00	\$6,300.00	0.000%	
Total Engineering & Inspections:		\$2,733.68	\$6,300.00	\$6,300.00	0.000%	
Total Computer Maintenance Services:		\$2,733.68	\$6,300.00	\$6,300.00	0.000%	
Engineering						
Engineering & Inspections						
ENGINEERING	01-506- 344	\$3,375.50	\$50,000.00	\$50,000.00	0.000%	
Total Engineering & Inspections:		\$3,375.50	\$50,000.00	\$50,000.00	0.000%	
Total Engineering:		\$3,375.50	\$50,000.00	\$50,000.00	0.000%	
Contract Drafting						
Engineering & Inspections						
CONTRACT DRAFTING	01-506- 369	\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Contract Drafting:		\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Operational:		\$6,109.18	\$63,300.00	\$63,300.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Materials & Equipment						
Hand Tools						
Engineering & Inspections						
HAND TOOLS	01-506- 415	\$140.00	\$500.00	\$500.00	0.000%	
Total Engineering & Inspections:		\$140.00	\$500.00	\$500.00	0.000%	
Total Hand Tools:		\$140.00	\$500.00	\$500.00	0.000%	
Equipment Repair & Maintenance						
Engineering & Inspections						
EQUIPMENT REPAIR & MAINTENANCE	01-506- 440	\$0.00	\$500.00	\$500.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$500.00	\$500.00	0.000%	
Total Equipment Repair & Maintenance:		\$0.00	\$500.00	\$500.00	0.000%	
Auto Repair & Maintenance						
Engineering & Inspections						
AUTO REPAIR & MAINTENANCE	01-506- 441	\$27.75	\$2,000.00	\$2,000.00	0.000%	
Total Engineering & Inspections:		\$27.75	\$2,000.00	\$2,000.00	0.000%	
Total Auto Repair & Maintenance:		\$27.75	\$2,000.00	\$2,000.00	0.000%	
Gas, Oil & Fuel						
Engineering & Inspections						
GAS, OIL & FUEL	01-506- 442	\$300.02	\$3,000.00	\$3,000.00	0.000%	
Total Engineering & Inspections:		\$300.02	\$3,000.00	\$3,000.00	0.000%	
Total Gas, Oil & Fuel:		\$300.02	\$3,000.00	\$3,000.00	0.000%	
Total Materials & Equipment:		\$467.77	\$6,000.00	\$6,000.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Engineering & Inspections						
OFFICE FURNITURE/FIXTURES/EQP	01-506- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Engineering & Inspections:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	

Name	Account ID	FY2021	FY2021	FY2022	FY2021	Notes
		Actual	Budgeted	Budgeted	Budgeted vs.	
					FY2022	
					Budgeted (%	
					Change)	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$80,649.45	\$314,100.00	\$314,200.00	0.000%	

Organizational Chart



Goal #1

Be more agressive with the erosion prevention program.

Goal #2

Upgrade the City Engineering standards.

Performance Measures

- Revised and updated the drainage design standards for the City.
- Reviewed a significant amount of private development projects, including commercial projects and residential subdivisions.



Community Development Department



Kevin Lasher

Director of Community Development/Assistant City M

The City's community development professionals are dedicated to balancing the priority of protecting the existing environment and infrastructure while analyzing new development. The Community Development Department is responsible for monitoring the long-range needs of the City through updates to various plans and ordinance, aiding in the implementation of ordinances and regulations and coordinating with other City departments and governmental agencies. The planning and zoning application process, building inspections program, and code enforcement, are conducted within the Community Development Department.

Expenditures Summary

The budget for Fiscal Year 2022 is \$15,200 less than the 2021 budget. The expenditures were reduced where possible. The Operational Items and Materials & Equipment budgets have been decreased \$8,400 and \$2,500, respectively.



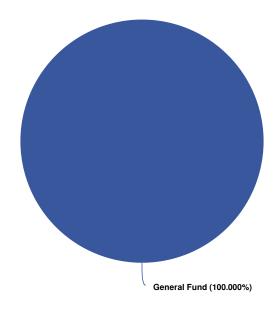
800k 700k 600k 500k 400k 300k 200k 100k 0 FY2018 FY2019 FY2020 FY2021 FY2022 Actual Budgeted

Community Development Department Proposed and Historical Budget vs. Actual

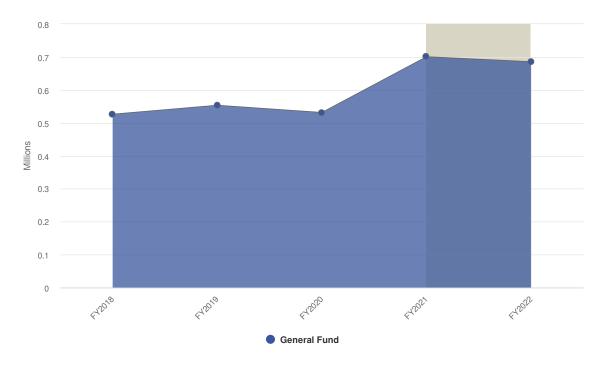


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



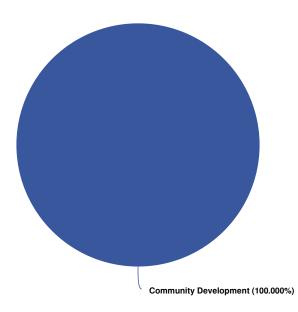
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
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Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
General Fund						
Personnel						
SALARIES	01-507-101	\$131,280.11	\$412,100.00	\$408,800.00	-0.800%	
HEALTH INSURANCE	01-507-102	\$17,269.24	\$54,500.00	\$53,800.00	-1.300%	
WORKERS' COMP INSURANCE	01-507-103	\$1,052.96	\$1,300.00	\$1,300.00	0.000%	
OVERTIME	01-507- 104	\$110.35	\$1,000.00	\$1,000.00	0.000%	
FICA	01-507-105	\$9,257.34	\$32,200.00	\$31,900.00	-0.900%	
RETIREMENT (TMRS)	01-507- 106	\$14,256.71	\$50,300.00	\$51,300.00	2.000%	
UNEMPLOYMENT	01-507- 107	\$0.00	\$1,900.00	\$1,900.00	0.000%	
TEMPORARY HELP	01-507- 109	\$23,910.00	\$0.00	\$0.00	0.000%	
Total Personnel:		\$197,136.71	\$553,300.00	\$550,000.00	-0.600%	
Supplies & Services						
TELECOMMUNICATIONS	01-507- 204	\$1,803.35	\$4,700.00	\$4,700.00	0.000%	
OFFICE SUPPLIES	01-507- 220	\$457.37	\$2,500.00	\$2,000.00	-20.000%	
POSTAGE & FREIGHT	01-507-221	\$525.79	\$1,000.00	\$1,000.00	0.000%	
PRINTING & PHOTO	01-507-222	\$39.95	\$500.00	\$500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-507- 230	\$366.94	\$7,000.00	\$7,000.00	0.000%	
CONFERENCES & TRAINING	01-507-231	\$228.00	\$4,500.00	\$4,500.00	0.000%	
TRAVEL, MEALS & LODGING	01-507-232	\$0.00	\$3,000.00	\$3,000.00	0.000%	
UNIFORMS	01-507- 234	\$0.00	\$1,200.00	\$700.00	-41.700%	
Total Supplies & Services:		\$3,421.40	\$24,400.00	\$23,400.00	-4.100%	
Operational						
LEGAL PUBLICATIONS/ADVERTISING	01-507-311	\$0.00	\$400.00	\$400.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-507- 343	\$8,161.63	\$25,700.00	\$23,700.00	-7.800%	
ENGINEERING	01-507- 344	\$9,858.75	\$25,000.00	\$25,000.00	0.000%	
CONTRACT INSPECTIONS	01-507- 349	\$3,220.00	\$35,000.00	\$30,000.00	-14.300%	
CODE ENFORCEMENT	01-507-353	\$270.00	\$12,500.00	\$12,500.00	0.000%	
VECTOR CONTROL	01-507- 359	\$213.97	\$10,000.00	\$10,000.00	0.000%	
CONTRACT DRAFTING	01-507- 369	\$0.00	\$2,400.00	\$1,000.00	-58.300%	
MISCELLANEOUS EXPENSE	01-507- 399	\$269.98	\$500.00	\$500.00	0.000%	
Total Operational:		\$21,994.33	\$111,500.00	\$103,100.00	-7.500%	

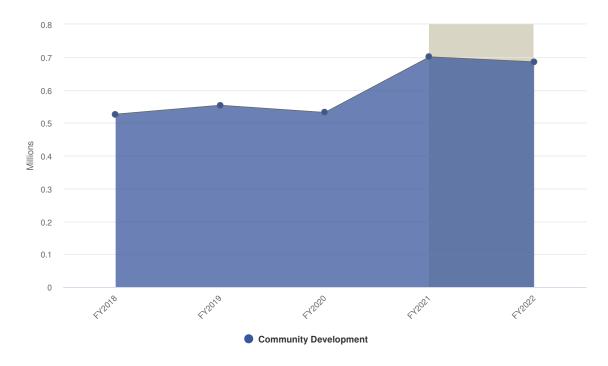
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Materials & Equipment						
HAND TOOLS	01-507-415	\$210.00	\$1,000.00	\$500.00	-50.000%	
EQUIPMENT REPAIR	01-507- 440	\$0.00	\$300.00	\$300.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-507- 441	\$88.84	\$4,000.00	\$3,000.00	-25.000%	
GAS, OIL & FUEL	01-507- 442	\$1,079.72	\$6,000.00	\$5,000.00	-16.700%	
Total Materials & Equipment:		\$1,378.56	\$11,300.00	\$8,800.00	-22.100%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-507-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total General Fund:		\$223,931.00	\$701,000.00	\$685,800.00	-2.200%	

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



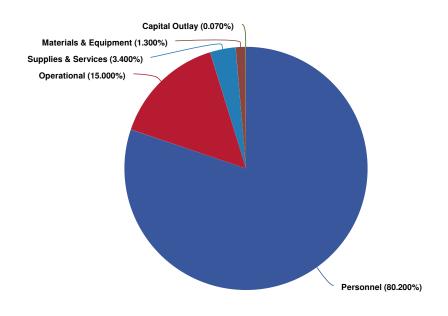
Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Community Development						
Personnel						
SALARIES	01-507-101	\$131,280.11	\$412,100.00	\$408,800.00	-0.800%	
HEALTH INSURANCE	01-507-102	\$17,269.24	\$54,500.00	\$53,800.00	-1.300%	
WORKERS' COMP INSURANCE	01-507-103	\$1,052.96	\$1,300.00	\$1,300.00	0.000%	
OVERTIME	01-507- 104	\$110.35	\$1,000.00	\$1,000.00	0.000%	
FICA	01-507-105	\$9,257.34	\$32,200.00	\$31,900.00	-0.900%	
RETIREMENT (TMRS)	01-507- 106	\$14,256.71	\$50,300.00	\$51,300.00	2.000%	
UNEMPLOYMENT	01-507- 107	\$0.00	\$1,900.00	\$1,900.00	0.000%	
TEMPORARY HELP	01-507- 109	\$23,910.00	\$0.00	\$0.00	0.000%	
Total Personnel:		\$197,136.71	\$553,300.00	\$550,000.00	-0.600%	
Supplies & Services						
TELECOMMUNICATIONS	01-507- 204	\$1,803.35	\$4,700.00	\$4,700.00	0.000%	

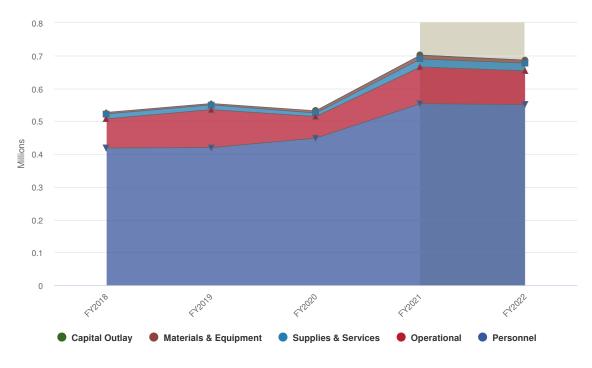
lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
OFFICE SUPPLIES	01-507- 220	\$457.37	\$2,500.00	\$2,000.00	-20.000%	
POSTAGE & FREIGHT	01-507-221	\$525.79	\$1,000.00	\$1,000.00	0.000%	
PRINTING & PHOTO	01-507-222	\$39.95	\$500.00	\$500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-507- 230	\$366.94	\$7,000.00	\$7,000.00	0.000%	
CONFERENCES & TRAINING	01-507-231	\$228.00	\$4,500.00	\$4,500.00	0.000%	
TRAVEL, MEALS & LODGING	01-507-232	\$0.00	\$3,000.00	\$3,000.00	0.000%	
UNIFORMS	01-507- 234	\$0.00	\$1,200.00	\$700.00	-41.700%	
Total Supplies & Services:		\$3,421.40	\$24,400.00	\$23,400.00	-4.100%	
Operational						
LEGAL PUBLICATIONS/ADVERTISING	01-507-311	\$0.00	\$400.00	\$400.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-507- 343	\$8,161.63	\$25,700.00	\$23,700.00	-7.800%	
ENGINEERING	01-507- 344	\$9,858.75	\$25,000.00	\$25,000.00	0.000%	
CONTRACT INSPECTIONS	01-507- 349	\$3,220.00	\$35,000.00	\$30,000.00	-14.300%	
CODE ENFORCEMENT	01-507-353	\$270.00	\$12,500.00	\$12,500.00	0.000%	
VECTOR CONTROL	01-507- 359	\$213.97	\$10,000.00	\$10,000.00	0.000%	
CONTRACT DRAFTING	01-507- 369	\$0.00	\$2,400.00	\$1,000.00	-58.300%	
MISCELLANEOUS EXPENSE	01-507- 399	\$269.98	\$500.00	\$500.00	0.000%	
Total Operational:		\$21,994.33	\$111,500.00	\$103,100.00	-7.500%	
Materials & Equipment						
HAND TOOLS	01-507-415	\$210.00	\$1,000.00	\$500.00	-50.000%	
EQUIPMENT REPAIR	01-507- 440	\$0.00	\$300.00	\$300.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-507- 441	\$88.84	\$4,000.00	\$3,000.00	-25.000%	
GAS, OIL & FUEL	01-507- 442	\$1,079.72	\$6,000.00	\$5,000.00	-16.700%	
Total Materials & Equipment:		\$1,378.56	\$11,300.00	\$8,800.00	-22.100%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-507-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Community Development:		\$223,931.00	\$701,000.00	\$685,800.00	-2.200%	
Total Expenditures:		\$223,931.00	\$701,000.00	\$685,800.00	-2.200%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Personnel						
Salaries						
Community Development						
SALARIES	01-507-101	\$131,280.11	\$412,100.00	\$408,800.00	-0.800%	
Total Community Development:		\$131,280.11	\$412,100.00	\$408,800.00	-0.800%	
Total Salaries:		\$131,280.11	\$412,100.00	\$408,800.00	-0.800%	
Health Insurance						
Community Development						
HEALTH INSURANCE	01-507-102	\$17,269.24	\$54,500.00	\$53,800.00	-1.300%	
Total Community Development:		\$17,269.24	\$54,500.00	\$53,800.00	-1.300%	
Total Health Insurance:		\$17,269.24	\$54,500.00	\$53,800.00	-1.300%	
Workers' Comp Insurance						
Community Development						
WORKERS' COMP INSURANCE	01-507-103	\$1,052.96	\$1,300.00	\$1,300.00	0.000%	
Total Community Development:		\$1,052.96	\$1,300.00	\$1,300.00	0.000%	
Total Workers' Comp Insurance:		\$1,052.96	\$1,300.00	\$1,300.00	0.000%	
Overtime						
Community Development						
OVERTIME	01-507- 104	\$110.35	\$1,000.00	\$1,000.00	0.000%	
Total Community Development:		\$110.35	\$1,000.00	\$1,000.00	0.000%	
Total Overtime:		\$110.35	\$1,000.00	\$1,000.00	0.000%	
Fica						
Community Development						
FICA	01-507-105	\$9,257.34	\$32,200.00	\$31,900.00	-0.900%	
Total Community Development:		\$9,257.34	\$32,200.00	\$31,900.00	- 0.900 %	
Total Fica:		\$9,257.34	\$32,200.00	\$31,900.00	-0.900%	
Retirement (Tmrs)						
Community Development						
RETIREMENT (TMRS)	01-507- 106	\$14,256.71	\$50,300.00	\$51,300.00	2.000%	
Total Community Development:		\$14,256.71	\$50,300.00	\$51,300.00	2.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Retirement (Tmrs):		\$14,256.71	\$50,300.00	\$51,300.00	2.000%	
Unemployment						
Community Development						
UNEMPLOYMENT	01-507- 107	\$0.00	\$1,900.00	\$1,900.00	0.000%	
Total Community Development:		\$0.00	\$1,900.00	\$1,900.00	0.000%	
Total Unemployment:		\$0.00	\$1,900.00	\$1,900.00	0.000%	
Temporary Help						
Community Development						
TEMPORARY HELP	01-507- 109	\$23,910.00	\$0.00	\$0.00	0.000%	
Total Community Development:		\$23,910.00	\$0.00	\$0.00	0.000%	
Total Temporary Help:		\$23,910.00	\$0.00	\$0.00	0.000%	
Total Personnel:		\$197,136.71	\$553,300.00	\$550,000.00	-0.600%	
Supplies & Services						
Telecommunications						
Community Development						
TELECOMMUNICATIONS	01-507- 204	\$1,803.35	\$4,700.00	\$4,700.00	0.000%	
Total Community Development:		\$1,803.35	\$4,700.00	\$4,700.00	0.000%	
Total Telecommunications:		\$1,803.35	\$4,700.00	\$4,700.00	0.000%	
Office Supplies						
Community Development						
OFFICE SUPPLIES	01-507- 220	\$457.37	\$2,500.00	\$2,000.00	-20.000%	
Total Community Development:		\$457.37	\$2,500.00	\$2,000.00	-20.000%	
Total Office Supplies:		\$457.37	\$2,500.00	\$2,000.00	-20.000%	
Postage & Freight						
Community Development						
POSTAGE & FREIGHT	01-507-221	\$525.79	\$1,000.00	\$1,000.00	0.000%	
Total Community Development:		\$525.79	\$1,000.00	\$1,000.00	0.000%	
Total Postage & Freight:		\$525.79	\$1,000.00	\$1,000.00	0.000%	

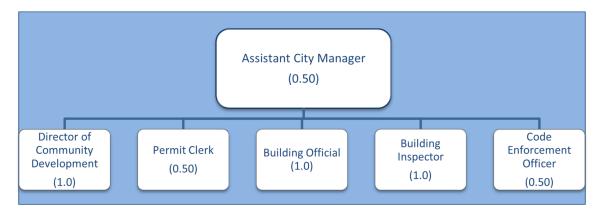
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Printing & Photo						
Community Development						
PRINTING & PHOTO	01-507-222	\$39.95	\$500.00	\$500.00	0.000%	
Total Community Development:		\$39.95	\$500.00	\$500.00	0.000%	
Total Printing & Photo:		\$39.95	\$500.00	\$500.00	0.000%	
Dues/Subscriptions/Publication						
Community Development						
DUES/SUBSCRIPTIONS/PUBLICATION	01-507- 230	\$366.94	\$7,000.00	\$7,000.00	0.000%	
Total Community Development:		\$366.94	\$7,000.00	\$7,000.00	0.000%	
Total Dues/Subscriptions/Publication:		\$366.94	\$7,000.00	\$7,000.00	0.000%	
Conferences & Training						
Community Development						
CONFERENCES & TRAINING	01-507-231	\$228.00	\$4,500.00	\$4,500.00	0.000%	
Total Community Development:		\$228.00	\$4,500.00	\$4,500.00	0.000%	
Total Conferences & Training:		\$228.00	\$4,500.00	\$4,500.00	0.000%	
Travel, Meals & Lodging						
Community Development						
TRAVEL, MEALS & LODGING	01-507-232	\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Community Development:		\$0.00	\$3,000.00	\$3,000.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$3,000.00	\$3,000.00	0.000%	
Uniforms						
Community Development						
UNIFORMS	01-507- 234	\$0.00	\$1,200.00	\$700.00	-41.700%	
Total Community Development:		\$0.00	\$1,200.00	\$700.00	-41.700%	
Total Uniforms:		\$0.00	\$1,200.00	\$700.00	-41.700%	
Total Supplies & Services:		\$3,421.40	\$24,400.00	\$23,400.00	-4.100%	
Operational						
Legal Publications/Advertising						
Community Development						

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
LEGAL PUBLICATIONS/ADVERTISING	01-507-311	\$0.00	\$400.00	\$400.00	0.000%	
Total Community Development:		\$0.00	\$400.00	\$400.00	0.000%	
Total Legal Publications/Advertising:		\$0.00	\$400.00	\$400.00	0.000%	
Computer Maintenance Services						
Community Development						
COMPUTER MAINTENANCE SERVICES	01-507- 343	\$8,161.63	\$25,700.00	\$23,700.00	-7.800%	
Total Community Development:		\$8,161.63	\$25,700.00	\$23,700.00	-7.800%	
Total Computer Maintenance Services:		\$8,161.63	\$25,700.00	\$23,700.00	-7.800%	
Engineering						
Community Development						
ENGINEERING	01-507- 344	\$9,858.75	\$25,000.00	\$25,000.00	0.000%	
Total Community Development:		\$9,858.75	\$25,000.00	\$25,000.00	0.000%	
Total Engineering:		\$9,858.75	\$25,000.00	\$25,000.00	0.000%	
Contract Inspections						
Community Development						
CONTRACT INSPECTIONS	01-507- 349	\$3,220.00	\$35,000.00	\$30,000.00	-14.300%	
Total Community Development:		\$3,220.00	\$35,000.00	\$30,000.00	-14.300%	
Total Contract Inspections:		\$3,220.00	\$35,000.00	\$30,000.00	-14.300%	
Code Enforcement						
Community Development						
CODE ENFORCEMENT	01-507-353	\$270.00	\$12,500.00	\$12,500.00	0.000%	
Total Community Development:		\$270.00	\$12,500.00	\$12,500.00	0.000%	
Total Code Enforcement:		\$270.00	\$12,500.00	\$12,500.00	0.000%	
Vector Control						
Community Development						
VECTOR CONTROL	01-507- 359	\$213.97	\$10,000.00	\$10,000.00	0.000%	
Total Community Development:		\$213.97	\$10,000.00	\$10,000.00	0.000%	
Total Vector Control:		\$213.97	\$10,000.00	\$10,000.00	0.000%	
Contract Drafting						

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Community Development						
CONTRACT DRAFTING	01-507- 369	\$0.00	\$2,400.00	\$1,000.00	-58.300%	
Total Community Development:		\$0.00	\$2,400.00	\$1,000.00	-58.300%	
Total Contract Drafting:		\$0.00	\$2,400.00	\$1,000.00	-58.300%	
Miscellaneous Expense						
Community Development						
MISCELLANEOUS EXPENSE	01-507- 399	\$269.98	\$500.00	\$500.00	0.000%	
Total Community Development:		\$269.98	\$500.00	\$500.00	0.000%	
Total Miscellaneous Expense:		\$269.98	\$500.00	\$500.00	0.000%	
Total Operational:		\$21,994.33	\$111,500.00	\$103,100.00	-7.500%	
Materials & Equipment						
Hand Tools						
Community Development						
HAND TOOLS	01-507-415	\$210.00	\$1,000.00	\$500.00	-50.000%	
Total Community Development:		\$210.00	\$1,000.00	\$500.00	-50.000%	
Total Hand Tools:		\$210.00	\$1,000.00	\$500.00	-50.000%	
Equipment Repair & Maintenance						
Community Development						
EQUIPMENT REPAIR	01-507- 440	\$0.00	\$300.00	\$300.00	0.000%	
Total Community Development:		\$0.00	\$300.00	\$300.00	0.000%	
Total Equipment Repair & Maintenance:		\$0.00	\$300.00	\$300.00	0.000%	
Auto Repair & Maintenance						
Community Development						
AUTO REPAIR & MAINTENANCE	01-507- 441	\$88.84	\$4,000.00	\$3,000.00	-25.000%	
Total Community Development:		\$88.84	\$4,000.00	\$3,000.00	-25.000%	
Total Auto Repair & Maintenance:		\$88.84	\$4,000.00	\$3,000.00	-25.000%	
Gas, Oil & Fuel						
Community Development						
GAS, OIL & FUEL	01-507- 442	\$1,079.72	\$6,000.00	\$5,000.00	-16.700%	

Name	Account ID	FY2021	FY2021	FY2022	FY2021	Notes
		Actual	Budgeted	Budgeted	Budgeted vs.	
					FY2022	
					Budgeted (%	
					Change)	
Total Community Development:		\$1,079.72	\$6,000.00	\$5,000.00	-16.700%	
Total Gas, Oil & Fuel:		\$1,079.72	\$6,000.00	\$5,000.00	-16.700%	
Total Materials & Equipment:		\$1,378.56	\$11,300.00	\$8,800.00	-22.100%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Community Development						
OFFICE FURNITURE/FIXTURES/EQP	01-507-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Community Development:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$223,931.00	\$701,000.00	\$685,800.00	-2.200%	

Organizational Chart



Goal #1

Utilize the MyGov system in the tracking of zoning applications for Conditional Use Permits (CUP), Board of Adjustment requests, Site Plans, Zoning Change requests, Fence Variances, Final Plats, Re-Plats, and Preliminary Plats.

Goal #2

Develop a Home Occupation Ordinance and perform a comprehensive review of the City's Codes of Ordinance to identify errors, omissions, and conflicting rules.

Performance Measures

- Completed and submitted the renewal application for the Texas Scenic City Designation. Staff provided additional information to qualify for the Platinum status; an upgrade from the current Gold status.
- Helped to initiate and execute a professional services agreement with Kimley-Horn to develop a master plan for the Heath Town Center Overlay District. The Heath EDC and Heath MBC funded the project.
- Protect the health, safety, and welfare of citizens by ensuring regular inspections of food establishments.
- Continually review and improve the process of permitting reviews.



Municipal Court Department

Debby Crider

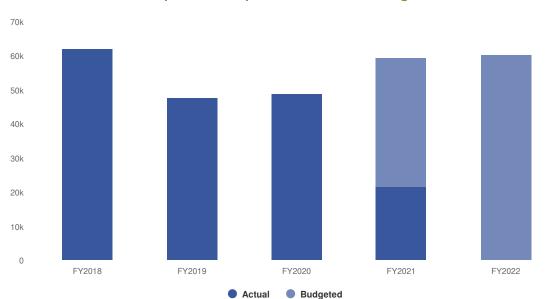
Municipal Court Clerk

The Municipal Court processes Class "C' fine only misdemeanor violations of state law and city ordinances, including traffic-related offenses, occurring within the corporate limits of the City. The Municipal Court ensures compliance with appropriate state and local statutes and collects fine and fees associated with complaints issued by citations and written citizen complaints. This department administers court functions, supporting the Municipal Judge and working with the Prosecutor as well as other state and local agencies involved in the municipal court system.

Expenditures Summary

The Operational Items budget increased \$11,400, this includes payment of \$950 a month for the Municipal Judges.



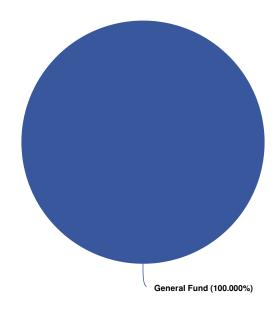


Municipal Court Proposed and Historical Budget vs. Actual

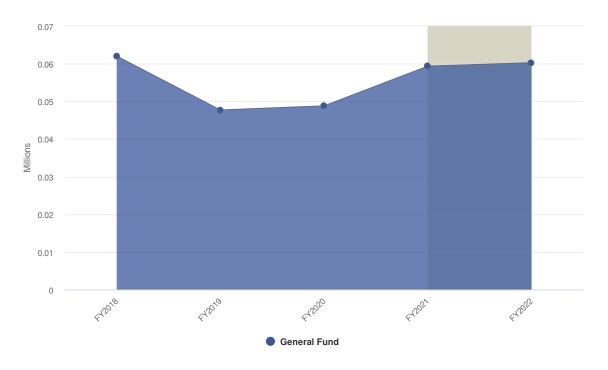


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

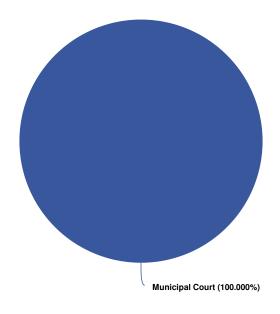


Name Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
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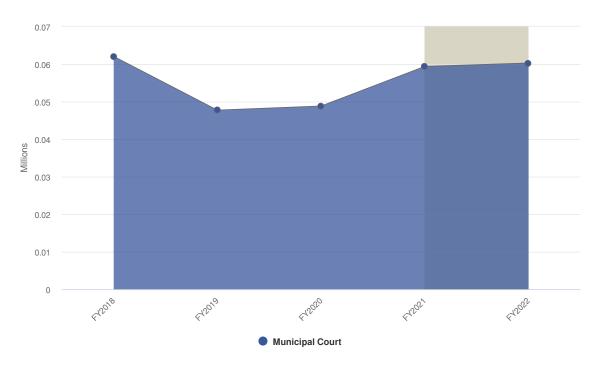
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
General Fund						
Personnel						
SALARIES	01-508-101	\$11,107.43	\$26,600.00	\$27,400.00	3.000%	
WORKERS' COMP INSURANCE	01-508- 103	\$80.99	\$100.00	\$100.00	0.000%	
OVERTIME	01-508- 104	\$0.00	\$300.00	\$300.00	0.000%	
FICA	01-508- 105	\$849.72	\$2,100.00	\$2,100.00	0.000%	
RETIREMENT (TMRS)	01-508- 106	\$1,225.62	\$3,300.00	\$3,400.00	3.000%	
UNEMPLOYMENT	01-508- 107	\$0.00	\$300.00	\$300.00	0.000%	
Total Personnel:		\$13,263.76	\$32,700.00	\$33,600.00	2.800%	
Supplies & Services						
TELECOMMUNICATIONS	01-508- 204	\$167.48	\$500.00	\$500.00	0.000%	
OFFICE SUPPLIES	01-508- 220	\$43.51	\$800.00	\$800.00	0.000%	
POSTAGE & FREIGHT	01-508-221	\$119.34	\$600.00	\$600.00	0.000%	
PRINTING & PHOTO	01-508- 222	\$365.90	\$500.00	\$500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-508- 230	\$0.00	\$200.00	\$200.00	0.000%	
CONFERENCES & TRAINING	01-508-231	\$0.00	\$1,900.00	\$1,900.00	0.000%	
TRAVEL, MEALS & LODGING	01-508- 232	\$0.00	\$1,900.00	\$1,900.00	0.000%	
TRANSACTION FEE CHARGES	01-508-251	\$976.32	\$2,300.00	\$2,300.00	0.000%	
Total Supplies & Services:		\$1,672.55	\$8,700.00	\$8,700.00	0.000%	
Operational						
JURY EXPENSE	01-508- 335	\$0.00	\$100.00	\$100.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	01-508- 342	\$6,540.00	\$15,000.00	\$15,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-508- 343	\$0.00	\$2,200.00	\$2,200.00	0.000%	
MISCELLANEOUS EXPENSE	01-508- 399	\$0.00	\$200.00	\$200.00	0.000%	
Total Operational:		\$6,540.00	\$17,500.00	\$17,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-508- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total General Fund:		\$21,476.31	\$59,400.00	\$60,300.00	1.500%	

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

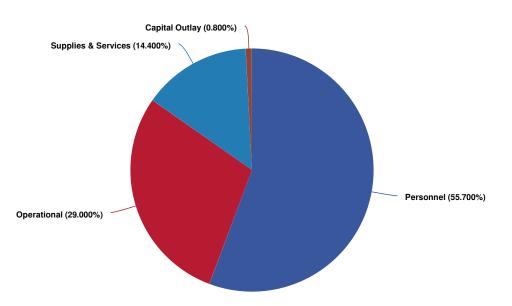


Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expenditures						
Municipal Court						
Personnel						
SALARIES	01-508-101	\$11,107.43	\$26,600.00	\$27,400.00	3.000%	
WORKERS' COMP INSURANCE	01-508- 103	\$80.99	\$100.00	\$100.00	0.000%	
OVERTIME	01-508- 104	\$0.00	\$300.00	\$300.00	0.000%	
FICA	01-508- 105	\$849.72	\$2,100.00	\$2,100.00	0.000%	
RETIREMENT (TMRS)	01-508- 106	\$1,225.62	\$3,300.00	\$3,400.00	3.000%	
UNEMPLOYMENT	01-508- 107	\$0.00	\$300.00	\$300.00	0.000%	
Total Personnel:		\$13,263.76	\$32,700.00	\$33,600.00	2.800%	
Supplies & Services						
TELECOMMUNICATIONS	01-508- 204	\$167.48	\$500.00	\$500.00	0.000%	
OFFICE SUPPLIES	01-508- 220	\$43.51	\$800.00	\$800.00	0.000%	
POSTAGE & FREIGHT	01-508-221	\$119.34	\$600.00	\$600.00	0.000%	
PRINTING & PHOTO	01-508- 222	\$365.90	\$500.00	\$500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-508- 230	\$0.00	\$200.00	\$200.00	0.000%	
CONFERENCES & TRAINING	01-508-231	\$0.00	\$1,900.00	\$1,900.00	0.000%	
TRAVEL, MEALS & LODGING	01-508- 232	\$0.00	\$1,900.00	\$1,900.00	0.000%	
TRANSACTION FEE CHARGES	01-508-251	\$976.32	\$2,300.00	\$2,300.00	0.000%	
Total Supplies & Services:		\$1,672.55	\$8,700.00	\$8,700.00	0.000%	
Operational						
JURY EXPENSE	01-508- 335	\$0.00	\$100.00	\$100.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	01-508- 342	\$6,540.00	\$15,000.00	\$15,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-508- 343	\$0.00	\$2,200.00	\$2,200.00	0.000%	
MISCELLANEOUS EXPENSE	01-508- 399	\$0.00	\$200.00	\$200.00	0.000%	
Total Operational:		\$6,540.00	\$17,500.00	\$17,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-508- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	

Name	Account ID	FY2021	FY2021	FY2022	FY2021 Budgeted	Notes
		Actual	Budgeted	Budgeted	vs. FY2022	
					Budgeted (%	
					Change)	
Total Municipal Court:		\$21,476.31	\$59,400.00	\$60,300.00	1.500%	
Total Expenditures:		\$21,476.31	\$59,400.00	\$60,300.00	1.500%	

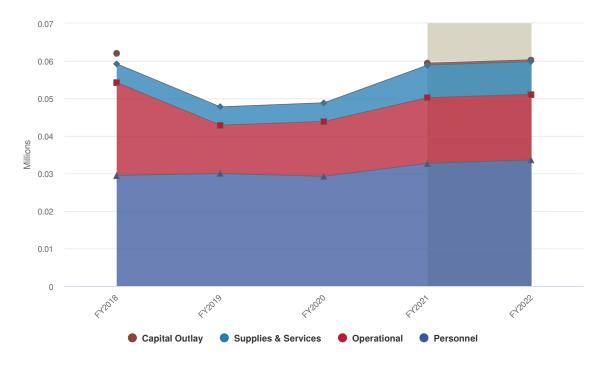
Expenditures by Expense Type

Budgeted Expenditures by Expense Type





Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Personnel						
Salaries						
Municipal Court						
SALARIES	01-508-101	\$11,107.43	\$26,600.00	\$27,400.00	3.000%	
Total Municipal Court:		\$11,107.43	\$26,600.00	\$27,400.00	3.000%	
Total Salaries:		\$11,107.43	\$26,600.00	\$27,400.00	3.000%	
Workers' Comp Insurance						
Municipal Court						
WORKERS' COMP INSURANCE	01-508- 103	\$80.99	\$100.00	\$100.00	0.000%	
Total Municipal Court:		\$80.99	\$100.00	\$100.00	0.000%	
Total Workers' Comp Insurance:		\$80.99	\$100.00	\$100.00	0.000%	
Overtime						
Municipal Court						

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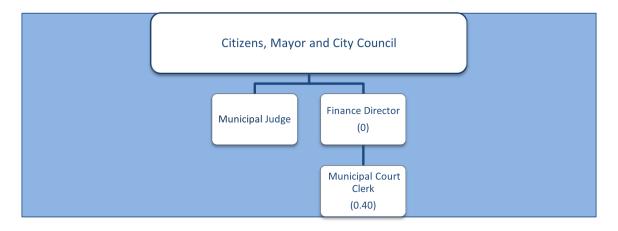
lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
OVERTIME	01-508- 104	\$0.00	\$300.00	\$300.00	0.000%	
Total Municipal Court:		\$0.00	\$300.00	\$300.00	0.000%	
Total Overtime:		\$0.00	\$300.00	\$300.00	0.000%	
Fica						
Municipal Court						
FICA	01-508- 105	\$849.72	\$2,100.00	\$2,100.00	0.000%	
Total Municipal Court:		\$849.72	\$2,100.00	\$2,100.00	0.000%	
Total Fica:		\$849.72	\$2,100.00	\$2,100.00	0.000%	
Retirement (Tmrs)						
Municipal Court						
RETIREMENT (TMRS)	01-508- 106	\$1,225.62	\$3,300.00	\$3,400.00	3.000%	
Total Municipal Court:		\$1,225.62	\$3,300.00	\$3,400.00	3.000%	
Total Retirement (Tmrs):		\$1,225.62	\$3,300.00	\$3,400.00	3.000%	
Unemployment						
Municipal Court						
UNEMPLOYMENT	01-508- 107	\$0.00	\$300.00	\$300.00	0.000%	
Total Municipal Court:		\$0.00	\$300.00	\$300.00	0.000%	
Total Unemployment:		\$0.00	\$300.00	\$300.00	0.000%	
Total Personnel:		\$13,263.76	\$32,700.00	\$33,600.00	2.800%	
Supplies & Services						
Telecommunications						
Municipal Court						
TELECOMMUNICATIONS	01-508- 204	\$167.48	\$500.00	\$500.00	0.000%	
Total Municipal Court:		\$167.48	\$500.00	\$500.00	0.000%	
Total Telecommunications:		\$167.48	\$500.00	\$500.00	0.000%	
Office Supplies						
Municipal Court						
OFFICE SUPPLIES	01-508- 220	\$43.51	\$800.00	\$800.00	0.000%	

me	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	No
Total Municipal Court:		\$43.51	\$800.00	\$800.00	0.000%	
Total Office Supplies:		\$43.51	\$800.00	\$800.00	0.000%	
Postage & Freight						
Municipal Court						
POSTAGE & FREIGHT	01-508-221	\$119.34	\$600.00	\$600.00	0.000%	
Total Municipal Court:		\$119.34	\$600.00	\$600.00	0.000%	
Total Postage & Freight:		\$119.34	\$600.00	\$600.00	0.000%	
Printing & Photo						
Municipal Court						
PRINTING & PHOTO	01-508- 222	\$365.90	\$500.00	\$500.00	0.000%	
Total Municipal Court:		\$365.90	\$500.00	\$500.00	0.000%	
Total Printing & Photo:		\$365.90	\$500.00	\$500.00	0.000%	
Dues/Subscriptions/Publication						
Municipal Court						
DUES/SUBSCRIPTIONS/PUBLICATION	01-508- 230	\$0.00	\$200.00	\$200.00	0.000%	
Total Municipal Court:		\$0.00	\$200.00	\$200.00	0.000%	
Total Dues/Subscriptions/Publication:		\$0.00	\$200.00	\$200.00	0.000%	
Conferences & Training						
Municipal Court						
CONFERENCES & TRAINING	01-508-231	\$0.00	\$1,900.00	\$1,900.00	0.000%	
Total Municipal Court:		\$0.00	\$1,900.00	\$1,900.00	0.000%	
Total Conferences & Training:		\$0.00	\$1,900.00	\$1,900.00	0.000%	
Travel, Meals & Lodging						
Municipal Court						
TRAVEL, MEALS & LODGING	01-508- 232	\$0.00	\$1,900.00	\$1,900.00	0.000%	
Total Municipal Court:		\$0.00	\$1,900.00	\$1,900.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$1,900.00	\$1,900.00	0.000%	
Transaction Fee Charges						
Municipal Court						

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
TRANSACTION FEE CHARGES	01-508-251	\$976.32	\$2,300.00	\$2,300.00	0.000%	
Total Municipal Court:		\$976.32	\$2,300.00	\$2,300.00	0.000%	
Total Transaction Fee Charges:		\$976.32	\$2,300.00	\$2,300.00	0.000%	
Total Supplies & Services:		\$1,672.55	\$8,700.00	\$8,700.00	0.000%	
Operational						
Jury Expense						
Municipal Court						
JURY EXPENSE	01-508- 335	\$0.00	\$100.00	\$100.00	0.000%	
Total Municipal Court:		\$0.00	\$100.00	\$100.00	0.000%	
Total Jury Expense:		\$0.00	\$100.00	\$100.00	0.000%	
Professional Fees/Consultants						
Municipal Court						
PROFESSIONAL FEES/CONSULTANTS	01-508- 342	\$6,540.00	\$15,000.00	\$15,000.00	0.000%	
Total Municipal Court:		\$6,540.00	\$15,000.00	\$15,000.00	0.000%	
Total Professional Fees/Consultants:		\$6,540.00	\$15,000.00	\$15,000.00	0.000%	
Computer Maintenance Services						
Municipal Court						
COMPUTER MAINTENANCE SERVICES	01-508- 343	\$0.00	\$2,200.00	\$2,200.00	0.000%	
Total Municipal Court:		\$0.00	\$2,200.00	\$2,200.00	0.000%	
Total Computer Maintenance Services:		\$0.00	\$2,200.00	\$2,200.00	0.000%	
Miscellaneous Expense						
Municipal Court						
MISCELLANEOUS EXPENSE	01-508- 399	\$0.00	\$200.00	\$200.00	0.000%	
Total Municipal Court:		\$0.00	\$200.00	\$200.00	0.000%	
Total Miscellaneous Expense:		\$0.00	\$200.00	\$200.00	0.000%	
Total Operational:		\$6,540.00	\$17,500.00	\$17,500.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
	01-508-	\$0.00	\$500.00	\$500.00	0.000%	
Municipal Court	01-508- 501	\$0.00	\$500.00	\$500.00	0.000)%

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
Total Municipal Court:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$21,476.31	\$59,400.00	\$60,300.00	1.500%	

Organizational Chart



Goal #1

Continue to improve the Municipal Court policies and procedures for equality and efficiency. Develop ways to educate and communicate with the public all facets of Municipal Court and the procedures.

Goal #2

Continue to foster an environment for the safety of the defendants and court personnel by making sure adequate staffing and bailiffs are available.

Performance Measures

Performance Objective	Performance Measures	C
File and submit quarterly reports to the State Comptroller.	% of reports submitted timely.	100%
Present accurate and timely financial statements in order to inform City Council and citizens.	# of reports prepared and submitted monthly.	12



Public Safety Department

Brandon Seery

Department of Public Safety Chief

The Department of Public Safety is an integration of police, fire, and first responder emergency medical service. Each member is cross trained to rotate between the roles of Police Officer, Firefighter, and EMT during the course of their duty shift. In alliance with our community, the members of the Heath Department of Public Safety provide safety and protect the lives and property of the citizens of Heath through emergency response, education and prevention while promoting a high quality of life.

Expenditures Summary

The Personnel Services budget includes the additon of one public safety officer.

The budget for Communications/Dispatch went down \$1,400.

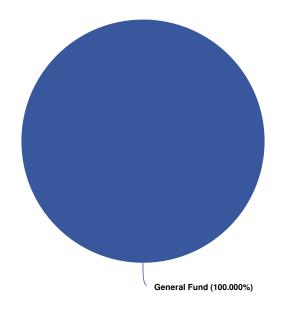


Department of Public Safety Proposed and Historical Budget vs. Actual

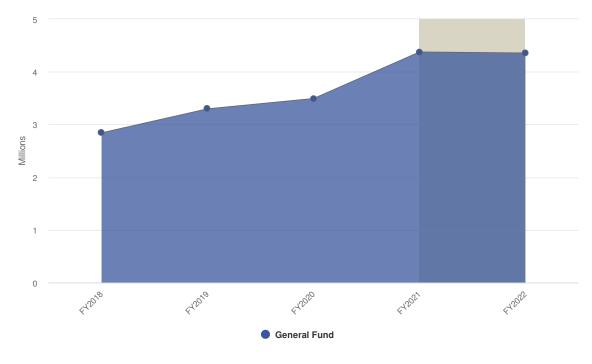


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



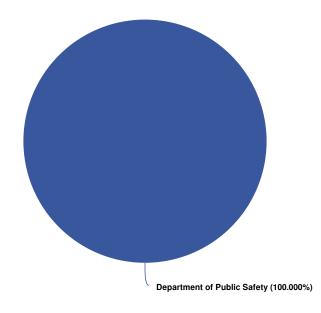
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
General Fund						
Personnel						
SALARIES	01-509-101	\$1,024,175.84	\$2,364,200.00	\$2,428,300.00	2.700%	
HEALTH INSURANCE	01-509- 102	\$177,044.30	\$411,200.00	\$422,400.00	2.700%	
WORKERS' COMP INSURANCE	01-509- 103	\$40,091.80	\$51,700.00	\$52,700.00	1.900%	
OVERTIME	01-509- 104	\$63,601.59	\$95,000.00	\$95,000.00	0.000%	
FICA	01-509- 105	\$81,258.71	\$191,300.00	\$196,300.00	2.600%	
RETIREMENT (TMRS)	01-509- 106	\$121,130.32	\$301,100.00	\$317,700.00	5.500%	
UNEMPLOYMENT	01-509- 107	\$0.00	\$13,500.00	\$13,900.00	3.000%	
CERTIFICATE PAY	01-509-110	\$19,066.21	\$39,700.00	\$39,700.00	0.000%	
SRO REIMBURSEMENT	01-509- 199			-\$349,300.00	N/A	
Total Personnel:		\$1,526,368.77	\$3,467,700.00	\$3,216,700.00	-7.200%	
Supplies & Services						
ELECTRIC SERVICE	01-509- 201	\$1,836.44	\$5,600.00	\$5,600.00	0.000%	
TELECOMMUNICATIONS	01-509- 204	\$7,294.79	\$18,500.00	\$18,500.00	0.000%	
PROPERTY & LIABILITY INSURANCE	01-509- 210	\$11,736.48	\$12,600.00	\$12,600.00	0.000%	
OFFICE SUPPLIES	01-509- 220	\$1,972.15	\$3,000.00	\$3,000.00	0.000%	
POSTAGE & FREIGHT	01-509-221	\$26.10	\$300.00	\$300.00	0.000%	
PRINTING & PHOTO	01-509- 222	\$289.00	\$700.00	\$700.00	0.000%	
JANITORIAL SERVCS & SUPPLIES	01-509- 224	\$11.89	\$600.00	\$600.00	0.000%	
CRIME PREVENTION	01-509- 225	\$0.00	\$1,000.00	\$500.00	-50.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-509- 230	\$5,235.01	\$8,000.00	\$8,000.00	0.000%	
CONFERENCES & TRAINING	01-509-231	\$11,548.35	\$18,000.00	\$18,000.00	0.000%	
TRAVEL, MEALS & LODGING	01-509- 232	\$1,675.91	\$5,000.00	\$5,000.00	0.000%	
MEDICAL SERVICES/SUPPLIES	01-509- 233	\$1,711.21	\$6,000.00	\$4,000.00	-33.300%	
UNIFORMS	01-509- 234	\$9,550.82	\$23,000.00	\$23,000.00	0.000%	
HEAVY UNIFORM EQUIPMENT	01-509- 235	\$605.00	\$18,000.00	\$18,000.00	0.000%	
Total Supplies & Services:		\$53,493.15	\$120,300.00	\$117,800.00	-2.100%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Operational						
SPECIAL EVENTS	01-509- 330	\$596.63	\$2,000.00	\$2,000.00	0.000%	
CRIME SCENE EXPENSES	01-509-331	\$2,180.99	\$2,000.00	\$2,000.00	0.000%	
RADIO MAINT & OPERATIONS	01-509- 332	\$405.57	\$41,800.00	\$41,800.00	0.000%	
CITIZENS ON PATROL	01-509- 333	\$0.00	\$6,000.00	\$4,000.00	-33.300%	
PROFESSIONAL FEES/CONSULTANT	01-509- 342	\$479.70	\$5,000.00	\$5,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-509- 343	\$1,266.67	\$3,000.00	\$3,000.00	0.000%	
JAIL SERVICES	01-509- 346	\$0.00	\$1,000.00	\$1,000.00	0.000%	
COMMUNICATIONS / DISPATCH	01-509- 347	\$32,580.51	\$167,000.00	\$167,000.00	0.000%	
ANIMAL CONTROL	01-509- 348	\$26,979.68	\$109,900.00	\$109,900.00	0.000%	
OTHER OPERATIONAL SUPPLIES	01-509- 360	\$456.57	\$4,000.00	\$4,000.00	0.000%	
EMERGENCY MGMT SERVICES	01-509- 364	\$11,427.94	\$14,300.00	\$14,300.00	0.000%	
MISCELLANEOUS EXPENSE	01-509- 399	\$40.37	\$4,000.00	\$0.00	-100.000%	
Total Operational:		\$76,414.63	\$360,000.00	\$354,000.00	-1.700%	
Materials & Equipment	01 500					
CERT	01-509- 410	\$0.00	\$1,500.00	\$1,500.00	0.000%	
HAND TOOLS	01-509- 415	\$334.65	\$8,000.00	\$8,000.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	01-509- 440	\$6,123.57	\$10,000.00	\$10,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-509- 441	\$21,016.67	\$20,000.00	\$20,000.00	0.000%	
GAS, OIL & FUEL	01-509- 442	\$7,296.85	\$30,000.00	\$30,000.00	0.000%	
STRUCTURE REPAIR & MAINTENANCE	01-509- 443	\$6,349.51	\$20,000.00	\$20,000.00	0.000%	
Total Materials & Equipment:		\$41,121.25	\$89,500.00	\$89,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQUI	01-509- 501	\$1,658.81	\$2,000.00	\$2,000.00	0.000%	
COMPUTER EQUIPMENT	01-509- 502	\$108.24	\$0.00	\$0.00	0.000%	

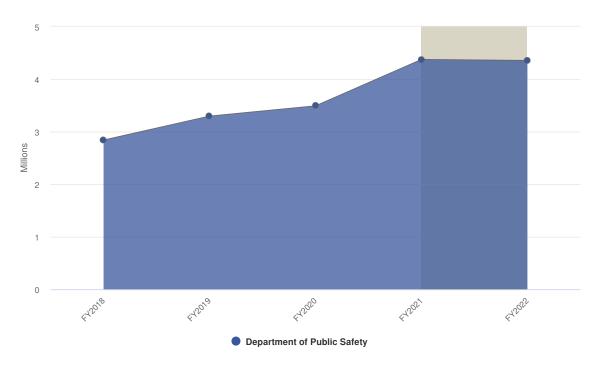
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
MOBILE EQUIPMENT	01-509- 503	\$0.00	\$12,000.00	\$9,500.00	-20.800%	
FIREFIGHTING EQUIPMENT	01-509- 504	\$0.00	\$15,000.00	\$15,000.00	0.000%	
POLICE VEHICLE ACCESSORY EQUIP	01-509-511	\$0.00	\$5,000.00	\$5,000.00	0.000%	
FIREARMS	01-509- 533	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Capital Outlay:		\$1,767.05	\$39,000.00	\$36,500.00	-6.400%	
Other Sources						
TFR TO FIRE STATION BLDG FUND	01-509- 805	\$75,000.00	\$300,000.00	\$500,000.00	66.700%	
Total Other Sources:		\$75,000.00	\$300,000.00	\$500,000.00	66.700%	
New Employee On boarding						
NEW EMPLOYEE ON BOARDING	01-509- 180			\$34,200.00	N/A	
Total New Employee On boarding:				\$34,200.00	N/A	
Medical & Physical Testing						
MEDICAL & PHYSICAL TESTING	01-509- 237			\$9,000.00	N/A	
Total Medical & Physical Testing:				\$9,000.00	N/A	
Total General Fund:		\$1,774,164.85	\$4,376,500.00	\$4,357,700.00	-0.400%	

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Department of Public Safety						
Personnel						
SALARIES	01-509-101	\$1,024,175.84	\$2,364,200.00	\$2,428,300.00	2.700%	
HEALTH INSURANCE	01-509- 102	\$177,044.30	\$411,200.00	\$422,400.00	2.700%	
WORKERS' COMP INSURANCE	01-509- 103	\$40,091.80	\$51,700.00	\$52,700.00	1.900%	
OVERTIME	01-509- 104	\$63,601.59	\$95,000.00	\$95,000.00	0.000%	
FICA	01-509- 105	\$81,258.71	\$191,300.00	\$196,300.00	2.600%	
RETIREMENT (TMRS)	01-509- 106	\$121,130.32	\$301,100.00	\$317,700.00	5.500%	
UNEMPLOYMENT	01-509- 107	\$0.00	\$13,500.00	\$13,900.00	3.000%	
CERTIFICATE PAY	01-509-110	\$19,066.21	\$39,700.00	\$39,700.00	0.000%	
SRO REIMBURSEMENT	01-509- 199			-\$349,300.00	N/A	
Total Personnel:		\$1,526,368.77	\$3,467,700.00	\$3,216,700.00	-7.200%	
Supplies & Services						
ELECTRIC SERVICE	01-509- 201	\$1,836.44	\$5,600.00	\$5,600.00	0.000%	
TELECOMMUNICATIONS	01-509- 204	\$7,294.79	\$18,500.00	\$18,500.00	0.000%	
PROPERTY & LIABILITY INSURANCE	01-509- 210	\$11,736.48	\$12,600.00	\$12,600.00	0.000%	
OFFICE SUPPLIES	01-509- 220	\$1,972.15	\$3,000.00	\$3,000.00	0.000%	
POSTAGE & FREIGHT	01-509-221	\$26.10	\$300.00	\$300.00	0.000%	
PRINTING & PHOTO	01-509- 222	\$289.00	\$700.00	\$700.00	0.000%	
JANITORIAL SERVCS & SUPPLIES	01-509- 224	\$11.89	\$600.00	\$600.00	0.000%	
CRIME PREVENTION	01-509- 225	\$0.00	\$1,000.00	\$500.00	-50.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-509- 230	\$5,235.01	\$8,000.00	\$8,000.00	0.000%	
CONFERENCES & TRAINING	01-509-231	\$11,548.35	\$18,000.00	\$18,000.00	0.000%	
TRAVEL, MEALS & LODGING	01-509- 232	\$1,675.91	\$5,000.00	\$5,000.00	0.000%	
MEDICAL SERVICES/SUPPLIES	01-509- 233	\$1,711.21	\$6,000.00	\$4,000.00	-33.300%	
UNIFORMS	01-509- 234	\$9,550.82	\$23,000.00	\$23,000.00	0.000%	
HEAVY UNIFORM EQUIPMENT	01-509- 235	\$605.00	\$18,000.00	\$18,000.00	0.000%	

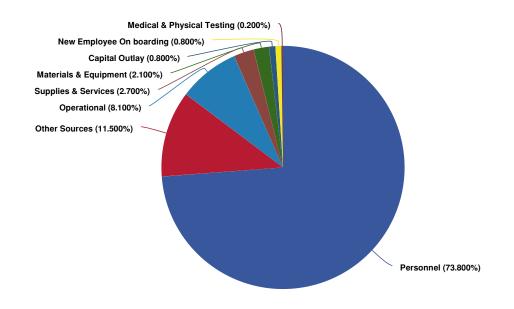
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Supplies & Services:		\$53,493.15	\$120,300.00	\$117,800.00	-2.100%	
Operational						
SPECIAL EVENTS	01-509- 330	\$596.63	\$2,000.00	\$2,000.00	0.000%	
CRIME SCENE EXPENSES	01-509-331	\$2,180.99	\$2,000.00	\$2,000.00	0.000%	
RADIO MAINT & OPERATIONS	01-509- 332	\$405.57	\$41,800.00	\$41,800.00	0.000%	
CITIZENS ON PATROL	01-509- 333	\$0.00	\$6,000.00	\$4,000.00	-33.300%	
PROFESSIONAL FEES/CONSULTANT	01-509- 342	\$479.70	\$5,000.00	\$5,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-509- 343	\$1,266.67	\$3,000.00	\$3,000.00	0.000%	
JAIL SERVICES	01-509- 346	\$0.00	\$1,000.00	\$1,000.00	0.000%	
COMMUNICATIONS / DISPATCH	01-509- 347	\$32,580.51	\$167,000.00	\$167,000.00	0.000%	
ANIMAL CONTROL	01-509- 348	\$26,979.68	\$109,900.00	\$109,900.00	0.000%	
OTHER OPERATIONAL SUPPLIES	01-509- 360	\$456.57	\$4,000.00	\$4,000.00	0.000%	
EMERGENCY MGMT SERVICES	01-509- 364	\$11,427.94	\$14,300.00	\$14,300.00	0.000%	
MISCELLANEOUS EXPENSE	01-509- 399	\$40.37	\$4,000.00	\$0.00	-100.000%	
Total Operational:		\$76,414.63	\$360,000.00	\$354,000.00	-1.700%	
Materials & Equipment	01-509-	\$0.00	\$1,500.00	\$1,500.00	0.000%	
HAND TOOLS	410 01-509- 415	\$334.65	\$8,000.00	\$8,000.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	01-509- 440	\$6,123.57	\$10,000.00	\$10,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	01-509-	\$21,016.67	\$20,000.00	\$20,000.00	0.000%	
GAS, OIL & FUEL	01-509- 442	\$7,296.85	\$30,000.00	\$30,000.00	0.000%	
STRUCTURE REPAIR & MAINTENANCE	01-509- 443	\$6,349.51	\$20,000.00	\$20,000.00	0.000%	
Total Materials & Equipment:		\$41,121.25	\$89,500.00	\$89,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQUI	01-509- 501	\$1,658.81	\$2,000.00	\$2,000.00	0.000%	
COMPUTER EQUIPMENT	01-509- 502	\$108.24	\$0.00	\$0.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
MOBILE EQUIPMENT	01-509- 503	\$0.00	\$12,000.00	\$9,500.00	-20.800%	
FIREFIGHTING EQUIPMENT	01-509- 504	\$0.00	\$15,000.00	\$15,000.00	0.000%	
POLICE VEHICLE ACCESSORY EQUIP	01-509-511	\$0.00	\$5,000.00	\$5,000.00	0.000%	
FIREARMS	01-509- 533	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Capital Outlay:		\$1,767.05	\$39,000.00	\$36,500.00	-6.400%	
Other Sources						
TFR TO FIRE STATION BLDG FUND	01-509- 805	\$75,000.00	\$300,000.00	\$500,000.00	66.700%	
Total Other Sources:		\$75,000.00	\$300,000.00	\$500,000.00	66.700%	
New Employee On boarding						
NEW EMPLOYEE ON BOARDING	01-509- 180			\$34,200.00	N/A	
Total New Employee On boarding:				\$34,200.00	N/A	
Medical & Physical Testing						
MEDICAL & PHYSICAL TESTING	01-509- 237			\$9,000.00	N/A	
Total Medical & Physical Testing:				\$9,000.00	N/A	
Total Department of Public Safety:		\$1,774,164.85	\$4,376,500.00	\$4,357,700.00	-0.400%	
Total Expenditures:		\$1,774,164.85	\$4,376,500.00	\$4,357,700.00	-0.400%	

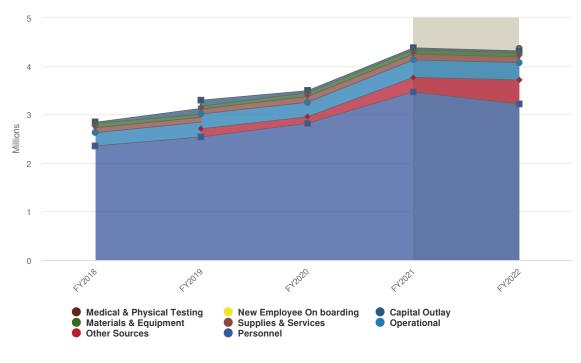


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Expense Objects						
Personnel						
Salaries						
Department of Public Safety						
SALARIES	01-509-101	\$1,024,175.84	\$2,364,200.00	\$2,428,300.00	2.700%	
Total Department of Public Safety:		\$1,024,175.84	\$2,364,200.00	\$2,428,300.00	2.700%	
Total Salaries:		\$1,024,175.84	\$2,364,200.00	\$2,428,300.00	2.700%	
Health Insurance						
Department of Public Safety						
HEALTH INSURANCE	01-509- 102	\$177,044.30	\$411,200.00	\$422,400.00	2.700%	
Total Department of Public Safety:		\$177,044.30	\$411,200.00	\$422,400.00	2.700%	
Total Health Insurance:		\$177,044.30	\$411,200.00	\$422,400.00	2.700%	
Workers' Comp Insurance						
Department of Public Safety						
WORKERS' COMP INSURANCE	01-509- 103	\$40,091.80	\$51,700.00	\$52,700.00	1.900%	
Total Department of Public Safety:		\$40,091.80	\$51,700.00	\$52,700.00	1.900%	
Total Workers' Comp Insurance:		\$40,091.80	\$51,700.00	\$52,700.00	1.900%	
Overtime						
Department of Public Safety						
OVERTIME	01-509- 104	\$63,601.59	\$95,000.00	\$95,000.00	0.000%	
Total Department of Public Safety:		\$63,601.59	\$95,000.00	\$95,000.00	0.000%	
Total Overtime:		\$63,601.59	\$95,000.00	\$95,000.00	0.000%	
Fica						
Department of Public Safety						
FICA	01-509- 105	\$81,258.71	\$191,300.00	\$196,300.00	2.600%	
Total Department of Public Safety:		\$81,258.71	\$191,300.00	\$196,300.00	2.600%	
Total Fica:		\$81,258.71	\$191,300.00	\$196,300.00	2.600%	
Retirement (Tmrs)						
Department of Public Safety						

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
RETIREMENT (TMRS)	01-509- 106	\$121,130.32	\$301,100.00	\$317,700.00	5.500%	
Total Department of Public Safety:		\$121,130.32	\$301,100.00	\$317,700.00	5.500%	
Total Retirement (Tmrs):		\$121,130.32	\$301,100.00	\$317,700.00	5.500%	
Unemployment						
Department of Public Safety						
UNEMPLOYMENT	01-509- 107	\$0.00	\$13,500.00	\$13,900.00	3.000%	
Total Department of Public Safety:		\$0.00	\$13,500.00	\$13,900.00	3.000%	
Total Unemployment:		\$0.00	\$13,500.00	\$13,900.00	3.000%	
Incentive Compensation						
Department of Public Safety						
CERTIFICATE PAY	01-509-110	\$19,066.21	\$39,700.00	\$39,700.00	0.000%	
Total Department of Public Safety:		\$19,066.21	\$39,700.00	\$39,700.00	0.000%	
Total Incentive Compensation:		\$19,066.21	\$39,700.00	\$39,700.00	0.000%	
Sro Reimbursement						
Department of Public Safety						
SRO REIMBURSEMENT	01-509- 199			-\$349,300.00	N/A	
Total Department of Public Safety:				-\$349,300.00	N/A	
Total Sro Reimbursement:				-\$349,300.00	N/A	
Total Personnel:		\$1,526,368.77	\$3,467,700.00	\$3,216,700.00	-7.200%	
Supplies & Services						
Electric Service						
Department of Public Safety						
ELECTRIC SERVICE	01-509- 201	\$1,836.44	\$5,600.00	\$5,600.00	0.000%	
Total Department of Public Safety:		\$1,836.44	\$5,600.00	\$5,600.00	0.000%	
Total Electric Service:		\$1,836.44	\$5,600.00	\$5,600.00	0.000%	
Telecommunications						
Department of Public Safety						
TELECOMMUNICATIONS	01-509- 204	\$7,294.79	\$18,500.00	\$18,500.00	0.000%	
Total Department of Public Safety:		\$7,294.79	\$18,500.00	\$18,500.00	0.000%	

ıme	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	No
Total Telecommunications:		\$7,294.79	\$18,500.00	\$18,500.00	0.000%	
Property & Liability Insurance						
Department of Public Safety						
PROPERTY & LIABILITY INSURANCE	01-509- 210	\$11,736.48	\$12,600.00	\$12,600.00	0.000%	
Total Department of Public Safety:		\$11,736.48	\$12,600.00	\$12,600.00	0.000%	
Total Property & Liability Insurance:		\$11,736.48	\$12,600.00	\$12,600.00	0.000%	
Office Supplies						
Department of Public Safety						
OFFICE SUPPLIES	01-509-	\$1,972.15	\$3,000.00	\$3,000.00	0.000%	
Total Department of Public Safety:		\$1,972.15	\$3,000.00	\$3,000.00	0.000%	
Total Office Supplies:		\$1,972.15	\$3,000.00	\$3,000.00	0.000%	
Postage & Freight						
Department of Public Safety						
POSTAGE & FREIGHT	01-509-221	\$26.10	\$300.00	\$300.00	0.000%	
Total Department of Public Safety:		\$26.10	\$300.00	\$300.00	0.000%	
Total Postage & Freight:		\$26.10	\$300.00	\$300.00	0.000%	
Printing & Photo						
Department of Public Safety						
PRINTING & PHOTO	01-509- 222	\$289.00	\$700.00	\$700.00	0.000%	
Total Department of Public Safety:		\$289.00	\$700.00	\$700.00	0.000%	
Total Printing & Photo:		\$289.00	\$700.00	\$700.00	0.000%	
Janitorial Servcs & Supplies						
Department of Public Safety						
JANITORIAL SERVCS & SUPPLIES	01-509- 224	\$11.89	\$600.00	\$600.00	0.000%	
Total Department of Public Safety:		\$11.89	\$600.00	\$600.00	0.000%	
Total Janitorial Servcs & Supplies:		\$11.89	\$600.00	\$600.00	0.000%	
Crime Prevention						
Department of Public Safety						

ıme	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
CRIME PREVENTION	01-509- 225	\$0.00	\$1,000.00	\$500.00	-50.000%	
Total Department of Public Safety:		\$0.00	\$1,000.00	\$500.00	-50.000%	
Total Crime Prevention:		\$0.00	\$1,000.00	\$500.00	-50.000%	
Dues/Subscriptions/Publication						
Department of Public Safety						
DUES/SUBSCRIPTIONS/PUBLICATION	01-509- 230	\$5,235.01	\$8,000.00	\$8,000.00	0.000%	
Total Department of Public Safety:		\$5,235.01	\$8,000.00	\$8,000.00	0.000%	
Total Dues/Subscriptions/Publication:		\$5,235.01	\$8,000.00	\$8,000.00	0.000%	
Conferences & Training						
Department of Public Safety						
CONFERENCES & TRAINING	01-509-231	\$11,548.35	\$18,000.00	\$18,000.00	0.000%	
Total Department of Public Safety:		\$11,548.35	\$18,000.00	\$18,000.00	0.000%	
Total Conferences & Training:		\$11,548.35	\$18,000.00	\$18,000.00	0.000%	
Travel, Meals & Lodging						
Department of Public Safety						
TRAVEL, MEALS & LODGING	01-509- 232	\$1,675.91	\$5,000.00	\$5,000.00	0.000%	
Total Department of Public Safety:		\$1,675.91	\$5,000.00	\$5,000.00	0.000%	
Total Travel, Meals & Lodging:		\$1,675.91	\$5,000.00	\$5,000.00	0.000%	
Medical Services/Supplies						
Department of Public Safety						
MEDICAL SERVICES/SUPPLIES	01-509- 233	\$1,711.21	\$6,000.00	\$4,000.00	-33.300%	
Total Department of Public Safety:		\$1,711.21	\$6,000.00	\$4,000.00	-33.300%	
Total Medical Services/Supplies:		\$1,711.21	\$6,000.00	\$4,000.00	-33.300%	
Uniforms						
Department of Public Safety						
UNIFORMS	01-509- 234	\$9,550.82	\$23,000.00	\$23,000.00	0.000%	
Total Department of Public Safety:		\$9,550.82	\$23,000.00	\$23,000.00	0.000%	
Total Uniforms:		\$9,550.82	\$23,000.00	\$23,000.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Heavy Uniform Equipment						
Department of Public Safety						
HEAVY UNIFORM EQUIPMENT	01-509- 235	\$605.00	\$18,000.00	\$18,000.00	0.000%	
Total Department of Public Safety:		\$605.00	\$18,000.00	\$18,000.00	0.000%	
Total Heavy Uniform Equipment:		\$605.00	\$18,000.00	\$18,000.00	0.000%	
Total Supplies & Services:		\$53,493.15	\$120,300.00	\$117,800.00	-2.100%	
Operational						
Special Events						
Department of Public Safety						
SPECIAL EVENTS	01-509- 330	\$596.63	\$2,000.00	\$2,000.00	0.000%	
Total Department of Public Safety:		\$596.63	\$2,000.00	\$2,000.00	0.000%	
Total Special Events:		\$596.63	\$2,000.00	\$2,000.00	0.000%	
Crime Scene Expenses						
Department of Public Safety						
CRIME SCENE EXPENSES	01-509-331	\$2,180.99	\$2,000.00	\$2,000.00	0.000%	
Total Department of Public Safety:		\$2,180.99	\$2,000.00	\$2,000.00	0.000%	
Total Crime Scene Expenses:		\$2,180.99	\$2,000.00	\$2,000.00	0.000%	
Radio Maint & Operations						
Department of Public Safety						
RADIO MAINT & OPERATIONS	01-509- 332	\$405.57	\$41,800.00	\$41,800.00	0.000%	
Total Department of Public Safety:		\$405.57	\$41,800.00	\$41,800.00	0.000%	
Total Radio Maint & Operations:		\$405.57	\$41,800.00	\$41,800.00	0.000%	
Citizens On Patrol						
Department of Public Safety						
CITIZENS ON PATROL	01-509- 333	\$0.00	\$6,000.00	\$4,000.00	-33.300%	
Total Department of Public Safety:		\$0.00	\$6,000.00	\$4,000.00	-33.300%	
Total Citizens On Patrol:		\$0.00	\$6,000.00	\$4,000.00	-33.300%	
Professional Fees/Consultants						
Department of Public Safety						
PROFESSIONAL FEES/CONSULTANT	01-509- 342	\$479.70	\$5,000.00	\$5,000.00	0.000%	
Total Department of Public Safety:		\$479.70	\$5,000.00	\$5,000.00	0.000%	

me	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	No
Total Professional Fees/Consultants:		\$479.70	\$5,000.00	\$5,000.00	0.000%	
Computer Maintenance Services						
Department of Public Safety						
COMPUTER MAINTENANCE SERVICES	01-509- 343	\$1,266.67	\$3,000.00	\$3,000.00	0.000%	
Total Department of Public Safety:		\$1,266.67	\$3,000.00	\$3,000.00	0.000%	
Total Computer Maintenance Services:		\$1,266.67	\$3,000.00	\$3,000.00	0.000%	
Jail Services						
Department of Public Safety						
JAIL SERVICES	01-509- 346	\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Department of Public Safety:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Jail Services:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Communications / Dispatch						
Department of Public Safety						
COMMUNICATIONS/DISPATCH	01-509- 347	\$32,580.51	\$167,000.00	\$167,000.00	0.000%	
Total Department of Public Safety:		\$32,580.51	\$167,000.00	\$167,000.00	0.000%	
Total Communications / Dispatch:		\$32,580.51	\$167,000.00	\$167,000.00	0.000%	
Animal Control						
Department of Public Safety						
ANIMAL CONTROL	01-509- 348	\$26,979.68	\$109,900.00	\$109,900.00	0.000%	
Total Department of Public Safety:		\$26,979.68	\$109,900.00	\$109,900.00	0.000%	
Total Animal Control:		\$26,979.68	\$109,900.00	\$109,900.00	0.000%	
Other Operational Supplies						
Department of Public Safety						
OTHER OPERATIONAL SUPPLIES	01-509- 360	\$456.57	\$4,000.00	\$4,000.00	0.000%	
Total Department of Public Safety:		\$456.57	\$4,000.00	\$4,000.00	0.000%	
Total Other Operational Supplies:		\$456.57	\$4,000.00	\$4,000.00	0.000%	
Emergency Mgmt Services						
Department of Public Safety						
EMERGENCY MGMT SERVICES	01-509- 364	\$11,427.94	\$14,300.00	\$14,300.00	0.000%	
Total Department of Public Safety:		\$11,427.94	\$14,300.00	\$14,300.00	0.000%	

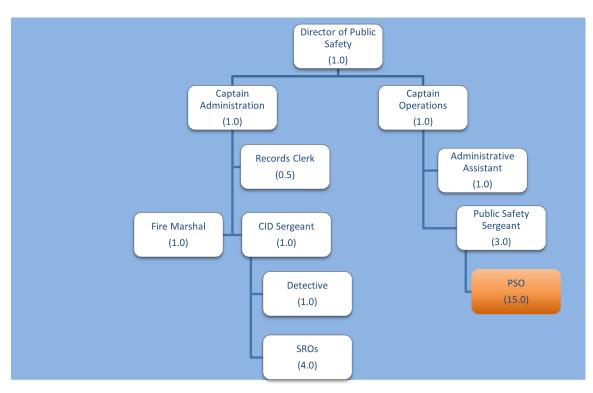
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	No
Total Emergency Mgmt Services:		\$11,427.94	\$14,300.00	\$14,300.00	0.000%	
Miscellaneous Expense						
Department of Public Safety						
MISCELLANEOUS EXPENSE	01-509- 399	\$40.37	\$4,000.00	\$0.00	-100.000%	
Total Department of Public Safety:		\$40.37	\$4,000.00	\$0.00	-100.000%	
Total Miscellaneous Expense:		\$40.37	\$4,000.00	\$0.00	-100.000%	
Total Operational:		\$76,414.63	\$360,000.00	\$354,000.00	-1.700%	
Materials & Equipment						
Cert						-
Department of Public Safety						
CERT	01-509- 410	\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Department of Public Safety:		\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Cert:		\$0.00	\$1,500.00	\$1,500.00	0.000%	
Hand Tools						
Department of Public Safety						
HAND TOOLS	01-509- 415	\$334.65	\$8,000.00	\$8,000.00	0.000%	
Total Department of Public Safety:		\$334.65	\$8,000.00	\$8,000.00	0.000%	
Total Hand Tools:		\$334.65	\$8,000.00	\$8,000.00	0.000%	
Equipment Repair & Maintenance						
Department of Public Safety						
EQUIPMENT REPAIR & MAINTENANCE	01-509- 440	\$6,123.57	\$10,000.00	\$10,000.00	0.000%	
Total Department of Public Safety:		\$6,123.57	\$10,000.00	\$10,000.00	0.000%	
Total Equipment Repair & Maintenance:		\$6,123.57	\$10,000.00	\$10,000.00	0.000%	
Auto Repair & Maintenance						
Department of Public Safety						
AUTO REPAIR & MAINTENANCE	01-509- 441	\$21,016.67	\$20,000.00	\$20,000.00	0.000%	
Total Department of Public Safety:		\$21,016.67	\$20,000.00	\$20,000.00	0.000%	
Total Auto Repair & Maintenance:		\$21,016.67	\$20,000.00	\$20,000.00	0.000%	

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Gas, Oil & Fuel						
Department of Public Safety						
GAS, OIL & FUEL	01-509- 442	\$7,296.85	\$30,000.00	\$30,000.00	0.000%	
Total Department of Public Safety:		\$7,296.85	\$30,000.00	\$30,000.00	0.000%	
Total Gas, Oil & Fuel:		\$7,296.85	\$30,000.00	\$30,000.00	0.000%	
Structure Repair & Maintenance						
Department of Public Safety						
STRUCTURE REPAIR & MAINTENANCE	01-509- 443	\$6,349.51	\$20,000.00	\$20,000.00	0.000%	
Total Department of Public Safety:		\$6,349.51	\$20,000.00	\$20,000.00	0.000%	
Total Structure Repair & Maintenance:		\$6,349.51	\$20,000.00	\$20,000.00	0.000%	
Total Materials & Equipment:		\$41,121.25	\$89,500.00	\$89,500.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Department of Public Safety						
OFFICE FURNITURE/FIXTURES/EQUI	01-509- 501	\$1,658.81	\$2,000.00	\$2,000.00	0.000%	
Total Department of Public Safety:		\$1,658.81	\$2,000.00	\$2,000.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$1,658.81	\$2,000.00	\$2,000.00	0.000%	
Computer Equipment						
Department of Public Safety						
COMPUTER EQUIPMENT	01-509- 502	\$108.24	\$0.00	\$0.00	0.000%	
Total Department of Public Safety:		\$108.24	\$0.00	\$0.00	0.000%	
Total Computer Equipment:		\$108.24	\$0.00	\$0.00	0.000%	
Mobile Equipment						
Department of Public Safety						
MOBILE EQUIPMENT	01-509- 503	\$0.00	\$12,000.00	\$9,500.00	-20.800%	
Total Department of Public Safety:		\$0.00	\$12,000.00	\$9,500.00	-20.800%	
Total Mobile Equipment:		\$0.00	\$12,000.00	\$9,500.00	-20.800%	
Equipment Replacement						

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Department of Public Safety						
FIREFIGHTING EQUIPMENT	01-509- 504	\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Department of Public Safety:		\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Equipment Replacement:		\$0.00	\$15,000.00	\$15,000.00	0.000%	
Police Vehicle Accessory Equip						
Department of Public Safety						
POLICE VEHICLE ACCESSORY EQUIP	01-509-511	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Department of Public Safety:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Police Vehicle Accessory Equip:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Firearms						
Department of Public Safety						
FIREARMS	01-509- 533	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Department of Public Safety:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Firearms:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Capital Outlay:		\$1,767.05	\$39,000.00	\$36,500.00	-6.400%	
Other Sources						
Tfr To Fire Station Bldg Fund						
Department of Public Safety						
TFR TO FIRE STATION BLDG FUND	01-509- 805	\$75,000.00	\$300,000.00	\$500,000.00	66.700%	
Total Department of Public Safety:		\$75,000.00	\$300,000.00	\$500,000.00	66.700%	
Total Tfr To Fire Station Bldg Fund:		\$75,000.00	\$300,000.00	\$500,000.00	66.700%	
Total Other Sources:		\$75,000.00	\$300,000.00	\$500,000.00	66.700%	
New Employee On boarding						
Department of Public Safety						
NEW EMPLOYEE ON BOARDING	01-509- 180			\$34,200.00	N/A	
Total Department of Public Safety:				\$34,200.00	N/A	
Total New Employee On boarding:				\$34,200.00	N/A	
Medical & Physical Testing						
Department of Public Safety						
MEDICAL & PHYSICAL TESTING	01-509-			\$9,000.00	N/A	
Total Department of Public Safety:	237			\$9,000.00	N/A	<u> </u>

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
Total Medical & Physical Testing:				\$9,000.00	N/A	
Total Expense Objects:		\$1,774,164.85	\$4,376,500.00	\$4,357,700.00	-0.400%	

Organizational Chart





Achieve "Recognized" status by the Texas Police Chief's Association and the Texas Fire Chief's Association. In doing so, the goal is to develop a comprehensive policy and procedure manual in compliance with the 168 identified Texas Law Enforcement Best Practices and the 114 identified TexasFire Department Practices. The Department will continue to communicate to the internal and external customers the benefits and goals of being a Texas Law Enforcement Best Practices Recognized Agency and a Texas Fire Department Best Practices Agency. We will continue to train department members on all policy and standards.

Goal #2

Reduce the span of control by adding four Lieutenant positions to ensure proper supervision for both police and fire operations 24/7. To identify, mentor, and develop future departmental leaders and develop a supervision enhancement program to obtain the necessary funding for the additional supervisory positions. The Department will educate the community and stakeholders about the importance of adequate supervision for both police and fire operations.

Goal #3

Implement a new Recruitment Program that focuses on inclusion and diverse hiring practices.We want to establish strong working relationships with local fire academies, police academies, and learning institutions within the region. Enhance our social media recruiting efforts and job postings, which include TCEP, TCOLE, and TML. The goal is to streamline the hiring process while remaining consistent and thorough and to strive to have employees reflect community diversity.

Goal #4

To ensure the Heath Department of Public Safety has adequate facilities in order to meet the growing needs of our Community and Personnel. We will continue to work with the hired consultant for the public safety feasibility study. A rebuild or relocate of Station 31 based on the consultant's recommendation and placement of the future station.

Performance Measures

- Implemented the Citizens on Patrol (COP) program to encourage citizen involvement within the community. Once a citizen has completed the 6-week COP program, citizen volunteers will assist Heath DPS in many important ways including traffic control and safety during city events and community outreach programs.
- There was a bicycle patrol unit added in FY 2021. This unit will be used for neighborhood patrol, community policing and special events rapid response.



City Secretary Department

Norma Duncan

City Secretary

Facilitate, support and enhance official council business and communications between the council, staff, press and the citizens through preparation of the City Council agendas, meeting, and minutes; elections; open records requests and records management.

Expenditures Summary

The Computer Maintenance Services budget is \$10,800 for Fiscal Year 2022, this includes annual maintenance fees for the agenda software and the document management software.



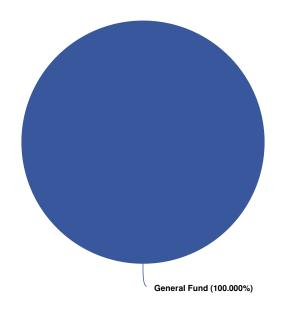
250k 200k 150k 50k 0 FY218 FY219 FY220 FY221 FY222 0 FY218 FY219 FY220 FY221 FY222

City Secretary Department Proposed and Historical Budget vs. Actual

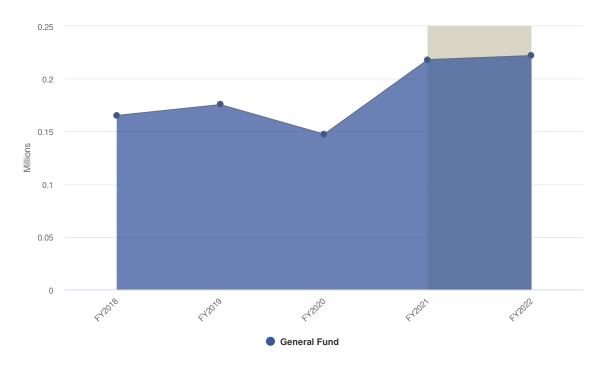


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

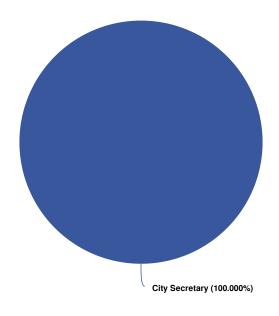


Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022	
					Budgeted (%	
					Change)	

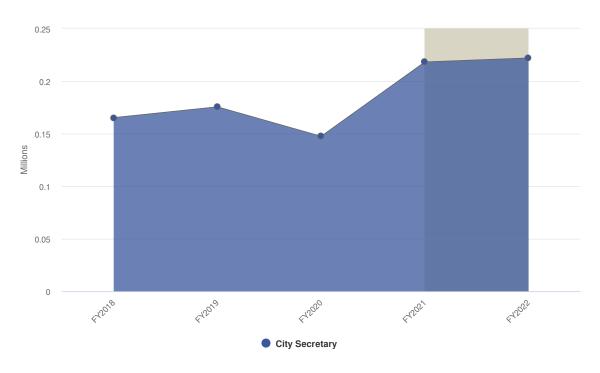
lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
General Fund						
Personnel						
SALARIES	01-543-101	\$43,642.66	\$104,400.00	\$107,900.00	3.400%	
HEALTH INSURANCE	01-543-102	\$6,970.27	\$15,900.00	\$15,200.00	-4.400%	
WORKERS' COMP INSURANCE	01-543-103	\$242.99	\$300.00	\$300.00	0.000%	
FICA (includes Medicare)	01-543-105	\$3,162.07	\$8,100.00	\$8,300.00	2.500%	
RETIREMENT (TMRS)	01-543- 106	\$4,737.75	\$12,600.00	\$13,400.00	6.300%	
UNEMPLOYMENT	01-543- 107	\$0.00	\$500.00	\$500.00	0.000%	
Total Personnel:		\$58,755.74	\$141,800.00	\$145,600.00	2.700%	
Supplies & Services						
TELECOMMUNICATIONS	01-543- 204	\$351.80	\$800.00	\$800.00	0.000%	
OFFICE SUPPLIES	01-543- 220	\$42.01	\$1,000.00	\$1,000.00	0.000%	
POSTAGE & FREIGHT	01-543-221	\$10.93	\$500.00	\$500.00	0.000%	
PRINTING & PHOTO	01-543-222	\$0.00	\$400.00	\$400.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-543- 230	\$268.91	\$800.00	\$800.00	0.000%	
CONFERENCES & TRAINING	01-543-231	\$572.97	\$1,500.00	\$1,500.00	0.000%	
TRAVEL, MEALS & LODGING	01-543-232	\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Supplies & Services:		\$1,246.62	\$7,000.00	\$7,000.00	0.000%	
Operational						
FILING FEES	01-543-310	\$744.00	\$7,500.00	\$7,500.00	0.000%	
LEGAL PUBLICATIONS/ADVERTISING	01-543-311	\$4,571.90	\$7,500.00	\$7,500.00	0.000%	
ELECTIONS	01-543-	\$0.00	\$22,000.00	\$22,000.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	01-543- 342	\$25,363.00	\$1,000.00	\$1,000.00	0.000%	
COMPUTER MAINTENANCE	01-543- 343	\$2,970.00	\$30,500.00	\$30,500.00	0.000%	
Total Operational:		\$33,648.90	\$68,500.00	\$68,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-543-501	\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Capital Outlay:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total General Fund:		\$93,651.26	\$218,300.00	\$222,100.00	1.700%	

Expenditures by Function

Budgeted Expenditures by Function



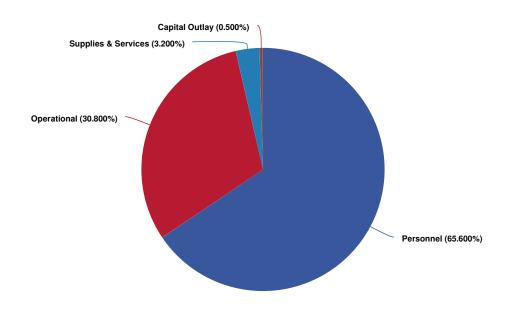
Budgeted and Historical Expenditures by Function



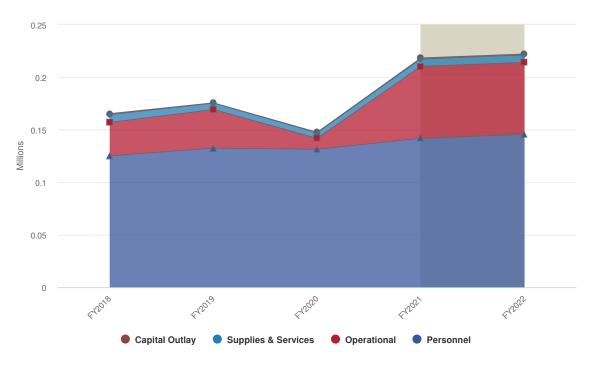
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expenditures						
City Secretary						
Personnel						
SALARIES	01-543-101	\$43,642.66	\$104,400.00	\$107,900.00	3.400%	
HEALTH INSURANCE	01-543-102	\$6,970.27	\$15,900.00	\$15,200.00	-4.400%	
WORKERS' COMP INSURANCE	01-543-103	\$242.99	\$300.00	\$300.00	0.000%	
FICA (includes Medicare)	01-543-105	\$3,162.07	\$8,100.00	\$8,300.00	2.500%	
RETIREMENT (TMRS)	01-543- 106	\$4,737.75	\$12,600.00	\$13,400.00	6.300%	
UNEMPLOYMENT	01-543- 107	\$0.00	\$500.00	\$500.00	0.000%	
Total Personnel:		\$58,755.74	\$141,800.00	\$145,600.00	2.700%	
Supplies & Services						
TELECOMMUNICATIONS	01-543- 204	\$351.80	\$800.00	\$800.00	0.000%	
OFFICE SUPPLIES	01-543- 220	\$42.01	\$1,000.00	\$1,000.00	0.000%	
POSTAGE & FREIGHT	01-543-221	\$10.93	\$500.00	\$500.00	0.000%	
PRINTING & PHOTO	01-543-222	\$0.00	\$400.00	\$400.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-543- 230	\$268.91	\$800.00	\$800.00	0.000%	
CONFERENCES & TRAINING	01-543-231	\$572.97	\$1,500.00	\$1,500.00	0.000%	
TRAVEL, MEALS & LODGING	01-543-232	\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Supplies & Services:		\$1,246.62	\$7,000.00	\$7,000.00	0.000%	
Operational						
FILING FEES	01-543-310	\$744.00	\$7,500.00	\$7,500.00	0.000%	
LEGAL PUBLICATIONS/ADVERTISING	01-543-311	\$4,571.90	\$7,500.00	\$7,500.00	0.000%	
ELECTIONS	01-543- 320	\$0.00	\$22,000.00	\$22,000.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	01-543- 342	\$25,363.00	\$1,000.00	\$1,000.00	0.000%	
COMPUTER MAINTENANCE	01-543- 343	\$2,970.00	\$30,500.00	\$30,500.00	0.000%	
Total Operational:		\$33,648.90	\$68,500.00	\$68,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-543-501	\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Capital Outlay:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total City Secretary:		\$93,651.26	\$218,300.00	\$222,100.00	1.700%	
Total Expenditures:		\$93,651.26	\$218,300.00	\$222,100.00	1.700%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



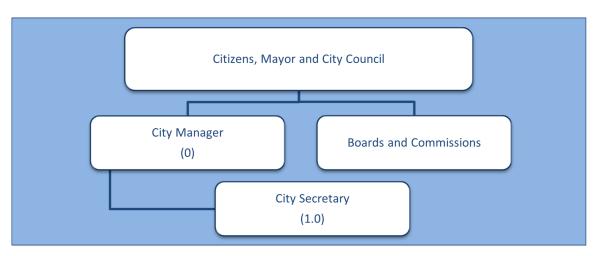
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Personnel						
Salaries						
City Secretary						
SALARIES	01-543-101	\$43,642.66	\$104,400.00	\$107,900.00	3.400%	
Total City Secretary:		\$43,642.66	\$104,400.00	\$107,900.00	3.400%	
Total Salaries:		\$43,642.66	\$104,400.00	\$107,900.00	3.400%	
Health Insurance						
City Secretary						
HEALTH INSURANCE	01-543-102	\$6,970.27	\$15,900.00	\$15,200.00	-4.400%	
Total City Secretary:		\$6,970.27	\$15,900.00	\$15,200.00	-4.400%	
Total Health Insurance:		\$6,970.27	\$15,900.00	\$15,200.00	-4.400%	
Workers' Comp Insurance						
City Secretary						
WORKERS' COMP INSURANCE	01-543-103	\$242.99	\$300.00	\$300.00	0.000%	
Total City Secretary:		\$242.99	\$300.00	\$300.00	0.000%	
Total Workers' Comp Insurance:		\$242.99	\$300.00	\$300.00	0.000%	
Fica						
City Secretary						
FICA (includes Medicare)	01-543-105	\$3,162.07	\$8,100.00	\$8,300.00	2.500%	
Total City Secretary:		\$3,162.07	\$8,100.00	\$8,300.00	2.500%	
Total Fica:		\$3,162.07	\$8,100.00	\$8,300.00	2.500%	
Retirement (Tmrs)						
City Secretary						
RETIREMENT (TMRS)	01-543- 106	\$4,737.75	\$12,600.00	\$13,400.00	6.300%	
Total City Secretary:		\$4,737.75	\$12,600.00	\$13,400.00	6.300%	
Total Retirement (Tmrs):		\$4,737.75	\$12,600.00	\$13,400.00	6.300%	
Unemployment						
City Secretary						
UNEMPLOYMENT	01-543- 107	\$0.00	\$500.00	\$500.00	0.000%	
Total City Secretary:		\$0.00	\$500.00	\$500.00	0.000%	

	Actual	Budgeted	Budgeted	Budgeted vs. FY2022 Budgeted (% Change)	Note
	\$0.00	\$500.00	\$500.00	0.000%	
	\$58,755.74	\$141,800.00	\$145,600.00	2.700%	
01-543- 204	\$351.80	\$800.00	\$800.00	0.000%	
	\$351.80	\$800.00	\$800.00	0.000%	
	\$351.80	\$800.00	\$800.00	0.000%	
01-543-	\$42.01	\$1,000.00	\$1,000.00	0.000%	
	\$42.01	\$1,000.00	\$1,000.00	0.000%	
	\$42.01	\$1,000.00	\$1,000.00	0.000%	
01-543-221	\$10.93	\$500.00	\$500.00	0.000%	
	\$10.93	\$500.00	\$500.00	0.000%	
	\$10.93	\$500.00	\$500.00	0.000%	
01-543-222	\$0.00	\$400.00	\$400.00	0.000%	
	\$0.00	\$400.00	\$400.00	0.000%	
	\$0.00	\$400.00	\$400.00	0.000%	
01-543- 230	\$268.91	\$800.00	\$800.00	0.000%	
	\$268.91	\$800.00	\$800.00	0.000%	
	\$268.91	\$800.00	\$800.00	0.000%	
	204 204 204	Image: set of the	Image: Section of Sectin of Sectin of Section of Section of Section of Section of Secti	Image: state s	Image: constraint of the section of

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Conferences & Training						
City Secretary						
CONFERENCES & TRAINING	01-543-231	\$572.97	\$1,500.00	\$1,500.00	0.000%	
Total City Secretary:		\$572.97	\$1,500.00	\$1,500.00	0.000%	
Total Conferences & Training:		\$572.97	\$1,500.00	\$1,500.00	0.000%	
Travel, Meals & Lodging						
City Secretary						
TRAVEL, MEALS & LODGING	01-543-232	\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total City Secretary:		\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Supplies & Services:		\$1,246.62	\$7,000.00	\$7,000.00	0.000%	
Operational						
Filing Fees						
City Secretary						
FILING FEES	01-543-310	\$744.00	\$7,500.00	\$7,500.00	0.000%	
Total City Secretary:		\$744.00	\$7,500.00	\$7,500.00	0.000%	
Total Filing Fees:		\$744.00	\$7,500.00	\$7,500.00	0.000%	
Legal Publications/Advertising						
City Secretary						
LEGAL PUBLICATIONS/ADVERTISING	01-543-311	\$4,571.90	\$7,500.00	\$7,500.00	0.000%	
Total City Secretary:		\$4,571.90	\$7,500.00	\$7,500.00	0.000%	
Total Legal Publications/Advertising:		\$4,571.90	\$7,500.00	\$7,500.00	0.000%	
Elections						
City Secretary						
ELECTIONS	01-543- 320	\$0.00	\$22,000.00	\$22,000.00	0.000%	
Total City Secretary:		\$0.00	\$22,000.00	\$22,000.00	0.000%	
Total Elections:		\$0.00	\$22,000.00	\$22,000.00	0.000%	
Professional Fees/Consultants						
City Secretary						
PROFESSIONAL FEES/CONSULTANTS	01-543- 342	\$25,363.00	\$1,000.00	\$1,000.00	0.000%	
Total City Secretary:		\$25,363.00	\$1,000.00	\$1,000.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Professional Fees/Consultants:		\$25,363.00	\$1,000.00	\$1,000.00	0.000%	
Computer Maintenance Services						
City Secretary						
COMPUTER MAINTENANCE	01-543- 343	\$2,970.00	\$30,500.00	\$30,500.00	0.000%	
Total City Secretary:		\$2,970.00	\$30,500.00	\$30,500.00	0.000%	
Total Computer Maintenance Services:		\$2,970.00	\$30,500.00	\$30,500.00	0.000%	
Total Operational:		\$33,648.90	\$68,500.00	\$68,500.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
City Secretary						
OFFICE FURNITURE/FIXTURES/EQP	01-543-501	\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total City Secretary:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Capital Outlay:		\$0.00	\$1,000.00	\$1,000.00	0.000%	
Total Expense Objects:		\$93,651.26	\$218,300.00	\$222,100.00	1.700%	

Organizational Chart



Goal #1

Maintain a professional reputation of the Municipal Clerk's Office and adhere to the Texas Municipal Clerks Association "Code of Professional ethics" policy.

Goal #2

Provide support for the Mayor, City Council, Boards, Commission and City Manger. Prepare and post agendas as required by the Texas Open Meetings Act. Attend City Council meetings and record accurate minutes.

Goal #3

Prepare proclamations, process open records requests and publish legal notices. Serve as the custodian of city records, records management program and implementation of the record retention policy. Serve as the Election Administrator for local municipal elections.

Performance Measures

- Completed 100% of public information requests within the 10 day time frame.
- Completed the election register.
- Added new software; Granicus. This is an agenda and minutes software to make the process more efficient.



City Manager Department



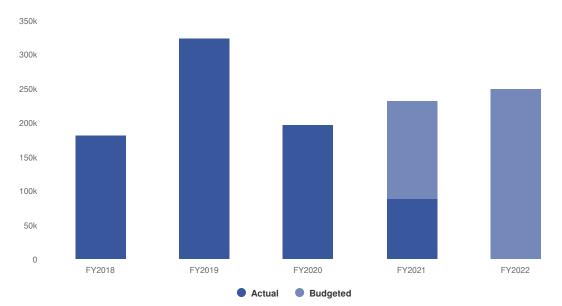
Aretha Adams City Manager

Responsible for the provisions of municipal services through leadership and direction, including: implementation of City Council vision and goals; direction of departments and administrative functions; provision of day-to-day leadership in policy development and implementation; management of quality assurance for efficient and equitable delivery of City services; initiation and development of short and long term special projects; oversight of the annual budget process; management of the City's inter-governmental relations and public information functions and the provision of executive-level direction and support for economic development projects.

Expenditures Summary

The budget for Personnel Services increased \$23,500 from the prior year's adopted budget. This is in part to promoting the Desktop Support/Production Assistant to Director of Information Technology. Funding for this position is split between the General Fund and the Utility Fund. There is a 4% raise and 7% increase in health insurance that also contributed to the increased budget.



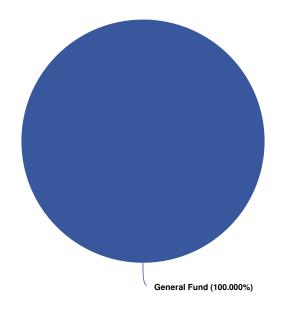


City Manager Department Proposed and Historical Budget vs. Actual

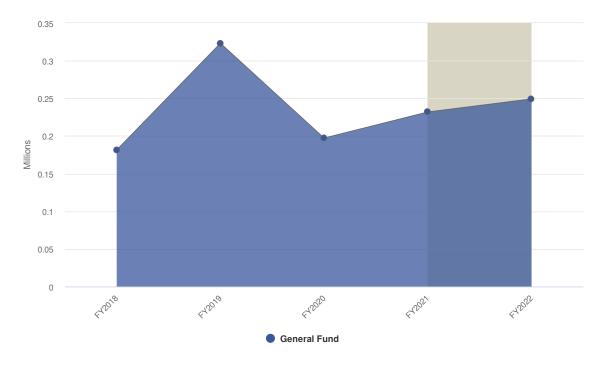


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



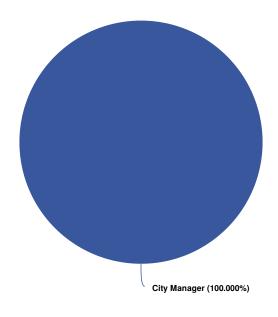
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022	
				Budgeted (% Change)	
				Cha	nge)

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
General Fund						
Personnel						
SALARIES	01-552-101	\$66,496.61	\$145,200.00	\$168,200.00	15.800%	
HEALTH INSURANCE	01-552-102	\$2,071.75	\$13,100.00	\$8,500.00	-35.100%	
WORKERS' COMP INSURANCE	01-552-103	\$323.99	\$400.00	\$500.00	25.000%	
OVERTIME	01-552-104	\$253.09	\$2,000.00	\$2,000.00	0.000%	
FICA (includes Medicare)	01-552-105	\$3,931.62	\$11,400.00	\$13,100.00	14.900%	
RETIREMENT (TMRS)	01-552-106	\$6,591.51	\$17,800.00	\$21,100.00	18.500%	
UNEMPLOYMENT	01-552-107	\$0.00	\$500.00	\$500.00	0.000%	
Total Personnel:		\$79,668.57	\$190,400.00	\$213,900.00	12.300%	
Supplies & Services						
TELECOMMUNICATIONS	01-552- 204	\$703.65	\$1,600.00	\$1,600.00	0.000%	
OFFICE SUPPLIES	01-552-220	\$114.69	\$1,500.00	\$1,500.00	0.000%	
POSTAGE & FREIGHT	01-552-221	\$50.05	\$500.00	\$500.00	0.000%	
PRINTING & PHOTO	01-552-222	\$0.00	\$600.00	\$600.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-552-230	\$1,549.84	\$3,000.00	\$3,000.00	0.000%	
CONFERENCES & TRAINING	01-552-231	\$1,360.00	\$3,500.00	\$3,500.00	0.000%	
TRAVEL, MEALS & LODGING	01-552-232	\$58.58	\$5,000.00	\$6,000.00	20.000%	
Total Supplies & Services:		\$3,836.81	\$15,700.00	\$16,700.00	6.400%	
Operational						
LEGAL PUBLICATIONS/ADVERTISING	01-552-311	\$0.00	\$100.00	\$100.00	0.000%	
PROFESSIONAL FEES/CONSULTING	01-552-342	\$4,193.88	\$20,000.00	\$10,000.00	-50.000%	
OTHER OPERATIONAL SUPPLIES	01-552- 360	\$0.00	\$300.00	\$300.00	0.000%	
MISCELLANEOUS EXPENSE	01-552-399	\$0.00	\$100.00	\$100.00	0.000%	
Total Operational:		\$4,193.88	\$20,500.00	\$10,500.00	-48.800%	
Materials & Equipment						
AUTO REPAIR & MAINTENANCE	01-552-441	\$66.04	\$1,000.00	\$1,000.00	0.000%	
GAS, OIL & FUEL	01-552- 442	\$561.85	\$3,200.00	\$3,200.00	0.000%	
Total Materials & Equipment:		\$627.89	\$4,200.00	\$4,200.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-552-501	\$0.00	\$1,200.00	\$4,000.00	233.300%	
Total Capital Outlay:		\$0.00	\$1,200.00	\$4,000.00	233.300%	
Total General Fund:		\$88,327.15	\$232,000.00	\$249,300.00	7.500%	

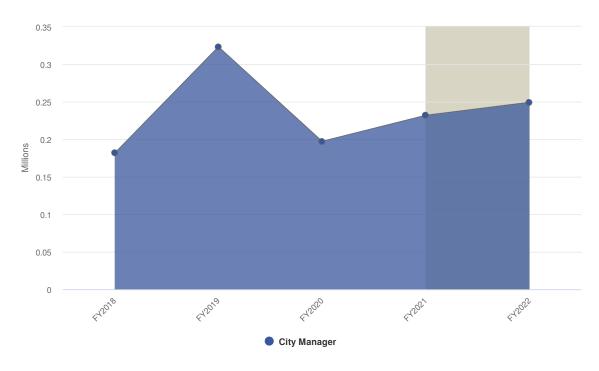
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Expenditures by Function

Budgeted Expenditures by Function



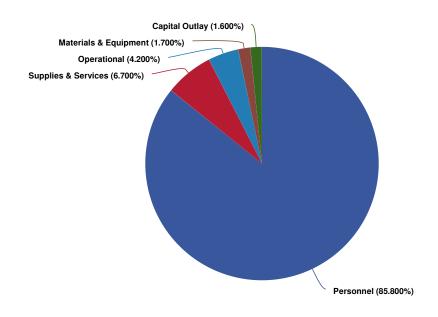
Budgeted and Historical Expenditures by Function



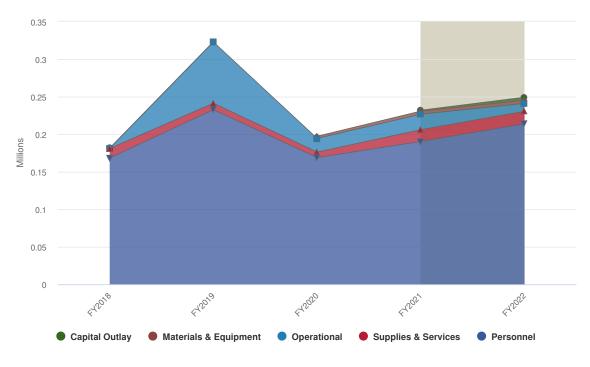
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expenditures						
City Manager						
Personnel						
SALARIES	01-552-101	\$66,496.61	\$145,200.00	\$168,200.00	15.800%	
HEALTH INSURANCE	01-552-102	\$2,071.75	\$13,100.00	\$8,500.00	-35.100%	
WORKERS' COMP INSURANCE	01-552-103	\$323.99	\$400.00	\$500.00	25.000%	
OVERTIME	01-552-104	\$253.09	\$2,000.00	\$2,000.00	0.000%	
FICA (includes Medicare)	01-552-105	\$3,931.62	\$11,400.00	\$13,100.00	14.900%	
RETIREMENT (TMRS)	01-552-106	\$6,591.51	\$17,800.00	\$21,100.00	18.500%	
UNEMPLOYMENT	01-552-107	\$0.00	\$500.00	\$500.00	0.000%	
Total Personnel:		\$79,668.57	\$190,400.00	\$213,900.00	12.300%	
Supplies & Services						
TELECOMMUNICATIONS	01-552- 204	\$703.65	\$1,600.00	\$1,600.00	0.000%	
OFFICE SUPPLIES	01-552-220	\$114.69	\$1,500.00	\$1,500.00	0.000%	
POSTAGE & FREIGHT	01-552-221	\$50.05	\$500.00	\$500.00	0.000%	
PRINTING & PHOTO	01-552-222	\$0.00	\$600.00	\$600.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-552-230	\$1,549.84	\$3,000.00	\$3,000.00	0.000%	
CONFERENCES & TRAINING	01-552-231	\$1,360.00	\$3,500.00	\$3,500.00	0.000%	
TRAVEL, MEALS & LODGING	01-552-232	\$58.58	\$5,000.00	\$6,000.00	20.000%	
Total Supplies & Services:		\$3,836.81	\$15,700.00	\$16,700.00	6.400%	
Operational						
LEGAL PUBLICATIONS/ADVERTISING	01-552-311	\$0.00	\$100.00	\$100.00	0.000%	
PROFESSIONAL FEES/CONSULTING	01-552-342	\$4,193.88	\$20,000.00	\$10,000.00	-50.000%	
OTHER OPERATIONAL SUPPLIES	01-552- 360	\$0.00	\$300.00	\$300.00	0.000%	
MISCELLANEOUS EXPENSE	01-552-399	\$0.00	\$100.00	\$100.00	0.000%	
Total Operational:		\$4,193.88	\$20,500.00	\$10,500.00	-48.800%	
Materials & Equipment						
AUTO REPAIR & MAINTENANCE	01-552-441	\$66.04	\$1,000.00	\$1,000.00	0.000%	
GAS, OIL & FUEL	01-552- 442	\$561.85	\$3,200.00	\$3,200.00	0.000%	
Total Materials & Equipment:		\$627.89	\$4,200.00	\$4,200.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	01-552-501	\$0.00	\$1,200.00	\$4,000.00	233.300%	
Total Capital Outlay:		\$0.00	\$1,200.00	\$4,000.00	233.300%	
Total City Manager:		\$88,327.15	\$232,000.00	\$249,300.00	7.500%	
Total Expenditures:		\$88,327.15	\$232,000.00	\$249,300.00	7.500%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



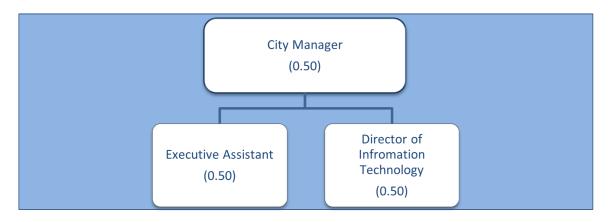
lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Personnel						
Salaries						
City Manager						
SALARIES	01-552-101	\$66,496.61	\$145,200.00	\$168,200.00	15.800%	
Total City Manager:		\$66,496.61	\$145,200.00	\$168,200.00	15.800%	
Total Salaries:		\$66,496.61	\$145,200.00	\$168,200.00	15.800%	
Health Insurance						
City Manager						
HEALTH INSURANCE	01-552-102	\$2,071.75	\$13,100.00	\$8,500.00	-35.100%	
Total City Manager:		\$2,071.75	\$13,100.00	\$8,500.00	-35.100%	
Total Health Insurance:		\$2,071.75	\$13,100.00	\$8,500.00	-35.100%	
Workers' Comp Insurance						
City Manager						
WORKERS' COMP INSURANCE	01-552-103	\$323.99	\$400.00	\$500.00	25.000%	
Total City Manager:		\$323.99	\$400.00	\$500.00	25.000%	
Total Workers' Comp Insurance:		\$323.99	\$400.00	\$500.00	25.000%	
Overtime						
City Manager						
OVERTIME	01-552-104	\$253.09	\$2,000.00	\$2,000.00	0.000%	
Total City Manager:		\$253.09	\$2,000.00	\$2,000.00	0.000%	
Total Overtime:		\$253.09	\$2,000.00	\$2,000.00	0.000%	
Fica						
City Manager						
FICA (includes Medicare)	01-552-105	\$3,931.62	\$11,400.00	\$13,100.00	14.900%	
Total City Manager:		\$3,931.62	\$11,400.00	\$13,100.00	14.900%	
Total Fica:		\$3,931.62	\$11,400.00	\$13,100.00	14.900%	
Retirement (Tmrs)						
City Manager						
RETIREMENT (TMRS)	01-552-106	\$6,591.51	\$17,800.00	\$21,100.00	18.500%	
Total City Manager:		\$6,591.51	\$17,800.00	\$21,100.00	18.500%	

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Retirement (Tmrs):		\$6,591.51	\$17,800.00	\$21,100.00	18.500%	
Unemployment						
City Manager						
UNEMPLOYMENT	01-552-107	\$0.00	\$500.00	\$500.00	0.000%	
Total City Manager:		\$0.00	\$500.00	\$500.00	0.000%	
Total Unemployment:		\$0.00	\$500.00	\$500.00	0.000%	
Total Personnel:		\$79,668.57	\$190,400.00	\$213,900.00	12.300%	
		\$79,000.57	\$150,400.00	\$213,900.00	12.500%	
Supplies & Services						
Telecommunications						
City Manager						
TELECOMMUNICATIONS	01-552- 204	\$703.65	\$1,600.00	\$1,600.00	0.000%	
Total City Manager:		\$703.65	\$1,600.00	\$1,600.00	0.000%	
Total Telecommunications:		\$703.65	\$1,600.00	\$1,600.00	0.000%	
Office Supplies						
City Manager						
OFFICE SUPPLIES	01-552-220	\$114.69	\$1,500.00	\$1,500.00	0.000%	
Total City Manager:		\$114.69	\$1,500.00	\$1,500.00	0.000%	
Total Office Supplies:		\$114.69	\$1,500.00	\$1,500.00	0.000%	
Postage & Freight						
City Manager						
POSTAGE & FREIGHT	01-552-221	\$50.05	\$500.00	\$500.00	0.000%	
Total City Manager:		\$50.05	\$500.00	\$500.00	0.000%	
Total Postage & Freight:		\$50.05	\$500.00	\$500.00	0.000%	
Printing & Photo						
City Manager						
PRINTING & PHOTO	01-552-222	\$0.00	\$600.00	\$600.00	0.000%	
Total City Manager:		\$0.00	\$600.00	\$600.00	0.000%	
Total Printing & Photo:		\$0.00	\$600.00	\$600.00	0.000%	
Dues/Subscriptions/Publication						
City Manager						

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
DUES/SUBSCRIPTIONS/PUBLICATION	01-552-230	\$1,549.84	\$3,000.00	\$3,000.00	0.000%	
Total City Manager:		\$1,549.84	\$3,000.00	\$3,000.00	0.000%	
Total Dues/Subscriptions/Publication:		\$1,549.84	\$3,000.00	\$3,000.00	0.000%	
Conferences & Training						
City Manager						
CONFERENCES & TRAINING	01-552-231	\$1,360.00	\$3,500.00	\$3,500.00	0.000%	
Total City Manager:		\$1,360.00	\$3,500.00	\$3,500.00	0.000%	
Total Conferences & Training:		\$1,360.00	\$3,500.00	\$3,500.00	0.000%	
Travel, Meals & Lodging						
City Manager						
TRAVEL, MEALS & LODGING	01-552-232	\$58.58	\$5,000.00	\$6,000.00	20.000%	
Total City Manager:		\$58.58	\$5,000.00	\$6,000.00	20.000%	
Total Travel, Meals & Lodging:		\$58.58	\$5,000.00	\$6,000.00	20.000%	
Total Supplies & Services:		\$3,836.81	\$15,700.00	\$16,700.00	6.400%	
Operational						
Legal Publications/Advertising						
City Manager						
LEGAL PUBLICATIONS/ADVERTISING	01-552-311	\$0.00	\$100.00	\$100.00	0.000%	
Total City Manager:		\$0.00	\$100.00	\$100.00	0.000%	
Total Legal Publications/Advertising:		\$0.00	\$100.00	\$100.00	0.000%	
Professional Fees/Consultants						
City Manager						
PROFESSIONAL FEES/CONSULTING	01-552-342	\$4,193.88	\$20,000.00	\$10,000.00	-50.000%	
Total City Manager:		\$4,193.88	\$20,000.00	\$10,000.00	-50.000%	
Total Professional Fees/Consultants:		\$4,193.88	\$20,000.00	\$10,000.00	-50.000%	
Other Operational Supplies						
City Manager						
OTHER OPERATIONAL SUPPLIES	01-552- 360	\$0.00	\$300.00	\$300.00	0.000%	
Total City Manager:		\$0.00	\$300.00	\$300.00	0.000%	
Total Other Operational Supplies:		\$0.00	\$300.00	\$300.00	0.000%	

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Miscellaneous Expense						
City Manager						
MISCELLANEOUS EXPENSE	01-552-399	\$0.00	\$100.00	\$100.00	0.000%	
Total City Manager:		\$0.00	\$100.00	\$100.00	0.000%	
Total Miscellaneous Expense:		\$0.00	\$100.00	\$100.00	0.000%	
Total Operational:		\$4,193.88	\$20,500.00	\$10,500.00	-48.800%	
Materials & Equipment						
Auto Repair & Maintenance						
City Manager						
AUTO REPAIR & MAINTENANCE	01-552-441	\$66.04	\$1,000.00	\$1,000.00	0.000%	
Total City Manager:		\$66.04	\$1,000.00	\$1,000.00	0.000%	
Total Auto Repair & Maintenance:		\$66.04	\$1,000.00	\$1,000.00	0.000%	
Gas, Oil & Fuel						
City Manager						
GAS, OIL & FUEL	01-552- 442	\$561.85	\$3,200.00	\$3,200.00	0.000%	
Total City Manager:		\$561.85	\$3,200.00	\$3,200.00	0.000%	
Total Gas, Oil & Fuel:		\$561.85	\$3,200.00	\$3,200.00	0.000%	
Total Materials & Equipment:		\$627.89	\$4,200.00	\$4,200.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
City Manager						
OFFICE FURNITURE/FIXTURES/EQP	01-552-501	\$0.00	\$1,200.00	\$4,000.00	233.300%	
Total City Manager:		\$0.00	\$1,200.00	\$4,000.00	233.300%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$1,200.00	\$4,000.00	233.300%	
Total Capital Outlay:		\$0.00	\$1,200.00	\$4,000.00	233.300%	

Organizational Chart



Goal #1

Continue to foster a team culture of employee involvement and staff development; recruiting and retaining the highestquality staff possible.

Goal #2

Provide executive-level support to electd and appointed Board and Commisions who serve our community; coordinating resource allocation to implement and communicate the City Council's identified goals and objectives.

Performance Measures

- Improved the network and web access at City Hall, enhancing the transfer of network salta to a cloud-based server.
- Ensure a strong and sustainable financial condition for the City.
- City events in person returned; Heart of Heath Bike Tour, July 4th Parade, Heath Farmers' Market and Holiday in the Park; all were very successful with a large community turn out.



Finance Department

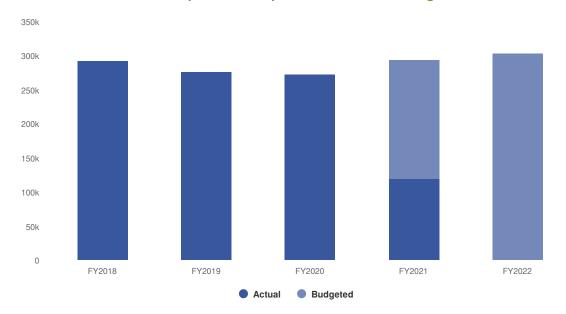
Laurie Mays

Director of Finance

Responsible for the accurate maintenance of all fiscal and budget records pertaining to the operations of the City. Areas of responsibility include general accounting, treasury functions, the annual audit, the preparation of the Comprehensive Annual Financial Report (CAFR), preparation of the monthly financial report for management, payment of all City obligations, payroll processing, budget preparation, and preparation of the Annual Budget Document.

Expenditures Summary



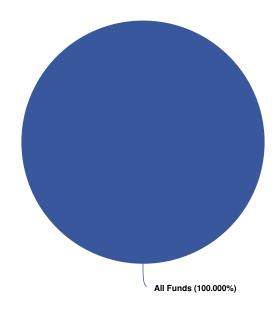


Finance Department Proposed and Historical Budget vs. Actual

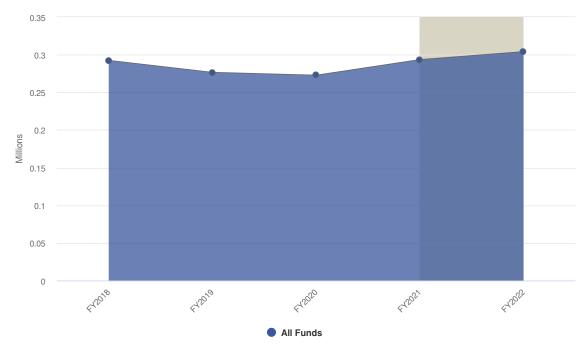


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

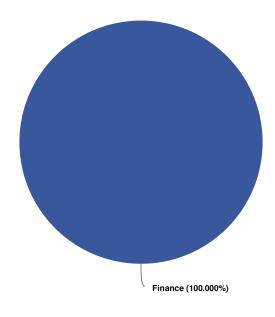


Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
All Funds						
Governmental Funds						
General Fund						
Personnel						
SALARIES	01-555-101	\$90,856.33	\$208,700.00	\$209,400.00	0.300%	
HEALTH INSURANCE	01-555-102	\$9,673.12	\$27,300.00	\$36,500.00	33.700%	
WORKERS' COMP INSURANCE	01-555-103	\$419.92	\$600.00	\$600.00	0.000%	
OVERTIME	01-555-104	\$86.16	\$500.00	\$500.00	0.000%	
FICA (includes Medicare)	01-555-105	\$6,531.75	\$16,100.00	\$16,200.00	0.600%	
RETIREMENT (TMRS)	01-555-106	\$9,894.30	\$25,200.00	\$26,000.00	3.200%	
UNEMPLOYMENT	01-555-107	\$0.00	\$1,400.00	\$1,200.00	-14.300%	
Total Personnel:		\$117,461.58	\$279,800.00	\$290,400.00	3.800%	
Supplies & Services						
TELECOMMUNICATIONS	01-555- 204	\$619.32	\$800.00	\$800.00	0.000%	
OFFICE SUPPLIES	01-555-220	\$968.17	\$2,500.00	\$2,500.00	0.000%	
POSTAGE & FREIGHT	01-555-221	\$462.78	\$1,500.00	\$1,500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-555-230	\$100.00	\$1,000.00	\$1,000.00	0.000%	
CONFERENCES & TRAINING	01-555-231	\$0.00	\$500.00	\$500.00	0.000%	
TRAVEL, MEALS & LODGING	01-555-232	\$0.00	\$500.00	\$500.00	0.000%	
Total Supplies & Services:		\$2,150.27	\$6,800.00	\$6,800.00	0.000%	
Operational						
PUBLICATIONS REQUIRED BY LAW	01-555-313	\$0.00	\$6,000.00	\$6,000.00	0.000%	
MISCELLANEOUS EXPENSE	01-555-399		\$500.00	\$500.00	0.000%	
Total Operational:		\$0.00	\$6,500.00	\$6,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTUES/EQP	01-555-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total General Fund:		\$119,611.85	\$293,600.00	\$304,200.00	3.600%	
Total Governmental Funds:		\$119,611.85	\$293,600.00	\$304,200.00	3.600%	
Total All Funds:		\$119,611.85	\$293,600.00	\$304,200.00	3.600%	

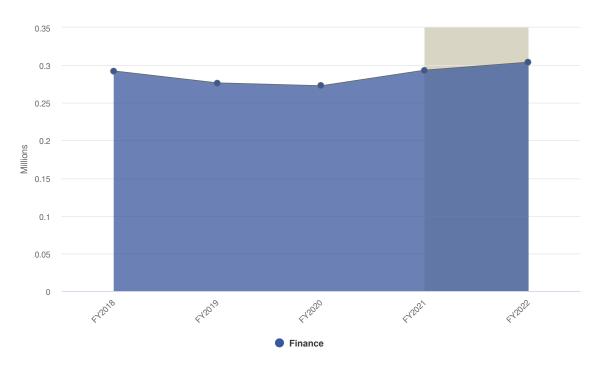


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

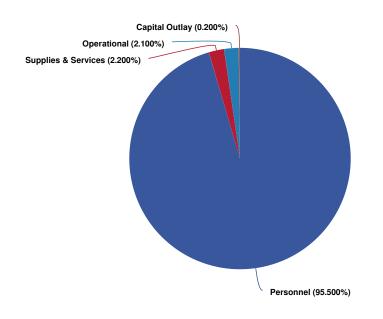


Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Finance						
Personnel						
SALARIES	01-555-101	\$90,856.33	\$208,700.00	\$209,400.00	0.300%	
HEALTH INSURANCE	01-555-102	\$9,673.12	\$27,300.00	\$36,500.00	33.700%	
WORKERS' COMP INSURANCE	01-555-103	\$419.92	\$600.00	\$600.00	0.000%	
OVERTIME	01-555-104	\$86.16	\$500.00	\$500.00	0.000%	
FICA (includes Medicare)	01-555-105	\$6,531.75	\$16,100.00	\$16,200.00	0.600%	
RETIREMENT (TMRS)	01-555-106	\$9,894.30	\$25,200.00	\$26,000.00	3.200%	
UNEMPLOYMENT	01-555-107	\$0.00	\$1,400.00	\$1,200.00	-14.300%	
Total Personnel:		\$117,461.58	\$279,800.00	\$290,400.00	3.800%	
Supplies & Services						
TELECOMMUNICATIONS	01-555- 204	\$619.32	\$800.00	\$800.00	0.000%	
OFFICE SUPPLIES	01-555-220	\$968.17	\$2,500.00	\$2,500.00	0.000%	
POSTAGE & FREIGHT	01-555-221	\$462.78	\$1,500.00	\$1,500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-555-230	\$100.00	\$1,000.00	\$1,000.00	0.000%	
CONFERENCES & TRAINING	01-555-231	\$0.00	\$500.00	\$500.00	0.000%	
TRAVEL, MEALS & LODGING	01-555-232	\$0.00	\$500.00	\$500.00	0.000%	
Total Supplies & Services:		\$2,150.27	\$6,800.00	\$6,800.00	0.000%	
Operational						
PUBLICATIONS REQUIRED BY LAW	01-555-313	\$0.00	\$6,000.00	\$6,000.00	0.000%	
MISCELLANEOUS EXPENSE	01-555-399		\$500.00	\$500.00	0.000%	
Total Operational:		\$0.00	\$6,500.00	\$6,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTUES/EQP	01-555-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Finance:		\$119,611.85	\$293,600.00	\$304,200.00	3.600%	
Total Expenditures:		\$119,611.85	\$293,600.00	\$304,200.00	3.600%	

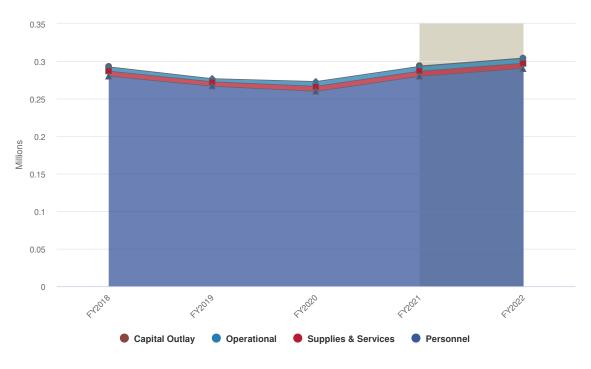


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

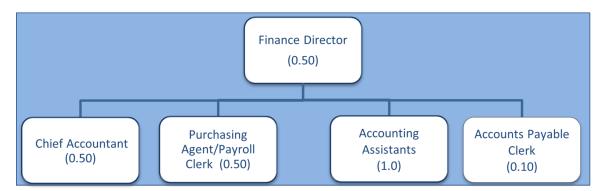


ıme	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
xpense Objects						
Personnel						
Salaries						
Finance						
SALARIES	01-555-101	\$90,856.33	\$208,700.00	\$209,400.00	0.300%	
Total Finance:		\$90,856.33	\$208,700.00	\$209,400.00	0.300%	
Total Salaries:		\$90,856.33	\$208,700.00	\$209,400.00	0.300%	
Health Insurance						
Finance						
HEALTH INSURANCE	01-555-102	\$9,673.12	\$27,300.00	\$36,500.00	33.700%	
Total Finance:		\$9,673.12	\$27,300.00	\$36,500.00	33.700%	
Total Health Insurance:		\$9,673.12	\$27,300.00	\$36,500.00	33.700%	
Workers' Comp Insurance						
Finance						
WORKERS' COMP INSURANCE	01-555-103	\$419.92	\$600.00	\$600.00	0.000%	
Total Finance:		\$419.92	\$600.00	\$600.00	0.000%	
Total Workers' Comp Insurance:		\$419.92	\$600.00	\$600.00	0.000%	
Overtime						
Finance						
OVERTIME	01-555-104	\$86.16	\$500.00	\$500.00	0.000%	
Total Finance:		\$86.16	\$500.00	\$500.00	0.000%	
Total Overtime:		\$86.16	\$500.00	\$500.00	0.000%	
Fica						
Finance						
FICA (includes Medicare)	01-555-105	\$6,531.75	\$16,100.00	\$16,200.00	0.600%	
Total Finance:		\$6,531.75	\$16,100.00	\$16,200.00	0.600%	
Total Fica:		\$6,531.75	\$16,100.00	\$16,200.00	0.600%	
Retirement (Tmrs)						
Finance						
RETIREMENT (TMRS)	01-555-106	\$9,894.30	\$25,200.00	\$26,000.00	3.200%	
Total Finance:		\$9,894.30	\$25,200.00	\$26,000.00	3.200%	

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Retirement (Tmrs):		\$9,894.30	\$25,200.00	\$26,000.00	3.200%	
Unemployment						
Finance						
UNEMPLOYMENT	01-555-107	\$0.00	\$1,400.00	\$1,200.00	-14.300%	
Total Finance:		\$0.00	\$1,400.00	\$1,200.00	-14.300%	
Total Unemployment:		\$0.00	\$1,400.00	\$1,200.00	-14.300%	
Total Personnel:		\$117,461.58	\$279,800.00	\$290,400.00	3.800%	
Supplies & Services						
Telecommunications						
Finance						
TELECOMMUNICATIONS	01-555- 204	\$619.32	\$800.00	\$800.00	0.000%	
Total Finance:		\$619.32	\$800.00	\$800.00	0.000%	
Total Telecommunications:		\$619.32	\$800.00	\$800.00	0.000%	
Office Supplies						
Finance						
OFFICE SUPPLIES	01-555-220	\$968.17	\$2,500.00	\$2,500.00	0.000%	
Total Finance:		\$968.17	\$2,500.00	\$2,500.00	0.000%	
Total Office Supplies:		\$968.17	\$2,500.00	\$2,500.00	0.000%	
Postage & Freight						
Finance						
POSTAGE & FREIGHT	01-555-221	\$462.78	\$1,500.00	\$1,500.00	0.000%	
Total Finance:		\$462.78	\$1,500.00	\$1,500.00	0.000%	
Total Postage & Freight:		\$462.78	\$1,500.00	\$1,500.00	0.000%	
Dues/Subscriptions/Publication						
Finance						
DUES/SUBSCRIPTIONS/PUBLICATION	01-555-230	\$100.00	\$1,000.00	\$1,000.00	0.000%	
Total Finance:		\$100.00	\$1,000.00	\$1,000.00	0.000%	
Total Dues/Subscriptions/Publication:		\$100.00	\$1,000.00	\$1,000.00	0.000%	
Conferences & Training						
Finance						

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
CONFERENCES & TRAINING	01-555-231	\$0.00	\$500.00	\$500.00	0.000%	
Total Finance:		\$0.00	\$500.00	\$500.00	0.000%	
Total Conferences & Training:		\$0.00	\$500.00	\$500.00	0.000%	
Travel, Meals & Lodging						
Finance						
TRAVEL, MEALS & LODGING	01-555-232	\$0.00	\$500.00	\$500.00	0.000%	
Total Finance:		\$0.00	\$500.00	\$500.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$500.00	\$500.00	0.000%	
Total Supplies & Services:		\$2,150.27	\$6,800.00	\$6,800.00	0.000%	
Operational						
Publications Required By Law						
Finance						
PUBLICATIONS REQUIRED BY LAW	01-555-313	\$0.00	\$6,000.00	\$6,000.00	0.000%	
Total Finance:		\$0.00	\$6,000.00	\$6,000.00	0.000%	
Total Publications Required By Law:		\$0.00	\$6,000.00	\$6,000.00	0.000%	
Miscellaneous Expense						
Finance						
MISCELLANEOUS EXPENSE	01-555-399		\$500.00	\$500.00	0.000%	
Total Finance:			\$500.00	\$500.00	0.000%	
Total Miscellaneous Expense:			\$500.00	\$500.00	0.000%	
Total Operational:		\$0.00	\$6,500.00	\$6,500.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Finance						
OFFICE FURNITURE/FIXTUES/EQP	01-555-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Finance:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$119,611.85	\$293,600.00	\$304,200.00	3.600%	

Organizational Chart



Goal #1

Examine and implement measures to respond to annual audit recommendations.

Goal #2

Assist sound management of the City by providing accurate and timely information on financial condition. Ensure the legal use of all City funds through a good system of financial security and internal control. Protect and enhance the City's credit rating and prevent default on any municipal debts. Ensure compliance and regulatory agencies, grant and bond covenants, and generally accepted accounting standards.

Performance Measures

Performance Objective	Performance Measure	G
Present accurate and timely financial statements in order to inform City Council, Boards, and citizens.	Successful completion of the audit and receive a clean opinion.	Audit complete a clean opinior
Present accurate and timely financial statements in order to inform City Council, Boards, and citizens.	Meet the criteria to receive CAFR award.	Award received
Prepare and present the investment policy to City Council for approval.	Meet the criteria to receive the Investment Policy award.	Award received

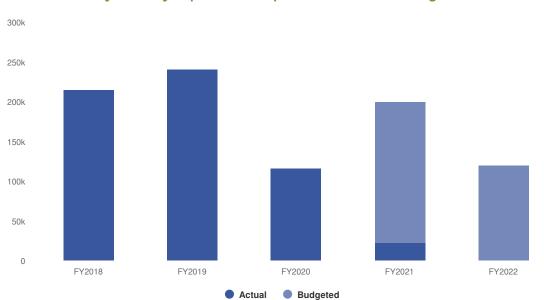


City Attorney Department

The City Attorney ensures that the City functions and services are performed in a lawful manner and is responsible for all legal affairs of the City. Duties include provisions of legal advice to the City Council, City Manager, boards and commission and City departments. Preparations and/or review of contracts, resolutions, ordinances, and items presented to the City Council and real estate matters. The City of Heath contracts with an outside firm for the City Attorney function.

Expenditures Summary



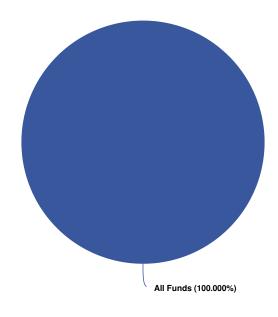


City Attorney Department Proposed and Historical Budget vs. Actual

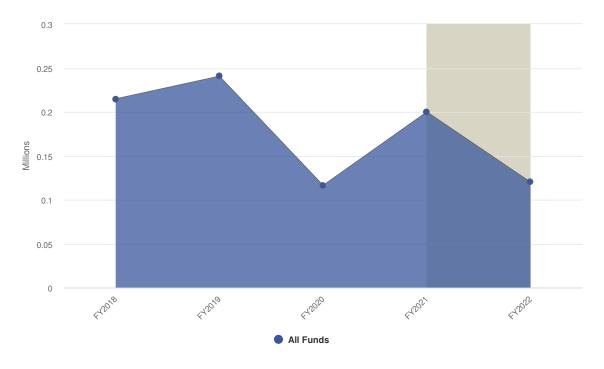


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

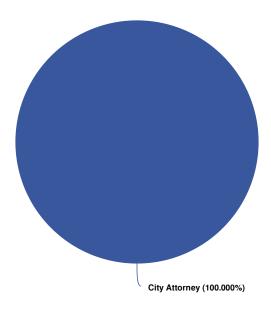


Name	Account ID	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
All Funds					

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Governmental Funds						
General Fund						
Supplies & Services						
POSTAGE & FREIGHT	01-546-221	\$0.00	\$100.00	\$100.00	0.000%	
Total Supplies & Services:		\$0.00	\$100.00	\$100.00	0.000%	
Operational						
LEGAL SERVICES	01-546- 341	\$22,304.34	\$200,000.00	\$120,000.00	-40.000%	
Total Operational:		\$22,304.34	\$200,000.00	\$120,000.00	-40.000%	
Total General Fund:		\$22,304.34	\$200,100.00	\$120,100.00	-40.000%	
Total Governmental Funds:		\$22,304.34	\$200,100.00	\$120,100.00	-40.000%	
Total All Funds:		\$22,304.34	\$200,100.00	\$120,100.00	-40.000%	

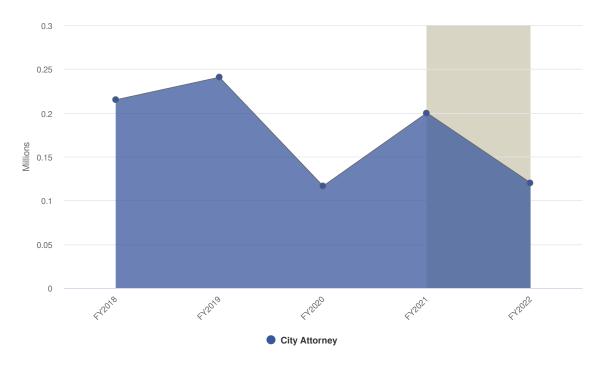
Expenditures by Function

Budgeted Expenditures by Function





Budgeted and Historical Expenditures by Function

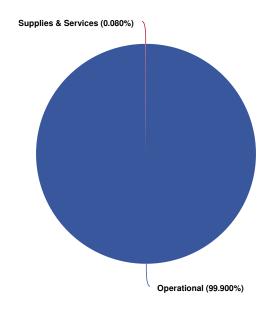


Grey background indicates budgeted figures.

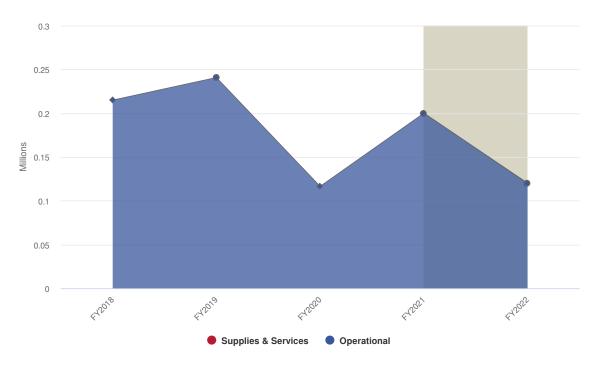
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
City Attorney						
Supplies & Services						
POSTAGE & FREIGHT	01-546-221	\$0.00	\$100.00	\$100.00	0.000%	
Total Supplies & Services:		\$0.00	\$100.00	\$100.00	0.000%	
Operational						
LEGAL SERVICES	01-546- 341	\$22,304.34	\$200,000.00	\$120,000.00	-40.000%	
Total Operational:		\$22,304.34	\$200,000.00	\$120,000.00	-40.000%	
Total City Attorney:		\$22,304.34	\$200,100.00	\$120,100.00	-40.000%	
Total Expenditures:		\$22,304.34	\$200,100.00	\$120,100.00	-40.000%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Supplies & Services						
Postage & Freight						
City Attorney						
POSTAGE & FREIGHT	01-546-221	\$0.00	\$100.00	\$100.00	0.000%	
Total City Attorney:		\$0.00	\$100.00	\$100.00	0.000%	
Total Postage & Freight:		\$0.00	\$100.00	\$100.00	0.000%	
Total Supplies & Services:		\$0.00	\$100.00	\$100.00	0.000%	
Operational						
Legal Services						
City Attorney						
LEGAL SERVICES	01-546- 341	\$22,304.34	\$200,000.00	\$120,000.00	-40.000%	
Total City Attorney:		\$22,304.34	\$200,000.00	\$120,000.00	-40.000%	
Total Legal Services:		\$22,304.34	\$200,000.00	\$120,000.00	-40.000%	
Total Operational:		\$22,304.34	\$200,000.00	\$120,000.00	-40.000%	
Total Expense Objects:		\$22,304.34	\$200,100.00	\$120,100.00	-40.000%	

Goal #1

Goal #2

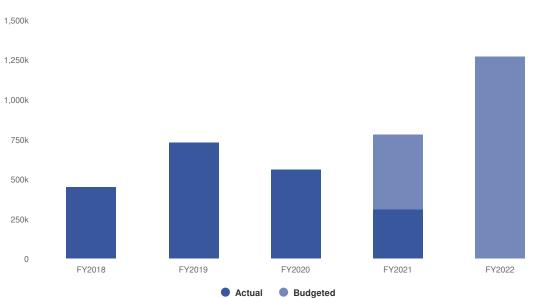


Non-Divisional Department

Expenditures Summary

The Special Events budget increased \$10,000, this is to accommodate our growing community and increasing participation in these events.



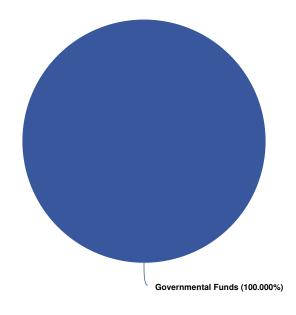


Non-Divisional Department Proposed and Historical Budget vs. Actual

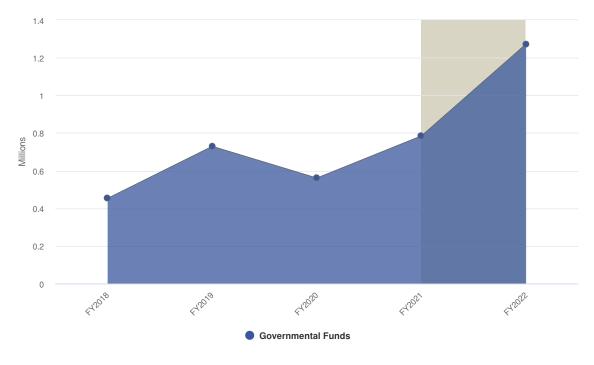


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

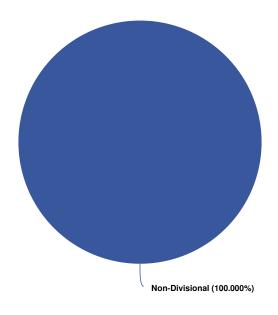


Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Governmental Funds						
General Fund						
Supplies & Services						
ELECTRIC SERVICE	01-560- 201	\$3,606.84	\$12,000.00	\$12,000.00	0.000%	
GAS SERVICE	01-560- 202	\$959.38	\$1,500.00	\$1,500.00	0.000%	
WATER SERVICE	01-560- 203	\$417.60	\$700.00	\$700.00	0.000%	
TELECOMMUNICATIONS	01-560- 204	\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
PROPERTY & LIABILITY INSURANCE	01-560- 210	\$23,484.36	\$25,000.00	\$25,000.00	0.000%	
OFFICE SUPPLIES	01-560- 220	\$0.00	\$300.00	\$300.00	0.000%	
COMMUNITY CENTER	01-560- 223	\$521.80	\$2,500.00	\$2,500.00	0.000%	
JANITORIAL SERVCS & SUPPLIES	01-560- 224	\$5,164.07	\$23,000.00	\$23,000.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-560- 230	\$767.18	\$3,700.00	\$3,700.00	0.000%	
BANK CHARGES	01-560- 250	\$681.01	\$2,000.00	\$2,000.00	0.000%	
TRANSACTION FEE CHARGES	01-560-251	\$15,067.64	\$17,000.00	\$17,000.00	0.000%	
STAFF DEVELOPMENT	01-560- 260	\$3,046.55	\$6,000.00	\$6,000.00	0.000%	
Total Supplies & Services:		\$55,223.74	\$96,900.00	\$96,900.00	0.000%	
Operational						
NEWSLETTER	01-560-312	\$1,394.19	\$8,900.00	\$8,900.00	0.000%	
SPECIAL EVENTS	01-560- 330	\$36,423.02	\$45,000.00	\$89,000.00	97.800%	
RISK MANAGEMENT CONSULTING	01-560- 336	\$1,500.00	\$3,600.00	\$3,600.00	0.000%	
HUMAN RESOURCES	01-560- 337	\$548.00	\$1,000.00	\$1,000.00	0.000%	
PUBLIC RELATIONS	01-560- 338	\$16,250.00	\$40,200.00	\$40,200.00	0.000%	
TAKE LINE ADMINISTRATION	01-560- 339	\$0.00	\$2,500.00	\$2,500.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	01-560- 342	\$1,092.04	\$8,500.00	\$8,500.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-560- 343	\$56,879.46	\$119,000.00	\$122,000.00	2.500%	
CAD EXPENSE	01-560- 345	\$46,158.64	\$90,300.00	\$90,300.00	0.000%	
OTHER OPERATIONAL SUPPLIES	01-560- 360	\$554.46	\$1,500.00	\$1,500.00	0.000%	

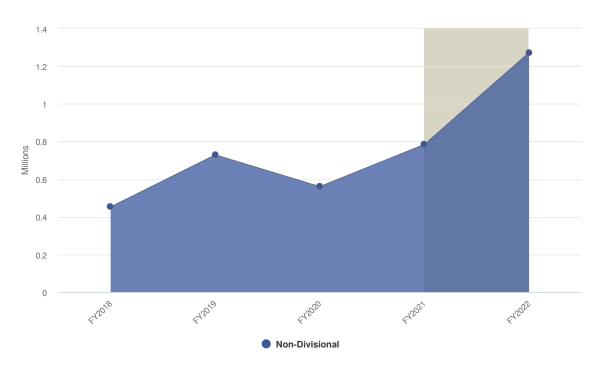
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
MISCELLANEOUS EXPENSE	01-560- 399	\$10,547.50	\$10,000.00	\$10,000.00	0.000%	
Total Operational:		\$171,347.31	\$330,500.00	\$377,500.00	14.200%	
Materials & Equipment						
STRUCTURE REPAIR & MAINTENANCE	01-560- 443	\$1,907.87	\$20,000.00	\$25,000.00	25.000%	
Total Materials & Equipment:		\$1,907.87	\$20,000.00	\$25,000.00	25.000%	
Capital Outlay						
COMPUTER EQUIPMENT	01-560- 502	\$5,471.77	\$33,000.00	\$15,000.00	-54.500%	
Total Capital Outlay:		\$5,471.77	\$33,000.00	\$15,000.00	-54.500%	
Other Sources						
TRANSFER TO CIP FUND	01-560- 802	\$0.00	\$0.00	\$400,000.00	N/A	
TRNSFR TO EQUIP REPLACMNT FUND	01-560- 803	\$76,200.00	\$304,800.00	\$359,100.00	17.800%	
Total Other Sources:		\$76,200.00	\$304,800.00	\$759,100.00	149.000%	
Total General Fund:		\$310,150.69	\$785,200.00	\$1,273,500.00	62.200%	
Total Governmental Funds:		\$310,150.69	\$785,200.00	\$1,273,500.00	62.200%	

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

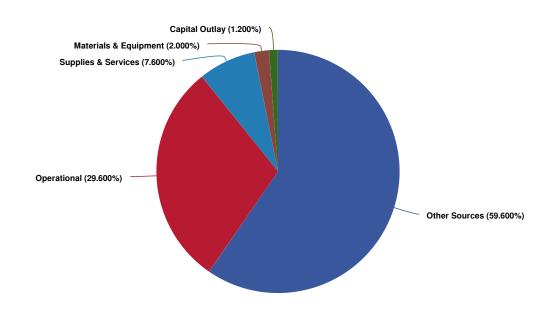


Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Non-Divisional						
Supplies & Services						
ELECTRIC SERVICE	01-560- 201	\$3,606.84	\$12,000.00	\$12,000.00	0.000%	
GAS SERVICE	01-560- 202	\$959.38	\$1,500.00	\$1,500.00	0.000%	
WATER SERVICE	01-560- 203	\$417.60	\$700.00	\$700.00	0.000%	
TELECOMMUNICATIONS	01-560- 204	\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
PROPERTY & LIABILITY INSURANCE	01-560- 210	\$23,484.36	\$25,000.00	\$25,000.00	0.000%	
OFFICE SUPPLIES	01-560- 220	\$0.00	\$300.00	\$300.00	0.000%	
COMMUNITY CENTER	01-560- 223	\$521.80	\$2,500.00	\$2,500.00	0.000%	
JANITORIAL SERVCS & SUPPLIES	01-560- 224	\$5,164.07	\$23,000.00	\$23,000.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	01-560- 230	\$767.18	\$3,700.00	\$3,700.00	0.000%	
BANK CHARGES	01-560- 250	\$681.01	\$2,000.00	\$2,000.00	0.000%	
TRANSACTION FEE CHARGES	01-560-251	\$15,067.64	\$17,000.00	\$17,000.00	0.000%	
STAFF DEVELOPMENT	01-560- 260	\$3,046.55	\$6,000.00	\$6,000.00	0.000%	
Total Supplies & Services:		\$55,223.74	\$96,900.00	\$96,900.00	0.000%	
Operational						
NEWSLETTER	01-560-312	\$1,394.19	\$8,900.00	\$8,900.00	0.000%	
SPECIAL EVENTS	01-560- 330	\$36,423.02	\$45,000.00	\$89,000.00	97.800%	
RISK MANAGEMENT CONSULTING	01-560- 336	\$1,500.00	\$3,600.00	\$3,600.00	0.000%	
HUMAN RESOURCES	01-560- 337	\$548.00	\$1,000.00	\$1,000.00	0.000%	
PUBLIC RELATIONS	01-560- 338	\$16,250.00	\$40,200.00	\$40,200.00	0.000%	
TAKE LINE ADMINISTRATION	01-560- 339	\$0.00	\$2,500.00	\$2,500.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	01-560- 342	\$1,092.04	\$8,500.00	\$8,500.00	0.000%	
COMPUTER MAINTENANCE SERVICES	01-560- 343	\$56,879.46	\$119,000.00	\$122,000.00	2.500%	
CAD EXPENSE	01-560- 345	\$46,158.64	\$90,300.00	\$90,300.00	0.000%	
OTHER OPERATIONAL SUPPLIES	01-560- 360	\$554.46	\$1,500.00	\$1,500.00	0.000%	

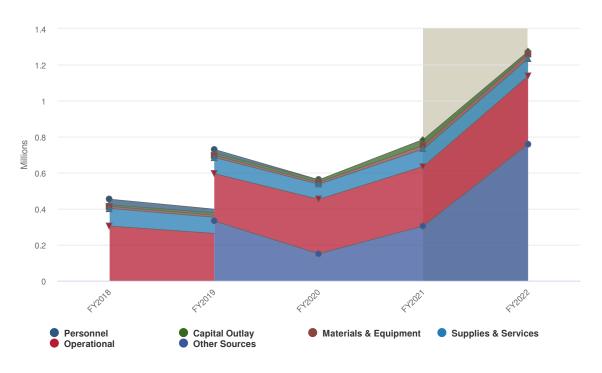
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
MISCELLANEOUS EXPENSE	01-560- 399	\$10,547.50	\$10,000.00	\$10,000.00	0.000%	
Total Operational:		\$171,347.31	\$330,500.00	\$377,500.00	14.200%	
Materials & Equipment						
STRUCTURE REPAIR & MAINTENANCE	01-560- 443	\$1,907.87	\$20,000.00	\$25,000.00	25.000%	
Total Materials & Equipment:		\$1,907.87	\$20,000.00	\$25,000.00	25.000%	
Capital Outlay						
COMPUTER EQUIPMENT	01-560- 502	\$5,471.77	\$33,000.00	\$15,000.00	-54.500%	
Total Capital Outlay:		\$5,471.77	\$33,000.00	\$15,000.00	-54.500%	
Other Sources						
TRANSFER TO CIP FUND	01-560- 802	\$0.00	\$0.00	\$400,000.00	N/A	
TRNSFR TO EQUIP REPLACMNT FUND	01-560- 803	\$76,200.00	\$304,800.00	\$359,100.00	17.800%	
Total Other Sources:		\$76,200.00	\$304,800.00	\$759,100.00	149.000%	
Total Non-Divisional:		\$310,150.69	\$785,200.00	\$1,273,500.00	62.200%	
Total Expenditures:		\$310,150.69	\$785,200.00	\$1,273,500.00	62.200%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Supplies & Services						
Electric Service						
Non-Divisional						
ELECTRIC SERVICE	01-560- 201	\$3,606.84	\$12,000.00	\$12,000.00	0.000%	
Total Non-Divisional:		\$3,606.84	\$12,000.00	\$12,000.00	0.000%	
Total Electric Service:		\$3,606.84	\$12,000.00	\$12,000.00	0.000%	
Gas Service						
Non-Divisional						
GAS SERVICE	01-560- 202	\$959.38	\$1,500.00	\$1,500.00	0.000%	
Total Non-Divisional:		\$959.38	\$1,500.00	\$1,500.00	0.000%	
Total Gas Service:		\$959.38	\$1,500.00	\$1,500.00	0.000%	
Water Service						
Non-Divisional						
WATER SERVICE	01-560- 203	\$417.60	\$700.00	\$700.00	0.000%	
Total Non-Divisional:		\$417.60	\$700.00	\$700.00	0.000%	
Total Water Service:		\$417.60	\$700.00	\$700.00	0.000%	
Telecommunications						
Non-Divisional						
TELECOMMUNICATIONS	01-560- 204	\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
Total Non-Divisional:		\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
Total Telecommunications:		\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
Property & Liability Insurance						
Non-Divisional						
PROPERTY & LIABILITY INSURANCE	01-560- 210	\$23,484.36	\$25,000.00	\$25,000.00	0.000%	
Total Non-Divisional:		\$23,484.36	\$25,000.00	\$25,000.00	0.000%	
Total Property & Liability Insurance:		\$23,484.36	\$25,000.00	\$25,000.00	0.000%	
Office Supplies						
Non-Divisional						
OFFICE SUPPLIES	01-560- 220	\$0.00	\$300.00	\$300.00	0.000%	
Total Non-Divisional:		\$0.00	\$300.00	\$300.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Office Supplies:		\$0.00	\$300.00	\$300.00	0.000%	
Community Center						
Non-Divisional						
COMMUNITY CENTER	01-560- 223	\$521.80	\$2,500.00	\$2,500.00	0.000%	
Total Non-Divisional:		\$521.80	\$2,500.00	\$2,500.00	0.000%	
Total Community Center:		\$521.80	\$2,500.00	\$2,500.00	0.000%	
Janitorial Servcs & Supplies						
Non-Divisional						
JANITORIAL SERVCS & SUPPLIES	01-560- 224	\$5,164.07	\$23,000.00	\$23,000.00	0.000%	
Total Non-Divisional:		\$5,164.07	\$23,000.00	\$23,000.00	0.000%	
Total Janitorial Servcs & Supplies:		\$5,164.07	\$23,000.00	\$23,000.00	0.000%	
Dues/Subscriptions/Publication						
Non-Divisional						
DUES/SUBSCRIPTIONS/PUBLICATION	01-560- 230	\$767.18	\$3,700.00	\$3,700.00	0.000%	
Total Non-Divisional:		\$767.18	\$3,700.00	\$3,700.00	0.000%	
Total Dues/Subscriptions/Publication:		\$767.18	\$3,700.00	\$3,700.00	0.000%	
Bank Charges						
Non-Divisional						
BANK CHARGES	01-560- 250	\$681.01	\$2,000.00	\$2,000.00	0.000%	
Total Non-Divisional:		\$681.01	\$2,000.00	\$2,000.00	0.000%	
Total Bank Charges:		\$681.01	\$2,000.00	\$2,000.00	0.000%	
Transaction Fee Charges						
Non-Divisional						
TRANSACTION FEE CHARGES	01-560-251	\$15,067.64	\$17,000.00	\$17,000.00	0.000%	
Total Non-Divisional:		\$15,067.64	\$17,000.00	\$17,000.00	0.000%	
Total Transaction Fee Charges:		\$15,067.64	\$17,000.00	\$17,000.00	0.000%	
Staff Development						
Staff Development Non-Divisional						
STAFF DEVELOPMENT	01-560- 260	\$3,046.55	\$6,000.00	\$6,000.00	0.000%	
Total Non-Divisional:		\$3,046.55	\$6,000.00	\$6,000.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Staff Development:		\$3,046.55	\$6,000.00	\$6,000.00	0.000%	
Total Supplies & Services:		\$55,223.74	\$96,900.00	\$96,900.00	0.000%	
Operational						
Newsletter						
Non-Divisional						
NEWSLETTER	01-560-312	\$1,394.19	\$8,900.00	\$8,900.00	0.000%	
Total Non-Divisional:		\$1,394.19	\$8,900.00	\$8,900.00	0.000%	
Total Newsletter:		\$1,394.19	\$8,900.00	\$8,900.00	0.000%	
		<i><i><i></i></i></i>	+=,=====	40,000,000		
Special Events						
Non-Divisional						
SPECIAL EVENTS	01-560- 330	\$36,423.02	\$45,000.00	\$89,000.00	97.800%	
Total Non-Divisional:		\$36,423.02	\$45,000.00	\$89,000.00	97.800%	
Total Special Events:		\$36,423.02	\$45,000.00	\$89,000.00	97.800%	
Risk Management Consulting						
Non-Divisional						
RISK MANAGEMENT CONSULTING	01-560- 336	\$1,500.00	\$3,600.00	\$3,600.00	0.000%	
Total Non-Divisional:		\$1,500.00	\$3,600.00	\$3,600.00	0.000%	
Total Risk Management Consulting:		\$1,500.00	\$3,600.00	\$3,600.00	0.000%	
Human Resources						
Non-Divisional						
HUMAN RESOURCES	01-560- 337	\$548.00	\$1,000.00	\$1,000.00	0.000%	
Total Non-Divisional:		\$548.00	\$1,000.00	\$1,000.00	0.000%	
Total Human Resources:		\$548.00	\$1,000.00	\$1,000.00	0.000%	
Public Relations						
Non-Divisional						
PUBLIC RELATIONS	01-560- 338	\$16,250.00	\$40,200.00	\$40,200.00	0.000%	
Total Non-Divisional:		\$16,250.00	\$40,200.00	\$40,200.00	0.000%	
Total Public Relations:		\$16,250.00	\$40,200.00	\$40,200.00	0.000%	
Take Line Administration						
Non-Divisional						
TAKE LINE ADMINISTRATION	01-560- 339	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Non-Divisional:		\$0.00	\$2,500.00	\$2,500.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Total Take Line Administration:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Professional Fees/Consultants						
Non-Divisional						
PROFESSIONAL FEES/CONSULTANTS	01-560- 342	\$1,092.04	\$8,500.00	\$8,500.00	0.000%	
Total Non-Divisional:		\$1,092.04	\$8,500.00	\$8,500.00	0.000%	
Total Professional Fees/Consultants:		\$1,092.04	\$8,500.00	\$8,500.00	0.000%	
Computer Maintenance Services						
Non-Divisional						
COMPUTER MAINTENANCE SERVICES	01-560- 343	\$56,879.46	\$119,000.00	\$122,000.00	2.500%	
Total Non-Divisional:		\$56,879.46	\$119,000.00	\$122,000.00	2.500%	
Total Computer Maintenance Services:		\$56,879.46	\$119,000.00	\$122,000.00	2.500%	
Cad Expense						
Non-Divisional						
CAD EXPENSE	01-560- 345	\$46,158.64	\$90,300.00	\$90,300.00	0.000%	
Total Non-Divisional:		\$46,158.64	\$90,300.00	\$90,300.00	0.000%	
Total Cad Expense:		\$46,158.64	\$90,300.00	\$90,300.00	0.000%	
Other Operational Supplies						
Non-Divisional						
OTHER OPERATIONAL SUPPLIES	01-560- 360	\$554.46	\$1,500.00	\$1,500.00	0.000%	
Total Non-Divisional:		\$554.46	\$1,500.00	\$1,500.00	0.000%	
Total Other Operational Supplies:		\$554.46	\$1,500.00	\$1,500.00	0.000%	
Miscellaneous Expense						
Non-Divisional						
MISCELLANEOUS EXPENSE	01-560- 399	\$10,547.50	\$10,000.00	\$10,000.00	0.000%	
Total Non-Divisional:		\$10,547.50	\$10,000.00	\$10,000.00	0.000%	
Total Miscellaneous Expense:		\$10,547.50	\$10,000.00	\$10,000.00	0.000%	
Total Operational:		\$171,347.31	\$330,500.00	\$377,500.00	14.200%	
Materials & Equipment						
Structure Repair & Maintenance						

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Non-Divisional						
STRUCTURE REPAIR & MAINTENANCE	01-560- 443	\$1,907.87	\$20,000.00	\$25,000.00	25.000%	
Total Non-Divisional:		\$1,907.87	\$20,000.00	\$25,000.00	25.000%	
Total Structure Repair & Maintenance:		\$1,907.87	\$20,000.00	\$25,000.00	25.000%	
Total Materials & Equipment:		\$1,907.87	\$20,000.00	\$25,000.00	25.000%	
Capital Outlay						
Computer Equipment						
Non-Divisional						
COMPUTER EQUIPMENT	01-560- 502	\$5,471.77	\$33,000.00	\$15,000.00	-54.500%	
Total Non-Divisional:		\$5,471.77	\$33,000.00	\$15,000.00	-54.500%	
Total Computer Equipment:		\$5,471.77	\$33,000.00	\$15,000.00	-54.500%	
Total Capital Outlay:		\$5,471.77	\$33,000.00	\$15,000.00	-54.500%	
Other Sources						
Transfer To Cip Fund						
Non-Divisional						
TRANSFER TO CIP FUND	01-560- 802	\$0.00	\$0.00	\$400,000.00	N/A	
Total Non-Divisional:		\$0.00	\$0.00	\$400,000.00	N/A	
Total Transfer To Cip Fund:		\$0.00	\$0.00	\$400,000.00	N/A	
Trnsfr To Equip Replacmnt Fund						
Non-Divisional						
TRNSFR TO EQUIP REPLACMNT FUND	01-560- 803	\$76,200.00	\$304,800.00	\$359,100.00	17.800%	
Total Non-Divisional:		\$76,200.00	\$304,800.00	\$359,100.00	17.800%	
Total Trnsfr To Equip Replacmnt Fund:		\$76,200.00	\$304,800.00	\$359,100.00	17.800%	
Total Other Sources:		\$76,200.00	\$304,800.00	\$759,100.00	149.000%	
Total Expense Objects:		\$310,150.69	\$785,200.00	\$1,273,500.00	62.200%	



Water Department

Chuck Todd

Director of Public Works

Provide Heath citizens with high quality, clean water while maintaining the City's distribution system through repairing water lines, replacing main lines, flushing dead-end lines, taking and analyzing water samples, and the inspecting and operating of valves and hydrants.

Expenditures Summary

Personnel Services budget increased to provide 50% of the funding for an additional maintenance worker, a 7% increase in health insurance and a 4% increase in salaries.



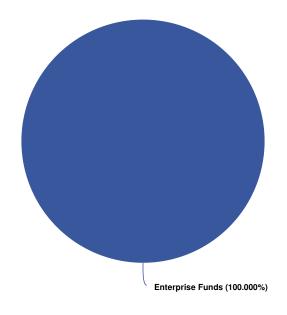
4,000k 3,500k 3,000k 2,500k 2,000k 1,500k 1,000k 500k 0 FY2018 FY2019 FY2020 FY2021 FY2022 Actual Budgeted

Water Department Proposed and Historical Budget vs. Actual

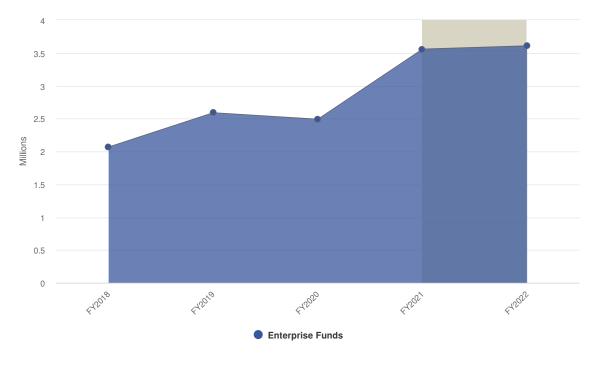


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

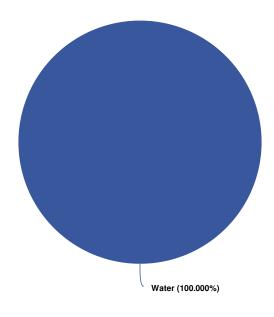


lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Enterprise Funds						
Water Utilities						
Personnel						
SALARIES	10-511-101	\$58,794.02	\$150,200.00	\$175,100.00	16.600%	
HEALTH INSURANCE	10-511-102	\$14,969.61	\$31,100.00	\$49,700.00	59.800%	
WORKERS' COMP INSURANCE	10-511-103	\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
OVERTIME	10-511-104	\$13,019.39	\$18,000.00	\$18,000.00	0.000%	
FICA	10-511-105	\$5,269.36	\$13,000.00	\$14,800.00	13.800%	
RETIREMENT (TMRS)	10-511-106	\$7,838.22	\$20,300.00	\$24,000.00	18.200%	
UNEMPLOYMENT	10-511-107	\$0.00	\$1,600.00	\$1,900.00	18.800%	
INCENTIVE COMPENSATION	10-511-110	\$172.37	\$0.00	\$0.00	0.000%	
Total Personnel:		\$103,692.91	\$238,600.00	\$288,600.00	21.000%	
Supplies & Services						
ELECTRIC SERVICE	10-511-201	\$37,043.10	\$75,000.00	\$75,000.00	0.000%	
GAS SERVICE	10-511-202	\$424.38	\$1,000.00	\$1,000.00	0.000%	
WATER SERVICE	10-511-203	\$0.00	\$300.00	\$300.00	0.000%	
TELECOMMUNICATIONS	10-511-204	\$2,538.73	\$7,200.00	\$7,200.00	0.000%	
OFFICE SUPPLIES	10-511-220	\$174.39	\$400.00	\$400.00	0.000%	
POSTAGE & FREIGHT	10-511-221	\$175.22	\$900.00	\$900.00	0.000%	
PRINTING & PHOTO	10-511-222	\$0.00	\$500.00	\$500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	10-511-230	\$9,215.40	\$11,500.00	\$11,500.00	0.000%	
CONFERENCES & TRAINING	10-511-231	\$880.00	\$3,300.00	\$3,300.00	0.000%	
TRAVEL, MEALS & LODGING	10-511-232	\$0.00	\$500.00	\$500.00	0.000%	
MEDICAL SERVICES/SUPPLIES	10-511-233	\$0.00	\$1,500.00	\$1,500.00	0.000%	
UNIFORMS	10-511-234	\$2,797.32	\$4,400.00	\$4,400.00	0.000%	
SUBCONTRACTOR SERVICES	10-511-240	\$10,400.00	\$110,000.00	\$110,000.00	0.000%	
SUBCONTRACTOR SVC LINES-DEV	10-511-241	\$5,900.00	\$20,000.00	\$20,000.00	0.000%	
ANNUAL MAINTENANCE	10-511-242	\$0.00	\$20,000.00	\$20,000.00	0.000%	
Total Supplies & Services:		\$69,548.54	\$256,500.00	\$256,500.00	0.000%	
Operational						
COMMODITY PURCHASE	10-511-300	\$938,072.48	\$2,814,300.00	\$2,814,300.00	0.000%	
LEGAL PUBLICATIONS/ADVERTISING	10-511-311	\$0.00	\$600.00	\$600.00	0.000%	
LEGAL SERVICES	10-511-341	\$0.00	\$5,000.00	\$5,000.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	10-511-342	\$0.00	\$10,000.00	\$10,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	10-511-343	\$2,100.00	\$9,700.00	\$9,700.00	0.000%	
ENGINEERING	10-511-344	\$2,795.00	\$20,000.00	\$20,000.00	0.000%	
LAB & TESTING SERVICES	10-511-362	\$436.60	\$5,000.00	\$5,000.00	0.000%	
CONTRACT DRAFTING	10-511-369	\$0.00	\$2,000.00	\$2,000.00	0.000%	
MAINTENANCE & REPAIR PARTS	10-511-370	\$20,363.56	\$35,000.00	\$35,000.00	0.000%	

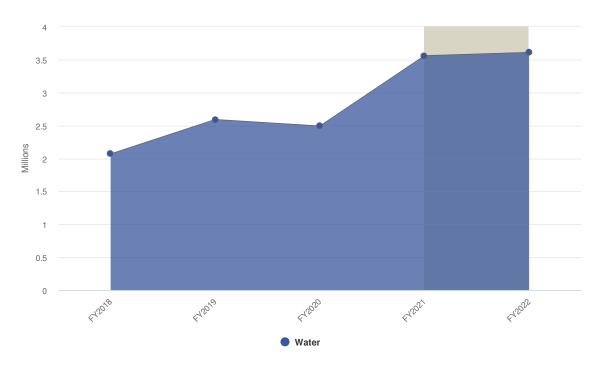
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Total Operational:		\$963,767.64	\$2,901,600.00	\$2,901,600.00	0.000%	
Materials & Equipment						
WATER METERS	10-511-410	\$44,174.00	\$67,500.00	\$67,500.00	0.000%	
WATER METERS- DEVELOPMENT	10-511-411	\$15,673.41	\$40,000.00	\$40,000.00	0.000%	
HAND TOOLS	10-511-415	\$1,402.86	\$5,500.00	\$5,500.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	10-511-440	\$29.20	\$15,000.00	\$15,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	10-511-441	\$5,233.91	\$8,200.00	\$8,200.00	0.000%	
GAS, OIL & FUEL	10-511-442	\$2,265.90	\$24,500.00	\$24,500.00	0.000%	
CHEMICALS	10-511-444	\$0.00	\$300.00	\$300.00	0.000%	
MACHINERY/EQUIPMENT RENTAL	10-511-450	\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Materials & Equipment:		\$68,779.28	\$162,500.00	\$162,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	10-511-501	\$131.39	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$131.39	\$500.00	\$500.00	0.000%	
Total Water Utilities:		\$1,205,919.76	\$3,559,700.00	\$3,609,700.00	1.400%	
Total Enterprise Funds:		\$1,205,919.76	\$3,559,700.00	\$3,609,700.00	1.400%	

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

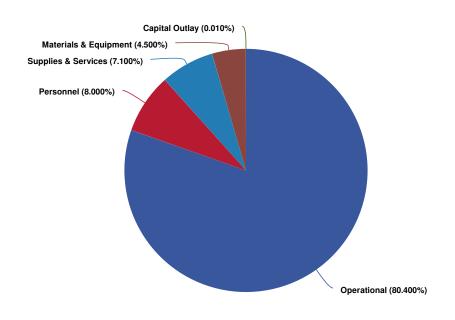


ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expenditures						
Water						
Personnel						
SALARIES	10-511-101	\$58,794.02	\$150,200.00	\$175,100.00	16.600%	
HEALTH INSURANCE	10-511-102	\$14,969.61	\$31,100.00	\$49,700.00	59.800%	
WORKERS' COMP INSURANCE	10-511-103	\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
OVERTIME	10-511-104	\$13,019.39	\$18,000.00	\$18,000.00	0.000%	
FICA	10-511-105	\$5,269.36	\$13,000.00	\$14,800.00	13.800%	
RETIREMENT (TMRS)	10-511-106	\$7,838.22	\$20,300.00	\$24,000.00	18.200%	
UNEMPLOYMENT	10-511-107	\$0.00	\$1,600.00	\$1,900.00	18.800%	
INCENTIVE COMPENSATION	10-511-110	\$172.37	\$0.00	\$0.00	0.000%	
Total Personnel:		\$103,692.91	\$238,600.00	\$288,600.00	21.000%	
Supplies & Services						
ELECTRIC SERVICE	10-511-201	\$37,043.10	\$75,000.00	\$75,000.00	0.000%	
GAS SERVICE	10-511-202	\$424.38	\$1,000.00	\$1,000.00	0.000%	
WATER SERVICE	10-511-203	\$0.00	\$300.00	\$300.00	0.000%	
TELECOMMUNICATIONS	10-511-204	\$2,538.73	\$7,200.00	\$7,200.00	0.000%	
OFFICE SUPPLIES	10-511-220	\$174.39	\$400.00	\$400.00	0.000%	
POSTAGE & FREIGHT	10-511-221	\$175.22	\$900.00	\$900.00	0.000%	
PRINTING & PHOTO	10-511-222	\$0.00	\$500.00	\$500.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	10-511-230	\$9,215.40	\$11,500.00	\$11,500.00	0.000%	
CONFERENCES & TRAINING	10-511-231	\$880.00	\$3,300.00	\$3,300.00	0.000%	
TRAVEL, MEALS & LODGING	10-511-232	\$0.00	\$500.00	\$500.00	0.000%	
MEDICAL SERVICES/SUPPLIES	10-511-233	\$0.00	\$1,500.00	\$1,500.00	0.000%	
UNIFORMS	10-511-234	\$2,797.32	\$4,400.00	\$4,400.00	0.000%	
SUBCONTRACTOR SERVICES	10-511-240	\$10,400.00	\$110,000.00	\$110,000.00	0.000%	
SUBCONTRACTOR SVC LINES-DEV	10-511-241	\$5,900.00	\$20,000.00	\$20,000.00	0.000%	
ANNUAL MAINTENANCE	10-511-242	\$0.00	\$20,000.00	\$20,000.00	0.000%	
Total Supplies & Services:		\$69,548.54	\$256,500.00	\$256,500.00	0.000%	
Operational						
	10-511-300	\$938,072.48	\$2,814,300.00	\$2,814,300.00	0.000%	
	10-511-311	\$936,072.48	\$600.00	\$600.00	0.000%	
LEGAL SERVICES	10-511-341	\$0.00	\$5,000.00	\$5,000.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	10-511-341	\$0.00	\$5,000.00	\$5,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	10-511-342	\$2,100.00	\$9,700.00	\$9,700.00	0.000%	
ENGINEERING	10-511-344	\$2,795.00	\$20,000.00	\$20,000.00	0.000%	
LAB & TESTING SERVICES	10-511-362	\$436.60	\$5,000.00	\$5,000.00	0.000%	
CONTRACT DRAFTING	10-511-369	\$0.00	\$2,000.00	\$2,000.00	0.000%	
MAINTENANCE & REPAIR PARTS	10-511-370	\$20,363.56	\$35,000.00	\$35,000.00	0.000%	

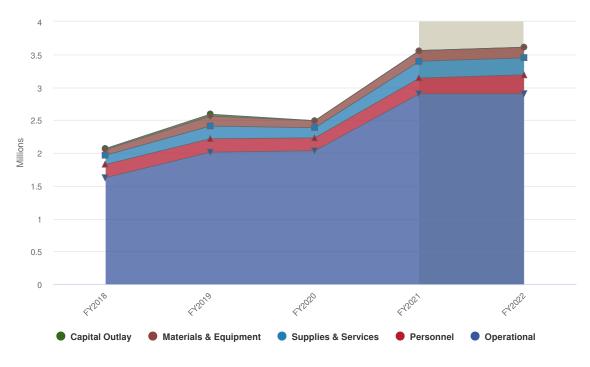
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Total Operational:		\$963,767.64	\$2,901,600.00	\$2,901,600.00	0.000%	
Materials & Equipment						
WATER METERS	10-511-410	\$44,174.00	\$67,500.00	\$67,500.00	0.000%	
WATER METERS- DEVELOPMENT	10-511-411	\$15,673.41	\$40,000.00	\$40,000.00	0.000%	
HAND TOOLS	10-511-415	\$1,402.86	\$5,500.00	\$5,500.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	10-511-440	\$29.20	\$15,000.00	\$15,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	10-511-441	\$5,233.91	\$8,200.00	\$8,200.00	0.000%	
GAS, OIL & FUEL	10-511-442	\$2,265.90	\$24,500.00	\$24,500.00	0.000%	
CHEMICALS	10-511-444	\$0.00	\$300.00	\$300.00	0.000%	
MACHINERY/EQUIPMENT RENTAL	10-511-450	\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Materials & Equipment:		\$68,779.28	\$162,500.00	\$162,500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	10-511-501	\$131.39	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$131.39	\$500.00	\$500.00	0.000%	
Total Water:		\$1,205,919.76	\$3,559,700.00	\$3,609,700.00	1.400%	
Total Expenditures:		\$1,205,919.76	\$3,559,700.00	\$3,609,700.00	1.400%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects					enangej	
Personnel						
Salaries						
Water						
SALARIES	10-511-101	\$58,794.02	\$150,200.00	\$175,100.00	16.600%	
Total Water:		\$58,794.02	\$150,200.00	\$175,100.00	16.600%	
Total Salaries:		\$58,794.02	\$150,200.00	\$175,100.00	16.600%	
Health Insurance						
Water						
HEALTH INSURANCE	10-511-102	\$14,969.61	\$31,100.00	\$49,700.00	59.800%	
Total Water:		\$14,969.61	\$31,100.00	\$49,700.00	59.800%	
Total Health Insurance:		\$14,969.61	\$31,100.00	\$49,700.00	59.800%	
Workers' Comp Insurance						
Water						
WORKERS' COMP INSURANCE	10-511-103	\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
Total Water:		\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
Total Workers' Comp Insurance:		\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
Overtime						
Water						
OVERTIME	10-511-104	\$13,019.39	\$18,000.00	\$18,000.00	0.000%	
Total Water:		\$13,019.39	\$18,000.00	\$18,000.00	0.000%	
Total Overtime:		\$13,019.39	\$18,000.00	\$18,000.00	0.000%	
Fica						
Water						
FICA	10-511-105	\$5,269.36	\$13,000.00	\$14,800.00	13.800%	
Total Water:		\$5,269.36	\$13,000.00	\$14,800.00	13.800%	
Total Fica:		\$5,269.36	\$13,000.00	\$14,800.00	13.800%	
Retirement (Tmrs)						
Water						
RETIREMENT (TMRS)	10-511-106	\$7,838.22	\$20,300.00	\$24,000.00	18.200%	
Total Water:		\$7,838.22	\$20,300.00	\$24,000.00	18.200%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Retirement (Tmrs):		\$7,838.22	\$20,300.00	\$24,000.00	18.200%	
Unemployment						
Water						
UNEMPLOYMENT	10-511-107	\$0.00	\$1,600.00	\$1,900.00	18.800%	
Total Water:		\$0.00	\$1,600.00	\$1,900.00	18.800%	
Total Unemployment:		\$0.00	\$1,600.00	\$1,900.00	18.800%	
Incentive Compensation						
Water						
INCENTIVE COMPENSATION	10-511-110	\$172.37	\$0.00	\$0.00	0.000%	
Total Water:		\$172.37	\$0.00	\$0.00	0.000%	
Total Incentive Compensation:		\$172.37	\$0.00	\$0.00	0.000%	
Total Personnel:		\$103,692.91	\$238,600.00	\$288,600.00	21.000%	
Supplies & Services						
Electric Service						
Water						
ELECTRIC SERVICE	10-511-201	\$37,043.10	\$75,000.00	\$75,000.00	0.000%	
Total Water:		\$37,043.10	\$75,000.00	\$75,000.00	0.000%	
Total Electric Service:		\$37,043.10	\$75,000.00	\$75,000.00	0.000%	
Gas Service						
Water						
GAS SERVICE	10-511-202	\$424.38	\$1,000.00	\$1,000.00	0.000%	
Total Water:		\$424.38	\$1,000.00	\$1,000.00	0.000%	
Total Gas Service:		\$424.38	\$1,000.00	\$1,000.00	0.000%	
Water Service						
Water						
WATER SERVICE	10-511-203	\$0.00	\$300.00	\$300.00	0.000%	
Total Water:		\$0.00	\$300.00	\$300.00	0.000%	
Total Water Service:		\$0.00	\$300.00	\$300.00	0.000%	
Telecommunications						
Water						

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
TELECOMMUNICATIONS	10-511-204	\$2,538.73	\$7,200.00	\$7,200.00	0.000%	
Total Water:	10 511 204	\$2,538.73	\$7,200.00	\$7,200.00	0.000%	
		+=,550075	<i><i><i></i></i></i>	<i><i><i></i></i></i>		
Total Telecommunications:		\$2,538.73	\$7,200.00	\$7,200.00	0.000%	
Office Supplies						
Water						
OFFICE SUPPLIES	10-511-220	\$174.39	\$400.00	\$400.00	0.000%	
Total Water:		\$174.39	\$400.00	\$400.00	0.000%	
Total Office Supplies:		\$174.39	\$400.00	\$400.00	0.000%	
Postage & Freight						
Water						
POSTAGE & FREIGHT	10-511-221	\$175.22	\$900.00	\$900.00	0.000%	
Total Water:		\$175.22	\$900.00	\$900.00	0.000%	
Total Postage & Freight:		\$175.22	\$900.00	\$900.00	0.000%	
Printing & Photo						
Water						
PRINTING & PHOTO	10-511-222	\$0.00	\$500.00	\$500.00	0.000%	
Total Water:		\$0.00	\$500.00	\$500.00	0.000%	
Total Printing & Photo:		\$0.00	\$500.00	\$500.00	0.000%	
Dues/Subscriptions/Publication						
Water						
DUES/SUBSCRIPTIONS/PUBLICATION	10-511-230	\$9,215.40	\$11,500.00	\$11,500.00	0.000%	
Total Water:		\$9,215.40	\$11,500.00	\$11,500.00	0.000%	
Total Dues/Subscriptions/Publication:		\$9,215.40	\$11,500.00	\$11,500.00	0.000%	
Conferences & Training						
Water						
CONFERENCES & TRAINING	10-511-231	\$880.00	\$3,300.00	\$3,300.00	0.000%	
Total Water:		\$880.00	\$3,300.00	\$3,300.00	0.000%	
Total Conferences & Training:		\$880.00	\$3,300.00	\$3,300.00	0.000%	
Travel, Meals & Lodging						
Water						

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
TRAVEL, MEALS & LODGING	10-511-232	\$0.00	\$500.00	\$500.00	0.000%	
Total Water:		\$0.00	\$500.00	\$500.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$500.00	\$500.00	0.000%	
Medical Services/Supplies						
Water						
MEDICAL SERVICES/SUPPLIES	10-511-233	\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Water:		\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Medical Services/Supplies:		\$0.00	\$1,500.00	\$1,500.00	0.000%	
Uniforms						
Water						
UNIFORMS	10-511-234	\$2,797.32	\$4,400.00	\$4,400.00	0.000%	
Total Water:		\$2,797.32	\$4,400.00	\$4,400.00	0.000%	
Total Uniforms:		\$2,797.32	\$4,400.00	\$4,400.00	0.000%	
Subcontractor Repairs						
Water						
SUBCONTRACTOR SERVICES	10-511-240	\$10,400.00	\$110,000.00	\$110,000.00	0.000%	
Total Water:		\$10,400.00	\$110,000.00	\$110,000.00	0.000%	
Total Subcontractor Repairs:		\$10,400.00	\$110,000.00	\$110,000.00	0.000%	
Subcontractor Svc Lines-Dev						
Water						
SUBCONTRACTOR SVC LINES-DEV	10-511-241	\$5,900.00	\$20,000.00	\$20,000.00	0.000%	
Total Water:		\$5,900.00	\$20,000.00	\$20,000.00	0.000%	
Total Subcontractor Svc Lines-Dev:		\$5,900.00	\$20,000.00	\$20,000.00	0.000%	
Annual Maintenance						
Water						
ANNUAL MAINTENANCE	10-511-242	\$0.00	\$20,000.00	\$20,000.00	0.000%	
Total Water:		\$0.00	\$20,000.00	\$20,000.00	0.000%	
Total Annual Maintenance:		\$0.00	\$20,000.00	\$20,000.00	0.000%	
Total Supplies & Services:		\$69,548.54	\$256,500.00	\$256,500.00	0.000%	

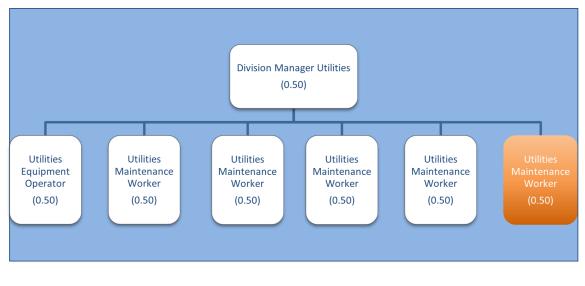
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Operational						
Commodity Purchase						
Water						
COMMODITY PURCHASE	10-511-300	\$938,072.48	\$2,814,300.00	\$2,814,300.00	0.000%	
Total Water:		\$938,072.48	\$2,814,300.00	\$2,814,300.00	0.000%	
Total Commodity Purchase:		\$938,072.48	\$2,814,300.00	\$2,814,300.00	0.000%	
Legal Publications/Advertising						
Water						
LEGAL PUBLICATIONS/ADVERTISING	10-511-311	\$0.00	\$600.00	\$600.00	0.000%	
Total Water:		\$0.00	\$600.00	\$600.00	0.000%	
Total Legal Publications/Advertising:		\$0.00	\$600.00	\$600.00	0.000%	
Legal Services						
Water						
LEGAL SERVICES	10-511-341	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Water:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Legal Services:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Professional Fees/Consultants						
Water						
PROFESSIONAL FEES/CONSULTANTS	10-511-342	\$0.00	\$10,000.00	\$10,000.00	0.000%	
Total Water:		\$0.00	\$10,000.00	\$10,000.00	0.000%	
Total Professional Fees/Consultants:		\$0.00	\$10,000.00	\$10,000.00	0.000%	
Computer Maintenance Services						
Water						
COMPUTER MAINTENANCE SERVICES	10-511-343	\$2,100.00	\$9,700.00	\$9,700.00	0.000%	
Total Water:		\$2,100.00	\$9,700.00	\$9,700.00	0.000%	
Total Computer Maintenance Services:		\$2,100.00	\$9,700.00	\$9,700.00	0.000%	
Engineering						
Water						
ENGINEERING	10-511-344	\$2,795.00	\$20,000.00	\$20,000.00	0.000%	
Total Water:		\$2,795.00	\$20,000.00	\$20,000.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Engineering:		\$2,795.00	\$20,000.00	\$20,000.00	0.000%	
		-				
Lab & Testing Services						
Water						
LAB & TESTING SERVICES	10-511-362	\$436.60	\$5,000.00	\$5,000.00	0.000%	
Total Water:		\$436.60	\$5,000.00	\$5,000.00	0.000%	
Total Lab & Testing Services:		\$436.60	\$5,000.00	\$5,000.00	0.000%	
Contract Drafting						
Water						
CONTRACT DRAFTING	10-511-369	\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Water:		\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Contract Drafting:		\$0.00	\$2,000.00	\$2,000.00	0.000%	
Maintananas O Danain Danta						
Maintenance & Repair Parts						
	10 511 750	400 7C7 FC	¢75,000,00	¢75 000 00	0.000%	
	10-511-370	\$20,363.56	\$35,000.00	\$35,000.00	0.000%	
Total Water:		\$20,363.56	\$35,000.00	\$35,000.00	0.000%	
Total Maintenance & Repair Parts:		\$20,363.56	\$35,000.00	\$35,000.00	0.000%	
Total Operational:		\$963,767.64	\$2,901,600.00	\$2,901,600.00	0.000%	
Materials & Equipment						
Cert						
Water						
WATER METERS	10-511-410	\$44,174.00	\$67,500.00	\$67,500.00	0.000%	
Total Water:		\$44,174.00	\$67,500.00	\$67,500.00	0.000%	
Total Cert:		\$44,174.00	\$67,500.00	\$67,500.00	0.000%	
Water Meters- Development						
Water						
WATER METERS- DEVELOPMENT	10-511-411	\$15,673.41	\$40,000.00	\$40,000.00	0.000%	
Total Water:		\$15,673.41	\$40,000.00	\$40,000.00	0.000%	
Total Water Meters- Development:		\$15,673.41	\$40,000.00	\$40,000.00	0.000%	
Hand Tools						
Water						
HAND TOOLS	10-511-415	\$1,402.86	\$5,500.00	\$5,500.00	0.000%	
Total Water:		\$1,402.86	\$5,500.00	\$5,500.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Hand Tools:		\$1,402.86	\$5,500.00	\$5,500.00	0.000%	
Equipment Repair & Maintenance						
Water						
EQUIPMENT REPAIR & MAINTENANCE	10-511-440	\$29.20	\$15,000.00	\$15,000.00	0.000%	
Total Water:		\$29.20	\$15,000.00	\$15,000.00	0.000%	
Total Equipment Repair & Maintenance:		\$29.20	\$15,000.00	\$15,000.00	0.000%	
Auto Repair & Maintenance						
Water						
AUTO REPAIR & MAINTENANCE	10-511-441	\$5,233.91	\$8,200.00	\$8,200.00	0.000%	
Total Water:		\$5,233.91	\$8,200.00	\$8,200.00	0.000%	
Total Auto Repair & Maintenance:		\$5,233.91	\$8,200.00	\$8,200.00	0.000%	
Gas, Oil & Fuel						
Water						
GAS, OIL & FUEL	10-511-442	\$2,265.90	\$24,500.00	\$24,500.00	0.000%	
Total Water:		\$2,265.90	\$24,500.00	\$24,500.00	0.000%	
Total Gas, Oil & Fuel:		\$2,265.90	\$24,500.00	\$24,500.00	0.000%	
Chemicals						
Water						
CHEMICALS	10-511-444	\$0.00	\$300.00	\$300.00	0.000%	
Total Water:		\$0.00	\$300.00	\$300.00	0.000%	
Total Chemicals:		\$0.00	\$300.00	\$300.00	0.000%	
Machinery/Equipment Rental						
Water						
MACHINERY/EQUIPMENT RENTAL	10-511-450	\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Water:		\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Machinery/Equipment Rental:		\$0.00	\$1,500.00	\$1,500.00	0.000%	
Total Materials & Equipment:		\$68,779.28	\$162,500.00	\$162,500.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Water						

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
OFFICE FURNITURE/FIXTURES/EQP	10-511-501	\$131.39	\$500.00	\$500.00	0.000%	
Total Water:		\$131.39	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$131.39	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$131.39	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$1,205,919.76	\$3,559,700.00	\$3,609,700.00	1.400%	

Organizational Chart





Begin to locate the system water losses.

Goal #2

Create a utility repair crew.

Performance Measures

- Maintained uninterrupted water and sewer services during the major storm event in February 2021.
- Continued to change water meters as a part of the City's Meter change-Out Program.
- Meet TCEQ water quality requirements.



Waste Water Department

Chuck Todd Director of Public Works

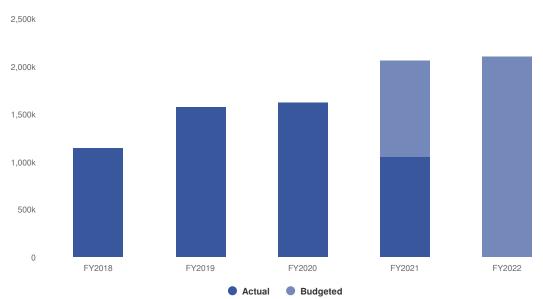
Provide Heath citizens with waste water services while maintaining the City's waster water system through resolving customer issues associated with the waste water system, inspecting the waster water system, inspecting lift stations and metering stations, maintaining and repairing pumps, motors, and repairing and replacing sewer main lines.

Expenditures Summary

The Personnel Services budget increased to provide 50% of the funding for an additional maintenance worker, a 7% increase in health insurance and a 4% increase in salaries.

The Commodity Purchase budget was reduced by \$7,800 or 0.01% lower than Fiscal Year 2021 budget. This is an expense incurred for the treatment of waste water. NTMWD provides the services and allocates the cost of waste water treatment to their customers. The allocation is based on the cost to provide the service and the City's pro-rata share of the total volume of treated waste water.



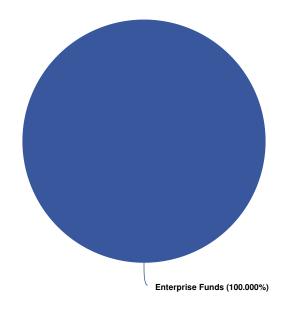


Waste Water Department Proposed and Historical Budget vs. Actual

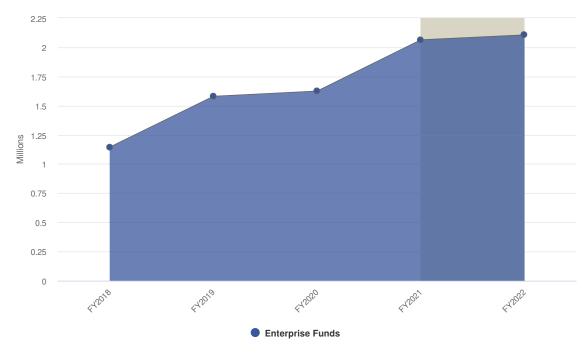


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

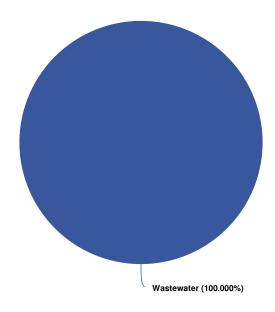


lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Enterprise Funds						
Water Utilities						
Personnel						
SALARIES	10-512-101	\$58,794.85	\$150,200.00	\$175,100.00	16.600%	
HEALTH INSURANCE	10-512-102	\$14,969.42	\$31,100.00	\$49,700.00	59.800%	
WORKERS' COMP INSURANCE	10-512-103	\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
OVERTIME	10-512-104	\$13,019.58	\$18,000.00	\$18,000.00	0.000%	
FICA	10-512-105	\$5,269.32	\$13,000.00	\$14,800.00	13.800%	
RETIREMENT (TMRS)	10-512-106	\$7,838.20	\$20,300.00	\$24,000.00	18.200%	
UNEMPLOYMENT	10-512-107	\$0.00	\$1,600.00	\$1,900.00	18.800%	
INCENTIVE COMPENSATION	10-512-110	\$172.37	\$0.00	\$0.00	0.000%	
Total Personnel:		\$103,693.68	\$238,600.00	\$288,600.00	21.000%	
Supplies & Services						
ELECTRIC SERVICE	10-512-201	\$10,106.61	\$29,000.00	\$29,000.00	0.000%	
GAS SERVICE	10-512-202	\$424.38	\$1,000.00	\$1,000.00	0.000%	
WATER SERVICE	10-512-203	\$0.00	\$300.00	\$300.00	0.000%	
TELECOMMUNICATIONS	10-512-204	\$1,924.35	\$4,500.00	\$4,500.00	0.000%	
OFFICE SUPPLIES	10-512-220	\$176.02	\$400.00	\$400.00	0.000%	
POSTAGE & FREIGHT	10-512-221	\$0.53	\$100.00	\$100.00	0.000%	
PRINTING & PHOTO	10-512-222	\$0.00	\$300.00	\$300.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	10-512-230	\$0.00	\$300.00	\$300.00	0.000%	
CONFERENCES & TRAINING	10-512-231	\$73.40	\$3,300.00	\$3,300.00	0.000%	
TRAVEL, MEALS & LODGING	10-512-232	\$0.00	\$500.00	\$500.00	0.000%	
UNIFORMS	10-512-234	\$2,695.26	\$3,500.00	\$3,500.00	0.000%	
SUBCONTRACTOR SERVICES	10-512-240	\$3,750.00	\$85,000.00	\$85,000.00	0.000%	
SEWER SUBCRONTRACTOR SVC LINES	10-512-241	\$6,918.00	\$25,000.00	\$25,000.00	0.000%	
ANNUAL MAINTENANCE	10-512-242	\$0.00	\$11,100.00	\$11,100.00	0.000%	
Total Supplies & Services:		\$26,068.55	\$164,300.00	\$164,300.00	0.000%	
Operational						
COMMODITY PURCHASE	10-512-300	\$911,977.00	\$1,557,100.00	\$1,549,300.00	-0.500%	
PROFESSIONAL FEES/CONSULTANTS	10-512-342	\$0.00	\$15,000.00	\$15,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	10-512-343	\$2,100.00	\$6,200.00	\$6,200.00	0.000%	
ENGINEERING	10-512-344	\$0.00	\$5,000.00	\$5,000.00	0.000%	
CONTRACT DRAFTING	10-512-369	\$0.00	\$2,500.00	\$2,500.00	0.000%	
MAINTENANCE & REPAIR PARTS	10-512-370	\$2,171.37	\$30,000.00	\$30,000.00	0.000%	
Total Operational:		\$916,248.37	\$1,615,800.00	\$1,608,000.00	-0.500%	
Materials & Equipment						

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
HAND TOOLS	10-512-415	\$307.10	\$2,500.00	\$2,500.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	10-512- 440	\$1,134.95	\$16,000.00	\$16,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	10-512-441	\$2,398.18	\$10,000.00	\$10,000.00	0.000%	
GAS, OIL & FUEL	10-512-442	\$2,241.36	\$10,000.00	\$10,000.00	0.000%	
MACHINERY/EQUIPMENT RENTAL	10-512-450	\$3,386.90	\$1,500.00	\$1,500.00	0.000%	
PUMP STATION REPAIR	10-512- 460	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Materials & Equipment:		\$9,468.49	\$45,000.00	\$45,000.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	10-512-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Water Utilities:		\$1,055,479.09	\$2,064,200.00	\$2,106,400.00	2.000%	
Total Enterprise Funds:		\$1,055,479.09	\$2,064,200.00	\$2,106,400.00	2.000%	

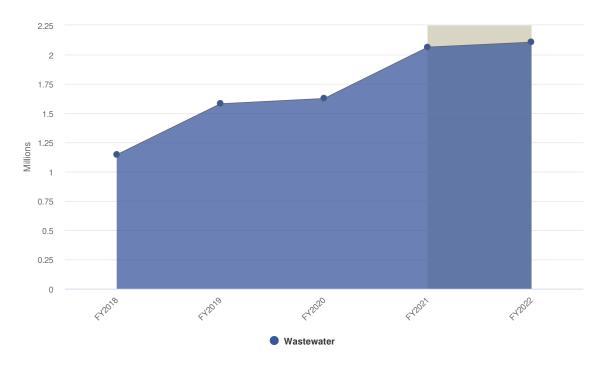
Expenditures by Function

Budgeted Expenditures by Function





Budgeted and Historical Expenditures by Function



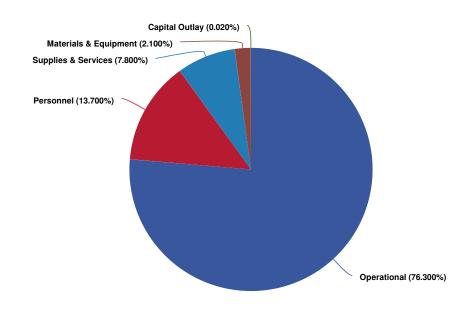
Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Wastewater						
Personnel						
SALARIES	10-512-101	\$58,794.85	\$150,200.00	\$175,100.00	16.600%	
HEALTH INSURANCE	10-512-102	\$14,969.42	\$31,100.00	\$49,700.00	59.800%	
WORKERS' COMP INSURANCE	10-512-103	\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
OVERTIME	10-512-104	\$13,019.58	\$18,000.00	\$18,000.00	0.000%	
FICA	10-512-105	\$5,269.32	\$13,000.00	\$14,800.00	13.800%	
RETIREMENT (TMRS)	10-512-106	\$7,838.20	\$20,300.00	\$24,000.00	18.200%	
UNEMPLOYMENT	10-512-107	\$0.00	\$1,600.00	\$1,900.00	18.800%	
INCENTIVE COMPENSATION	10-512-110	\$172.37	\$0.00	\$0.00	0.000%	
Total Personnel:		\$103,693.68	\$238,600.00	\$288,600.00	21.000%	
Supplies & Services						
ELECTRIC SERVICE	10-512-201	\$10,106.61	\$29,000.00	\$29,000.00	0.000%	
GAS SERVICE	10-512-202	\$424.38	\$1,000.00	\$1,000.00	0.000%	
WATER SERVICE	10-512-203	\$0.00	\$300.00	\$300.00	0.000%	
TELECOMMUNICATIONS	10-512-204	\$1,924.35	\$4,500.00	\$4,500.00	0.000%	

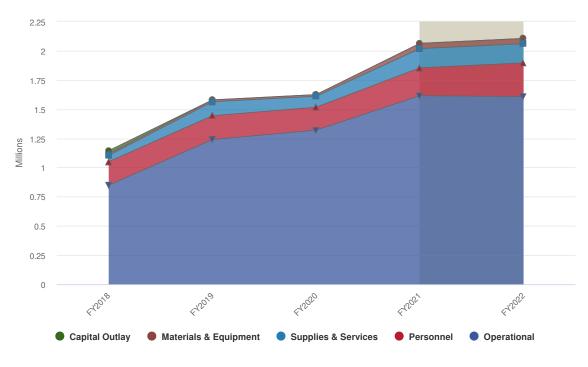
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
OFFICE SUPPLIES	10-512-220	\$176.02	\$400.00	\$400.00	0.000%	
POSTAGE & FREIGHT	10-512-221	\$0.53	\$100.00	\$100.00	0.000%	
PRINTING & PHOTO	10-512-222	\$0.00	\$300.00	\$300.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	10-512-230	\$0.00	\$300.00	\$300.00	0.000%	
CONFERENCES & TRAINING	10-512-231	\$73.40	\$3,300.00	\$3,300.00	0.000%	
TRAVEL, MEALS & LODGING	10-512-232	\$0.00	\$500.00	\$500.00	0.000%	
UNIFORMS	10-512-234	\$2,695.26	\$3,500.00	\$3,500.00	0.000%	
SUBCONTRACTOR SERVICES	10-512-240	\$3,750.00	\$85,000.00	\$85,000.00	0.000%	
SEWER SUBCRONTRACTOR SVC LINES	10-512-241	\$6,918.00	\$25,000.00	\$25,000.00	0.000%	
ANNUAL MAINTENANCE	10-512-242	\$0.00	\$11,100.00	\$11,100.00	0.000%	
Total Supplies & Services:		\$26,068.55	\$164,300.00	\$164,300.00	0.000%	
Operational						
COMMODITY PURCHASE	10-512-300	\$911,977.00	\$1,557,100.00	\$1,549,300.00	-0.500%	
PROFESSIONAL FEES/CONSULTANTS	10-512-342	\$0.00	\$15,000.00	\$15,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	10-512-343	\$2,100.00	\$6,200.00	\$6,200.00	0.000%	
ENGINEERING	10-512-344	\$0.00	\$5,000.00	\$5,000.00	0.000%	
CONTRACT DRAFTING	10-512-369	\$0.00	\$2,500.00	\$2,500.00	0.000%	
MAINTENANCE & REPAIR PARTS	10-512-370	\$2,171.37	\$30,000.00	\$30,000.00	0.000%	
Total Operational:		\$916,248.37	\$1,615,800.00	\$1,608,000.00	-0.500%	
Materials & Equipment						
HAND TOOLS	10-512-415	\$307.10	\$2,500.00	\$2,500.00	0.000%	
EQUIPMENT REPAIR & MAINTENANCE	10-512- 440	\$1,134.95	\$16,000.00	\$16,000.00	0.000%	
AUTO REPAIR & MAINTENANCE	10-512-441	\$2,398.18	\$10,000.00	\$10,000.00	0.000%	
GAS, OIL & FUEL	10-512-442	\$2,241.36	\$10,000.00	\$10,000.00	0.000%	
MACHINERY/EQUIPMENT RENTAL	10-512-450	\$3,386.90	\$1,500.00	\$1,500.00	0.000%	
PUMP STATION REPAIR	10-512- 460	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Materials & Equipment:		\$9,468.49	\$45,000.00	\$45,000.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	10-512-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Wastewater:		\$1,055,479.09	\$2,064,200.00	\$2,106,400.00	2.000%	
otal Expenditures:		\$1,055,479.09	\$2,064,200.00	\$2,106,400.00	2.000%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Personnel						
Salaries						
Wastewater						
SALARIES	10-512-101	\$58,794.85	\$150,200.00	\$175,100.00	16.600%	
Total Wastewater:		\$58,794.85	\$150,200.00	\$175,100.00	16.600%	
Total Salaries:		\$58,794.85	\$150,200.00	\$175,100.00	16.600%	
Health Insurance						
Wastewater						
HEALTH INSURANCE	10-512-102	\$14,969.42	\$31,100.00	\$49,700.00	59.800%	
Total Wastewater:		\$14,969.42	\$31,100.00	\$49,700.00	59.800%	
Total Health Insurance:		\$14,969.42	\$31,100.00	\$49,700.00	59.800%	
Workers' Comp Insurance						
Wastewater						
WORKERS' COMP INSURANCE	10-512-103	\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
Total Wastewater:		\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
Total Workers' Comp Insurance:		\$3,629.94	\$4,400.00	\$5,100.00	15.900%	
Overtime						
Wastewater						
OVERTIME	10-512-104	\$13,019.58	\$18,000.00	\$18,000.00	0.000%	
Total Wastewater:		\$13,019.58	\$18,000.00	\$18,000.00	0.000%	
Total Overtime:		\$13,019.58	\$18,000.00	\$18,000.00	0.000%	
Fica						
Wastewater						
FICA	10-512-105	\$5,269.32	\$13,000.00	\$14,800.00	13.800%	
Total Wastewater:		\$5,269.32	\$13,000.00	\$14,800.00	13.800%	
Total Fica:		\$5,269.32	\$13,000.00	\$14,800.00	13.800%	
Retirement (Tmrs)						
Wastewater						
RETIREMENT (TMRS)	10-512-106	\$7,838.20	\$20,300.00	\$24,000.00	18.200%	
Total Wastewater:		\$7,838.20	\$20,300.00	\$24,000.00	18.200%	

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Total Retirement (Tmrs):		\$7,838.20	\$20,300.00	\$24,000.00	18.200%	
Unemployment						
Wastewater						
UNEMPLOYMENT	10-512-107	\$0.00	\$1,600.00	\$1,900.00	18.800%	
Total Wastewater:		\$0.00	\$1,600.00	\$1,900.00	18.800%	
Total Unemployment:		\$0.00	\$1,600.00	\$1,900.00	18.800%	
Incentive Compensation						
Wastewater						
INCENTIVE COMPENSATION	10-512-110	\$172.37	\$0.00	\$0.00	0.000%	
Total Wastewater:		\$172.37	\$0.00	\$0.00	0.000%	
Total Incentive Compensation:		\$172.37	\$0.00	\$0.00	0.000%	
Total Personnel:		\$103,693.68	\$238,600.00	\$288,600.00	21.000%	
Supplies & Services						
Electric Service						
Wastewater						
ELECTRIC SERVICE	10-512-201	\$10,106.61	\$29,000.00	\$29,000.00	0.000%	
Total Wastewater:		\$10,106.61	\$29,000.00	\$29,000.00	0.000%	
Total Electric Service:		\$10,106.61	\$29,000.00	\$29,000.00	0.000%	
Gas Service						
Wastewater						
GAS SERVICE	10-512-202	\$424.38	\$1,000.00	\$1,000.00	0.000%	
Total Wastewater:		\$424.38	\$1,000.00	\$1,000.00	0.000%	
Total Gas Service:		\$424.38	\$1,000.00	\$1,000.00	0.000%	
Water Service						
Wastewater						
WATER SERVICE	10-512-203	\$0.00	\$300.00	\$300.00	0.000%	
Total Wastewater:		\$0.00	\$300.00	\$300.00	0.000%	
Total Water Service:		\$0.00	\$300.00	\$300.00	0.000%	
		<i>40.00</i>	<i>4300.00</i>	4300.00	0.00070	<u> </u>

ne	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	No
Telecommunications						
Wastewater						
TELECOMMUNICATIONS	10-512-204	\$1,924.35	\$4,500.00	\$4,500.00	0.000%	
Total Wastewater:		\$1,924.35	\$4,500.00	\$4,500.00	0.000%	
Total Telecommunications:		\$1,924.35	\$4,500.00	\$4,500.00	0.000%	
Office Supplies						
Wastewater						
OFFICE SUPPLIES	10-512-220	\$176.02	\$400.00	\$400.00	0.000%	
Total Wastewater:		\$176.02	\$400.00	\$400.00	0.000%	
Total Office Supplies:		\$176.02	\$400.00	\$400.00	0.000%	
Postage & Freight						
Wastewater						
POSTAGE & FREIGHT	10-512-221	\$0.53	\$100.00	\$100.00	0.000%	
Total Wastewater:		\$0.53	\$100.00	\$100.00	0.000%	
Total Postage & Freight:		\$0.53	\$100.00	\$100.00	0.000%	
Printing & Photo						
Wastewater						
PRINTING & PHOTO	10-512-222	\$0.00	\$300.00	\$300.00	0.000%	
Total Wastewater:		\$0.00	\$300.00	\$300.00	0.000%	
Total Printing & Photo:		\$0.00	\$300.00	\$300.00	0.000%	
Dues/Subscriptions/Publication						
Wastewater						
DUES/SUBSCRIPTIONS/PUBLICATION	10-512-230	\$0.00	\$300.00	\$300.00	0.000%	
Total Wastewater:		\$0.00	\$300.00	\$300.00	0.000%	
Total Dues/Subscriptions/Publication:		\$0.00	\$300.00	\$300.00	0.000%	
Conferences & Training						
Wastewater						
CONFERENCES & TRAINING	10-512-231	\$73.40	\$3,300.00	\$3,300.00	0.000%	
Total Wastewater:		\$73.40	\$3,300.00	\$3,300.00	0.000%	
Total Conferences & Training:		\$73.40	\$3,300.00	\$3,300.00	0.000%	

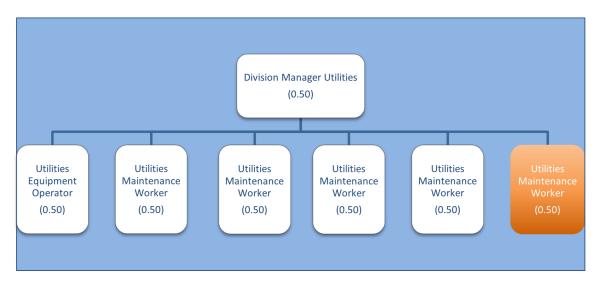
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Travel, Meals & Lodging						
Wastewater						
TRAVEL, MEALS & LODGING	10-512-232	\$0.00	\$500.00	\$500.00	0.000%	
Total Wastewater:		\$0.00	\$500.00	\$500.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$500.00	\$500.00	0.000%	
Uniforms						
Wastewater						
UNIFORMS	10-512-234	\$2,695.26	\$3,500.00	\$3,500.00	0.000%	
Total Wastewater:		\$2,695.26	\$3,500.00	\$3,500.00	0.000%	
Total Uniforms:		\$2,695.26	\$3,500.00	\$3,500.00	0.000%	
Subcontractor Repairs						
Wastewater						
SUBCONTRACTOR SERVICES	10-512-240	\$3,750.00	\$85,000.00	\$85,000.00	0.000%	
Total Wastewater:		\$3,750.00	\$85,000.00	\$85,000.00	0.000%	
Total Subcontractor Repairs:		\$3,750.00	\$85,000.00	\$85,000.00	0.000%	
Subcontractor Svc Lines-Dev						
Wastewater						
SEWER SUBCRONTRACTOR SVC LINES	10-512-241	\$6,918.00	\$25,000.00	\$25,000.00	0.000%	
Total Wastewater:		\$6,918.00	\$25,000.00	\$25,000.00	0.000%	
Total Subcontractor Svc Lines-Dev:		\$6,918.00	\$25,000.00	\$25,000.00	0.000%	
Annual Maintenance						
Wastewater						
ANNUAL MAINTENANCE	10-512-242	\$0.00	\$11,100.00	\$11,100.00	0.000%	
Total Wastewater:		\$0.00	\$11,100.00	\$11,100.00	0.000%	
Total Annual Maintenance:		\$0.00	\$11,100.00	\$11,100.00	0.000%	
Total Supplies & Services:		\$26,068.55	\$164,300.00	\$164,300.00	0.000%	
Operational						
Commodity Purchase						
Wastewater						
COMMODITY PURCHASE	10-512-300	\$911,977.00	\$1,557,100.00	\$1,549,300.00	-0.500%	
Total Wastewater:		\$911,977.00	\$1,557,100.00	\$1,549,300.00	-0.500%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Total Commodity Purchase:		\$911,977.00	\$1,557,100.00	\$1,549,300.00	-0.500%	
Professional Fees/Consultants						
Wastewater						
PROFESSIONAL FEES/CONSULTANTS	10-512-342	\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Wastewater:		\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Professional Fees/Consultants:		\$0.00	\$15,000.00	\$15,000.00	0.000%	
Computer Maintenance Services						
Wastewater						
COMPUTER MAINTENANCE SERVICES	10-512-343	\$2,100.00	\$6,200.00	\$6,200.00	0.000%	
Total Wastewater:		\$2,100.00	\$6,200.00	\$6,200.00	0.000%	
Total Computer Maintenance Services:		\$2,100.00	\$6,200.00	\$6,200.00	0.000%	
Engineering						
Wastewater						
ENGINEERING	10-512-344	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Wastewater:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Engineering:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Contract Drafting						
Wastewater						
CONTRACT DRAFTING	10-512-369	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Wastewater:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Contract Drafting:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Maintenance & Repair Parts						
Wastewater						
MAINTENANCE & REPAIR PARTS	10-512-370	\$2,171.37	\$30,000.00	\$30,000.00	0.000%	
Total Wastewater:		\$2,171.37	\$30,000.00	\$30,000.00	0.000%	
Total Maintenance & Repair Parts:		\$2,171.37	\$30,000.00	\$30,000.00	0.000%	
Total Operational:		\$916,248.37	\$1,615,800.00	\$1,608,000.00	-0.500%	
Materials & Equipment						

me	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	No
Hand Tools						
Wastewater						
HAND TOOLS	10-512-415	\$307.10	\$2,500.00	\$2,500.00	0.000%	
Total Wastewater:		\$307.10	\$2,500.00	\$2,500.00	0.000%	
Total Hand Tools:		\$307.10	\$2,500.00	\$2,500.00	0.000%	
Equipment Repair & Maintenance						
Wastewater						
EQUIPMENT REPAIR & MAINTENANCE	10-512- 440	\$1,134.95	\$16,000.00	\$16,000.00	0.000%	
Total Wastewater:		\$1,134.95	\$16,000.00	\$16,000.00	0.000%	
Total Equipment Repair & Maintenance:		\$1,134.95	\$16,000.00	\$16,000.00	0.000%	
Auto Repair & Maintenance						
Wastewater						
AUTO REPAIR & MAINTENANCE	10-512-441	\$2,398.18	\$10,000.00	\$10,000.00	0.000%	
Total Wastewater:		\$2,398.18	\$10,000.00	\$10,000.00	0.000%	
Total Auto Repair & Maintenance:		\$2,398.18	\$10,000.00	\$10,000.00	0.000%	
Gas, Oil & Fuel						
Wastewater						
GAS, OIL & FUEL	10-512-442	\$2,241.36	\$10,000.00	\$10,000.00	0.000%	
Total Wastewater:		\$2,241.36	\$10,000.00	\$10,000.00	0.000%	
Total Gas, Oil & Fuel:		\$2,241.36	\$10,000.00	\$10,000.00	0.000%	
Machinery/Equipment Rental						
Wastewater	ļ					
MACHINERY/EQUIPMENT RENTAL	10-512-450	\$3,386.90	\$1,500.00	\$1,500.00	0.000%	
Total Wastewater:		\$3,386.90	\$1,500.00	\$1,500.00	0.000%	
Total Machinery/Equipment Rental:		\$3,386.90	\$1,500.00	\$1,500.00	0.000%	
Pump Station Repair						
Wastewater						
PUMP STATION REPAIR	10-512- 460	\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Wastewater:		\$0.00	\$5,000.00	\$5,000.00	0.000%	
Total Pump Station Repair:		\$0.00	\$5,000.00	\$5,000.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Total Materials & Equipment:		\$9,468.49	\$45,000.00	\$45,000.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Wastewater						
OFFICE FURNITURE/FIXTURES/EQP	10-512-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Wastewater:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$1,055,479.09	\$2,064,200.00	\$2,106,400.00	2.000%	

Organizational Chart



Goal #1

Spend more time and effort in preventative maintenance.

Goal #2

Get more generators for the sewer lift stations.

Performance Measures

- Maintained uninterrupted water and sewer services during the major storm event in February 2021.
- Rehabilitation of the existing lift stations at various locations around the City.

Utility Administrative Services Department

Committed to the highest standard of customer care by consistently providing accurate billings, services, and up-to-date information through; personal contact, mailing, and internet-based interaction.

Expenditures Summary

The budget for Personnel Services includes 50% of the funding for the addition of a Project Engineer. Under the supervision of the Director of Public Works, this position is responsible for managing CIP projects as well as private development plan review. The total cost of salary and benefits for this position is \$101,200 of which \$50,600 is allocated to the General Fund and to the Utility Fund. The Desktop Support/Production Assistant was promoted to Director of Information Technology.



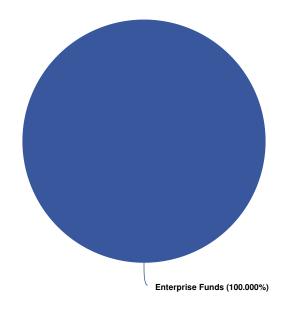
1,00k 80k 60k 40k 20k 0 F2018 F2019 F2020 F2020 F2021 F2021

Utility Administrative Services Department Proposed and Historical Budget vs. Actual

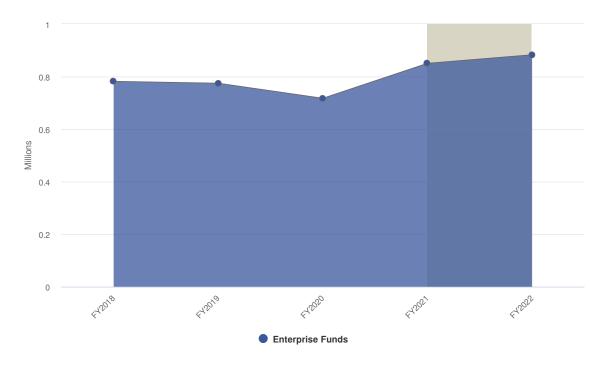


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

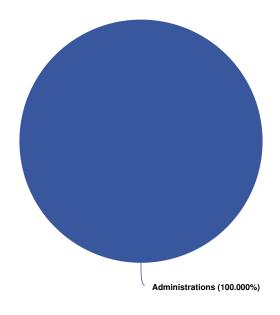


Name	Account ID	FY2021	FY2021	FY2022	FY2021 Budgeted	Notes
		Actual	Budgeted	Budgeted	vs. FY2022	
					Budgeted (%	
					Change)	

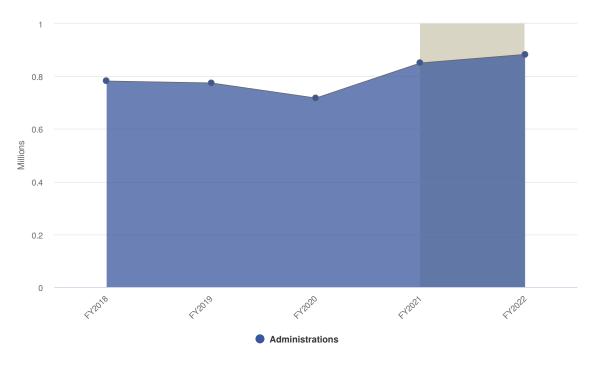
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Enterprise Funds						
Water Utilities						
Personnel						
SALARIES	10-565-101	\$215,631.71	\$539,700.00	\$566,800.00	5.000%	
HEALTH INSURANCE	10-565-102	\$16,941.74	\$61,900.00	\$55,900.00	-9.700%	
WORKERS' COMP INSURANCE	10-565-103	\$986.90	\$1,300.00	\$1,300.00	0.000%	
OVERTIME	10-565- 104	\$563.22	\$6,300.00	\$6,300.00	0.000%	
FICA (includes Medicare)	10-565-105	\$13,986.35	\$41,900.00	\$44,000.00	5.000%	
RETIREMENT (TMRS)	10-565-106	\$22,778.59	\$65,800.00	\$71,000.00	7.900%	
UNEMPLOYMENT	10-565-107	\$0.00	\$2,700.00	\$2,700.00	0.000%	
Total Personnel:		\$270,888.51	\$719,600.00	\$748,000.00	3.900%	
Operational						
NEWSLETTER	10-565-312	\$1,281.38	\$7,000.00	\$7,000.00	0.000%	
RISK MANAGEMENT CONSULTING	10-565-336	\$1,500.00	\$7,500.00	\$7,500.00	0.000%	
HUMAN RESOURCES	10-565-337	\$1,042.99	\$1,000.00	\$1,000.00	0.000%	
PUBLIC RELATIONS	10-565-338	\$16,250.00	\$40,200.00	\$44,300.00	10.200%	
PROFESSIONAL FEES/CONSULTING	10-565- 342	\$4,193.88	\$20,000.00	\$20,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	10-565- 343	\$0.00	\$5,500.00	\$5,500.00	0.000%	
ENGINEERING	10-565- 344	\$13,238.25	\$50,000.00	\$50,000.00	0.000%	
Total Operational:		\$37,506.50	\$131,200.00	\$135,300.00	3.100%	
Total Water Utilities:		\$308,395.01	\$850,800.00	\$883,300.00	3.800%	
Total Enterprise Funds:		\$308,395.01	\$850,800.00	\$883,300.00	3.800%	

Expenditures by Function

Budgeted Expenditures by Function



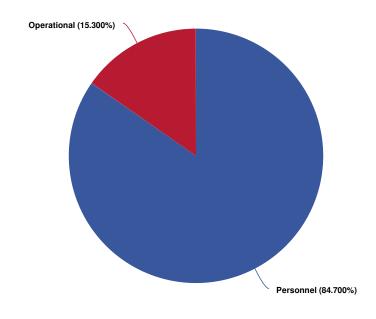
Budgeted and Historical Expenditures by Function



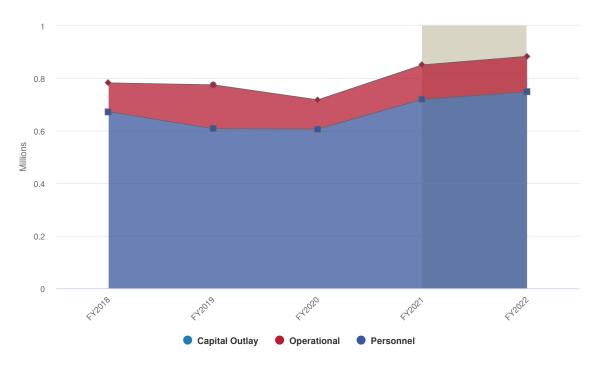
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Administrations						
Personnel						
SALARIES	10-565-101	\$215,631.71	\$539,700.00	\$566,800.00	5.000%	
HEALTH INSURANCE	10-565-102	\$16,941.74	\$61,900.00	\$55,900.00	-9.700%	
WORKERS' COMP INSURANCE	10-565-103	\$986.90	\$1,300.00	\$1,300.00	0.000%	
OVERTIME	10-565- 104	\$563.22	\$6,300.00	\$6,300.00	0.000%	
FICA (includes Medicare)	10-565-105	\$13,986.35	\$41,900.00	\$44,000.00	5.000%	
RETIREMENT (TMRS)	10-565-106	\$22,778.59	\$65,800.00	\$71,000.00	7.900%	
UNEMPLOYMENT	10-565-107	\$0.00	\$2,700.00	\$2,700.00	0.000%	
Total Personnel:		\$270,888.51	\$719,600.00	\$748,000.00	3.900%	
Operational						
NEWSLETTER	10-565-312	\$1,281.38	\$7,000.00	\$7,000.00	0.000%	
RISK MANAGEMENT CONSULTING	10-565-336	\$1,500.00	\$7,500.00	\$7,500.00	0.000%	
HUMAN RESOURCES	10-565-337	\$1,042.99	\$1,000.00	\$1,000.00	0.000%	
PUBLIC RELATIONS	10-565-338	\$16,250.00	\$40,200.00	\$44,300.00	10.200%	
PROFESSIONAL FEES/CONSULTING	10-565- 342	\$4,193.88	\$20,000.00	\$20,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	10-565- 343	\$0.00	\$5,500.00	\$5,500.00	0.000%	
ENGINEERING	10-565- 344	\$13,238.25	\$50,000.00	\$50,000.00	0.000%	
Total Operational:		\$37,506.50	\$131,200.00	\$135,300.00	3.100%	
Total Administrations:		\$308,395.01	\$850,800.00	\$883,300.00	3.800%	
Total Expenditures:		\$308,395.01	\$850,800.00	\$883,300.00	3.800%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

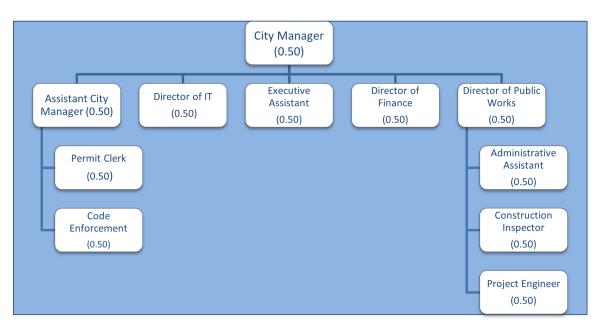


ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
xpense Objects						
Personnel						
Salaries						
Administrations						
SALARIES	10-565-101	\$215,631.71	\$539,700.00	\$566,800.00	5.000%	
Total Administrations:		\$215,631.71	\$539,700.00	\$566,800.00	5.000%	
Total Salaries:		\$215,631.71	\$539,700.00	\$566,800.00	5.000%	
Health Insurance						
Administrations						
HEALTH INSURANCE	10-565-102	\$16,941.74	\$61,900.00	\$55,900.00	-9.700%	
Total Administrations:		\$16,941.74	\$61,900.00	\$55,900.00	-9.700%	
Total Health Insurance:		\$16,941.74	\$61,900.00	\$55,900.00	-9.700%	
Workers' Comp Insurance						
Administrations						
WORKERS' COMP INSURANCE	10-565-103	\$986.90	\$1,300.00	\$1,300.00	0.000%	
Total Administrations:		\$986.90	\$1,300.00	\$1,300.00	0.000%	
Total Workers' Comp Insurance:		\$986.90	\$1,300.00	\$1,300.00	0.000%	
Overtime						
Administrations						
OVERTIME	10-565- 104	\$563.22	\$6,300.00	\$6,300.00	0.000%	
Total Administrations:		\$563.22	\$6,300.00	\$6,300.00	0.000%	
Total Overtime:		\$563.22	\$6,300.00	\$6,300.00	0.000%	
Fica						
Administrations						
FICA (includes Medicare)	10-565-105	\$13,986.35	\$41,900.00	\$44,000.00	5.000%	
Total Administrations:		\$13,986.35	\$41,900.00	\$44,000.00	5.000%	
Total Fica:		\$13,986.35	\$41,900.00	\$44,000.00	5.000%	
Retirement (Tmrs)						
Administrations						
RETIREMENT (TMRS)	10-565-106	\$22,778.59	\$65,800.00	\$71,000.00	7.900%	
Total Administrations:		\$22,778.59	\$65,800.00	\$71,000.00	7.900 %	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Total Retirement (Tmrs):		\$22,778.59	\$65,800.00	\$71,000.00	7.900%	
Unomployment						
Unemployment	_					
Administrations	10 555 105	t 0.00	to 700 00	to 700 00		
	10-565-107	\$0.00	\$2,700.00	\$2,700.00	0.000%	
Total Administrations:		\$0.00	\$2,700.00	\$2,700.00	0.000%	
Total Unemployment:		\$0.00	\$2,700.00	\$2,700.00	0.000%	
Total Personnel:		\$270,888.51	\$719,600.00	\$748,000.00	3.900%	
Operational						
Newsletter						
Administrations						
NEWSLETTER	10-565-312	\$1,281.38	\$7,000.00	\$7,000.00	0.000%	
Total Administrations:		\$1,281.38	\$7,000.00	\$7,000.00	0.000%	
Total Newsletter:		\$1,281.38	\$7,000.00	\$7,000.00	0.000%	
Risk Management Consulting						
Administrations						
RISK MANAGEMENT CONSULTING	10-565-336	\$1,500.00	\$7,500.00	\$7,500.00	0.000%	
Total Administrations:		\$1,500.00	\$7,500.00	\$7,500.00	0.000%	
Total Risk Management Consulting:		\$1,500.00	\$7,500.00	\$7,500.00	0.000%	
Human Resources						
Administrations						
HUMAN RESOURCES	10-565-337	\$1,042.99	\$1,000.00	\$1,000.00	0.000%	
Total Administrations:		\$1,042.99	\$1,000.00	\$1,000.00	0.000%	
Total Human Resources:		\$1,042.99	\$1,000.00	\$1,000.00	0.000%	
Public Relations						
Administrations						
PUBLIC RELATIONS	10-565-338	\$16,250.00	\$40,200.00	\$44,300.00	10.200%	
Total Administrations:		\$16,250.00	\$40,200.00	\$44,300.00	10.200%	
Total Public Relations:		\$16,250.00	\$40,200.00	\$44,300.00	10.200%	
Professional Fees/Consultants						
Administrations						

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
PROFESSIONAL FEES/CONSULTING	10-565- 342	\$4,193.88	\$20,000.00	\$20,000.00	0.000%	
Total Administrations:		\$4,193.88	\$20,000.00	\$20,000.00	0.000%	
Total Professional Fees/Consultants:		\$4,193.88	\$20,000.00	\$20,000.00	0.000%	
Computer Maintenance Services						
Administrations						
COMPUTER MAINTENANCE SERVICES	10-565- 343	\$0.00	\$5,500.00	\$5,500.00	0.000%	
Total Administrations:		\$0.00	\$5,500.00	\$5,500.00	0.000%	
Total Computer Maintenance Services:		\$0.00	\$5,500.00	\$5,500.00	0.000%	
Engineering						
Administrations						
ENGINEERING	10-565- 344	\$13,238.25	\$50,000.00	\$50,000.00	0.000%	
Total Administrations:		\$13,238.25	\$50,000.00	\$50,000.00	0.000%	
Total Engineering:		\$13,238.25	\$50,000.00	\$50,000.00	0.000%	
Total Operational:		\$37,506.50	\$131,200.00	\$135,300.00	3.100%	
Total Expense Objects:		\$308,395.01	\$850,800.00	\$883,300.00	3.800%	

Organizational Chart



Goal #1

Goal #2



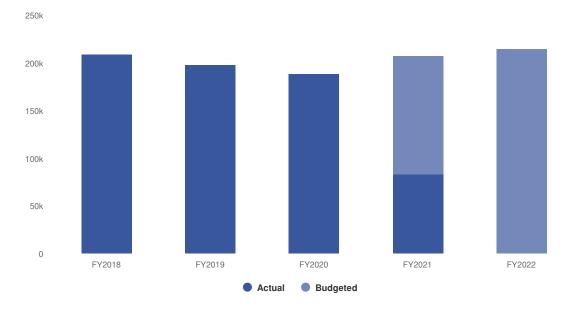
Customer Service Department

Committed to the highest standard of customer care by consistently providing accurate billings, services and collections of the City's water, sewer, and sanitation fees. Responding to customer questions and concerns, enforcing later or non-payment practices and managing changes to the customer database.

Expenditures Summary



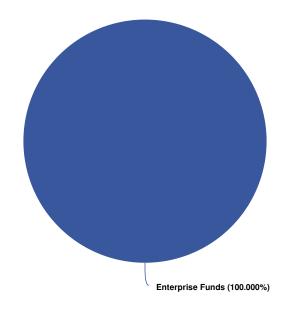
Customer Service Department Proposed and Historical Budget vs. Actual



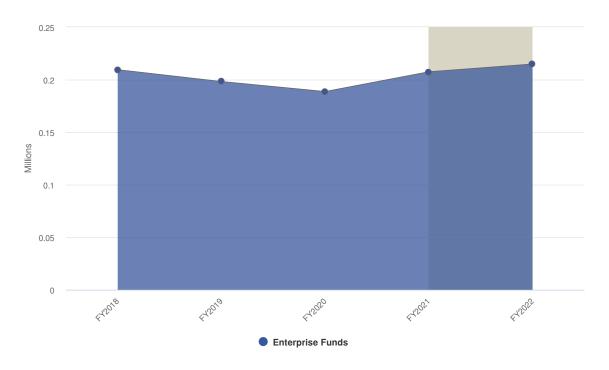


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



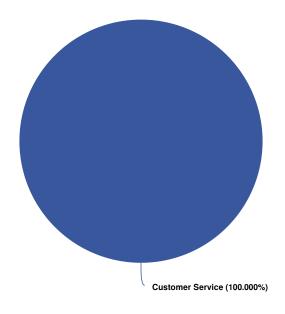
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
Enterprise Funds					



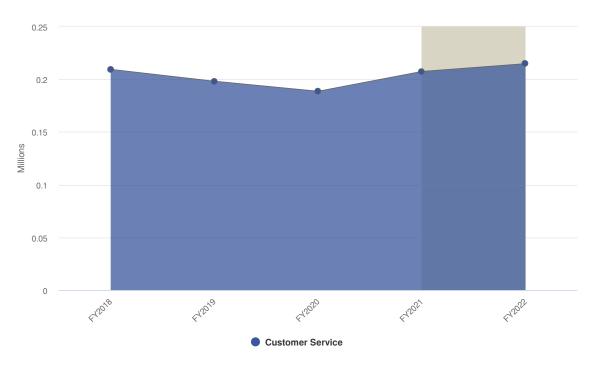
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Water Utilities						
Personnel						
SALARIES	10-570-101	\$57,739.65	\$131,800.00	\$129,600.00	-1.700%	
HEALTH INSURANCE	10-570- 102	\$5,304.93	\$16,800.00	\$26,500.00	57.700%	
WORKERS' COMP INSURANCE	10-570- 103	\$324.02	\$400.00	\$400.00	0.000%	
OVERTIME	10-570- 104	\$86.13	\$500.00	\$500.00	0.000%	
FICA (includes Medicare)	10-570- 105	\$4,383.95	\$10,200.00	\$10,000.00	-2.000%	
RETIREMENT (TMRS)	10-570- 106	\$6,298.76	\$16,000.00	\$16,100.00	0.600%	
UNEMPLOYMENT	10-570- 107	\$0.00	\$1,400.00	\$1,400.00	0.000%	
Total Personnel:		\$74,137.44	\$177,100.00	\$184,500.00	4.200%	
Supplies & Services						
TELECOMMUNICATIONS	10-570- 204	\$502.43	\$1,500.00	\$1,500.00	0.000%	
OFFICE SUPPLIES	10-570- 220	\$761.96	\$1,700.00	\$1,700.00	0.000%	
POSTAGE & FREIGHT	10-570-221	\$5,342.85	\$17,500.00	\$17,500.00	0.000%	
PRINTING & PHOTO	10-570- 222	\$2,912.10	\$8,000.00	\$8,000.00	0.000%	
CONFERENCES & TRAINING	10-570-231	\$0.00	\$500.00	\$500.00	0.000%	
TRAVEL, MEALS & LODGING	10-570- 232	\$0.00	\$200.00	\$200.00	0.000%	
Total Supplies & Services:		\$9,519.34	\$29,400.00	\$29,400.00	0.000%	
Operational						
APPLICANT SCREENING	10-570-371	\$0.00	\$500.00	\$500.00	0.000%	
Total Operational:		\$0.00	\$500.00	\$500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	10-570- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Water Utilities:		\$83,656.78	\$207,500.00	\$214,900.00	3.600%	
Total Enterprise Funds:		\$83,656.78	\$207,500.00	\$214,900.00	3.600%	

Expenditures by Function

Budgeted Expenditures by Function



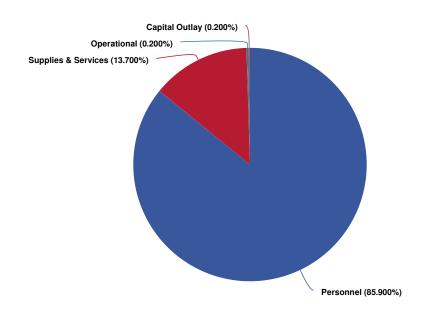
Budgeted and Historical Expenditures by Function



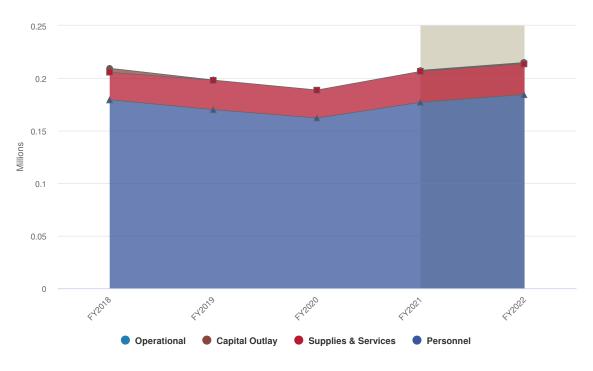
lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Customer Service						
Personnel						
SALARIES	10-570-101	\$57,739.65	\$131,800.00	\$129,600.00	-1.700%	
HEALTH INSURANCE	10-570- 102	\$5,304.93	\$16,800.00	\$26,500.00	57.700%	
WORKERS' COMP INSURANCE	10-570- 103	\$324.02	\$400.00	\$400.00	0.000%	
OVERTIME	10-570- 104	\$86.13	\$500.00	\$500.00	0.000%	
FICA (includes Medicare)	10-570- 105	\$4,383.95	\$10,200.00	\$10,000.00	-2.000%	
RETIREMENT (TMRS)	10-570- 106	\$6,298.76	\$16,000.00	\$16,100.00	0.600%	
UNEMPLOYMENT	10-570- 107	\$0.00	\$1,400.00	\$1,400.00	0.000%	
Total Personnel:		\$74,137.44	\$177,100.00	\$184,500.00	4.200%	
Supplies & Services						
TELECOMMUNICATIONS	10-570- 204	\$502.43	\$1,500.00	\$1,500.00	0.000%	
OFFICE SUPPLIES	10-570- 220	\$761.96	\$1,700.00	\$1,700.00	0.000%	
POSTAGE & FREIGHT	10-570-221	\$5,342.85	\$17,500.00	\$17,500.00	0.000%	
PRINTING & PHOTO	10-570- 222	\$2,912.10	\$8,000.00	\$8,000.00	0.000%	
CONFERENCES & TRAINING	10-570-231	\$0.00	\$500.00	\$500.00	0.000%	
TRAVEL, MEALS & LODGING	10-570- 232	\$0.00	\$200.00	\$200.00	0.000%	
Total Supplies & Services:		\$9,519.34	\$29,400.00	\$29,400.00	0.000%	
Operational						
APPLICANT SCREENING	10-570-371	\$0.00	\$500.00	\$500.00	0.000%	
Total Operational:		\$0.00	\$500.00	\$500.00	0.000%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQP	10-570- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Customer Service:		\$83,656.78	\$207,500.00	\$214,900.00	3.600%	
Total Expenditures:		\$83,656.78	\$207,500.00	\$214,900.00	3.600%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

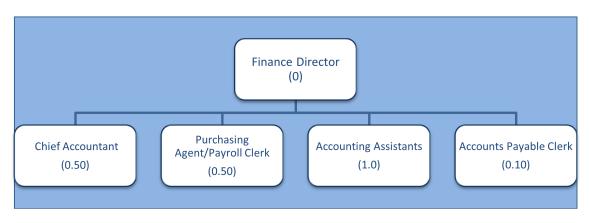


Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted		Note
Expense Objects						
Personnel						
Salaries						
Customer Service						
SALARIES	10-570-101	\$57,739.65	\$131,800.00	\$129,600.00	-1.700%	
Total Customer Service:		\$57,739.65	\$131,800.00	\$129,600.00	-1.700%	
Total Salaries:		\$57,739.65	\$131,800.00	\$129,600.00	-1.700%	
Health Insurance						
Customer Service						
HEALTH INSURANCE	10-570- 102	\$5,304.93	\$16,800.00	\$26,500.00	57.700%	
Total Customer Service:		\$5,304.93	\$16,800.00	\$26,500.00	57.700%	
Total Health Insurance:		\$5,304.93	\$16,800.00	\$26,500.00	57.700%	
Workers' Comp Insurance						
Customer Service						
WORKERS' COMP INSURANCE	10-570- 103	\$324.02	\$400.00	\$400.00	0.000%	
Total Customer Service:		\$324.02	\$400.00	\$400.00	0.000%	
Total Workers' Comp Insurance:		\$324.02	\$400.00	\$400.00	0.000%	
Overtime						
Customer Service						
OVERTIME	10-570- 104	\$86.13	\$500.00	\$500.00	0.000%	
Total Customer Service:		\$86.13	\$500.00	\$500.00	0.000%	
Total Overtime:		\$86.13	\$500.00	\$500.00	0.000%	
Fica						
Customer Service						
FICA (includes Medicare)	10-570- 105	\$4,383.95	\$10,200.00	\$10,000.00	-2.000%	
Total Customer Service:		\$4,383.95	\$10,200.00	\$10,000.00	-2.000%	
Total Fica:		\$4,383.95	\$10,200.00	\$10,000.00	-2.000%	
Retirement (Tmrs)						
Customer Service						
RETIREMENT (TMRS)	10-570- 106	\$6,298.76	\$16,000.00	\$16,100.00	0.600%	
Total Customer Service:		\$6,298.76	\$16,000.00	\$16,100.00	0.600%	
Total Retirement (Tmrs):		\$6,298.76	\$16,000.00	\$16,100.00	0.600%	
Unemployment						
Customer Service						

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
UNEMPLOYMENT	10-570- 107	\$0.00	\$1,400.00	\$1,400.00	0.000%	
Total Customer Service:		\$0.00	\$1,400.00	\$1,400.00	0.000%	
Total Unemployment:		\$0.00	\$1,400.00	\$1,400.00	0.000%	
Total Personnel:		\$74,137.44	\$177,100.00	\$184,500.00	4.200%	
Cupplies & Comises						
Supplies & Services Telecommunications						
Customer Service	10-570-					
TELECOMMUNICATIONS	204	\$502.43	\$1,500.00	\$1,500.00	0.000%	
Total Customer Service:		\$502.43	\$1,500.00	\$1,500.00	0.000%	
Total Telecommunications:		\$502.43	\$1,500.00	\$1,500.00	0.000%	
Office Supplies						
Customer Service						
OFFICE SUPPLIES	10-570- 220	\$761.96	\$1,700.00	\$1,700.00	0.000%	
Total Customer Service:		\$761.96	\$1,700.00	\$1,700.00	0.000%	
Total Office Supplies:		\$761.96	\$1,700.00	\$1,700.00	0.000%	
Postage & Freight						
Customer Service						
POSTAGE & FREIGHT	10-570-221	\$5,342.85	\$17,500.00	\$17,500.00	0.000%	
Total Customer Service:		\$5,342.85	\$17,500.00	\$17,500.00	0.000%	
Total Postage & Freight:		\$5,342.85	\$17,500.00	\$17,500.00	0.000%	
Printing & Photo						
Customer Service						
PRINTING & PHOTO	10-570- 222	\$2,912.10	\$8,000.00	\$8,000.00	0.000%	
Total Customer Service:		\$2,912.10	\$8,000.00	\$8,000.00	0.000%	
Total Printing & Photo:		\$2,912.10	\$8,000.00	\$8,000.00	0.000%	
Conferences & Training						
Customer Service						
CONFERENCES & TRAINING	10-570-231	\$0.00	\$500.00	\$500.00	0.000%	
Total Customer Service:		\$0.00	\$500.00	\$500.00	0.000%	
Total Conferences & Training:		\$0.00	\$500.00	\$500.00	0.000%	
Travel, Meals & Lodging						
Customer Service						
TRAVEL, MEALS & LODGING	10-570- 232	\$0.00	\$200.00	\$200.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Total Customer Service:		\$0.00	\$200.00	\$200.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$200.00	\$200.00	0.000%	
Total Supplies & Services:		\$9,519.34	\$29,400.00	\$29,400.00	0.000%	
Operational						
Applicant Screening						
Customer Service						
APPLICANT SCREENING	10-570-371	\$0.00	\$500.00	\$500.00	0.000%	
Total Customer Service:		\$0.00	\$500.00	\$500.00	0.000%	
Total Applicant Screening:		\$0.00	\$500.00	\$500.00	0.000%	
Total Operational:		\$0.00	\$500.00	\$500.00	0.000%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Customer Service						
OFFICE FURNITURE/FIXTURES/EQP	10-570- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Customer Service:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Total Capital Outlay:		\$0.00	\$500.00	\$500.00	0.000%	
Total Expense Objects:		\$83,656.78	\$207,500.00	\$214,900.00	3.600%	

Organizational Chart



Goal #1

Explore and continue to implement technology improvements to create more efficient billing processes and reports by implementing the hand held meter reading

system.

Assist in sound management of the City by providing accurate and timely utility billing.

Goal #2

Ensure the legal use of all City funds through an efficient system of financial security and internal control.

Performance Measures

- Encourage continued use of signing up for Bank Draft for payment of utility services, for timely and sufficient payment to account.
- Encourage the use of e-billing for utility bills.
- New utility customers fill out forms online through city website.

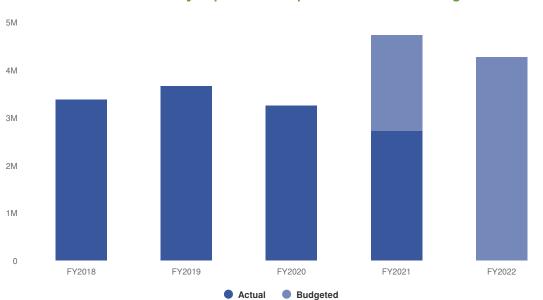


Non-Divisional Utility Department

Expenditures Summary

The Fiscal Year 2022 budget includes \$931,500 for the NTMWD Debt Service Interceptor; this is \$135,300 lower than Fiscal Year 2021. The Interceptor Debt Service is the City's pro-rata share of the debt incurred to design and construct the Buffalo Creek Interceptor. The interceptor is used to transport waste water to the NTMWD treatment plant.



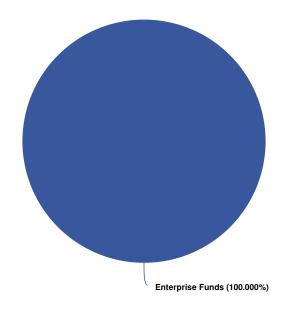


Non-Divisional Utility Department Proposed and Historical Budget vs. Actual

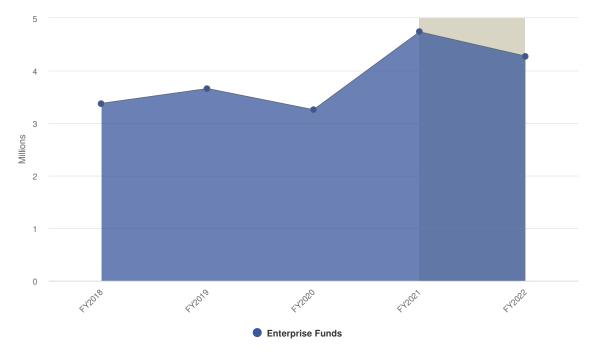


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

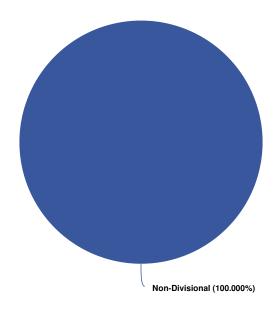


10-575-201 10-575-202 10-575-203 10-575-203 10-575-200 10-575-210 10-575-210	\$3,606.81 \$2,076.85 \$417.60 \$1,507.31 \$23,484.36	\$12,000.00 \$1,500.00 \$700.00 \$3,200.00	\$12,000.00 \$1,500.00 \$700.00 \$3,200.00	0.000% 0.000% 0.000%	
10-575- 202 10-575- 203 10-575- 204 10-575-210 10-575-	\$2,076.85 \$417.60 \$1,507.31	\$1,500.00 \$700.00	\$1,500.00	0.000%	
10-575- 202 10-575- 203 10-575- 204 10-575-210 10-575-	\$2,076.85 \$417.60 \$1,507.31	\$1,500.00 \$700.00	\$1,500.00	0.000%	
10-575- 202 10-575- 203 10-575- 204 10-575-210 10-575-	\$2,076.85 \$417.60 \$1,507.31	\$1,500.00 \$700.00	\$1,500.00	0.000%	
202 10-575- 203 10-575- 204 10-575-210 10-575-	\$417.60 \$1,507.31	\$700.00	\$700.00		
203 10-575- 204 10-575-210 10-575-	\$1,507.31			0.000%	
204 10-575-210 10-575-		\$3,200.00	\$3,200.00		-
10-575-	\$23,484.36			0.000%	
		\$23,500.00	\$23,500.00	0.000%	
	\$156.30	\$300.00	\$300.00	0.000%	
10-575-223	\$521.89	\$2,500.00	\$2,500.00	0.000%	
10-575- 224	\$5,164.10	\$23,000.00	\$23,000.00	0.000%	
10-575- 230	\$767.17	\$3,700.00	\$3,700.00	0.000%	
10-575- 250	\$680.99	\$2,000.00	\$2,000.00	0.000%	
10-575-251	\$52,267.77	\$80,000.00	\$80,000.00	0.000%	
10-575- 260	\$3,046.48	\$6,000.00	\$6,000.00	0.000%	
	\$93,697.63	\$158,400.00	\$158,400.00	0.000%	
10-575- 342	\$25,143.96	\$10,000.00	\$10,000.00	0.000%	
10-575- 343	\$56,731.35	\$144,000.00	\$122,000.00	-15.300%	
10-575- 360	\$554.46	\$1,500.00	\$1,500.00	0.000%	
10-575- 399	\$547.50	\$2,600.00	\$2,600.00	0.000%	
	\$82,977.27	\$158,100.00	\$136,100.00	-13.900%	
10-575- 443	\$75.00	\$20,000.00	\$20,000.00	0.000%	
	\$75.00	\$20,000.00	\$20,000.00	0.000%	
10-575-	\$4,354.23	\$33,000.00	\$15,000.00	-54.500%	
JUZ	\$4,354.23	\$33,000.00	\$15,000.00	-54.500%	
	10-575- 224 10-575- 230 10-575-251 10-575-251 10-575- 260 10-575- 342 10-575- 342 10-575- 360 10-575- 360 10-575- 360 10-575- 360 10-575- 399	10-575- \$\$5,164.10 10-575- \$\$767.17 230 \$\$767.17 10-575- \$\$680.99 250 \$\$52,267.77 10-575-251 \$\$52,267.77 10-575-251 \$\$3,046.48 10-575- \$\$3,046.48 10-575- \$\$3,046.48 10-575- \$\$3,046.48 10-575- \$\$56,731.35 342 \$\$56,731.35 10-575- \$\$56,731.35 343 \$\$554.46 10-575- \$\$547.50 360 \$\$547.50 10-575- \$\$547.50 399 \$\$547.50 10-575- \$\$555.4.46 10-575- \$\$547.50 399 \$\$547.50 10-575- \$\$75.00 443 \$\$75.00 443 \$\$1 10-575- \$\$4,354.23	10-575- 224 $\$5,164.10$ $\$23,000.00$ 10-575- 230 $\$767.17$ $\$3,700.00$ 10-575- 250 $\$680.99$ $\$2,000.00$ 10-575-251 $\$52,267.77$ $\$80,000.00$ 10-575-261 $\$3,046.48$ $\$6,000.00$ 10-575-270 $\$3,046.48$ $\$6,000.00$ 10-575-281 $\$3,046.48$ $\$10,000.00$ 10-575-291 $\$25,143.96$ $\$10,000.00$ 10-575-342 $\$25,143.96$ $\$10,000.00$ 10-575-343 $\$56,731.35$ $\$144,000.00$ 10-575-36 $\$554.46$ $\$1,500.00$ 10-575-36 $\$547.50$ $\$158,100.00$ 10-575-36 $\$547.50$ $\$158,100.00$ 10-575-36 $\$547.50$ $\$22,0,000.00$ 10-575-343 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$20,000.00$ 10-575-3443 $\$75.00$ $\$33,000.00$ 10-575-354443 $\$33,000.00$ $110-575-564443$ 10-575-544443 $\$33,000.00$ $110-575-5644443$ 10-575-54544443 $\$33,000.00$	10-575- 224 1 1 1 10-575- 230 \$\$767.17 \$\$3,700.00 \$\$3,700.00 10-575- 250 \$\$680.99 \$\$2,000.00 \$\$2,000.00 10-575- 250 \$\$52,267.77 \$\$80,000.00 \$\$80,000.00 10-575- 260 \$\$3,046.48 \$\$6,000.00 \$\$158,400.00 10-575- 260 \$\$3,046.48 \$\$10,000.00 \$\$158,400.00 10-575- 260 \$\$3,046.48 \$\$10,000.00 \$\$158,400.00 10-575- 260 \$\$25,143.96 \$\$10,000.00 \$\$10,000.00 10-575- 342 \$\$25,143.96 \$\$10,000.00 \$\$12,000.00 10-575- 343 \$\$56,731.35 \$\$144,000.00 \$\$12,000.00 10-575- 360 \$\$554.46 \$\$1,500.00 \$\$1,500.00 10-575- 360 \$\$557.47 \$\$158,100.00 \$\$136,100.00 10-575- 360 \$\$20,000.00 \$\$2,600.00 \$\$2,600.00 10-575- 360 \$\$20,000.00 \$\$20,000.00 \$\$20,000.00 10-575- 443 \$\$75.00 \$\$20,000.00 \$\$20,000.00 \$\$20,000.00 \$\$20,000.00	10-575- 224 \$\$5,164.10 \$23,000.00 \$23,000.00 \$23,000.00 10-575- 230 \$767.17 \$3,700.00 \$3,700.00 \$0.000% 10-575- 250 \$680.99 \$2,000.00 \$2,000.00 \$0.000% 10-575- 250 \$52,267.77 \$80,000.00 \$80,000.00 0.000% 10-575- 260 \$3,046.48 \$6,000.00 \$158,400.00 0.000% 10-575- 260 \$33,046.48 \$6,000.00 \$158,400.00 0.000% 10-575- 260 \$33,046.48 \$158,400.00 \$10,000.00 0.000% 10-575- 342 \$25,143.96 \$10,000.00 \$10,000.00 0.000% 10-575- 343 \$56,731.35 \$144,000.00 \$112,000.00 0.000% 10-575- 360 \$554.46 \$1,500.00 \$1,500.00 0.000% 10-575- 360 \$547.50 \$2,600.00 \$136,100.00 1.13.900% 10-575- 399 \$547.50 \$20,000.00 \$120,000.00 0.000% 10-575- 443 \$75.00 \$20,000.00 \$20,000.00 0.000% 10-575-

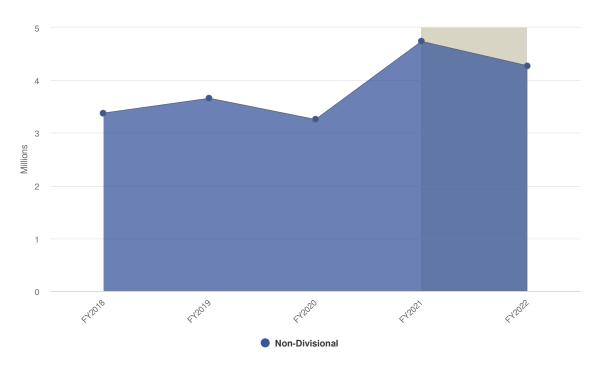
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
2013 CO PRINCIPAL	10-575-635	\$20,000.00	\$20,000.00	\$180,000.00	800.000%	
2013 CO - INTEREST	10-575- 636	\$122,500.00	\$244,700.00	\$241,700.00	-1.200%	
NTMWD DEBT SVC - INTERCEPTOR	10-575-641	\$518,217.00	\$1,066,800.00	\$931,500.00	-12.700%	
2015 G.O. REF. PRINCIPAL	10-575- 643	\$300,000.00	\$300,000.00	\$365,000.00	21.700%	
2015 G.O. REF. INTEREST	10-575- 644	\$26,339.25	\$49,700.00	\$42,900.00	-13.700%	
2017 REFUNDING PRINCIPAL	10-575- 645	\$635,000.00	\$635,000.00	\$310,000.00	-51.200%	
2017 REFUNDING INTEREST	10-575- 646	\$18,900.00	\$25,100.00	\$6,200.00	-75.300%	
2017 C O PRINCIPAL	10-575- 647	\$315,000.00	\$315,000.00	\$455,000.00	44.400%	
2017 C O INTEREST	10-575- 648	\$256,025.00	\$507,400.00	\$493,500.00	-2.700%	
2019 CO PID - PRINCIPAL	10-575-651	\$0.00	\$6,000.00	\$4,500.00	-25.000%	
2019 CO PID - INTEREST	10-575-652	\$2,810.66	\$5,700.00	\$4,100.00	-28.100%	
2019 CO - PRINCIPAL	10-575-653	\$30,150.00	\$3,900.00	\$3,700.00	-5.100%	
2019 CO - INTEREST	10-575- 654	\$1,874.59	\$3,700.00	\$3,300.00	-10.800%	
Total Debt Service:		\$2,246,816.50	\$3,183,000.00	\$3,041,400.00	-4.400%	
Other Sources						
TRANSFER TO GENERAL FUND	10-575-801	\$57,750.00	\$231,000.00	\$231,000.00	0.000%	
TRANSFER TO EQUIPMENT FUND	10-575- 803	\$139,050.00	\$556,200.00	\$556,200.00	0.000%	
TRANSFER TO CIP	10-575-811	\$100,000.00	\$400,000.00	\$119,800.00	-70.000%	
Total Other Sources:		\$296,800.00	\$1,187,200.00	\$907,000.00	-23.600%	
Total Water Utilities:		\$2,724,720.63	\$4,739,700.00	\$4,277,900.00	-9.700%	
Total Enterprise Funds:		\$2,724,720.63	\$4,739,700.00	\$4,277,900.00	-9.700%	

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

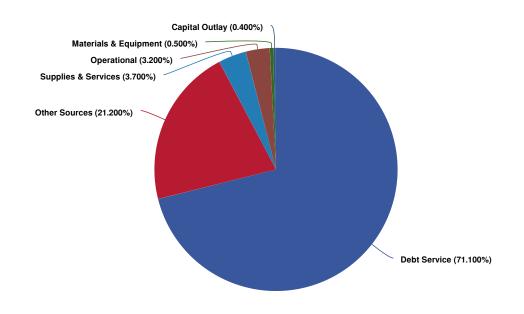


ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
xpenditures						
Non-Divisional						
Supplies & Services						
ELECTRIC SYSTEM	10-575-201	\$3,606.81	\$12,000.00	\$12,000.00	0.000%	
GAS SERVICE	10-575- 202	\$2,076.85	\$1,500.00	\$1,500.00	0.000%	
WATER SERVICE	10-575- 203	\$417.60	\$700.00	\$700.00	0.000%	
TELECOMMUNICATIONS	10-575- 204	\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
PROPERTY & LIABILITY INSURANCE	10-575-210	\$23,484.36	\$23,500.00	\$23,500.00	0.000%	
OFFICE SUPPLIES	10-575- 220	\$156.30	\$300.00	\$300.00	0.000%	
COMMUNITY CENTER	10-575-223	\$521.89	\$2,500.00	\$2,500.00	0.000%	
JANITORIAL SERVICE & SUPPLIES	10-575- 224	\$5,164.10	\$23,000.00	\$23,000.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	10-575- 230	\$767.17	\$3,700.00	\$3,700.00	0.000%	
BANK CHARGES	10-575- 250	\$680.99	\$2,000.00	\$2,000.00	0.000%	
TRANSACTION FEE CHARGES	10-575-251	\$52,267.77	\$80,000.00	\$80,000.00	0.000%	
STAFF DEVELOPMENT	10-575- 260	\$3,046.48	\$6,000.00	\$6,000.00	0.000%	
Total Supplies & Services:		\$93,697.63	\$158,400.00	\$158,400.00	0.000%	
Operational						
PROFESSIONAL FEES/CONSULTANTS	10-575- 342	\$25,143.96	\$10,000.00	\$10,000.00	0.000%	
COMPUTER MAINTENANCE SERVICES	10-575- 343	\$56,731.35	\$144,000.00	\$122,000.00	-15.300%	
OTHER OPERATIONAL SUPPLIES	10-575- 360	\$554.46	\$1,500.00	\$1,500.00	0.000%	
MISCELLANEOUS EXPENSE	10-575- 399	\$547.50	\$2,600.00	\$2,600.00	0.000%	
Total Operational:		\$82,977.27	\$158,100.00	\$136,100.00	-13.900%	
Materials & Equipment						
STRUCTURE REPAIR & MAINTENANCE	10-575- 443	\$75.00	\$20,000.00	\$20,000.00	0.000%	
Total Materials & Equipment:		\$75.00	\$20,000.00	\$20,000.00	0.000%	
Capital Outlay						
COMPUTER EQUIPMENT	10-575- 502	\$4,354.23	\$33,000.00	\$15,000.00	-54.500%	
Total Capital Outlay:		\$4,354.23	\$33,000.00	\$15,000.00	-54.500%	
Debt Service						

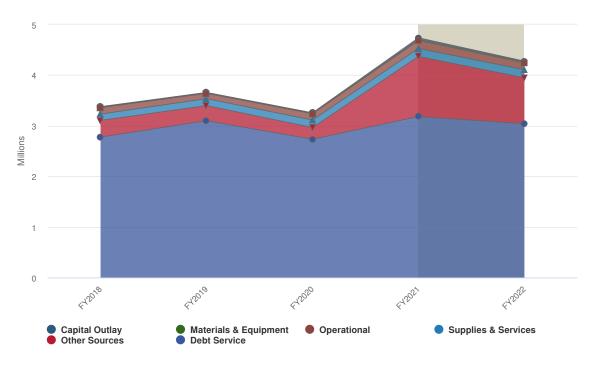
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
2013 CO PRINCIPAL	10-575-635	\$20,000.00	\$20,000.00	\$180,000.00	800.000%	
2013 CO - INTEREST	10-575- 636	\$122,500.00	\$244,700.00	\$241,700.00	-1.200%	
NTMWD DEBT SVC - INTERCEPTOR	10-575-641	\$518,217.00	\$1,066,800.00	\$931,500.00	-12.700%	
2015 G.O. REF. PRINCIPAL	10-575- 643	\$300,000.00	\$300,000.00	\$365,000.00	21.700%	
2015 G.O. REF. INTEREST	10-575- 644	\$26,339.25	\$49,700.00	\$42,900.00	-13.700%	
2017 REFUNDING PRINCIPAL	10-575- 645	\$635,000.00	\$635,000.00	\$310,000.00	-51.200%	
2017 REFUNDING INTEREST	10-575- 646	\$18,900.00	\$25,100.00	\$6,200.00	-75.300%	
2017 C O PRINCIPAL	10-575- 647	\$315,000.00	\$315,000.00	\$455,000.00	44.400%	
2017 C O INTEREST	10-575- 648	\$256,025.00	\$507,400.00	\$493,500.00	-2.700%	
2019 CO PID - PRINCIPAL	10-575-651	\$0.00	\$6,000.00	\$4,500.00	-25.000%	
2019 CO PID - INTEREST	10-575-652	\$2,810.66	\$5,700.00	\$4,100.00	-28.100%	
2019 CO - PRINCIPAL	10-575-653	\$30,150.00	\$3,900.00	\$3,700.00	-5.100%	
2019 CO - INTEREST	10-575- 654	\$1,874.59	\$3,700.00	\$3,300.00	-10.800%	
Total Debt Service:		\$2,246,816.50	\$3,183,000.00	\$3,041,400.00	-4.400%	
Other Sources						
TRANSFER TO GENERAL FUND	10-575-801	\$57,750.00	\$231,000.00	\$231,000.00	0.000%	
TRANSFER TO EQUIPMENT FUND	10-575- 803	\$139,050.00	\$556,200.00	\$556,200.00	0.000%	
TRANSFER TO CIP	10-575-811	\$100,000.00	\$400,000.00	\$119,800.00	-70.000%	
Total Other Sources:		\$296,800.00	\$1,187,200.00	\$907,000.00	-23.600%	
Total Non-Divisional:		\$2,724,720.63	\$4,739,700.00	\$4,277,900.00	-9.700%	
Total Expenditures:		\$2,724,720.63	\$4,739,700.00	\$4,277,900.00	-9.700%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Supplies & Services						
Electric Service						
Non-Divisional						
ELECTRIC SYSTEM	10-575-201	\$3,606.81	\$12,000.00	\$12,000.00	0.000%	
Total Non-Divisional:		\$3,606.81	\$12,000.00	\$12,000.00	0.000%	
Total Electric Service:		\$3,606.81	\$12,000.00	\$12,000.00	0.000%	
Gas Service						
Non-Divisional						
GAS SERVICE	10-575- 202	\$2,076.85	\$1,500.00	\$1,500.00	0.000%	
Total Non-Divisional:		\$2,076.85	\$1,500.00	\$1,500.00	0.000%	
Total Gas Service:		\$2,076.85	\$1,500.00	\$1,500.00	0.000%	
Water Service						
Non-Divisional						
WATER SERVICE	10-575- 203	\$417.60	\$700.00	\$700.00	0.000%	
Total Non-Divisional:		\$417.60	\$700.00	\$700.00	0.000%	
Total Water Service:		\$417.60	\$700.00	\$700.00	0.000%	
Telecommunications						
Non-Divisional						
TELECOMMUNICATIONS	10-575- 204	\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
Total Non-Divisional:		\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
Total Telecommunications:		\$1,507.31	\$3,200.00	\$3,200.00	0.000%	
Property & Liability Insurance						
Non-Divisional						
PROPERTY & LIABILITY INSURANCE	10-575-210	\$23,484.36	\$23,500.00	\$23,500.00	0.000%	
Total Non-Divisional:		\$23,484.36	\$23,500.00	\$23,500.00	0.000%	
Total Property & Liability Insurance:		\$23,484.36	\$23,500.00	\$23,500.00	0.000%	
Office Supplies						
Non-Divisional						
OFFICE SUPPLIES	10-575- 220	\$156.30	\$300.00	\$300.00	0.000%	
Total Non-Divisional:		\$156.30	\$300.00	\$300.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Community Center						
Non-Divisional						
COMMUNITY CENTER	10-575-223	\$521.89	\$2,500.00	\$2,500.00	0.000%	
Total Non-Divisional:		\$521.89	\$2,500.00	\$2,500.00	0.000%	
Total Community Center:		\$521.89	\$2,500.00	\$2,500.00	0.000%	
Janitorial Servcs & Supplies						
Non-Divisional						
JANITORIAL SERVICE & SUPPLIES	10-575- 224	\$5,164.10	\$23,000.00	\$23,000.00	0.000%	
Total Non-Divisional:		\$5,164.10	\$23,000.00	\$23,000.00	0.000%	
Total Janitorial Servcs & Supplies:		\$5,164.10	\$23,000.00	\$23,000.00	0.000%	
Dues/Subscriptions/Publication						
Non-Divisional						
DUES/SUBSCRIPTIONS/PUBLICATION	10-575- 230	\$767.17	\$3,700.00	\$3,700.00	0.000%	
Total Non-Divisional:		\$767.17	\$3,700.00	\$3,700.00	0.000%	
Total Dues/Subscriptions/Publication:		\$767.17	\$3,700.00	\$3,700.00	0.000%	
Bank Charges						
Non-Divisional						
BANK CHARGES	10-575- 250	\$680.99	\$2,000.00	\$2,000.00	0.000%	
Total Non-Divisional:		\$680.99	\$2,000.00	\$2,000.00	0.000%	
Total Bank Charges:		\$680.99	\$2,000.00	\$2,000.00	0.000%	
Transaction Fee Charges						
Non-Divisional						
TRANSACTION FEE CHARGES	10-575-251	\$52,267.77	\$80,000.00	\$80,000.00	0.000%	
Total Non-Divisional:		\$52,267.77	\$80,000.00	\$80,000.00	0.000%	
Total Transaction Fee Charges:		\$52,267.77	\$80,000.00	\$80,000.00	0.000%	
Staff Development						
Non-Divisional						
STAFF DEVELOPMENT	10-575- 260	\$3,046.48	\$6,000.00	\$6,000.00	0.000%	
Total Non-Divisional:		\$3,046.48	\$6,000.00	\$6,000.00	0.000%	
Total Staff Development:		\$3,046.48	\$6,000.00	\$6,000.00	0.000%	
Total Supplies & Services:		\$93,697.63	\$158,400.00	\$158,400.00	0.000%	

ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Operational						
Professional Fees/Consultants						
Non-Divisional						
PROFESSIONAL FEES/CONSULTANTS	10-575- 342	\$25,143.96	\$10,000.00	\$10,000.00	0.000%	
Total Non-Divisional:		\$25,143.96	\$10,000.00	\$10,000.00	0.000%	
Total Professional Fees/Consultants:		\$25,143.96	\$10,000.00	\$10,000.00	0.000%	
Computer Maintenance Services						
Non-Divisional						
COMPUTER MAINTENANCE SERVICES	10-575- 343	\$56,731.35	\$144,000.00	\$122,000.00	-15.300%	
Total Non-Divisional:		\$56,731.35	\$144,000.00	\$122,000.00	-15.300%	
Total Computer Maintenance Services:		\$56,731.35	\$144,000.00	\$122,000.00	-15.300%	
Other Operational Supplies						
Non-Divisional						
OTHER OPERATIONAL SUPPLIES	10-575- 360	\$554.46	\$1,500.00	\$1,500.00	0.000%	
Total Non-Divisional:		\$554.46	\$1,500.00	\$1,500.00	0.000%	
Total Other Operational Supplies:		\$554.46	\$1,500.00	\$1,500.00	0.000%	
Miscellaneous Expense						
Non-Divisional						
MISCELLANEOUS EXPENSE	10-575- 399	\$547.50	\$2,600.00	\$2,600.00	0.000%	
Total Non-Divisional:		\$547.50	\$2,600.00	\$2,600.00	0.000%	
Total Miscellaneous Expense:		\$547.50	\$2,600.00	\$2,600.00	0.000%	
Total Operational:		\$82,977.27	\$158,100.00	\$136,100.00	-13.900%	
Materials & Equipment						
Structure Repair & Maintenance						
Non-Divisional						
STRUCTURE REPAIR & MAINTENANCE	10-575- 443	\$75.00	\$20,000.00	\$20,000.00	0.000%	
Total Non-Divisional:		\$75.00	\$20,000.00	\$20,000.00	0.000%	
Total Structure Repair & Maintenance:		\$75.00	\$20,000.00	\$20,000.00	0.000%	
Total Materials & Equipment:		\$75.00	\$20,000.00	\$20,000.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Capital Outlay						
Computer Equipment						
Non-Divisional						
COMPUTER EQUIPMENT	10-575- 502	\$4,354.23	\$33,000.00	\$15,000.00	-54.500%	
Total Non-Divisional:		\$4,354.23	\$33,000.00	\$15,000.00	-54.500%	
Total Computer Equipment:		\$4,354.23	\$33,000.00	\$15,000.00	-54.500%	
Total Capital Outlay:		\$4,354.23	\$33,000.00	\$15,000.00	-54.500%	
Debt Service						
2013 Co Principal						
Non-Divisional						
2013 CO PRINCIPAL	10-575-635	\$20,000.00	\$20,000.00	\$180,000.00	800.000%	
Total Non-Divisional:		\$20,000.00	\$20,000.00	\$180,000.00	800.000%	
Total 2013 Co Principal:		\$20,000.00	\$20,000.00	\$180,000.00	800.000%	
2013 Co - Interest						
Non-Divisional						
2013 CO - INTEREST	10-575- 636	\$122,500.00	\$244,700.00	\$241,700.00	-1.200%	
Total Non-Divisional:		\$122,500.00	\$244,700.00	\$241,700.00	-1.200%	
Total 2013 Co - Interest:		\$122,500.00	\$244,700.00	\$241,700.00	-1.200%	
Ntmwd Debt Svc - Interceptor						
Non-Divisional						
NTMWD DEBT SVC - INTERCEPTOR	10-575-641	\$518,217.00	\$1,066,800.00	\$931,500.00	-12.700%	
Total Non-Divisional:		\$518,217.00	\$1,066,800.00	\$931,500.00	-12.700%	
Total Ntmwd Debt Svc - Interceptor:		\$518,217.00	\$1,066,800.00	\$931,500.00	-12.700%	
2015 G.O. Ref. Principal						
Non-Divisional						
2015 G.O. REF. PRINCIPAL	10-575- 643	\$300,000.00	\$300,000.00	\$365,000.00	21.700%	
Total Non-Divisional:		\$300,000.00	\$300,000.00	\$365,000.00	21.700%	
Total 2015 G.O. Ref. Principal:		\$300,000.00	\$300,000.00	\$365,000.00	21.700%	
2015 G.O. Ref. Interest						
Non-Divisional						
2015 G.O. REF. INTEREST	10-575- 644	\$26,339.25	\$49,700.00	\$42,900.00	-13.700%	
Total Non-Divisional:		\$26,339.25	\$49,700.00	\$42,900.00	-13.700%	

me	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	N
Total 2015 G.O. Ref. Interest:		\$26,339.25	\$49,700.00	\$42,900.00	-13.700%	
2017 Refunding Principal						
Non-Divisional						
2017 REFUNDING PRINCIPAL	10-575- 645	\$635,000.00	\$635,000.00	\$310,000.00	-51.200%	
Total Non-Divisional:		\$635,000.00	\$635,000.00	\$310,000.00	-51.200%	
Total 2017 Refunding Principal:		\$635,000.00	\$635,000.00	\$310,000.00	-51.200%	
2017 Refunding Interest						
Non-Divisional						
2017 REFUNDING INTEREST	10-575- 646	\$18,900.00	\$25,100.00	\$6,200.00	-75.300%	
Total Non-Divisional:		\$18,900.00	\$25,100.00	\$6,200.00	-75.300%	
Total 2017 Refunding Interest:		\$18,900.00	\$25,100.00	\$6,200.00	-75.300%	
2017 C O Principal						
Non-Divisional						
2017 C O PRINCIPAL	10-575- 647	\$315,000.00	\$315,000.00	\$455,000.00	44.400%	
Total Non-Divisional:		\$315,000.00	\$315,000.00	\$455,000.00	44.400%	
Total 2017 C O Principal:		\$315,000.00	\$315,000.00	\$455,000.00	44.400%	
2017 C O Interest						
Non-Divisional						
2017 C O INTEREST	10-575- 648	\$256,025.00	\$507,400.00	\$493,500.00	-2.700%	
Total Non-Divisional:		\$256,025.00	\$507,400.00	\$493,500.00	- 2.700 %	
Total 2017 C O Interest:		\$256,025.00	\$507,400.00	\$493,500.00	-2.700%	
2019 Co Pid - Principal						
Non-Divisional						
2019 CO PID - PRINCIPAL	10-575-651	\$0.00	\$6,000.00	\$4,500.00	-25.000%	
Total Non-Divisional:		\$0.00	\$6,000.00	\$4,500.00	-25.000%	
Total 2019 Co Pid - Principal:		\$0.00	\$6,000.00	\$4,500.00	-25.000%	
2019 Co Pid - Interest						
Non-Divisional						
2019 CO PID - INTEREST	10-575-652	\$2,810.66	\$5,700.00	\$4,100.00	-28.100%	
Total Non-Divisional:		\$2,810.66	\$5,700.00	\$4,100.00	-28.100%	
Total 2019 Co Pid - Interest:		\$2,810.66	\$5,700.00	\$4,100.00	-28.100%	
2019 Co - Principal						\vdash

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Non-Divisional						
2019 CO - PRINCIPAL	10-575-653	\$30,150.00	\$3,900.00	\$3,700.00	-5.100%	
Total Non-Divisional:		\$30,150.00	\$3,900.00	\$3,700.00	-5.100%	
Total 2019 Co - Principal:		\$30,150.00	\$3,900.00	\$3,700.00	-5.100%	
2019 Co - Interest						
Non-Divisional						
2019 CO - INTEREST	10-575- 654	\$1,874.59	\$3,700.00	\$3,300.00	-10.800%	
Total Non-Divisional:		\$1,874.59	\$3,700.00	\$3,300.00	-10.800%	
Total 2019 Co - Interest:		\$1,874.59	\$3,700.00	\$3,300.00	-10.800%	
Total Debt Service:		\$2,246,816.50	\$3,183,000.00	\$3,041,400.00	-4.400%	
Other Sources						
Transfer To General Fund						
Non-Divisional						
TRANSFER TO GENERAL FUND	10-575-801	\$57,750.00	\$231,000.00	\$231,000.00	0.000%	
Total Non-Divisional:		\$57,750.00	\$231,000.00	\$231,000.00	0.000%	
Total Transfer To General Fund:		\$57,750.00	\$231,000.00	\$231,000.00	0.000%	
Trnsfr To Equip Replacmnt Fund						
Non-Divisional						
TRANSFER TO EQUIPMENT FUND	10-575- 803	\$139,050.00	\$556,200.00	\$556,200.00	0.000%	
Total Non-Divisional:		\$139,050.00	\$556,200.00	\$556,200.00	0.000%	
Total Trnsfr To Equip Replacmnt Fund:		\$139,050.00	\$556,200.00	\$556,200.00	0.000%	
Transfer To Cip						
Non-Divisional						
TRANSFER TO CIP	10-575-811	\$100,000.00	\$400,000.00	\$119,800.00	-70.000%	
Total Non-Divisional:		\$100,000.00	\$400,000.00	\$119,800.00	-70.000%	
Total Transfer To Cip:		\$100,000.00	\$400,000.00	\$119,800.00	-70.000%	
Total Other Sources:		\$296,800.00	\$1,187,200.00	\$907,000.00	-23.600%	
Total Expense Objects:		\$2,724,720.63	\$4,739,700.00	\$4,277,900.00	-9.700%	

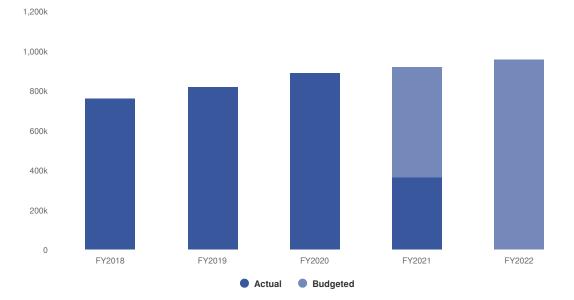
Solid Waste Department

The Solid Waste Fund contracts with a firm to collect waste and recyclables for disposal at the designated landfill or recycling facility.

Expenditures Summary



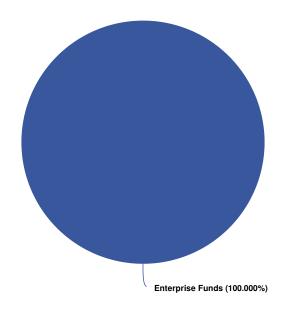
Solid Waste Department Proposed and Historical Budget vs. Actual



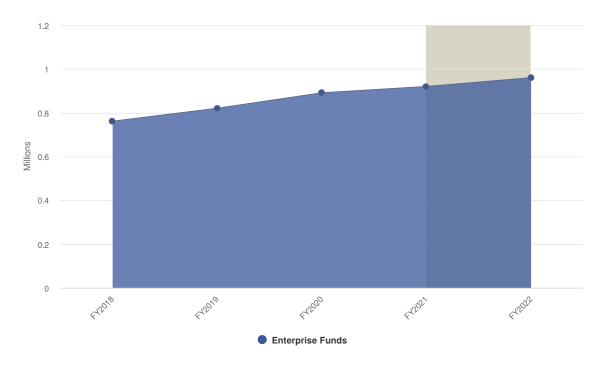


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



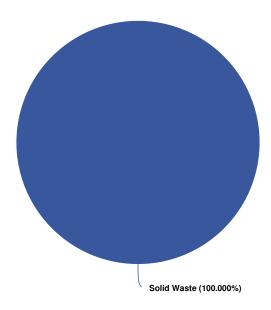
Name	Account ID	FY2021 Actual	FY2022 Budgeted	5	
Enterprise Funds					



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Solid Waste Fund						
Operational						
COMMODITY PURCHASE	25-579- 300	\$326,914.54	\$800,100.00	\$834,800.00	4.300%	
HAZARDOUS WASTE PROGRAM	25-579-301	\$16,970.58	\$40,000.00	\$45,400.00	13.500%	
MISCELLANEOUS EXPENSE	25-579- 399	\$1,599.88	\$0.00	\$0.00	0.000%	
Total Operational:		\$345,485.00	\$840,100.00	\$880,200.00	4.800%	
Other Sources						
TRANSFER TO GENERAL FUND	25-579- 801	\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
TRANSFER TO UTILITY FUND	25-579- 810	\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
Total Other Sources:		\$20,000.00	\$80,000.00	\$80,000.00	0.000%	
Total Solid Waste Fund:		\$365,485.00	\$920,100.00	\$960,200.00	4.400%	
Total Enterprise Funds:		\$365,485.00	\$920,100.00	\$960,200.00	4.400%	

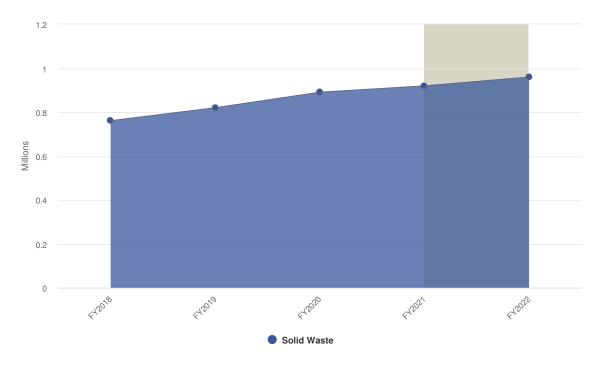
Expenditures by Function

Budgeted Expenditures by Function





Budgeted and Historical Expenditures by Function



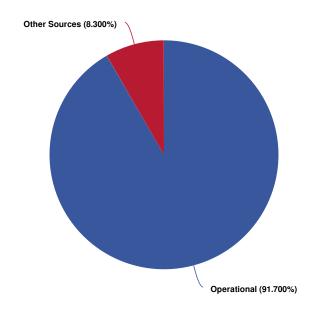
Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Solid Waste						
Operational						
COMMODITY PURCHASE	25-579- 300	\$326,914.54	\$800,100.00	\$834,800.00	4.300%	
HAZARDOUS WASTE PROGRAM	25-579-301	\$16,970.58	\$40,000.00	\$45,400.00	13.500%	
MISCELLANEOUS EXPENSE	25-579- 399	\$1,599.88	\$0.00	\$0.00	0.000%	
Total Operational:		\$345,485.00	\$840,100.00	\$880,200.00	4.800%	
Other Sources						
TRANSFER TO GENERAL FUND	25-579- 801	\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
TRANSFER TO UTILITY FUND	25-579- 810	\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
Total Other Sources:		\$20,000.00	\$80,000.00	\$80,000.00	0.000%	
Total Solid Waste:		\$365,485.00	\$920,100.00	\$960,200.00	4.400%	
Total Expenditures:		\$365,485.00	\$920,100.00	\$960,200.00	4.400%	

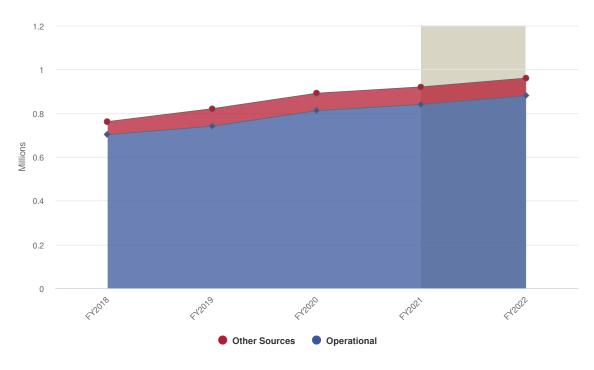
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Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Operational						
Commodity Purchase						
Solid Waste						
COMMODITY PURCHASE	25-579- 300	\$326,914.54	\$800,100.00	\$834,800.00	4.300%	
Total Solid Waste:		\$326,914.54	\$800,100.00	\$834,800.00	4.300%	
Total Commodity Purchase:		\$326,914.54	\$800,100.00	\$834,800.00	4.300%	
Hazardous Waste Program						
Solid Waste						
HAZARDOUS WASTE PROGRAM	25-579-301	\$16,970.58	\$40,000.00	\$45,400.00	13.500%	
Total Solid Waste:		\$16,970.58	\$40,000.00	\$45,400.00	13.500%	
Total Hazardous Waste Program:		\$16,970.58	\$40,000.00	\$45,400.00	13.500%	
Miscellaneous Expense						
Solid Waste						
MISCELLANEOUS EXPENSE	25-579- 399	\$1,599.88	\$0.00	\$0.00	0.000%	
Total Solid Waste:		\$1,599.88	\$0.00	\$0.00	0.000%	
Total Miscellaneous Expense:		\$1,599.88	\$0.00	\$0.00	0.000%	
Total Operational:		\$345,485.00	\$840,100.00	\$880,200.00	4.800%	
Other Sources						
Transfer To General Fund						
Solid Waste						
TRANSFER TO GENERAL FUND	25-579- 801	\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
Total Solid Waste:		\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
Total Transfer To General Fund:		\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
Transfer To Utility Fund						
Solid Waste						
TRANSFER TO UTILITY FUND	25-579- 810	\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
Total Solid Waste:		\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
Total Transfer To Utility Fund:		\$10,000.00	\$40,000.00	\$40,000.00	0.000%	
Total Other Sources:		\$20,000.00	\$80,000.00	\$80,000.00	0.000%	
Total Expense Objects:		\$365,485.00	\$920,100.00	\$960,200.00	4.400 %	

Heath Economic Development Corporation

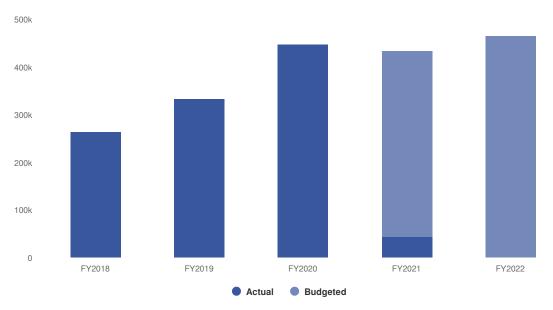
The 4A Sales Tax is primarily intended for manufacturing and industrial development, and cities may use the money raised by this sales tax to acquire land, m buildings, equipment, facilities, expenditures, targeted infrastructure and improvements for purposes related to: (1) manufacturing and industrial facilities, recycling facilities, distribution centers, small warehouse facilities; (2) research and development facilities, regional or national corporate headquarters facilities, primary job training facilities for use by institutions of higher education, job training classes; (3) a general aviation business service airport that is an integral part of an industrial park; (4) certain infratrucute improvements which promote or develop new or expanded business enterprises; (5) port-related facilities to support waterborne commerce; and (6) maintenance and operating costs associated with projects.

Expenditures Summary

The CIP Parks & Trails transfer is \$127,000 for Fiscal Year 2022; this is 25% of the actual sales tax revenue in Fiscal Year 2020.



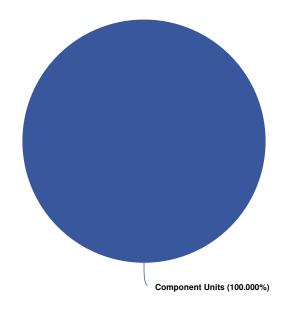
Heath Economic Development Corporation Proposed and Historical Budget vs. Actual



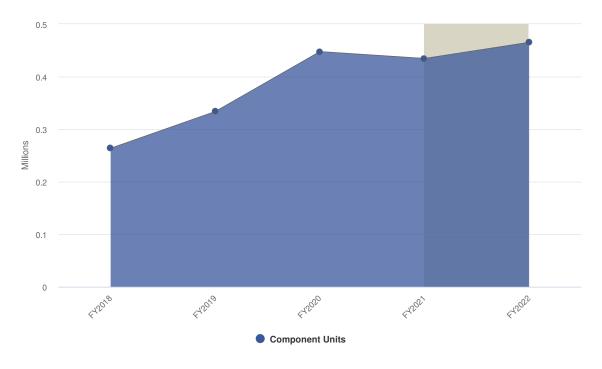


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



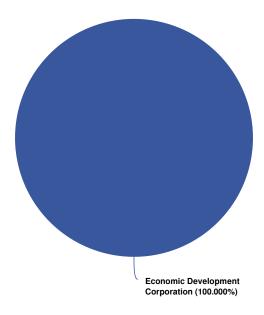
Name Account ID	FY2021 Actual	FY2021 Budgeted		FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
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Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Component Units						
Heath Economic Dev Corp						
Personnel						
SALARIES	80-580- 101	\$0.00	\$42,500.00	\$62,500.00	47.100%	
HEALTH INSURANCE	80-580- 102	\$0.00	\$7,500.00	\$7,300.00	-2.700%	
FICA	80-580- 105	\$0.00	\$3,300.00	\$4,800.00	45.500%	
RETIREMENT (TMRS)	80-580- 106	\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Personnel:		\$0.00	\$58,300.00	\$82,200.00	41.000%	
Supplies & Services						
TELECOMMUNICATIONS	80-580- 204	\$239.79	\$600.00	\$600.00	0.000%	
OFFICE SUPPLIES	80-580- 220	\$38.35	\$200.00	\$200.00	0.000%	
PRINTING & PHOTO	80-580- 222	\$272.00	\$1,000.00	\$1,000.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	80-580- 230	\$1,559.28	\$5,500.00	\$5,500.00	0.000%	
CONFERENCES & TRAINING	80-580- 231	\$0.00	\$2,500.00	\$2,500.00	0.000%	
TRAVEL, MEALS & LODGING	80-580- 232	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Supplies & Services:		\$2,109.42	\$12,300.00	\$12,300.00	0.000%	
Operational						
FILING FEES	80-580- 310	\$0.00	\$200.00	\$200.00	0.000%	
LEGAL PUBLICATIONS/ADVERTISING	80-580-311	\$0.00	\$2,000.00	\$2,000.00	0.000%	
LEGAL SERVICES	80-580- 341	\$597.75	\$15,000.00	\$15,000.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	80-580- 342	\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
PROMOTIONAL (HEDC)	80-580- 366	\$5,513.90	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$13,611.65	\$73,300.00	\$52,700.00	-28.100%	
Capital Outlay						
OFFICE FURNITURE/FIXTURE/EQUIP	80-580- 501	\$0.00	\$500.00	\$500.00	0.000%	
ECO DEV GRANT DISBURSEMENT	80-580- 525	\$0.00	\$150,000.00	\$150,000.00	0.000%	
CAPITAL IMPROVEMENTS	80-580- 550	\$78.81	\$0.00	\$0.00	0.000%	
Total Capital Outlay:		\$78.81	\$150,500.00	\$150,500.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Debt Service						
2013 REFUNDING - PRINCIPAL	80-580- 633	\$20,000.00	\$20,000.00	\$20,000.00	0.000%	
2013 REFUNDING - INTEREST	80-580- 634	\$1,300.00	\$2,300.00	\$1,700.00	-26.100%	
Total Debt Service:		\$21,300.00	\$22,300.00	\$21,700.00	-2.700%	
Other Sources						
TRANSFER TO GENERAL FUND	80-580- 801	\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
TRANSFER TO CIP FUND	80-580- 802	\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Other Sources:		\$6,272.19	\$118,000.00	\$146,000.00	23.700%	
Total Heath Economic Dev Corp:		\$43,372.07	\$434,700.00	\$465,400.00	7.100%	
Total Component Units:		\$43,372.07	\$434,700.00	\$465,400.00	7.100%	

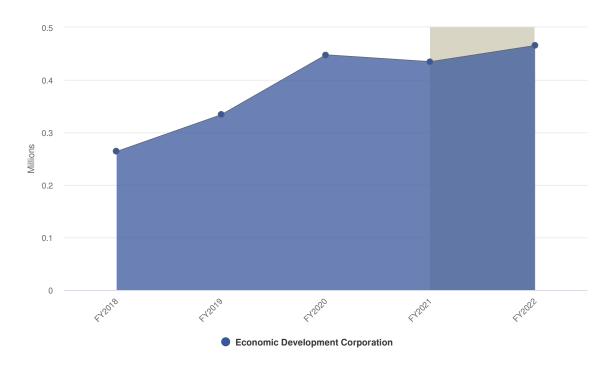
Expenditures by Function

Budgeted Expenditures by Function









Grey background indicates budgeted figures.

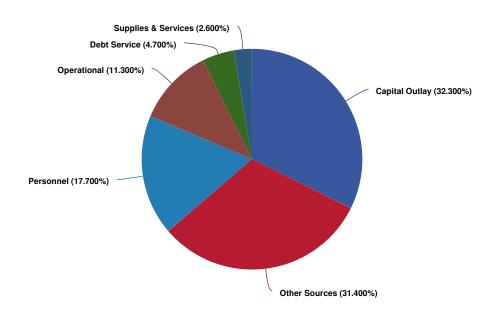
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Economic Development Corporation						
Personnel						
SALARIES	80-580- 101	\$0.00	\$42,500.00	\$62,500.00	47.100%	
HEALTH INSURANCE	80-580- 102	\$0.00	\$7,500.00	\$7,300.00	-2.700%	
FICA	80-580- 105	\$0.00	\$3,300.00	\$4,800.00	45.500%	
RETIREMENT (TMRS)	80-580- 106	\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Personnel:		\$0.00	\$58,300.00	\$82,200.00	41.000%	
Supplies & Services						
TELECOMMUNICATIONS	80-580- 204	\$239.79	\$600.00	\$600.00	0.000%	
OFFICE SUPPLIES	80-580- 220	\$38.35	\$200.00	\$200.00	0.000%	
PRINTING & PHOTO	80-580- 222	\$272.00	\$1,000.00	\$1,000.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	80-580- 230	\$1,559.28	\$5,500.00	\$5,500.00	0.000%	

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
CONFERENCES & TRAINING	80-580- 231	\$0.00	\$2,500.00	\$2,500.00	0.000%	
TRAVEL, MEALS & LODGING	80-580- 232	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Supplies & Services:		\$2,109.42	\$12,300.00	\$12,300.00	0.000%	
Operational						
FILING FEES	80-580- 310	\$0.00	\$200.00	\$200.00	0.000%	
LEGAL PUBLICATIONS/ADVERTISING	80-580-311	\$0.00	\$2,000.00	\$2,000.00	0.000%	
LEGAL SERVICES	80-580- 341	\$597.75	\$15,000.00	\$15,000.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	80-580- 342	\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
PROMOTIONAL (HEDC)	80-580- 366	\$5,513.90	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$13,611.65	\$73,300.00	\$52,700.00	-28.100%	
Carital Outlow						
Capital Outlay	80-580-					
OFFICE FURNITURE/FIXTURE/EQUIP	501	\$0.00	\$500.00	\$500.00	0.000%	
ECO DEV GRANT DISBURSEMENT	80-580- 525	\$0.00	\$150,000.00	\$150,000.00	0.000%	
CAPITAL IMPROVEMENTS	80-580- 550	\$78.81	\$0.00	\$0.00	0.000%	
Total Capital Outlay:		\$78.81	\$150,500.00	\$150,500.00	0.000%	
Debt Service						
2013 REFUNDING - PRINCIPAL	80-580- 633	\$20,000.00	\$20,000.00	\$20,000.00	0.000%	
2013 REFUNDING - INTEREST	80-580- 634	\$1,300.00	\$2,300.00	\$1,700.00	-26.100%	
Total Debt Service:		\$21,300.00	\$22,300.00	\$21,700.00	-2.700%	
Other Courses						
Other Sources	80-580-					
TRANSFER TO GENERAL FUND	80-580-	\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
TRANSFER TO CIP FUND	80-580- 802	\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Other Sources:		\$6,272.19	\$118,000.00	\$146,000.00	23.700%	
Total Economic Development Corporation:		\$43,372.07	\$434,700.00	\$465,400.00	7.100%	
			.	* / *		
Total Expenditures:		\$43,372.07	\$434,700.00	\$465,400.00	7.100%	

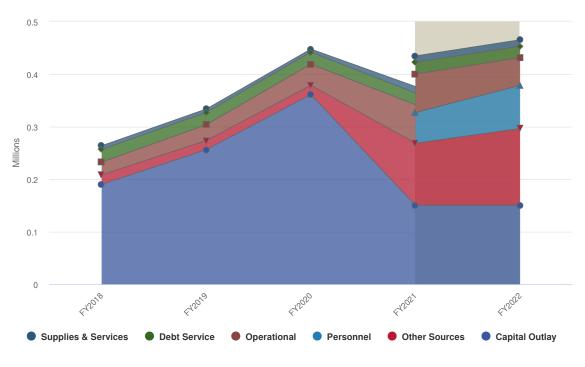
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Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Personnel						
Salaries						
Economic Development Corporation						
SALARIES	80-580- 101	\$0.00	\$42,500.00	\$62,500.00	47.100%	
Total Economic Development Corporation:		\$0.00	\$42,500.00	\$62,500.00	47.100%	
Total Salaries:		\$0.00	\$42,500.00	\$62,500.00	47.100%	
Health Insurance						
Economic Development Corporation						
HEALTH INSURANCE	80-580- 102	\$0.00	\$7,500.00	\$7,300.00	-2.700%	
Total Economic Development Corporation:		\$0.00	\$7,500.00	\$7,300.00	-2.700%	
Total Health Insurance:		\$0.00	\$7,500.00	\$7,300.00	-2.700%	
Fica						
Economic Development Corporation						
FICA	80-580- 105	\$0.00	\$3,300.00	\$4,800.00	45.500%	
Total Economic Development Corporation:		\$0.00	\$3,300.00	\$4,800.00	45.500%	
Total Fica:		\$0.00	\$3,300.00	\$4,800.00	45.500%	
Retirement (Tmrs)						
Economic Development Corporation						
RETIREMENT (TMRS)	80-580- 106	\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Economic Development Corporation:		\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Retirement (Tmrs):		\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Personnel:		\$0.00	\$58,300.00	\$82,200.00	41.000%	
Supplies & Services						
Telecommunications						
Economic Development Corporation						
TELECOMMUNICATIONS	80-580- 204	\$239.79	\$600.00	\$600.00	0.000%	

me	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Total Economic Development Corporation:		\$239.79	\$600.00	\$600.00	0.000%	
Total Telecommunications:		\$239.79	\$600.00	\$600.00	0.000%	
Office Supplies						
Economic Development Corporation						
OFFICE SUPPLIES	80-580- 220	\$38.35	\$200.00	\$200.00	0.000%	
Total Economic Development Corporation:		\$38.35	\$200.00	\$200.00	0.000%	
Total Office Supplies:		\$38.35	\$200.00	\$200.00	0.000%	
Printing & Photo						
Economic Development Corporation						
PRINTING & PHOTO	80-580- 222	\$272.00	\$1,000.00	\$1,000.00	0.000%	
Total Economic Development Corporation:		\$272.00	\$1,000.00	\$1,000.00	0.000%	
Total Printing & Photo:		\$272.00	\$1,000.00	\$1,000.00	0.000%	
Dues/Subscriptions/Publication						
Economic Development Corporation						
DUES/SUBSCRIPTIONS/PUBLICATION	80-580- 230	\$1,559.28	\$5,500.00	\$5,500.00	0.000%	
Total Economic Development Corporation:		\$1,559.28	\$5,500.00	\$5,500.00	0.000%	
Total Dues/Subscriptions/Publication:		\$1,559.28	\$5,500.00	\$5,500.00	0.000%	
Conferences & Training						
Economic Development Corporation						
CONFERENCES & TRAINING	80-580- 231	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Economic Development Corporation:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Conferences & Training:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Travel, Meals & Lodging						
Economic Development Corporation						
TRAVEL, MEALS & LODGING	80-580- 232	\$0.00	\$2,500.00	\$2,500.00	0.000%	

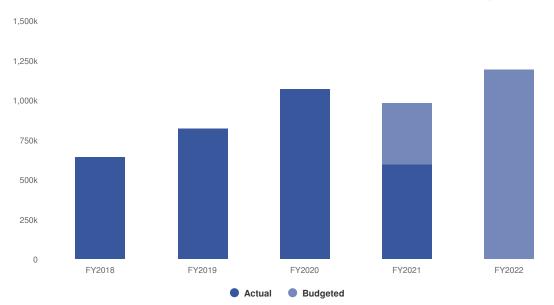
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Not
Total Economic Development Corporation:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Supplies & Services:		\$2,109.42	\$12,300.00	\$12,300.00	0.000%	
Operational						
Filing Fees						
Economic Development Corporation						
FILING FEES	80-580- 310	\$0.00	\$200.00	\$200.00	0.000%	
Total Economic Development Corporation:		\$0.00	\$200.00	\$200.00	0.000%	
Total Filing Fees:		\$0.00	\$200.00	\$200.00	0.000%	
Legal Publications/Advertising						
Economic Development Corporation						
LEGAL PUBLICATIONS/ADVERTISING	80-580-311	\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Economic Development Corporation:		\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Legal Publications/Advertising:		\$0.00	\$2,000.00	\$2,000.00	0.000%	
Legal Services						
Economic Development Corporation						
LEGAL SERVICES	80-580- 341	\$597.75	\$15,000.00	\$15,000.00	0.000%	
Total Economic Development Corporation:		\$597.75	\$15,000.00	\$15,000.00	0.000%	
Total Legal Services:		\$597.75	\$15,000.00	\$15,000.00	0.000%	
Professional Fees/Consultants						
Economic Development Corporation						
PROFESSIONAL FEES/CONSULTANTS	80-580- 342	\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
Total Economic Development Corporation:		\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
Total Professional Fees/Consultants:		\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
Promotional						
Economic Development Corporation						

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
PROMOTIONAL (HEDC)	80-580- 366	\$5,513.90	\$15,000.00	\$15,000.00	0.000%	
Total Economic Development Corporation:		\$5,513.90	\$15,000.00	\$15,000.00	0.000%	
Total Promotional:		\$5,513.90	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$13,611.65	\$73,300.00	\$52,700.00	-28.100%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Economic Development Corporation						
OFFICE FURNITURE/FIXTURE/EQUIP	80-580- 501	\$0.00	\$500.00	\$500.00	0.000%	
Total Economic Development Corporation:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Eco Dev Grant Disbursement						
Economic Development Corporation						
ECO DEV GRANT DISBURSEMENT	80-580- 525	\$0.00	\$150,000.00	\$150,000.00	0.000%	
Total Economic Development Corporation:		\$0.00	\$150,000.00	\$150,000.00	0.000%	
Total Eco Dev Grant Disbursement:		\$0.00	\$150,000.00	\$150,000.00	0.000%	
Cwip						
Economic Development Corporation						
CAPITAL IMPROVEMENTS	80-580- 550	\$78.81	\$0.00	\$0.00	0.000%	
Total Economic Development Corporation:		\$78.81	\$0.00	\$0.00	0.000%	
Total Cwip:		\$78.81	\$0.00	\$0.00	0.000%	
Total Capital Outlay:		\$78.81	\$150,500.00	\$150,500.00	0.000%	
Debt Service						
2013 Refunding - Principal						
Economic Development Corporation						
2013 REFUNDING - PRINCIPAL	80-580- 633	\$20,000.00	\$20,000.00	\$20,000.00	0.000%	
Total Economic Development Corporation:		\$20,000.00	\$20,000.00	\$20,000.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Total 2013 Refunding - Principal:		\$20,000.00	\$20,000.00	\$20,000.00	0.000%	
2013 Refunding - Interest						
Economic Development Corporation						
2013 REFUNDING - INTEREST	80-580- 634	\$1,300.00	\$2,300.00	\$1,700.00	-26.100%	
Total Economic Development Corporation:		\$1,300.00	\$2,300.00	\$1,700.00	-26.100%	
Total 2013 Refunding - Interest:		\$1,300.00	\$2,300.00	\$1,700.00	-26.100%	
Total Debt Service:		\$21,300.00	\$22,300.00	\$21,700.00	-2.700%	
Other Sources						
Transfer To General Fund						
Economic Development Corporation						
TRANSFER TO GENERAL FUND	80-580- 801	\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
Total Economic Development Corporation:		\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
Total Transfer To General Fund:		\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
Transfer To Cip Fund						
Economic Development Corporation						
TRANSFER TO CIP FUND	80-580- 802	\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Economic Development Corporation:		\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Transfer To Cip Fund:		\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Other Sources:		\$6,272.19	\$118,000.00	\$146,000.00	23.700%	
Total Expense Objects:		\$43,372.07	\$434,700.00	\$465,400.00	7.100%	

Revenues Summary

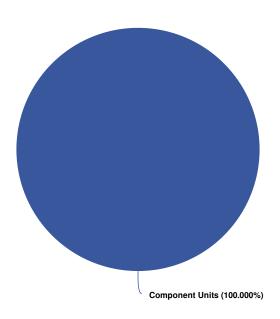




Heath Economic Development Corporation Proposed and Historical Budget vs. Actual

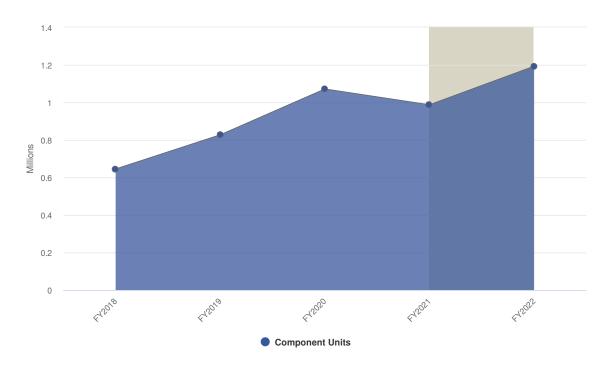
Revenue by Fund

2022 Revenue by Fund





Budgeted and Historical 2022 Revenue by Fund

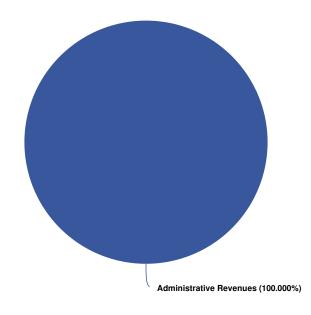


Grey background indicates budgeted figures.

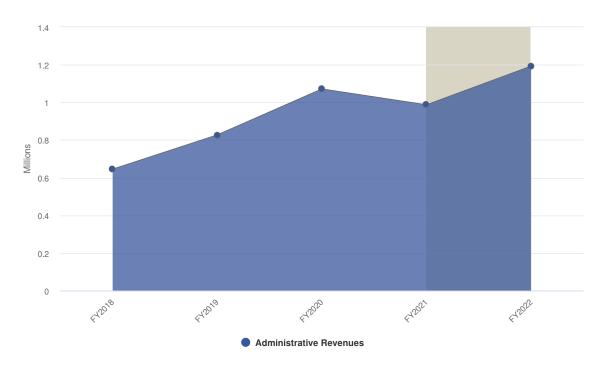
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Component Units						
Heath Economic Dev Corp						
Administrative Revenues						
SALES TAX	80-4101	\$288,182.63	\$450,000.00	\$566,500.00	25.900%	
INTEREST EARNED	80-4106	\$765.42	\$18,000.00	\$1,000.00	-94.400%	
SOUTHRIDGE PAYBACK	80-4108	\$9,559.72	\$24,300.00	\$29,000.00	19.300%	
Total Administrative Revenues:		\$298,507.77	\$492,300.00	\$596,500.00	21.200%	
Total Heath Economic Dev Corp:		\$298,507.77	\$492,300.00	\$596,500.00	21.200%	
Heath Benefits Corp						
Administrative Revenues						
SALES TAX	85-4101	\$288,182.58	\$450,000.00	\$566,500.00	25.900%	
INTEREST EARNED	85-4106	\$882.81	\$21,000.00	\$1,000.00	-95.200%	
SOUTHRIDGE PAYBACK	85-4108	\$9,559.72	\$24,300.00	\$29,000.00	19.300%	
Total Administrative Revenues:		\$298,625.11	\$495,300.00	\$596,500.00	20.400%	
Total Heath Benefits Corp:		\$298,625.11	\$495,300.00	\$596,500.00	20.400%	
Total Component Units:		\$597,132.88	\$987,600.00	\$1,193,000.00	20.800%	

Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Name	Account ID	FY2021 Actual		5	
Revenue Source					

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Administrative Revenues						
Sales Tax						
SALES TAX	80-4101	\$288,182.63	\$450,000.00	\$566,500.00	25.900%	
SALES TAX	85-4101	\$288,182.58	\$450,000.00	\$566,500.00	25.900%	
Total Sales Tax:		\$576,365.21	\$900,000.00	\$1,133,000.00	25.900%	
Interest Earned						
INTEREST EARNED	80-4106	\$765.42	\$18,000.00	\$1,000.00	-94.400%	
INTEREST EARNED	85-4106	\$882.81	\$21,000.00	\$1,000.00	-95.200%	
Total Interest Earned:		\$1,648.23	\$39,000.00	\$2,000.00	-94.900%	
Franchise Fee Peg						
SOUTHRIDGE PAYBACK	80-4108	\$9,559.72	\$24,300.00	\$29,000.00	19.300%	
SOUTHRIDGE PAYBACK	85-4108	\$9,559.72	\$24,300.00	\$29,000.00	19.300%	
Total Franchise Fee Peg:		\$19,119.44	\$48,600.00	\$58,000.00	19.300%	
Total Administrative Revenues:		\$597,132.88	\$987,600.00	\$1,193,000.00	20.800%	
Total Revenue Source:		\$597,132.88	\$987,600.00	\$1,193,000.00	20.800%	

Organizational Chart

Goal #1

Expand both online and brick and mortar sales tax dollars captured by the City of Heath EDC. Continue to enhance the quality of life and image of Heath by dedicating 25% of annual sales tax revenue to Park/Community Improvement CIP.

Goal #2

Complete the Master Plan for the Towne Center Overaly District by the fall of 2021.

Performance Measures

- Launched the Master Plan Project for the Town Center Overlay District.
- Funded the Town Center Overlay District project.
- Concluded the 2020 Local Business Stimulus Program with 100% loan forgiveness achieved for all participating businesses.
- Ongoing "Shop Local Online and In town" marketing as well as business support such as hiring promotions.

Heath Municipal Benefits Corporations

The 4B Sales tax provides cities with a wider range of uses for the tax revenues because it is intended to give communities an opportunity to undertake a project for quality of life improvmeens, including economic development what will attract and retain primary employers. Cities may use money raised by this sales tax for a wide variety of projects defined in 4A or found by the board of directors to be required suitable for use for: (1) professional and amateur sports (including children's sports) and athletic facilities; tourism and entertainment facilities; convention and public park purposes and events (including stadiums, ballparks, auditoriums, amphitheaters, concert halls, parks and open space improvements, museums, exhibition facilities; (2) related store, restaurant, concession, parking and transportation facilities; (3) related street, water and sewer facilities; and (4) affordable housing.

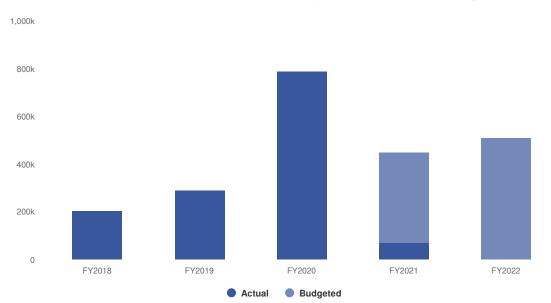
To promote and develop new and expand business enterprises that create or retain primary jobs, a city may provide: (1) public safety facilities; (2) recycling facilities; (3) streets and roads; (4) drainage and related improvements; (5) demolition of existing structures; (6) general municipally owned improvements; (7) maintenance and operating costs associated with projects; and (8) any other project that the board determines will contribute to the promotion or development of new or expanded business enterprises that create or retain primary jobs.

Expenditures Summary

The CIP Parks & Trails transfer is \$127,000 for Fiscal Year 2022; this is 25% of the actual sales tax revenue in Fiscal Year 2020.



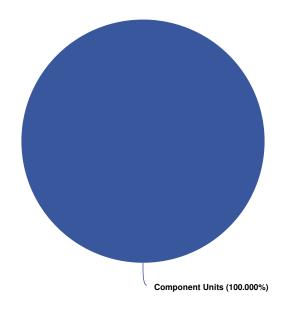
Heath Municipal Benefits Corporations Proposed and Historical Budget vs. Actual



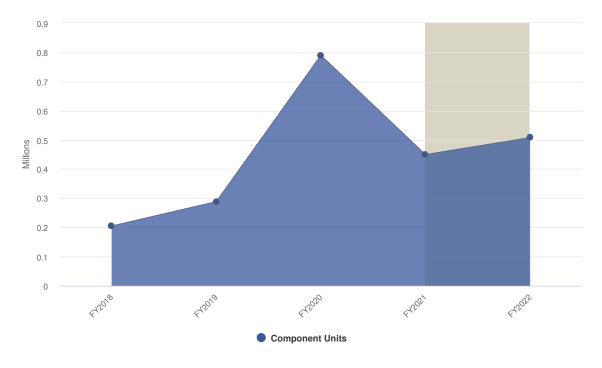


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
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Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Component Units						
Heath Benefits Corp						
Personnel						
SALARIES	85-585-101	\$0.00	\$42,500.00	\$62,500.00	47.100%	
HEALTH INSURANCE	85-585-102	\$0.00	\$7,500.00	\$7,300.00	-2.700%	
FICA	85-585-105	\$0.00	\$3,300.00	\$4,800.00	45.500%	
RETIREMENT (TMRS)	85-585- 106	\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Personnel:		\$0.00	\$58,300.00	\$82,200.00	41.000%	
Supplies & Services						
OFFICE SUPPLIES	85-585- 220	\$0.00	\$200.00	\$200.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	85-585- 230	\$1,408.34	\$5,500.00	\$5,500.00	0.000%	
CONFERENCES & TRAINING	85-585-231	\$0.00	\$2,500.00	\$2,500.00	0.000%	
TRAVEL, MEALS & LODGING	85-585-232	\$0.00	\$2,500.00	\$2,500.00	0.000%	
ANNUAL MAINTENANCE	85-585- 242			\$28,000.00	N/A	
Total Supplies & Services:		\$1,408.34	\$10,700.00	\$38,700.00	261.700%	
Operational						
FILING FEES	85-585-310	\$0.00	\$200.00	\$200.00	0.000%	
LEGAL PUBLICATIONS/ADVERTISING	85-585-311	\$0.00	\$2,000.00	\$2,000.00	0.000%	
LEGAL SERVICES	85-585-341	\$597.75	\$15,000.00	\$15,000.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	85-585- 342	\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
PROMOTIONAL (HMBC)	85-585- 366	\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$8,097.75	\$73,300.00	\$52,700.00	-28.100%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQUI	85-585-501	\$0.00	\$500.00	\$500.00	0.000%	
ECO DEV GRANT DISBURSEMENT	85-585-525	\$15,500.00	\$150,000.00	\$150,000.00	0.000%	
Total Capital Outlay:		\$15,500.00	\$150,500.00	\$150,500.00	0.000%	
Debt Service						
2013 REFUNDING - PRINCIPAL	85-585- 633	\$35,000.00	\$35,000.00	\$35,000.00	0.000%	
2013 REFUNDING - INTEREST	85-585- 634	\$2,275.00	\$4,100.00	\$3,000.00	-26.800%	
Total Debt Service:		\$37,275.00	\$39,100.00	\$38,000.00	-2.800%	
Other Sources						
TRANSFER TO GENERAL FUND	85-585- 801	\$6,272.19	\$19,000.00	\$19,000.00	0.000%	

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	
TRANSFER TO CIP FUND	85-585- 802	\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Other Sources:		\$6,272.19	\$118,000.00	\$146,000.00	23.700%	
Total Heath Benefits Corp:		\$68,553.28	\$449,900.00	\$508,100.00	12.900%	
Total Component Units:		\$68,553.28	\$449,900.00	\$508,100.00	12.900%	

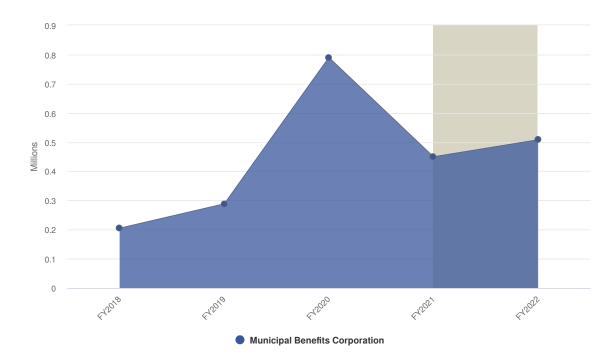
Expenditures by Function

Municipal Benefits Corporation (100.000%)

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



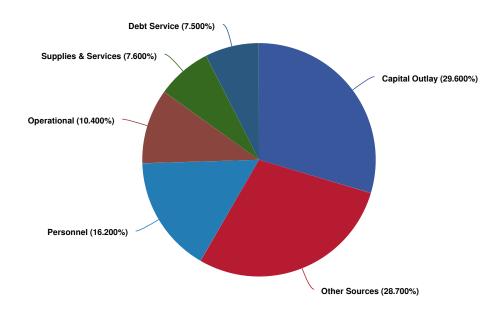
Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
Municipal Benefits Corporation						
Personnel						
SALARIES	85-585-101	\$0.00	\$42,500.00	\$62,500.00	47.100%	
HEALTH INSURANCE	85-585-102	\$0.00	\$7,500.00	\$7,300.00	-2.700%	
FICA	85-585-105	\$0.00	\$3,300.00	\$4,800.00	45.500%	
RETIREMENT (TMRS)	85-585- 106	\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Personnel:		\$0.00	\$58,300.00	\$82,200.00	41.000%	
Supplies & Services						
OFFICE SUPPLIES	85-585- 220	\$0.00	\$200.00	\$200.00	0.000%	
DUES/SUBSCRIPTIONS/PUBLICATION	85-585- 230	\$1,408.34	\$5,500.00	\$5,500.00	0.000%	
CONFERENCES & TRAINING	85-585-231	\$0.00	\$2,500.00	\$2,500.00	0.000%	
TRAVEL, MEALS & LODGING	85-585-232	\$0.00	\$2,500.00	\$2,500.00	0.000%	
ANNUAL MAINTENANCE	85-585- 242			\$28,000.00	N/A	
Total Supplies & Services:		\$1,408.34	\$10,700.00	\$38,700.00	261.700%	

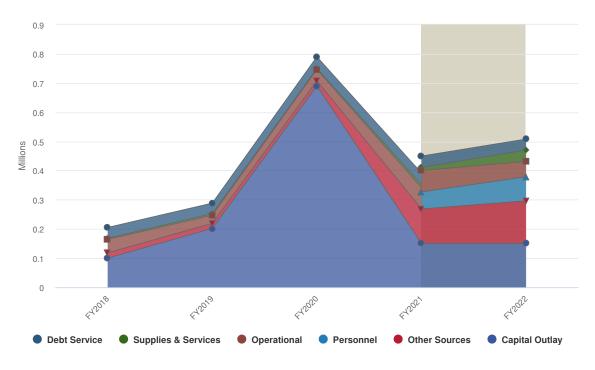
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Operational						
FILING FEES	85-585-310	\$0.00	\$200.00	\$200.00	0.000%	
LEGAL PUBLICATIONS/ADVERTISING	85-585-311	\$0.00	\$2,000.00	\$2,000.00	0.000%	
LEGAL SERVICES	85-585-341	\$597.75	\$15,000.00	\$15,000.00	0.000%	
PROFESSIONAL FEES/CONSULTANTS	85-585- 342	\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
PROMOTIONAL (HMBC)	85-585- 366	\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$8,097.75	\$73,300.00	\$52,700.00	-28.100%	
Capital Outlay						
OFFICE FURNITURE/FIXTURES/EQUI	85-585-501	\$0.00	\$500.00	\$500.00	0.000%	
ECO DEV GRANT DISBURSEMENT	85-585-525	\$15,500.00	\$150,000.00	\$150,000.00	0.000%	
Total Capital Outlay:		\$15,500.00	\$150,500.00	\$150,500.00	0.000%	
Debt Service						
2013 REFUNDING - PRINCIPAL	85-585- 633	\$35,000.00	\$35,000.00	\$35,000.00	0.000%	
2013 REFUNDING - INTEREST	85-585- 634	\$2,275.00	\$4,100.00	\$3,000.00	-26.800%	
Total Debt Service:		\$37,275.00	\$39,100.00	\$38,000.00	-2.800%	
Other Sources						
TRANSFER TO GENERAL FUND	85-585- 801	\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
TRANSFER TO CIP FUND	85-585- 802	\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Other Sources:		\$6,272.19	\$118,000.00	\$146,000.00	23.700%	
Total Municipal Benefits Corporation:		\$68,553.28	\$449,900.00	\$508,100.00	12.900%	
Total Expenditures:		\$68,553.28	\$449,900.00	\$508,100.00	12.900%	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Expense Objects						
Personnel						
Salaries						
Municipal Benefits Corporation						
SALARIES	85-585-101	\$0.00	\$42,500.00	\$62,500.00	47.100%	
Total Municipal Benefits Corporation:		\$0.00	\$42,500.00	\$62,500.00	47.100%	
Total Salaries:		\$0.00	\$42,500.00	\$62,500.00	47.100 %	
Health Insurance						
Municipal Benefits Corporation						
HEALTH INSURANCE	85-585-102	\$0.00	\$7,500.00	\$7,300.00	-2.700%	
Total Municipal Benefits Corporation:		\$0.00	\$7,500.00	\$7,300.00	-2.700%	
Total Health Insurance:		\$0.00	\$7,500.00	\$7,300.00	-2.700%	
Fica						
Municipal Benefits Corporation						
FICA	85-585-105	\$0.00	\$3,300.00	\$4,800.00	45.500%	
Total Municipal Benefits Corporation:		\$0.00	\$3,300.00	\$4,800.00	45.500%	
Total Fica:		\$0.00	\$3,300.00	\$4,800.00	45.500%	
Retirement (Tmrs)						
Municipal Benefits Corporation						
RETIREMENT (TMRS)	85-585- 106	\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Municipal Benefits Corporation:		\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Retirement (Tmrs):		\$0.00	\$5,000.00	\$7,600.00	52.000%	
Total Personnel:		\$0.00	\$58,300.00	\$82,200.00	41.000%	
Supplies & Services						
Office Supplies						
Municipal Benefits Corporation						
OFFICE SUPPLIES	85-585- 220	\$0.00	\$200.00	\$200.00	0.000%	
Total Municipal Benefits Corporation:		\$0.00	\$200.00	\$200.00	0.000%	
Total Office Supplies:		\$0.00	\$200.00	\$200.00	0.000%	
Dues/Subscriptions/Publication						

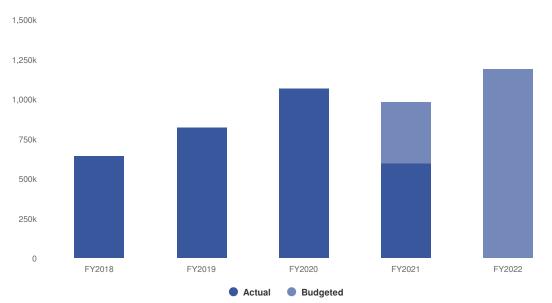
ame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Municipal Benefits Corporation						
DUES/SUBSCRIPTIONS/PUBLICATION	85-585- 230	\$1,408.34	\$5,500.00	\$5,500.00	0.000%	
Total Municipal Benefits Corporation:		\$1,408.34	\$5,500.00	\$5,500.00	0.000%	
Total Dues/Subscriptions/Publication:		\$1,408.34	\$5,500.00	\$5,500.00	0.000%	
Conferences & Training						
Municipal Benefits Corporation						
CONFERENCES & TRAINING	85-585-231	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Municipal Benefits Corporation:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Conferences & Training:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Travel, Meals & Lodging						
Municipal Benefits Corporation						
TRAVEL, MEALS & LODGING	85-585-232	\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Municipal Benefits Corporation:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Total Travel, Meals & Lodging:		\$0.00	\$2,500.00	\$2,500.00	0.000%	
Annual Maintenance						
Municipal Benefits Corporation						
ANNUAL MAINTENANCE	85-585- 242			\$28,000.00	N/A	
Total Municipal Benefits Corporation:				\$28,000.00	N/A	
Total Annual Maintenance:				\$28,000.00	N/A	
Total Supplies & Services:		\$1,408.34	\$10,700.00	\$38,700.00	261.700%	
Operational						
Filing Fees						
Municipal Benefits Corporation						
FILING FEES	85-585-310	\$0.00	\$200.00	\$200.00	0.000%	
Total Municipal Benefits Corporation:		\$0.00	\$200.00	\$200.00	0.000%	
Total Filing Fees:		\$0.00	\$200.00	\$200.00	0.000%	
Legal Publications/Advertising						
Municipal Benefits Corporation						
LEGAL PUBLICATIONS/ADVERTISING	85-585-311	\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Municipal Benefits Corporation:		\$0.00	\$2,000.00	\$2,000.00	0.000%	
Total Legal Publications/Advertising:		\$0.00	\$2,000.00	\$2,000.00	0.000%	

lame	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Legal Services						
Municipal Benefits Corporation						
	85-585-341	\$597.75	\$15,000.00	\$15,000.00	0.000%	
Total Municipal Benefits Corporation:		\$597.75	\$15,000.00	\$15,000.00	0.000%	
Total Legal Services:		\$597.75	\$15,000.00	\$15,000.00	0.000%	
Professional Fees/Consultants						
Municipal Benefits Corporation						
PROFESSIONAL FEES/CONSULTANTS	85-585- 342	\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
Total Municipal Benefits Corporation:		\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
Total Professional Fees/Consultants:		\$7,500.00	\$41,100.00	\$20,500.00	-50.100%	
Promotional						
Municipal Benefits Corporation						
PROMOTIONAL (HMBC)	85-585- 366	\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Municipal Benefits Corporation:		\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Promotional:		\$0.00	\$15,000.00	\$15,000.00	0.000%	
Total Operational:		\$8,097.75	\$73,300.00	\$52,700.00	-28.100%	
Capital Outlay						
Office Furniture/Fixtures/Eqp						
Municipal Benefits Corporation						
OFFICE FURNITURE/FIXTURES/EQUI	85-585-501	\$0.00	\$500.00	\$500.00	0.000%	
Total Municipal Benefits Corporation:		\$0.00	\$500.00	\$500.00	0.000%	
Total Office Furniture/Fixtures/Eqp:		\$0.00	\$500.00	\$500.00	0.000%	
Eco Dev Grant Disbursement						
Municipal Benefits Corporation						
ECO DEV GRANT DISBURSEMENT	85-585-525	\$15,500.00	\$150,000.00	\$150,000.00	0.000%	
Total Municipal Benefits Corporation:		\$15,500.00	\$150,000.00	\$150,000.00	0.000%	
Total Eco Dev Grant Disbursement:		\$15,500.00	\$150,000.00	\$150,000.00	0.000%	
Total Capital Outlay:		\$15,500.00	\$150,500.00	\$150,500.00	0.000%	
Debt Service						
2013 Refunding - Principal						
Municipal Benefits Corporation						

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
2013 REFUNDING - PRINCIPAL	85-585- 633	\$35,000.00	\$35,000.00	\$35,000.00	0.000%	
Total Municipal Benefits Corporation:		\$35,000.00	\$35,000.00	\$35,000.00	0.000%	
Total 2013 Refunding - Principal:		\$35,000.00	\$35,000.00	\$35,000.00	0.000%	
2013 Refunding - Interest						
Municipal Benefits Corporation						
2013 REFUNDING - INTEREST	85-585- 634	\$2,275.00	\$4,100.00	\$3,000.00	-26.800%	
Total Municipal Benefits Corporation:		\$2,275.00	\$4,100.00	\$3,000.00	-26.800%	
Total 2013 Refunding - Interest:		\$2,275.00	\$4,100.00	\$3,000.00	-26.800%	
Total Debt Service:		\$37,275.00	\$39,100.00	\$38,000.00	-2.800%	
Other Sources						
Transfer To General Fund						
Municipal Benefits Corporation						
TRANSFER TO GENERAL FUND	85-585- 801	\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
Total Municipal Benefits Corporation:		\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
Total Transfer To General Fund:		\$6,272.19	\$19,000.00	\$19,000.00	0.000%	
Transfer To Cip Fund						
Municipal Benefits Corporation						
TRANSFER TO CIP FUND	85-585- 802	\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Municipal Benefits Corporation:		\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Transfer To Cip Fund:		\$0.00	\$99,000.00	\$127,000.00	28.300%	
Total Other Sources:		\$6,272.19	\$118,000.00	\$146,000.00	23.700%	
Total Expense Objects:		\$68,553.28	\$449,900.00	\$508,100.00	12.900%	

Revenues Summary

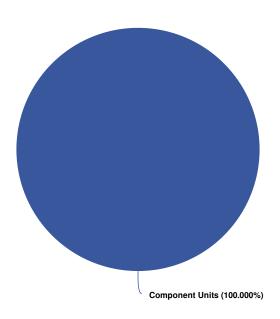




Heath Municipal Benefits Corporations Proposed and Historical Budget vs. Actual

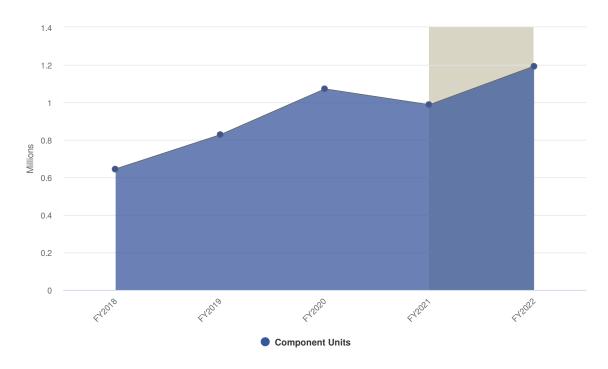
Revenue by Fund

2022 Revenue by Fund





Budgeted and Historical 2022 Revenue by Fund

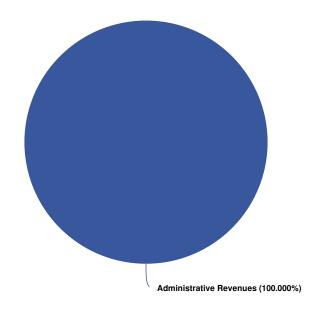


Grey background indicates budgeted figures.

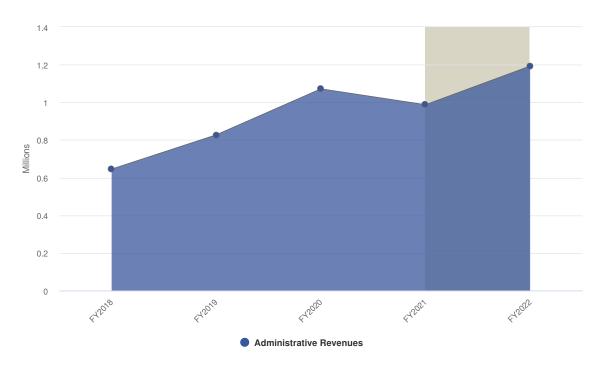
Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Note
Component Units						
Heath Economic Dev Corp						
Administrative Revenues						
SALES TAX	80-4101	\$288,182.63	\$450,000.00	\$566,500.00	25.900%	
INTEREST EARNED	80-4106	\$765.42	\$18,000.00	\$1,000.00	-94.400%	
SOUTHRIDGE PAYBACK	80-4108	\$9,559.72	\$24,300.00	\$29,000.00	19.300%	
Total Administrative Revenues:		\$298,507.77	\$492,300.00	\$596,500.00	21.200%	
Total Heath Economic Dev Corp:		\$298,507.77	\$492,300.00	\$596,500.00	21.200%	
Heath Benefits Corp						
Administrative Revenues						
SALES TAX	85-4101	\$288,182.58	\$450,000.00	\$566,500.00	25.900%	
INTEREST EARNED	85-4106	\$882.81	\$21,000.00	\$1,000.00	-95.200%	
SOUTHRIDGE PAYBACK	85-4108	\$9,559.72	\$24,300.00	\$29,000.00	19.300%	
Total Administrative Revenues:		\$298,625.11	\$495,300.00	\$596,500.00	20.400%	
Total Heath Benefits Corp:		\$298,625.11	\$495,300.00	\$596,500.00	20.400%	
Total Component Units:		\$597,132.88	\$987,600.00	\$1,193,000.00	20.800%	

Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

Name	Account ID	FY2021 Actual		5	
Revenue Source					

Name	Account ID	FY2021 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Administrative Revenues						
Sales Tax						
SALES TAX	80-4101	\$288,182.63	\$450,000.00	\$566,500.00	25.900%	
SALES TAX	85-4101	\$288,182.58	\$450,000.00	\$566,500.00	25.900%	
Total Sales Tax:		\$576,365.21	\$900,000.00	\$1,133,000.00	25.900%	
Interest Earned						
INTEREST EARNED	80-4106	\$765.42	\$18,000.00	\$1,000.00	-94.400%	
INTEREST EARNED	85-4106	\$882.81	\$21,000.00	\$1,000.00	-95.200%	
Total Interest Earned:		\$1,648.23	\$39,000.00	\$2,000.00	-94.900%	
Franchise Fee Peg						
SOUTHRIDGE PAYBACK	80-4108	\$9,559.72	\$24,300.00	\$29,000.00	19.300%	
SOUTHRIDGE PAYBACK	85-4108	\$9,559.72	\$24,300.00	\$29,000.00	19.300%	
Total Franchise Fee Peg:		\$19,119.44	\$48,600.00	\$58,000.00	19.300%	
Total Administrative Revenues:		\$597,132.88	\$987,600.00	\$1,193,000.00	20.800%	
Total Revenue Source:		\$597,132.88	\$987,600.00	\$1,193,000.00	20.800%	

Organizational Chart

Goal #1

Expand both online and brick and mortar sales tax dollars captured by the City of Heath MBC. Continue to enhance the quality of life and image of heath by dedicating 25% of annual sales tax revenue to Parks/Community Improvement CIP.

Goal #2

Complete the Master Plan for the Towne Center OVerlay District by the fall of 2021.

Performance Measures

- Launched the Master Plan Project for the Town Center Overlay District.
- Funded the Town Center Overlay District project.
- Concluded the 2020 Local Business Stimulus Program with 100% loan forgiveness achieved for all participating businesses.
- Ongoing "Shop Local Online and In town" marketing as well as business support such as hiring promotions.

CAPITAL IMPROVEMENTS



Capital Improvements

A Capital Improvement Program is a schedule of public improvements to be constructed with resources available to finance expenditures. Capital improvements are expenditures for the purchase, construction, rehabilitation, replacement or expansion of the physical assets of the community when the project is relatively large, expensive, long-term and permanent. Some examples include streets, parks, water, and waste water lines. The City's capitalization threshold is \$10,000.00

During the development of the Capital Improvement Program, an evaluation of the impact of capital expenditure decisions upon annual operations and the City's operating budget must be considered. Reoccurring expenditures for plant improvements and equipment represent a consistent percentage of the City's annual operating budget and a financed on a "pay as you go" basis. Large, non-recurring capital expenditures require additional funding beyond the fiscal capacity of the City's annual operating budget. Careful consideration of non-recurrent expenditures is critical to the financial health and stability of the City for the following reasons:

- 1. Due to the larger cost and extended life, capital expenditures for long-range public improvements may have to be financed through the issuance of long-term debt;
- 2. Large capital expenditures may require consistent overseeing effort and funding spanning decades;
- 3. The economic impact of investments in long-range capital improvements also extends decades;
- 4. The commitment to invest in long-range capital improvements is often irreversible except at considerable financial and managerial cost to the City.

Capital expenditures are financed from a variety of sources including long and short-term debt, current revenues and grants from other governmental entities and donations from businesses, individuals and non-profit organizations.

The Capital Improvement Program totals \$19,043,700, representing projects in public works, water and streets.

Appropriations

Appropriations for capital improvements in Capital Improvement funds are considered multi-year in nature. Once appropriations are established, they roll forward to subsequent years until the project is complete. The City of Heath has a General CIP Fund and a Utility CIP Fund.

Functions of the Capital Improvement Program

- 1. Estimate capital requirements, budget priority projects and approve funding for proposed improvements;
- 2. Schedule all capital projects over a fixed period with appropriate planning, implementation and public notification of projected capital improvements:
- 3. Coordinate the activities of various departments to meet project schedules;
- 4. Monitor and evaluate the progress of capital projects.

Methods of Financing Capital Improvement Projects

General Obligation Bonds - Can be sold to finance permanent types of improvements. The taxing power of the jurisdiction is pledged to pay interest and retire the debt. Voter approval required.

Certificates of Obligation - Issued with limited revenues pledged by the water and waste water systems. Voter approval not required.

Donations - Periodically received from individuals, businesses, foundations and non-profit organizations.

Earmarked Funds - Money accumulated in advance or set aside for capital construction or purchase. The accumulation may result from a surplus of earmarked operational revenues, collection of impact fees or sale of capital assets.

Enterprise Funds - Are established from the delivery of specific services where the money paid to administer the services and the expenses are associated with providing the services are accounted from separately from the general fund budget of the City.

General Funds - Financing of improvements from revenues such as general taxation, fees or service charges.

Revenue Bonds - Frequently sold for projects that produce revenues such as water and waste water systems. Voter approval not required.

Special Assessments - Public Works that benefit properties may be financed more equitable (paid by those who directly benefit) by Special Assessments.



State and Federal Grant Programs – Available for financing various projects such as streets, water and sewer facilities, parks and playgrounds. The cost of funding these facilities may be completely by grant or a local share required.



DPS Equipment Replacement Schedule



Equipment Replacement Schedule

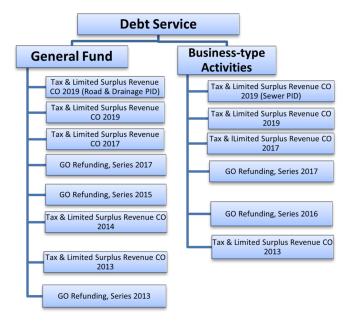


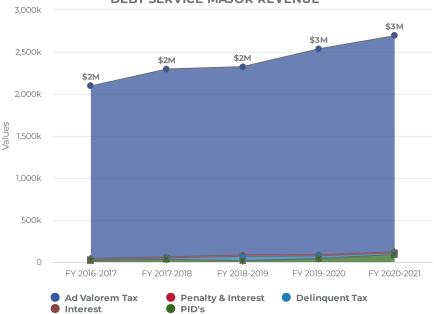
DEBT



The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, long-term debt principal and interest. The resources of this fund are generated by a tax levy based upon property values. Payments of principal and interest are made for General Obligation Bonds, Certificates of Obligation and Revenue Bonds.

Current General Outstanding debt, including principal and interest equals \$27,584,186 comprised of General Obligation Refunded Issues and Combination Tax & Surplus Revenue Certificates of Obligation. Four debt obligations are divided by percentage between General Obligation Debt and the Business-Type activities represented below.











Debt Service

What was debt issue for?

General Obligation Refunding Bonds, Series 2017 – The purpose of this debt issuance is for (i) refunding a portion of the City's outstanding debt for a debt savings; and (ii) paying costs of issuing Bonds.

Combination Tax & Surplus Revenue Certificates of Obligation, Series 2017 – The purpose of this debt issuance is for (i) constructing, reconstructing and improving streets and roads, including related sidewalks, drainage, utility relocation, signalization, landscaping, lighting and signage; (ii) constructing, installing, acquiring and equipping improvements to municipal parks and trails; (iii) acquiring, constructing, installing and equipping additions, extensions and improvements to the City's waterworks and sewer system, and the acquisition of land and interests in land necessary therefor; (iv) acquiring a firetruck; (v) constructing and equipping a public works facility, including related parking and infrastructure; (vi) legal, fiscal and engineering fees in connection with such projects; and (vii) paying costs of issuance of the Certificates.

General Obligation Refunding Bond, Series 2015 – The purpose of this debt issuance is for (i) refunding a portion of the City's outstanding debt for a debt savings; and (ii) paying costs of issuing Bonds.

Combination Tax & Limited Surplus Revenue Certificates of Obligation, Series 2014 – The purpose of this debt issuance is for paying contractual obligations to be incurred for (i) constructing and improving streets and roads; (ii) constructing, installing, acquiring and equipping improvements to municipal parks and trails; (iii) constructing, acquiring, installing and equipping a public safety communications system; (iv) legal, fiscal and engineering fees in connection with such projects; and (v) paying costs of issuance of the Certificates.

General Obligation Refunding Bonds, Series 2013 – The purpose of this debt issuance is for (i) refunding a portion of the City's outstanding debt for a debt savings; and (ii) paying costs of issuing Bonds.

Combination Tax and Surplus Revenue Certificates of Obligation, Series 2013 – The purpose of this debt issuance is for (i) constructing, installing, acquiring and equipping additions, extensions, and improvements to the City's waterworks and sanitary sewer system, and the acquisition of land and interests in land for such projects; (ii) constructing and improving streets and roads, including related drainage, utility relocation, signalization, landscaping, lighting and signage; (iii) legal, fiscal and engineering fees in connection with such projects; and (iv) paying costs of issuance of the Certificates.

Aggregate Debt Service Schedule

The Aggregate Debt Service Schedule shows principal and interest payment obligations through 2039. Annually, the Debt Service Schedule of obligations and self-supporting revenue (primarily property tax and interest income) is analyzed for stability.

Numerous unforeseen changes in variables make annual analysis vital. Annually, assumptions can be revised to incorporate economical and valuation fluctuations and refunding options. Analysis will include:

- 1. Estimated annual growth in the taxable assessed valuation over the life of the debt,
- 2. Existing amount of GO Debt Service obligations each year for the life of the debt,
- 3. Other long-term debt obligations for the life of the debt,
- 4. Collection rate of Debt Service (I&S) portion of Ad Valorem Tax Levy over the life of the debt,
- 5. Interest rate projections for the life of the debt,
- 6. Estimated I&S tax rate for the life of the debt, and
- 7. Refunding feasibility.

LEGAL DEBT MARGIN

Article XI, Section 5 of the Texas Constitution applicable to cities of more than 5,000 population limits ad valorem tax rates to \$2.50 per \$100 assessed valuation for cities operating under a Home Rule Charter.

The City Charter (Section 8.06) states:

The City shall have the power to borrow money on the credit of the City and to issue general obligation bonds and other evidences of indebtedness for permanent public improvements or for any other public purpose not prohibited by the Constitution and laws of the State of Texas and to issue refunding bonds to refund outstanding bonds and other evidences of indebtedness of the City previously issued. All such bonds shall be issued in conformity with the laws of the State of Texas.

The City Charter (Section 8.06) also states:

The City shall further have the power to borrow money for the purpose of constructing, acquiring, improving, extending or repairing public utilities, recreational facilities or any other self-liquidating municipal function not prohibited by the Constitution and laws of the State of Texas, and to issue revenue bonds to evidence the obligations created thereby.....

Article XI, Section 5 of the State of Texas Constitution states in part:

...but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half per cent of the taxable property of such city, and no debt shall ever be created by any city, unless at the same time provisions be made to assess and collect annually a sufficient sum to pay the interest thereon and creating a sinking fund of at least two per cent thereon.

The legal debt margin amount is important in that it represents the net amount of external financing resources that is available to the City through the issuance of general obligation (G.O.) bonds. G.O. bonds are debt instruments issued in the name of the government and whose repayment is guaranteed through a pledge of a full faith and credit of the issuer. In layman's terms, when the majority of voters in the City approve a general obligation bond referendum, they are guaranteeing the purchaser of the bond they will pay property taxes in an amount that is sufficient to redeem the bond upon maturity and pay the interest earned on the outstanding bonds.

The legal debt margin is calculated at any point in time by deducting the amount of the current outstanding G.O. debt from the statutory debt limit. The purpose for determining this calculation is to determine the maximum amount of new debt that could be legally issued should the need arise. As provided by law, the issuance of revenue bonds does not count against the legal debt margin.

BOND RATINGS

- Moody's Investor Service A2
- Standard & Poor's AA+
- Fitch AA



APPENDIX



Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and Cl is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the

"surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

CASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking bodyof a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of

the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

